

June 27, 2014

Mr. Rich Wysocki
Principal Cost Analyst
Office of CON and Rate Setting
Department of Social Services
25 Sigourney Street
Hartford, CT 06106

Dear Mr. Wysocki:

You will please find attached the Disclosure Statement and the Annual Filing for The McAuley Center, Inc. I trust that you will find our documents in order.

If you should have any questions regarding either document, please do not hesitate to contact me. I can be reached at 860-920-6345.

Wall of

Sincere

President and Chief Executive Officer/Acting Executive Director

Encl. The McAuley Center, Inc. Disclosure Statement – 2014 The McAuley Center, Inc. Annual Filing – 2014

# THE McAuley

### PART OF THE MERCY COMMUNITY

### **ANNUAL FILING**

McAULEY CENTER, INC. 275 Steele Road West Hartford, CT 06117-2716 (860) 920-6300

For The Year Ended

December 31, 2013

Prepared For

STATE OF CONNECTICUT

DEPARTMENT OF SOCIAL SERVICES

#### McAULEY CENTER INC.

#### ANNUAL FILING

### STATE OF CONNECTICUT DEPARTMENT OF SOCIAL SERVICES

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# THE MCAULEY PART OF THE MERCY COMMUNITY

Schedule of Standard Contract Fees

| Schedile of Standard Contract 1 ees         |                       |   |                           |
|---|-----------------------|---|---------------------------|
| APARTN<br>TYP                               |                       | ENTRANCE FEE  FULL LIFECARE –  TWO-THIRDS  REFUNDABLE | MONTHLY<br>SERVICE<br>FEE |
| Studio<br>592 sq. ft.                       |                       | \$166,010   | \$2,500                   |
| One Bedroom<br>620 sq. ft.                  | Single<br>Double      | \$173,370   | \$2,680<br>\$4,430        |
| One Bedroom<br>Deluxe<br>818 sq. ft         | Single<br>Double      | \$246,920   | \$3,470<br>\$5,220        |
| Two Bedroom<br>1,118 sq. ft.                | Single<br>Double      | \$362,490   | \$4,080<br>\$5,830        |
| Studio +<br>One Bedroon<br>1,410 sq. ft.    | n<br>Single<br>Double | \$454,950   | \$5,140<br>\$6,900        |
| One Bedroom One Bedroom 1,636 sq. ft.       | · I                   | \$525,350   | \$5,970<br>\$7,720        |
| Two Bedroom<br>One Bedroom<br>1,936 sq. ft. |                       | \$619,920   | \$7,060<br>\$8,820        |

These rates are effective January 1, 2014.

### THE McAuley

Schedule of Zero Refund Contract Fees

| APARTM<br>TYP                               |                       | ENTRANCE FEE  FULL LIFECARE - NON-REFUNDABLE AFTER 50 MONTHS | MONTHLY<br>SERVICE<br>FEE |
|---|-----------------------|--|---------------------------|
| Studio<br>592 sq. ft.                       |                       | \$95,640   | \$3,110                   |
| One Bedroom<br>620 sq. ft.                  | Single<br>Double      | \$107,050<br>\$126,070                                       | \$3,430<br>\$5,140        |
| One Bedroom<br>Deluxe<br>818 sq. ft         | Single<br>Double      | \$115,860<br>\$134,880                                       | \$3,740<br>\$5,450        |
| Two Bedroom<br>1,118 sq. ft.                | Single<br>Double      | \$148,850<br>\$176,240                                       | \$4,720<br>\$6,340        |
| Studio +<br>One Bedroom<br>1,410 sq. ft.    | n<br>Single<br>Double | \$200,200  | \$5,340<br>\$7,050        |
| One Bedroom One Bedroom 1,636 sq. ft.       |                       | \$231,460  | \$5,970<br>\$7,680        |
| Two Bedroom<br>One Bedroom<br>1,936 sq. ft. | 1                     | \$266,180  | \$6,860<br>\$8,570        |

These rates are effective January 1, 2014.

# THE MCAULEY

Schedule of Alternative Contract Fees

| 5010                                  | cunte o               | J Allerhalive Conti   | uci 1 ees                 |
|---------------------------------------|-----------------------|---|---------------------------|
| APARTN<br>TYP                         |                       | ENTRANCE FEE  NO LIFECARE — 80% Refundable 150 days Skilled Nursing | MONTHLY<br>SERVICE<br>FEE |
| Studio<br>592 sq. ft.                 |                       | \$107,780   | \$2,320                   |
| One Bedroom 620 sq. ft.               | Single<br>Double      | \$112,870   | \$2,430<br>\$3,760        |
| One Bedroom<br>Deluxe<br>818 sq. ft   | Single<br>Double      | \$148,920   | \$3,210<br>\$4,540        |
| Two Bedroom 1,118 sq. ft.             | Single<br>Double      | \$168,640   | \$3,800<br>\$5,120        |
| Studio + One Bedroon 1,410 sq. ft.    | n<br>Single<br>Double | \$212,690   | \$4,790<br>\$6,110        |
| One Bedroom One Bedroom 1,636 sq. ft. |                       | \$246,780   | \$5,550<br>\$6,880        |
| Two Bedroom One Bedroor 1,936 sq. ft. |                       | \$292,030   | \$6,570<br>\$7,900        |

These rates are effective January 1, 2014.



