

#### **Charter Oak Health Center, Inc.**

# State of Connecticut Annual Report Federally Qualified Health Center (FQHC)

June 30, 2017

#### STATE OF CONNECTICUT

### DEPARTMENT OF SOCIAL SERVICES 55 FARMINGTON AVENUE HARTFORD, CONNECTICUT 06105

#### ANNUAL REPORT FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Date Submitted:	0	Date Received:
1. FQHC Name	Charter Oak Health Center, Ir	nc.
Street Address	21 Grand Street	
City, State, ZIP	Hartford, CT 06106	
Telephone Number	860-550-7524	
Contact Person	Nichelle A. Mullins, Esq.	
Title	President & CEO	
2. FQHC Medicaid Prov Medical Dental Mental Healt Other (Speci	h	3. Reporting Period: From
Type of Control (Che  X NONPROF  GOVERNM  STATE  COUNTY	TT ORGANIZATION	_OTHER
FQHC Owned By:		
FQHC Owned By:	_	R ADMINISTRATOR OF CLINIC
FQHC Owned By:	ERTIFICATION BY OFFICER OF	
FQHC Owned By:	ERTIFICATION BY OFFICER OF tify That I Have Examined the A Charter Oak	Accompanying Worksheets Prepared By Health Center, Inc.
FQHC Owned By:  Continue of the Reporting Per Knowledge and Belief	ERTIFICATION BY OFFICER OF tify That I Have Examined the A Charter Oak (FQ iod Beginning 7/1/2016 and En It Is a True, Correct and Comp	Accompanying Worksheets Prepared By
FQHC Owned By:  I Hereby Cer For the Reporting Per Knowledge and Belief Records of the FQHC	ERTIFICATION BY OFFICER OF tify That I Have Examined the A Charter Oak (FQ riod Beginning 7/1/2016 and En It Is a True, Correct and Comp In Accordance With Applicable	Accompanying Worksheets Prepared By Health Center, Inc. HC Name) ding 6/30/2017 and That to the Best of My lete Statement Prepared From the Books and Instructions, Except as Noted:
FQHC Owned By:  I Hereby Cer For the Reporting Per Knowledge and Belief Records of the FQHC	ERTIFICATION BY OFFICER OF tify That I Have Examined the A Charter Oak (FQ iod Beginning 7/1/2016 and En It Is a True, Correct and Comp	Accompanying Worksheets Prepared By Health Center, Inc. HC Name) ding 6/30/2017 and That to the Best of My lete Statement Prepared From the Books and
FQHC Owned By:  I Hereby Cer For the Reporting Per Knowledge and Belief Records of the FQHC	ERTIFICATION BY OFFICER OF tify That I Have Examined the A Charter Oak (FQ riod Beginning 7/1/2016 and En It Is a True, Correct and Comp In Accordance With Applicable	Accompanying Worksheets Prepared By Health Center, Inc. HC Name) ding 6/30/2017 and That to the Best of My lete Statement Prepared From the Books and a Instructions, Except as Noted:  Printed Name
FQHC Owned By:  I Hereby Cer For the Reporting Per Knowledge and Belief Records of the FQHC	ERTIFICATION BY OFFICER OF tify That I Have Examined the A Charter Oak (FQ riod Beginning 7/1/2016 and En It Is a True, Correct and Comp In Accordance With Applicable	Accompanying Worksheets Prepared By Health Center, Inc. HC Name) ding 6/30/2017 and That to the Best of My lete Statement Prepared From the Books and a Instructions, Except as Noted:  Printed Name