Schedule of Alternative Contract Fees

| APARTM<br>TYP                                 |                       | ENTRANCE FEE  NO LIFECARE - 95% Refundable 60 days Skilled Nursing | MONTHLY<br>SERVICE<br>FEE   |
|---|-----------------------|--|-----------------------------|
| Studio<br>592 sq. ft.                         |                       | \$72,547   | \$2,067                     |
| One Bedroom 620 sq. ft.                       | Single<br>Double      | \$74,743   | \$2,165<br>\$2,732          |
| One Bedroom<br>Deluxe<br>818 sq. ft           | Single<br>Double      | \$94,541   | \$2,857<br>\$3,424          |
| Two Bedroom<br>1,118 sq. ft.                  | Single<br>Double      | \$125,473  | \$3,254<br>\$3,821          |
| Studio +<br>One Bedroom<br>1,410 sq. ft.      | n<br>Single<br>Double | \$151,419  | \$4,104<br>\$4 <b>,</b> 671 |
| One Bedroom One Bedroor 1,636 sq. ft.         |                       | \$171,501  | \$4,761<br>\$5,328          |
| Two Bedroom -<br>One Bedroom<br>1,936 sq. ft. | n<br>Single<br>Double | \$198,157  | \$5,634<br>\$6,201          |

These rates are effective January 1, 2012.)

# Schedule of Fees THE ASSISTED LIVING CENTER AT THE MCAULEY

| Apartment Style    | Monthly Rental Fee |
|--------------------|--------------------|
| Studio             | \$5,000            |
| One Bedroom        | \$5,200            |
| One Bedroom Deluxe | \$6,350            |
| Two Bedroom        | \$8,080            |

For a second person, add \$1,070 per month.

No entrance fee is required for Assisted Living residents.

Fees are subject to change without notice.

## McAULEY CENTER, INC. West Hartford, CT 06117-2716

#### **RESIDENTIAL TURNOVER RATES**

## CURRENT AND ANTICIPATED FOR THE NEXT FIVE YEARS

| A             | В               | <b>C</b><br>UNIT | D          |
|---------------|-----------------|------------------|------------|
| FISCAL YEAR   | <u>UNITS</u>    | TURNOVER         | TURNOVER   |
| <b>ENDING</b> | <u>OCCUPIED</u> | IL* AL*          | RATE (C/B) |
| 12/31/13      | 204             | 30 06            | 17.6       |
| 12/31/14      | 204             | 30 06            | 17.6       |
| 12/31/15      | 204             | 30 06            | 17.6       |
| 12/31/16      | 204             | 30 06            | 17.6       |
| 12/31/17      | 204             | 30 06            | 17.6       |
| 12/31/18      | 204             | 30 06            | 17.6       |

<sup>\* &</sup>quot;IL" designates independent living unit.

<sup>&</sup>quot;AL" designates assisted living unit.

# McAULEY CENTER, INC. West Hartford, CT 06117-2716

#### RESIDENTS' CURRENT AVERAGE AGE AND FIVE YEAR PROJECTION OF AGES AT THE ENDING OF EACH YEAR

| 12/31/13 | 88.5 |
|----------|------|
| 12/31/14 | 88.6 |
| 12/31/15 | 88.7 |
| 12/31/16 | 88.8 |
| 12/31/17 | 88.9 |
| 12/31/18 | 88.9 |

### McAULEY CENTER, INC. West Hartford, CT 06117-2716

#### **HEALTH CARE UTILIZATION RATES**

Health care utilization rates, including admission rates and days per 100 residents per level of care for the most recently completed fiscal year, and anticipated for the next five years, are as follows:

#### All Data is for Skilled Nursing Care

| Fiscal Year<br>Ending 12/31 | Utilization Rate<br>Residents / Units | Admission Rate<br>Residents / Units | Days per 100<br>Residents |
|-----------------------------|---------------------------------------|-------------------------------------|---------------------------|
| 2013                        | 80/228 = 35.1                         | 35/228 = 15.4                       | 6,575                     |
| 2014                        | 80/228 = 35.1                         | 35/228 = 15.4                       | 6,575                     |
| 2015                        | 80/228 = 35.1                         | 35/228 = 15.4                       | 6,575                     |
| 2016                        | 80/228 = 35.1                         | 35/228 = 15.4                       | 6,575                     |
| 2017                        | 80/228 = 35.1                         | 35/228 = 15.4                       | 6,575                     |
| 2018                        | 80/228 = 35.1                         | 35/228 = 15.4                       | 6,575                     |

The McAuley does not operate a skilled nursing facility. Therefore, a skilled level of care, in accordance with the Residency Agreement, is provided contractually by separate licensed facilities. Permanent transfers assume 365 days at a skilled nursing facility per resident.