From	7/1/2016	To	6/30/2017	

Oak Health Center, Inc.		
is FQHC certified. If a site or sites are	ertified sites and any oth not FQHC-certified, the	er non-FQHC service sites. associated costs should be
Location	FQHC Certified Yes/ No	Clinic/Provider No.
21 Grand Street Hartford	Yes	
401 New Britain Avenue Hartford	Yes	
118 Main Street Hartford	Yes	
27 Chestnut Street Hartford	Yes	
437 Sheldon Street Hartford	Yes	
135 Broad Street Hartford	Yes	
560 Park Street Hartford	Yes	
75 Main Street Hartford	Yes	
401 Flatbush Avenue Hartford	Yes	
1755 Park Avenue Hartford	Yes	
21 Grand Street Hartford	Yes	
oformation is reported on the following	which accompanies this	and report submissions
The state of the s	which accompanies this	r cost report submission.
DPTIONS:		
t Clarent Control of the Control of	tes of the FQHC, including all FQHC-c is FQHC certified. If a site or sites are awable costs.  Location  21 Grand Street Hartford  401 New Britain Avenue Hartford  118 Main Street Hartford  27 Chestnut Street Hartford  437 Sheldon Street Hartford  135 Broad Street Hartford  560 Park Street Hartford  75 Main Street Hartford  401 Flatbush Avenue Hartford  1755 Park Avenue Hartford  21 Grand Street Hartford	tes of the FQHC, including all FQHC-certified sites and any oth is FQHC certified. If a site or sites are not FQHC-certified, the exable costs.    FQHC Certified Yes/No

Reporting Period:

Reporting Period:	From 7/1/2016	To6/30/2017
FQHC Name: Charter Oak Health Center, Inc.		

COST CENTER	Salaried Personnel	Other Costs	Total	Reclass- ifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 5)
A. DIRECT HEALTH CARE COST			III	IV	V	VI	VII
(Excluding Dental, Mental Health & Other)		X		.,,		VI	VII
1. Staff Cost							
a. Physician	1,690,099	787,622	2,477,721	(227,190)	2,250,531		2,250
b. Physician Assistant	221,343	37,866	259,209		259,209		259,
c. Nurse (APRN, Midwife, RN)	1,424,195	243,643	1,667,838		1,667,838	1 1	1,667,
d. Other - Specify							1,007,
Clinical (MA, LPN, Diabetes Educator, Registered Dietician)	825,174	141,168	966,340		966,340		966,
			0	- 1	0		366,
	10	-	0		0		
			0		0		
		10	n	- 0	اه	100	
			0		a		
		10	a l		7		
			e e		0		
			- 1		0		
			0		0		
		- 1	0		0		
		- 1	0	- 1	0		
e. Subtotal Direct Health Gare Cost	4,160,811	1,210,297	5,371,108	(227,190)	5,143,918	0	CE-VAR
2. Other Direct Health Care Cost		17-17-17-1	9,011,102	(221,130)	9,143,316	- 0	h,143;
a. Medical Supplies		170,310	170.310		170,310		
b. Transportation		19,859	19.859		19,859		170,
c. Depreciation - Medical Equipment		10,000	0,000		19,039		19,
d. Professional Liability Insurance		- 1	٥				
a. Laboratory		111	a l		0		
f. Radiology		- 1	- 1		0		
g. Physician-Administered Drugs		0.00	0	J	0	110	
n. Other - Specify			0	- 1	0		
Case Manager, Van Driver, Healthy Start Coordinator, Technician	371,602	eo 274		1			
Silver, Region Guart Coordinator, Technician	3/1,602	63,571	435,173		435,173		435,1
		- 1	0		0	1	
		- 1	0		٥		
		- 1	0		0	1	
i. Subtotal Other Direct Health Care Cost			0		0		
Proposition of the Direct Leaffil oats Cost	371,602	253,740	626,342	0	625,342		#26,5
TOTAL DIRECT HEALTH CARE COST (1e & 2i)							
	4,532,413	1,484,037	6,996,450	(227,190)	5,769,260	0	

Reporting Period:	From 7/1/2016	To6/30/2017
FQHC Name: Charter Oak Health Center, Inc.		