# McAULEY CENTER, INC. West Hartford, CT 06117-2716

#### OCCUPANCY RATES

| A<br>OCCUPANCY<br>DATES | B<br>OCCUPIED<br>UNITS | C<br>TOTAL<br>UNITS | D<br>RATE<br>(B/C) |
|-------------------------|------------------------|---------------------|--------------------|
| 12/31/13                | 204                    | 228                 | 89.5               |
| 12/31/14                | 204                    | 228                 | 89.5               |
| 12/31/15                | 204                    | 228                 | 89.5               |
| 12/31/16                | 204                    | 228                 | 89.5               |
| 12/31/17                | 204                    | 228                 | 89.5               |
| 12/31/18                | 204                    | 228                 | 89.5               |

### McAULEY CENTER, INC. West Hartford, CT 06117-2716

#### **HEALTH CARE ADMISSIONS**

#### **CURRENT AND ANTICIPATED**

An independent living resident entering into a Residency Agreement with The McAuley must be capable of independent living. The McAuley monitors resident health and maintain programs that assure wellness. The McAuley utilizes the nursing care beds of Saint Mary Home which is located adjacent to it in West Hartford.

Health care admissions to St. Mary Home (or other Skilled Nursing Facility, at resident's choice):

| <u>YEAR</u><br>ENDING | NUMBE     | R OF ADMISSIONS |       |
|-----------------------|-----------|-----------------|-------|
|                       | Permanent | Temporary       | Total |
| 12/31/13              | 12        | 35              | 47    |
| 12/31/14              | 12        | 35              | 47    |
| 12/31/15              | 12        | 35              | 47    |
| 12/31/16              | 12        | 35              | 47    |
| 12/31/17              | 12        | 35              | 47    |
| 12/31/18              | 12        | 35              | 47    |
|                       |           |                 |       |

### McAULEY CENTER, INC. West Hartford, CT 06117-2716

### <u>DAYS OF CARE PER YEAR - CURRENT AND ANTICIPATED</u> (SKILLED NURSING CARE)

| YEAR ENDING | PERMANENT | <u>TEMPORARY</u> | TOTAL |
|-------------|-----------|------------------|-------|
| 12/31/13    | 5,840     | 735              | 6,575 |
| 12/31/14    | 5,840     | 735              | 6,575 |
| 12/31/15    | 5,840     | 735              | 6,575 |
| 12/31/16    | 5,840     | 735              | 6,575 |
| 12/31/17    | 5,840     | 735              | 6,575 |
| 12/31/18    | 5,840     | 735              | 6,575 |

#### Notes:

<sup>(1)</sup> Above projected information for the fiscal years ended December 31, 2014 through December 31, 2018 is based on actuarial assumptions from Future Services Obligation (FSO) report prepared by Mercy Community Health Management utilizing A.V. Powell & Associates, LLC software for the year ended 12/31/2013

### McAULEY CENTER, INC. West Hartford, CT 06117-2716

#### NUMBER OF PERMANENT TRANSFERS

The number of residents who had a permanent transfer status at a skilled nursing facility during the year ended December 31, 2013 was 12.

Hospital Advisor

0-Original Scenario Income Statement Jump to Area: Financial Charts Capital Analysis Control **Projection Years** User Filter: MODEL.MODEL = 'MCAULEYSR2V2' General Filter: Model - ModelGrp - MCHCT 2013 2014 2015 2016 2018 2019 2020 **Income Statement** Patient Revenue \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Inpatient Services **Outpatient Services** 0 0 0 0 0 0 0 0 **Gross Patient Revenue** 0 0 0 0 0 0 0 0 **Deductions from Patient Revenue** 0 0 0 0 0 0 0 Contractual Discounts 0 0 0 0 0 0 Ō Provision for Charity 0 0 **Bad Debt** 0 0 0 0 0 0 0 0 <u>o</u> Total Deductions from Revenue 0 0 0 0 0 0 0 Net Patient Revenue 0 0 0 0 0 0 0 0 Other Operating Revenue 11,535 12,175 12,306 12,435 12,574 12,723 12,882 13,050 11,535 12,175 12,306 12,435 12,574 12,723 12,882 13,050 **Total Operating Revenue Operating Expenses** 2,851 2,880 2,909 2,654 2,938 Salaries and Wages 2,811 2,823 2.967 797 **Employee Benefits** 727 756 740 781 789 805 813 Contract Labor 0 0 0 0 ٥ 0 0 0 47 Professional fees n 4 4 4 4 4 0 0 0 0 0 0 0 Supplies 0 **Drugs and Pharmaceuticals** 0 0 0 0 0 0 0 0 2,952 3,183 3,312 3,138 3,151 3,214 3,246 3,279 **Purchased Services** 1,104 Depreciation & Amortization 1,171 1,135 1,079 1,056 1,226 1,182 1,076 524 524 524 524 524 524 Interest 669 524 Other 2,802 3,053 3,062 3,116 3,145 3,175 3,205 3,235 10,860 11,759 **Total Operating Expenses** 11,555 11,486 11,630 11,691 11,834 11,931 **Operating Income** 675 620 820 805 883 964 1,048 1,119 Nonoperating Revenue 260 331 Investment Income 0 13 13 198 402 480 Interest Expense 0 0 0 0 0 0 0 0 Unrestricted Contributions 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <u>13</u> <u>13</u> 198 260 331 402 480 Net Nonoperating Revenue 1,003 <u>675</u> 833 1,450 Excess of Revenue over Expenses <u>633</u> 1,143 1,295 1,599

0

\$<u>675</u>

(383)

\$<u>250</u>

<u>0</u>

\$<u>833</u>

0

\$1,003

<u>0</u>

\$<u>1,143</u>

0

\$<u>1,295</u>

<u>0</u>

\$1,450

0

\$<u>1,599</u>

Other Changes

**Net Assets** 

Increase(Decrease) in Unrestricted

Hospital Advisor

0-Original Scenario Jump to Area: Income Statement Financial Charts Capital Analysis Control **Projection Years** User Filter: MODEL.MODEL = 'MCAULEYSR2V2' General Filter: Model - ModelGrp - MCHCT 2013 2014 2015 2016 2017 2018 2019 2020 **Balance Sheet - Assets** Current Assets \$1,443 \$2,475 \$2,368 \$3,533 \$4,891 \$6,368 \$7,723 \$9,479 Cash Current Portion Limites as to Use 0 100 100 100 100 100 100 100 Accounts Receivable Net of Reserves 143 145 145 146 148 150 152 154 Third Party Settlements 0 0 0 0 0 0 0 0 Supply Inventories, at cost 59 60 0 0 0 0 0 0 Prepaid Expenses and Other <u>73</u> <u>75</u> <u>76</u> <u>76</u> <u>77</u> <u>78</u> <u>78</u> <u>79</u> 2,855 **Total Current Assets** 1,718 3,855 6,696 2,689 5,216 8,053 9,812 Assets Limited as to Use Trusteed Assets 941 941 941 941 941 941 941 941 Temporary Restricted Cash 0 0 0 0 0 0 0 0 Permanent Restricted Cash 0 0 0 0 n 0 Ω 0 Board Designated Investments 0 0 0 151 213 284 355 433 Total Assets Limited as to Use 941 941 941 1,092 1,154 1,225 1,296 1,374 Property, Plant and Equipment 43,786 44,806 40,151 43,276 44,296 45,316 45,826 46,336 Cost 29,062 Accumulated Depreciation 25,486 26,709 27,891 30,196 31,300 32,379 33,455 Construction in Progress 141 141 141 141 141 141 141 141 Net PP&E 15,375 14,806 16,708 16,036 14,751 14,157 13,588 13,022 Other Assets 0 Investment in Subsidiaries n 0 0 0 0 0 0 **Unamortized Financing Fees** 204 0 0 0 O 0 0 0 Start-up Costs 0 0 ٥ 0 0 0 0 0 Other Long-Term Assets (252)(1,367)(1,367)(1,367)(1,367)(1,367)(1,367)(1,367)**Total Other Assets** (48)(1,367)(1,367)(1,367)(1,367)(1,367)(1,367)(1,367)**Total Assets** \$17,417 \$19,137 \$<u>18,299</u> \$18,955 \$<u>19,754</u> \$20,711 \$<u>21,570</u> \$<u>22,841</u> **Balance Sheet - Liabilities and Net Assets Current Liabilities** Notes Payable - Line of Credit \$0 Current Maturities of Debt 464 356 356 356 356 356 336 246 A/P and Accrued Expenses 604 1,930 858 860 865 876 884 892 Third Party Settlements 0 0 0 0 0 Other Accrued Liabilities 1,466 1,450 1,450 1,450 1,450 1,450 1,450 1,450 Total Current Liabilities 2,534 3,736 2,664 2,666 <u>2,671</u> 2,682 2,670 2,588 Other Liabilities Pension 0 0 0 0 16 Other LT Liabilities 16,283 16,500 16,250 16,250 16,250 16,250 16,000 16,000 **Total Other Liabilities** 16,299 16,250 16,250 16,250 16,000 16,500 16,250 16,000 Long-Term Debt 11,035 12,399 12,459 12,103 11,747 11,391 10,699 10,453

Net Assets

**Total Fund** 

Fund Balance (Unrestricted)

**Total Liabilities & Net Assets** 

Temporarily Restricted Fund Balance

Permanently Restricted Net Assets

(11,801)

(11,708)

\$18,955

81

12

(12,804)

(12,718)

\$18,299

74

12

(10,658)

(10,558)

\$<u>19,754</u>

88

(9,363)

(9,256)

\$<u>20,711</u>

95

12

(7,913)

(7,799)

\$21,570

102

12

(6,314)

(6,200)

\$22,841

102

<u>12</u>

(13,887)

(13,815)

\$17,417

60

12

(13,637)

(13,558)