COST CENTER	FIONS AND ADJUSTM	Other		Reclass-	Reclassified Trial Balance	Adjustments Increase	Net Expenses
COST CENTER	Personnel	Costs	Total	ifications	(Col 3 & 4)	(Decrease)	(Col 5 & 6)
DIRECT DENTAL CARE COST			In I	IV	V	VI	VII
. Staff Cost							
a. Dentist	460,516	205,408	665,924		665,924		
Dental Hygienst	198,120	33,893	232,013		232,013		665
c. Other - Specify		,	,		202,013		232
Dental Assistant	184,079	31,491	215,570		215,570		215
		,	0		213,570		215
			0		n		
			0		٥		
			0		0		
			0		0		
			0	- 1	o		
			0	- 1	0		
		ľ	0	- 1	0		
			0	- 1	0		
			0	Y	0	- 1	
N=====================================		- 6	0	- 1	0		
Subtotal Direct Dental Care Cost			0		0		
Other Direct Dental Care Cost	842,715	270,792	1,113,507	0	1,113,507	0	1,113
Dental Supplies							
. Transportation		110,279	110,279		110,279		110
Depreciation - Dental Equipment			0	- 1	0		
Professional Liability Insurance		- 1	0		0	- 1	
Other - Specify		- 1	0	1	0		
	11 0			- 1			
			0		0		
		- 11	0		0		
			0		0		
			0		0		
Subtotal Other Direct Dental Care Cost	0	110,279	110,279	0	110,279	0	110
TOTAL DIRECT DENTAL CARE COST (1d & 2f)							- 110

Reporting Period:	From7/1/2016	To6/30/2017
FQHC Name: Charter Oak Health Center, Inc.		

COST CENTER	Salaried Personnel	Other Costs	Total	Reclass- ifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
C. DIRECT MENTAL HEALTH CARE COST				IV ]	V	VI	VII
1. Staff Cost							
a. Psychologist			o l				
b. Social Worker c. Other - Specify		830,757	830,757		830,757		830,75
			0		0 0		
			0		0		
			0		0		
d. Subtotal Direct Mental Health Care Cost	0	830,757	0	1/21	0		
2. Other Direct Mental Health Care Cost		830,757	830,757	0	830,757	0	830,78
a. Medical Supplies b. Transportation			0		0		
c. Depreciation - Mental Health Equipment			0		0		
d. Professional Liability Insurance e. Other - Specify			0		0		
			0		0		
			0		0		
f. Subtotal Other Direct Mental Health Care Cost	0	0	0	0	0	0	
						3.1	
3. TOTAL DIRECT MENTAL HEALTH CARE COST (1d & 2f)	0	830,757	830,757	0	830,757	0	830,75
TOTAL DIRECT COST BEFORE NON-ALLOWABLE SERVICES	5,375,128	2,675,865	8,050,993	(227,190)	7,823,803		7,823,803

Reporting Period:	From 7/1/2016	To6/30/2017
FQHC Name: Charter Oak Health Center, Inc.		

COST CENTER	Salaried Personnel	Other Costs	Total	Reclass- ifications	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
E. NON-ALLOWABLE DIRECT OTHER SERV	ICE COST			10		VI	VII
1. Service							
a. Clinical Diagnostic Lab b. Radiology			0		0		
c. Prescription Drugs/Pharmacy	185,995	31,819	217,814		0 217,814		
d. Battered Women	1	01,010	217,017		217,014		217,8
e. Homeless	1 1		š	- 1	0		
f. WIC	1 1		o l	1	0	1	
g. Non-FQHC Sites	1 1	1	0		0		
h. Other - Specify		- 1	١		١	- 1	
Medications		516,130	516,130		516,130		540.4
In-kind vaccines		274,671	274,671		274,671	(274,671)	516,1
			0		2/4,0/1	(214,011)	
			0		0		
		- 1	0		0		
		1	О		0	1	
S		- 1	0		o l	1	
		1	0	- 1	0		
			0		0		
i. Total Non-Allowable Direct Other Service Cost	185,995	822,620	1,008,615	0	1,008,615	(274,671)	733,9
TOTAL DIRECT COST (D+E1i)	5,561,123	3,498,485	9,059,608	(227,190)	8,832,418	(274,671)	8,557,74

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Reporting Period:	From 7/1/2016	To6/30/2017
FQHC Name: Charter Oak Health Center, Inc.		

RECLASSIFICATIONS A	ND ADJUSTMENTS	OF TRIAL BA	ALANCE OF	EXPENSES	i		
COST CENTER	Salaried Personnel	Other Costs	Total	Reclass-	Reclassified Trial Balance (Col 3 & 4)	Adjustments Increase (Decrease)	Net Expenses (Col 5 & 6)
OVERHEAD - FACILITY COST		11	101	IV	٧	VI	VII
Rent CVERDER PROJECT COST							
Insurance		75.032	75,032		0		
Interest on Mortgage or Loans		168,387	188,387		75,032	1	75,
Littlities		274,284	274,284		168,387 274,284		168,3
Depreciation - Building	11 10	847,811	847,811	- 1	847,811		274,2
Depreciation - Equipment		312,356	312,356		312,358	1	847,8
Housekeeping & Maintenance		229,534	229.534	1	229,534		312,3 229,5
Other (Specify)	1 1			1	220,004		229,5
Security Guard, Maintenance Worker, Director of Facilities	331,654	56,737	388,391		388,391		388.3
Repairs and Maintenance		94,417	94,417	1	94,417		94,4
Occupancy		107,228	107,228		107,228		107,2
Maintenance Contracts		489,902	489,902		489,902		489,9
Subtotal Overhead - Facility Cost			0		0		
Subtotal Gyenlead - Lacilità Cost	331,654	2,665,688	2,987,342	0	2,987,342	0	2,997,3
OVERHEAD - ADMINISTRATIVE COST							
Office Salaries	3,099,597	530,260	3,629,857	227,190	3,857,047		
Depreciation - Office Equipment	5,000,000	300,200	0	221,190	3,037,047		3,857,0
Office Supplies		117,295	117,295	1	- 1		
Legal	1 1	28,941	28,941		117,295		117,2
Accounting	291,786	118,867	410,653		28,941		28,9
Insurance	201,100	110,007	410,033		410,653		410,6
Telephone		148,361	148,361	10	0		
Advertising-Help Wanted		6.165			148,361		148,3
Interest - Capital Loans		0,105	6,165	1	6,165		6,1
Other (Spedily)			١		D		
Billing Services		904 700	224720	- 1			
Contracted Services		334,792	334,792	1	334,792	10	334,79
Professional Fees		220,318	220,318	- 1	220,318		220,31
Other Expenses		105,463	105,483	- 1	105,463		105,46
and distribute towards		503,417	503,417		503,417	(92,167)	411,25
Subtofal Overhead - Administrative Cost	3,391,383	2,113,879	5,505,262	227,190	5,732,452	(92,167)	# 042.00
TOTAL OVERHEAD COST (Gi+Hk)	3,723,037	4,769,567	8,492,604	227,190	8,719,794	(92,167)	5,640,2
					0,710,104	(02,107)	R,627,6
GRAND TOTAL COSTS <sup>2</sup> (F+I)	9,284,160	8,268,052	17,552,212		17,552,212	(366,838)	17,185,3

Reporting Period:		From 7/1/2016	To6/30/2017
FQHC Name:	Charter Oak Health Center, Inc.		

Form B-1 (Compensation, Encounters, Hours, FTEs - Health Care) HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTES BY PRACTITIONER Total Employee Hours and FTEs HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, Employee & FTEs (Excluding Dental, Mental Health, and Other) Specialty Compensation Encounters (2080 hrs = 1 FTE) **Total Hours** 111 ١٧ Provide itemized de-identified list (e.g., Physician 1) General Practitioner 125,000 1,500 1,040 0.50 A. PHYSICIAN 1. Chief Medical Officer Internal Medicine 293,376 483 2,249 1.08 2. Emergency MD 165,573 Urgent Care 4,457 1,746 0.84 3. Infectious Disease Doctor Internal Medicine 52,223 1,182 594 0.29 4. Pediatrician Pediatrics 278,956 4,510 3,034 1.46 5. Physician Internal Medicine 610,617 10,209 6,538 3.14 6. Podiatrist Podiatry 289,354 5,390 3,744 1.80 7. 0.00 8. 0.00 9. 0.00 10. 0.00 Total Physician Encounters, Staff Hours and FTEs 1,690,099 26,231 17,905 8.61 PHYSICIAN ASSISTANT 1. Physician Assistant Internal Medicine 100,888 3,226 2,075 1.00 2. Physician Assistant Pediatrics 120,455 2,386 2,080 1.00 3. 0.00 4. 0.00 5. 0.00

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221.343

5,612

4,155

2.00

Total Physician Assistant Encounters, Hours and FTEs

Reporting Period:		From 7/1/2016	To6/30/2017
FQHC Name:	Charter Oak Health Center, Inc.		