\$19,137

67

<u>12</u>



0-Original Scenario Income Statement Jump to Area: Financial Charts Capital Analysis User Filter: MODEL.MODEL = 'MCAULEYSR2V2 **Projection Years** 2015 2016 2020 General Filter: Model - ModelGrp - MCHCT 2013 2014 2018 2019 Statement of Changes in Net Assets **Unrestricted Net Assets:** Beginning Unrestricted Net Assets (\$13,887) (\$13,637) (\$12,804) (\$11,801) (\$10,658) (\$9,363) (\$7,913) 1,003 1,295 **Excess of Revenues over Expenses** 633 833 1,143 1,450 1,599 Change in Net Unrealized Gain/Loss n n n n n n n Transfers (to) from Affiliates (371) Ω 0 0 0 0 n Restricted Contributions Used for Property Acquisitions 0 0 0 0 0 0 0 Extraordinary Gain (Loss) O n n 0 0 0 0 Cumulative Effect of a Change in Accounting Principle 0 0 0 0 0 0 0 Additional Minimum Pension Liability n 0 n 0 n 0 0 Other Unrestricted Activity (12)0 0 0 0 0 0 Increase (Decrease) in Unrestricted Net Assets <u>833</u> 1,003 1,295 1,599 <u> 250</u> 1,143 1,450 (12,804)(10,658) **Total Unrestricted Net Assets** (13,637)(11,801)(9,363)(7,913)(6,314)**Temporarily Restricted Net Assets:** 88 60 95 102 Beginning Temporarily Restricted Net Assets 67 74 81 5 5 5 5 5 5 Contributions 0 2 Change in Net Unrealized Gain/Loss 2 2 2 2 0 0 0 n 0 Restricted Investment Income ٥ 0 0 Net Assets Released from Restrictions 0 ۵ 0 Ω 0 0 0 Cumulative Effect of a Change in Accounting Principle 0 0 0 0 0 0 0 Other Restricted Activity Q Z 0 <u>0</u> Z <u>0</u> Z <u>0</u> Z <u>0</u> Z 0 Incr. (Decr.) in Temporarily Restricted Net Assets Z Q 95 67 ₹4 81 88 102 **Ending Balance Temporarily Restricted Net Assets** 102 **Permanently Restricted Net Assets:** 12 12 12 12 12 12 12 Beginning Permanently Restricted Net Assets Contributions 0 0 0 0 0 0 0 Change in Net Unrealized Gain/Loss O 0 0 0 Ω 0 0 0 0 0 0 0 0 0 Restricted Investment Income 0 Other Restricted Activity Q 0 0 0 0 0 0 Incr. (Decr.) in Permanently Restricted Net Assets 0 0 0 0 0 12 **Ending Balance Permanently Restricted Net Assets** 12 <u>12</u> 12 <u>12</u> 12 <u>12</u> **Total Net Assets** (\$13,558)(\$12,718)(\$11,708)(\$10,558)(\$9,256)(\$7,799)(\$6,200)

Hospital Arthrony

0-Original Scenario

Jump to Area:

Income Statement

Financial Charts Capital Analysis

oital Analysis Control

|  |                               |                  |                  | Filter           | Financial Charts         | Capital A                       | nalysis                         | Control           |  |
|--|-------------------------------|------------------|------------------|------------------|--------------------------|---------------------------------|---------------------------------|-------------------|--|
| User Filter: MODEL.MODEL = 'MCAULEYSR2V2'                            |                               |                  |                  |                  |                          |                                 |                                 |                   |  |
| General Filter: Model - ModelGrp - MCHCT                             | 2013                          | 2014             | 2015             | 2016             | 2017                     | 2018                            | 2019                            | 202               |  |
| Cash Flow Statement  |                               |                  |                  | 1.0              | <b>斯克克里斯</b>             |                                 | West of Server                  | 700000000         |  |
| Sources of Cash:   |                               |                  |                  |                  |                          |                                 |                                 |                   |  |
| Excess of Revenues over Expenses from Operations                     |                               | \$620            | \$820            | \$805            | \$883                    | \$964                           | \$1,048                         | \$1,119           |  |
| Net Nonoperating Income, Excluding                                   |                               |                  | •                | ·                |                          | ·                               |                                 |                   |  |
| Interest Income and Expense Extraordinary Items, Transfers and Other |                               | 0<br>(383)       | 0<br>0           | 0<br>0           | 0<br>0                   | 0                               | 0                               | 0                 |  |
| Items Not Affecting Working Capital:                                 |                               | (305)            | · ·              | _                | _                        |                                 | _                               |                   |  |
| Depreciation   |                               | 1,226            | 1,182<br>0       | 1,171            | 1,135                    | 1,104                           | 1,079<br>0                      | 1,076             |  |
| Amortization of Financing Costs Other                                |                               | 1,527            | (243)            | 0<br>7           | 0<br>7                   | 0<br>7                          | (243)                           | 0                 |  |
|  |                               |                  | • •              |                  |                          |                                 | 38                              | -                 |  |
| Long Term Debt Proceeds  |                               | Q                | , <b>Q</b>       | 0                | <u>Q</u>                 | <u>Q</u>                        | 0                               | Q                 |  |
| Total Sources of Cash  |                               | 2,990            | 1,759            | 1,983            | 2,025                    | 2,075                           | 1,884                           | 2,195             |  |
| Uses of Cash:  |                               |                  |                  |                  |                          |                                 |                                 |                   |  |
| Change in Working Capital, Excluding Current Portion of Debt         |                               | (1,305)          | 1,013            | (1)              | (2)                      | (8)                             | (6)                             | (5                |  |
| Additions to Property, Plant   |                               | (1,303)          | 1,015            |                  |                          |                                 |                                 | (3                |  |
| & Equipment, net   |                               | \$3,128          | \$510            | \$510            | \$511                    | \$510                           | \$510                           | \$510             |  |
| Long Term Debt Principal Repayments                                  |                               | 48               | 356              | 356              | 356                      | 356                             | 356                             | 336               |  |
| 14   |                               | _                |                  |                  |                          |                                 |                                 |                   |  |
| Total Uses of Cash   |                               | 1,871            | 1,879            | <u>865</u>       | 865                      | <u>858</u>                      | <u>860</u>                      | 841               |  |
| Cash Provided (Used) Prior to  |                               |                  |                  |                  |                          |                                 |                                 |                   |  |
| Interest Income  |                               | 1,119            | (120)            | 1,118            | 1,160                    | 1,217                           | 1,024                           | 1,354             |  |
| Cash Provided from Interest Income                                   |                               | 13               | 13               | 198              | 260                      | 331                             | 402                             | 480               |  |
| Cash Used by Interest Expense  |                               | 0                | <u>0</u>         | Q                | <u>0</u>                 | Q                               | <u>0</u>                        | 0                 |  |
| Cash Provided (Used)   |                               | 1,132            | (107)            | 1,316            | 1,420                    | 1,548                           | 1,426                           | 1,834             |  |
| Cash Balance, beginning of period                                    |                               | 2,384            | 3,516            | 3,409            | 4,725                    | 6,145                           | 7,693                           | 9,119             |  |
| Cash Balance, end of period  |                               | \$ <u>3,516</u>  | \$ <u>3,409</u>  | \$ <u>4,725</u>  | \$ <u>6,145</u>          | \$ <u>7,693</u>                 | \$ <u>9,119</u>                 | \$ <u>10,953</u>  |  |
| Summary of Cash and Investments                                      |                               |                  |                  |                  |                          |                                 |                                 |                   |  |
| Operating Cash   | \$1,443                       | \$2,475          | \$2,368          | \$3,533          | \$4,891                  | \$6,368                         | \$7,723                         | \$9,479           |  |
| Board Designated Assets  | 0                             | 0                | 0                | 151              | 213                      | 284                             | 355                             | 433               |  |
| Trusteed Assets and Restricted Funds  Total                          |                               |                  |                  |                  |                          |                                 |                                 | 1,041<br>\$10,953 |  |
| Trusteed Assets and Restricted Funds  Total                          | <u>941</u><br>\$ <u>2,384</u> | 1,041<br>\$3,516 | 1,041<br>\$3,409 | 1,041<br>\$4,725 | 1,041<br>\$ <u>6,145</u> | <u>1,041</u><br>\$ <u>7,693</u> | <u>1,041</u><br>\$ <u>9,119</u> |                   |  |