Form B-1 Continued (Compensation, Encounters, Hours, FTEs - Health Care) HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, AND FTES BY PRACTITIONER Total Employee Hours and FTEs HEALTH CARE COMPENSATION, ENCOUNTERS, HOURS, Employee Total Hours FTEs & FTEs (Excluding Dental, Mental Health, and Other) Specialty Compensation **Encounters** (2080 hrs = 1 FTE) V Provide itemized de-identified list (e.g., Physician 1) General Practitioner 125,000 1,500 1,040 0.50 C. NURSE (APRN, MIDWIFE, RN) 1. APRN Various 752,358 19,703 16,298 7.84 2. Director Of Nursing Internal Medicine 157,748 0 3,402 1.64 3. Infectious Control Registered Nurse Internal Medicine 35,131 0 972 0.47 4. Nurse Midwife Women's Health 2,187 82,557 1,664 0.80 5. Registered Nurse Various 396,401 0 12 127 5.83 Total Nurse Practioner 1,424,195 21,890 34,463 16.58 D, PHYSICIAN SERVICES UNDER CONTRACT 1. Internal Medicine Internal Medicine 50,610 390 819 0.39 2. OBGYN **OBGYN** 153,030 2,251 1,189 0.57 3. Pediatrician Pediatric 105,700 0 705 0.34 4. Cardiology and Urology Various 37,000 457 340 0.16 Optometry and Pain Mgmt Various 152,150 1,551 1,220 0.59 Total Physician Services Under Contract 498,490 4 649 4,273 2.05 E. OTHER HEALTH CARE PRACTITIONER 1. LPN Various 32,876 0 1,670 0.80 2. Medical Assistants Various 629,947 0 37,955 18.25 Registered Dietician and Diabetes Educator Nutrition Services 162,351 2,202 4,160 2.00 Total Other Health Care Practitioner 825,174 2,202 43,785 21.05

Reporting Period	:	From 7/1/2016	To 6/30/2017
FQHC Name:	Charter Oak Health Center, Inc.		

	DENTAL SERVICES COMPENSATION, ENC			Total Employee	Hours and FTEs
	DENTAL CARE COMPENSATION, ENCOUNTERS, HOURS, & FTES	Compensation	Encounters	Employee Total Hours	FTEs (2080 hrs = 1 FT)
	Provide itemized de-identified list (e.g., Dentist 1)	125,000	1,500	IV 1,040	V 0.50
A.	DENTIST	180000	3,000	1,000	9,00
1.	Dental Director	140,039	1,964	2,080	1.00
2.	Dentist	320,477	5,126	4,964	2.39
3,	Contract Dentist	126,626	1.830	1,024	0.49
4.		125,020	1,000	1,024	0.00
5.					0.00
	Total Dentist Encounters, Staff Hours and FTEs	587,142	8,920	8 068	3,88
В.	DENTAL HYGIENIST				
1.	Dental Hygienist	198,120	5,231	4.955	2.38
2.					0.00
3.					0.00
4.					0.00
5.					0.00
	Total Dental Hygienist Encounters, Hours and FTEs	198,120	5,231	4 955	2.38
c.	OTHER DENTAL PRACTITIONER				
1.	Dental Assistant	184,079	0	10,722	5.15
2.				(0),22	0.00
3.					0.00
4.					0.00
5.					0.00
- {	Total Other Dental Practitioner Encounters, Hours and FTEs	184,079			0.00

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Reporting Period:		From 7/1/2016	To6/30/2017
FQHC Name:	Charter Oak Health Center, Inc.		