#### **ATTACHMENT K**

#### **FUTURE SERVICE OBLIGATION**

\* \* \* \* \* \*

Mercy Community Health Management utilized software provided by A.V. Powell & Associates, LLC to perform an actuarial study as of December 31, 2013. Based on an actuarially sound basis, using reasonable assumptions for mortality and morbidity, and projections based upon financial data readily available at this time, we have determined that consistent with past years no future service obligation existed as of December 31, 2013.

Average Age at December 31, 2013:

Total for All Levels: Female 88.4

Male 88.7



THE McAULEY | SAINT MARY HOME

June 27, 2014

Mr. Rich Wysocki Principal Cost Analyst Office of CON and Rate Setting 55 Farmington Avenue Hartford, CT 06105

Dear Rich,

As part of our disclosure statement and annual filing requirements I wanted to notify you of some exciting news for McAuley Center, Incorporated.

We are in the process of merging our parent organization, Catholic Health East, with and into Trinity Health Corporation, an Indiana not for profit corporation, effective on or about June 30, 2014. It is anticipated that Trinity will be renamed at a later point in time.

The consolidation of our two entities has been ongoing for over a year now and this represents a significant step forward for our two systems. The entity McAuley Center, Incorporated will remain in existence and its parent corporation will still be Mercy Community Health.

As part of the strategic re-alignment of the organizations our Treasury Functions and Corporate Debt are being consolidated at the System office level. This will allow us to be afforded the best possible financing available and highest rate of return on investments for all of our Regional Health Ministries. We anticipate our reserve funds to become part of a consolidated portfolio that has significant stability and investment direction which will allow for a much higher return than we have had at our local institution.

As an example of the consolidated strength this portfolio as of December 31<sup>st</sup> includes \$3.2 billion dollars in cash and short term investments, \$69 million dollars in short term restricted assets, \$4.2 billion dollars in non current restricted assets, and \$684 million in

long term investments. The organization carries an AA- rating from Standard & Poor's, AA rating from Fitch, and an AA rating from Moody's.

I am attaching summary financial statements for the period ended December 31, 2013. The organization chose not to incur additional fees for a consolidated audit this year. Since our year-end has changed from December 31<sup>st</sup> to June 30<sup>th</sup> we will have a consolidated audit available sometime in August or September. We will update our disclosure statement once that has been completed.

Please let me know what further actions I need to take to further this exciting change for our Ministry.