_	MENTAL HEALTH SERVICES COMPENSATION, E	NCOUNTERS, H	OURS, AND FTES	BY PRACTITIO	NER	
MEN	NTAL HEALTH SERVICES COMPENSATION, ENCOUNTERS, HOURS, &			Total Employee Hours and FTEs		
•,,_,	FTEs	Compensation	Encounters	Employee Total Hours	FTEs (2080 hrs = 1 FTE	
	Provide itemized de-Identified list (e.g., Psychologist 1)	125,000	1,500	1.040	(2080 nrs = 1 F1E	
A.	PSYCHOLOGIST				0.00	
1.					0,00	
2.					0.00	
з.					0,00	
4.					0.00	
5.					0.00	
	Total Psychologist Encounters, Staff Hours and FTEs	0	0	0	0.00	
В.	SOCIAL WORKER					
	Clinician - Social Worker	830,757	6,037	45.004	7.00	
2.		030,737	6,037	15,304	7.36	
3.					0.00	
4.					0.00	
5.					0.00	
	Total Social Worker Encounters, Hours and FTEs	830,757	6,037	15,304	0.00 7.36	
C.	OTHER MENTAL HEALTH PRACTITIONER					
- 11	Staff Psychiatrist				0.00	
2.					0.00	
3.					0.00	
4.					0.00	
5.					0.00	
	Total Other Mental Health Practitioner Encounters, Hours and FTEs	0	0	0	0.00	

Reporting Period:	From 7/1/2016	То	6/30/2017
FQHC Name: Charter Oak Health Co	ter, Inc.		

urs and FTF	Employee Ho		Turnover		ion Range	Compensat		SUMMARY COMPENSATION, ENCOUNT	
FTEs (2,08 hrs = 1 FTE	Employee Total Hours	Encounters		Hires	Low	High		Number of Practitioners	SUMMARY COMPENSATION, ENCOUNTERS, HOURS, AND FTES BY PRACTITIONER TYPE
4.00	8,320	10,000	1	2	100,000	150,000	500,000	4	
									A. HEALTH CARE PRACTITIONERS
8.6	17,905	26,231			152,894	262,677	1,690,099	14	PHYSICIAN
2.0	4,155	5,612			91,998	116,600	221,343	3	PHYSICIAN ASSISTANT
16.5	34,463	21,890			60,179	123,626	1,424,195	41	B. NURSE (APRN, MIDWIFE, RN)
2.0	4,273	4,649			93,600	374,198	498,490	9	PHYSICIAN SERVICES UNDER CONTRACT
0.0									5. OTHER HEALTH PROFESSIONALS
0.00									OTHER ALLIED HEALTH PROFESSIONALS
21.0	43,785	2,202			27,140	81,408	825,174	44	OTHER HEALTH CARE PRACTITIONERS
50.28	104,581	60,584	0	0			4,659,301	111	Total Health Care
									DENTAL PRACTITIONERS
3.88	8,068	8,920			128,000	135,558	587,142	4	DENTIST
2.38	4 955	5,231			76,506	84 024	198,120	3	. DENTAL HYGIENIST
5.15	10,722	0			29,123	41,506	184,079	8	OTHER DENTAL PRACTITIONERS
11.41	23,745	14,151	0	0			969,341	15	Total Dental
									. MENTAL HEALTH PRACTITIONERS
0.00									PSYCHIATRIST
0.00									. PSYCHOLOGIST
	15.304	6.037			112.910	112.910	830,757	1	LICENSED CLINICAL SOCIAL WORKER
7.36	15,304	0,037			112,010	112,010	330,107		PSYCHIATRIC APRN
0.00									OTHER MENTAL HEALTH PRACTITIONERS
0.00									
7.36	15,304	6,037	0	0			830,757	1	Total Mental Health

### STATE OF CONNECTICUT DEPARTMENT OF SOCIAL SERVICES ANNUAL REPORT

#### FEDERALLY QUALIFIED HEALTH CENTER (FQHC)

Reporting Period:

From

7/1/2016

To

6/30/2017

FQHC Name:

Charter Oak Health Center, Inc.