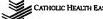
Sincere

Steven D. Beaulieu Chief Financial Officer

### **Balance Sheets - Assets**

| ASSETS (000'S omitted)  | 12/31/2013              | 6/30/2013               |
|---|-------------------------|-------------------------|
|   |                         |                         |
| CURRENT ASSETS:   | <b>A</b> 0.000.045      | <b>A</b> 0.040.000      |
| Cash and investments  | \$ 3,269,845<br>188,897 | \$ 3,248,696<br>153,583 |
| Security lending collateral Assets limited or restricted as to use, current portion | 69.002                  | 63,201                  |
| Patient accounts receivable, net of allowance for doubtful accounts                 | 1,449,263               | 1,402,980               |
| •   |                         |                         |
| Estimated receivables from third-party payors                                       | 204,783                 | 177,683                 |
| Other receivables Inventories   | 242,797                 | 242,635<br>200,794      |
| Assets Held for sale  | 204,342<br>135,107      | 200,794<br>352,190      |
| Prepaid expenses and other current assets   | 128,897                 | 140,222                 |
| Total current assets  | 5,892,933               | 5,981,984               |
| Total Current assets  | 0,002,000               | 0,301,304               |
| ASSETS LIMITED OR RESTRICTED AS TO USE, NON-  |                         |                         |
| CURRENT PORTION:  |                         |                         |
| Held by trustees under bond indenture agreements                                    | 79,956                  | 122,196                 |
| Self-insurance, benefit plans and other   | 667,032                 | 608,659                 |
| By Board  | 3,143,837               | 2,847,628               |
| By donors   | 287,206                 | 278,506                 |
| Total assets limited or restricted as to use, non-current portion                   | 4,178,031               | 3,856,989               |
| PROPERTY AND EQUIPMENT, NET   | 6,524,022               | 6,474,533               |
| LONG-TERM INVESTMENTS   | 684,145                 | 615,612                 |
| INVESTMENTS IN UNCONSOLIDATED AFFILIATES  | 2,011,172               | 1,836,369               |
| GOODWILL  | 151,686                 | 151,594                 |
| OTHER INTANGIBLE ASSETS   | 67,859                  | 68,770                  |
| OTHER LONG TERMASSETS   | 340,187                 | 359,994                 |
| TOTAL ASSETS  | \$ 19,850,035           | \$ 19,345,845           |
|   |                         |                         |

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© 2013 CHE Trinity Health

### **Balance Sheets – Liabilities and Net Assets**

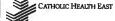
| CURRENT LIABILITIES: (000's omitted)              | 12/31/2013    | 6/30/2013     |  |  |
|---|---------------|---------------|--|--|
|   | 1 10 31 11 11 |               |  |  |
| Commercial paper                                  | \$ 109,982    | \$ 368,923    |  |  |
| Short-term borrowings & long-term debt, current   | 1,228,720     | 896,455       |  |  |
| Current portion of long term debt                 | 124,524       | 128,273       |  |  |
| Accounts payable and accrued expenses             | 803,802       | 953,902       |  |  |
| Salary, wages and related liabilities             | 625,725       | 624,124       |  |  |
| Payable under security lending agreements         | 188,897       | 153,583       |  |  |
| Liabilities held for sale                         | 282,209       | 415,077       |  |  |
| Estimated payables to third-party payors          | 375,617       | 403,879       |  |  |
| Self insurance reserves                           | 109,480       | 102,292       |  |  |
| Total current liabilities                         | 3,848,956     | 4,046,508     |  |  |
| LONG-TERM DEBT, NET OF CURRENT PORTION            | 3,626,062     | 3,512,404     |  |  |
| SELF-INSURANCE RESERVES                           | 870,848       | 816,538       |  |  |
| ACCRUED PENSION AND RETIREE HEALTH COSTS          | 728,101       | 921,995       |  |  |
| DEFERRED REVENUE FROM ENTRANCE FEES               | 94,623        | 91,871        |  |  |
| OTHER LONG-TERM LIABILITIES                       | 470,052       | 511,568       |  |  |
| Total liabilities                                 | 9,638,642     | 9,900,884     |  |  |
| NET ASSETS:                                       |               |               |  |  |
| Unrestricted Net Assets - Parent                  | 9,804,039     | 9,051,595     |  |  |
| Noncontrolling Ownership interest in subsidiaries | 32,962        | 31,034        |  |  |
| Unrestricted Net Assets                           | 9,837,001     | 9,082,629     |  |  |
| Temporarily Restricted Net Assets                 | 285,651       | 269,653       |  |  |
| Permanently Restricted Net Assets                 | 88,741        | 92,679        |  |  |
| Total Net Assets                                  | 10,211,393    | 9,444,961     |  |  |
| TOTAL LIABILITIES AND NET ASSETS                  | \$ 19,850,035 | \$ 19,345,845 |  |  |

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### **Year to Date Consolidated Statement of Operations**

| INDESTRICTED REVENIE (000 5 0m. Hsa  | December 2013<br>Actual | December 2013<br>Budget | \$ Change<br>Favorable<br>(unfavorable) | % Change<br>Favorable<br>(unfavorable) |  |
|--|-------------------------|-------------------------|---|--|--|
| UNRESTRICTED REVENUE: Patient service revenue, net of contractual and other allowances | \$ 6,259,819            | \$ 6,418,198            | \$ (158,379)                            | -2.5%                                  |  |
| Provision for bad debts  | (347,870)               | (351,193)               | 3,323                                   | 0.9%                                   |  |
| Net patient service revenue less provision for bad debts                               | 5,911,949               | 6,067,005               | (155,056)                               | -2.6%                                  |  |
| Premium revenue  | 209,262                 | 207,786                 | 1,476                                   | 0.7%                                   |  |
| Capitation revenue   | 109.142                 | 99.294                  | 9.848                                   | 9.9%                                   |  |
| Operating investment income  | 34,188                  | 20.010                  | 14,178                                  | 70.9%                                  |  |
| Net assets released from restrictions  | 10,161                  | 9,640                   | 521                                     | 5.4%                                   |  |
| Equity gains in unconsolidated affiliates  | 31,691                  | 32,824                  | (1,133)                                 | -3.5%                                  |  |
| Other revenue  | 499,509                 | 491,581                 | 7.928                                   | 1.6%                                   |  |
| Total unrestricted revenue   | 6,805,902               | 6,928,140               | (122,238)                               | -1.8%                                  |  |
| EXPENSES:  |                         |                         | , , ,                                   |  |  |
| Salaries and wages   | 2,956,415               | 2,991,892               | 35,477                                  | 1.2%                                   |  |
| Employee benefits  | 596,152                 | 627,887                 | 31,735                                  | 5.1%                                   |  |
| Contract labor   | 51,183                  | 35,799                  | (15,384)                                | -43.0%                                 |  |
| Total labor expenses   | 3,603,750               | 3,655,578               | 51,828                                  | 1.4%                                   |  |
| Supplies   | 1,093,882               | 1,103,483               | 9,601                                   | 0.9%                                   |  |
| Medical and professional fees  | 198,152                 | 205,282                 | 7,130                                   | 3.5%                                   |  |
| Purchased services   | 558,604                 | 579,123                 | 20,519                                  | 3.5%                                   |  |
| Medical claims and capitated purchased services  | 127,715                 | 128,302                 | 587                                     | 0.5%                                   |  |
| Depreciation and amortization  | 353,126                 | 369,247                 | 16,121                                  | 4.4%                                   |  |
| Occupancy  | 287,305                 | 301,323                 | 14,018                                  | 4.7%                                   |  |
| Interest   | 85,085                  | 83,462                  | (1,623)                                 | -1.9%                                  |  |
| Insurance  | 105,811                 | 103,063                 | (2,748)                                 | -2.7%                                  |  |
| Other  | 209,360                 | 204,896                 | (4,464)                                 | -2.2%                                  |  |
| Total expenses   | 6,622,790               | 6,733,759               | 110,969                                 | 1.6%                                   |  |
| Risk factors   |                         | 7,500                   | 7,500                                   | 100.0%                                 |  |
| OPERATING INCOME BEFORE CONSOLIDATION COSTS  | 183,112                 | 186,881                 | (3,769)                                 | -2.0%                                  |  |
| Consolidation costs  | (19,151)                | (21,216)                | 2,065                                   | 9.7%                                   |  |
| OPERATING INCOME   | 163,961                 | 165,665                 | (1,704)                                 | -1.0%                                  |  |
| NONOPERATING ITEMS:  |                         |                         |   |  |  |
| Investment income  | 380,145                 | 165,873                 | 214,272                                 | 129.2%                                 |  |
| Equity earnings in unconsolidated affiliates   | 143,544                 | 50,761                  | 92,783                                  | 182.8%                                 |  |
| Change in market value and cash payments of interest rate swaps                        | 10,501                  | (4,783)                 | 15,284                                  | 319.5%                                 |  |
| Other non-operating loss   | (3,485)                 | (1,522)                 | (1,963)                                 | -129.0%                                |  |
| Non-controlling interest   | (7,491)                 | (5,705)                 | (1,786)                                 | -31.3%                                 |  |
| EXCESS OF REVENUE OVER EXPENSES  | 687,175                 | 370,289                 | 316,886                                 | 85.6%                                  |  |

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### **Change in Unrestricted Net Assets**

| (600'5 ON. Had)  | December 2013<br>Actual |          | December 2012<br>Prior Year |           | \$ Change<br>Favorable<br>(unfavorable) |          | % Change<br>Favorable<br>(unfavorable) |         |
|--|-------------------------|----------|-----------------------------|-----------|---|----------|--|---------|
| TOTAL UNRESTRICTED NET ASSETS::  | •                       | 007.475  | •                           | 500 405   | •                                       | 440.050  |  | 00.70/  |
| Excess of revenue over expenses  | \$                      | 687,175  | \$                          | 569,125   | \$                                      | 118,050  |  | 20.7%   |
| Net changes in retirement plan related items                               |                         | 35,021   |                             | 23,010    |   | 12,011   |  | 52.2%   |
| Net assets changes due to alignment of accounting policies and adjustments |                         | 92,599   |                             | -         |   | 92,599   |  | 100.0%  |
| Other  |                         | 33,851   |                             | 26,473    |   | 7,378    |  | 27.9%   |
| Increase in total unrestricted net assets before discontinued operations   | ž                       | 848,646  |                             | 618,608   |   | 230,038  |  | 37.2%   |
| Discontinued operations:   |                         |          |                             |           |   |          |  |         |
| Loss from operations   |                         | (16,933) |                             | (142,372) |   | 125,439  |  | 88.1%   |
| Loss on membership substitution, Mercy Maine                               |                         | (77,341) |                             | -         |   | (77,341) |  | -100.0% |
| Increase in total unrestricted net assets                                  |                         | 754,372  |                             | 476,236   |   | 278,136  |  | 58.4%   |