Form C (Cost Adjustment & Allocation)

	COST ADJUSTMENT AND ALLOCATION	
A.	Direct Cost Title XIX Services (P5 - Form A-3, Line D, Col. VII)	7,823,803
В.	Direct Cost Other Services (P6 - Form A-4, Line E.1.i, Col. VII)	733,944
C.	Total Direct Costs (A+B)	8,557,747
D.	Portion of Title XIX Services (A/C)	91.42%
E.	Total Overhead Cost (P7 - Form A-5, Line I, Col. VII)	8,627,627
F.	Overhead Cost Applicable to Title XIX Services (DxE)	7,887,377
G.	Total Title XIX Services Cost (A+F)	15,711,180
Н.	Thirty Percent (30%) of Total Title XIX Svc Cost (Gx.30)	4,713,354
l.	Cost Adjustment (Lower of H-F or Zero)	
 J.	Allowable Title XIX Overhead Cost (F+I)	(3,174,023)
о. К.		4,713,354
N.	Direct Costs	
	1. Health Care Services (P3 - Form A-1, Line A3, Col. VII)	5,769,260
	2. Dental Services (P4 - Form A-2, Line B3, Col. VII)	1,223,786
	3. Mental Health Services (P5 - Form A-3, Line C3, Col. VII)	830,757
	4. Total Direct Costs (K1 thru K3)	7,823,803
L.	Direct Costs as a % of Total	
	1. Health Care Services (K1/K4)	73.74%
	2. Dental Services (K2/K4)	15.64%
	3. Mental Health Services (K3/K4)	10.62%
M.	Allocated Allowable Overhead Cost	
	1. Health Care Services (JxL1)	3,475,627
	2. Dental Services (JxL2)	737,169
	3. Mental Health Services (JxL3)	500,558
	4. Total Allowable Title XIX Overhead Cost (M1 thru M3)	4,713,354

Reporting Period:	From7/1/2016	To6/30/2017
FQHC Name:	Charter Oak Health Center, Inc.	

Form D (Allowable Cost per Encounter)

		ALLOWABLE COST PER ENCOUNTER	
ı.	Hea	Ith Care Cost (Excluding Dental and Mental Health)	
	A.	Direct Health Care Cost (P3 - Form A-1, Line A3, Col. VII)	5,769,260
	B.	Allowable Overhead Cost (P13 - Form C, Line M1)	3,475,627
	C.	Total Allowable Health Care Cost (A+B)	9,244,887
	D.	Encounters (P12 - Form B-4, Health Care Total)	60,584
	E.	Allowable Health Care Cost Per Encounter (C/D)	152.60
n.	Den	tal	
	A.	Direct Dental Care Cost (P4 - Form A-2, Line B3, Col. VII)	1,223,786
	B.	Allowable Overhead Cost (P13 - Form C, Line M2)	737,169
	C.	Total Allowable Dental Cost (A+B)	1,960,955
	D.	Encounters (P12 - Form B-4, Dental Total)	14,151
	E.	Allowable Dental Cost Per Encounter (C/D)	138.57
Ħſ.	Men	tal Health	
	A.	Direct Mental Health Care Cost (P5 - Form A-3, Line C3, Col. VII)	830,757
	B.	Allowable Overhead Cost (P13 - Form C, Line M3)	500,558
	C.	Total Allowable Mental Health Cost (A+B)	1,331,315
	D.	Encounters (P12 - Form B-4, Mental Health Total)	6,037
	E.	Allowable Mental Health Cost Per Encounter (C/D)	220.53

Reporting Period:		From 7/1/2016	To6/30/2017
FQHC Name:	Charter Oak Health Center, Inc.		

REVENUES				IV	V
	Services Excluding Dental,				Total
A. Operating Revenue  1. Medicaid	Mental Health &	Dental	Mental Health	Other	(Col. I thru IV)
	6,162,690	1,258,859	570,256		7,991,80
2. Private 3. Medicare	692,148	81,156	37,176	Y.	810,480
	1,031,031	0	105,765	1	1,136,796
4. Patient Cash/Self Pay	242,408	128,499	4,758	1	375,665
5. Other - Specify Bad Debt	(423,525)	(89,761)	(61,742)		(575,028
6. Total (1 thru 5)	7,704,752	1,378,753	656,213	0	9,739,718
Other Revenue					
1. Contributions					(
2. Grants	4,330,631	613,149	72,744	2,764,132	7,780,656
3. Interest		849	80	14,515	15,444
1. Donations					(
5. Other - Specify					C
6. Other - Specify	L.				(
7. Other - Specify					(
B. Other - Specify		1			(
9. Other - Specify		1			(
O. Other - Specify					
1. Total (1 thru 10)	4,330,631	613,998	72,824	2,778,647	7,796,100
Other Revenue (Include revenue generated by non-approved FQHC sites)					
1. Other - Specify Pharmacy			1	1,648,315	1,648,315
2. Other - Specify					C
3. Other - Specify					0
Other - Specify					0
Other - Specify					0
C. Other - Specify					
. Total (1 thru 7)	0	0	0	1,648,315	1,648,315
. Total Revenue (A6+B11+C7)	12,035,383	1,992,751	729,037	4,426,962	19,184,133

Reporting Period:	From	7/1/2016	То	6/30/2017	
FQHC Name:	ame: Charter Oak Health Center, Inc.				

Form F (Grants and Contributions)

GRANTS AND CONTRIBUTIONS (EXCLUDIA	
A. Contributions	ACTUAL
1. Services (Excluding Dental, Mental Health and Oth	er)
2. Dental	
3. Mental Health	
4. Other - Specify	0
Other - Specify	
5. Total (1 thru 4)	0
B. Grants (Excluding PHS)	
1. Services (Excluding Dental, Mental Health and Oth	er) 455,489
2. Dental	10,349
3. Mental Health	22,651
4. Other - Specify Administrative	1,575,868
Other - Specify	
Other Specify	
Other - Specify Other - Specify	
Caron - Opeciny	

Reporting Period: From 7/1/2016 To 6/30/2017

FQHC Name: Charter Oak Health Center, Inc.

Form G (Cost Disallowance and Offset)

B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)					
1. Entertainment 2. Fines and penalties 3. Bad dobt 4. Cost of actions to collect receivables 5. Advertising, except for recruitment of personnel 6. Contingent reserves 7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner 8. Fundraising 9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery) 1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)					
2. Fines and penalties 3. Bad debt 4. Cost of actions to collect receivables 5. Advertising, except for recruitment of personnel 6. Contingent reserves 7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner 8. Fundraising 9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery) 1. Refunds - Medical Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)	Α.	Cos	st Disallowance		
3. Bad debt 4. Cost of actions to collect receivables 5. Advertising, except for recruitment of personnel 6. Contingent reserves 7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner 8. Fundraising 9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medical Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Computer Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 8)		1.	Entertainment		
4. Cost of actions to collect receivables 5. Advertising, except for recruitment of personnel 6. Contingent reserves 7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner 8. Fundraising 9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		2.	Fines and penalties		
5. Advertising, except for recruitment of personnel 6. Contingent reserves 7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner 8. Fundraising 9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medical Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		3.	Bad debt	0	
6. Contingent reserves 7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner  8. Fundraising 9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		4.	Cost of actions to collect receivables		
7. Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the Commissioner  8. Fundraising  9. Amortization of goodwill  10. Directors fees  11. Contributions  12. Membership dues for public relations  13. Cost not related to patient care  14. Interest  15. Pass through expenses  16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicald Outreach  2. Rent Income  3. In-Kind Medical Supplies  4. In-Kind Computer Supplies  5. In-Kind Computer Supplies  6. In-Kind Advertising  7. Total (1 thru 6)		5.	Advertising, except for recruitment of personnel	0	
9. Amortization of goodwill 10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)			Legal, Accounting and professional services incurred in connection with rehearing, arbitration, or judicial proceedings pertaining to the reimbursement approved by the		
10. Directors fees 11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		8.	Fundraising		
11. Contributions 12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		9.	Amortization of goodwill		
12. Membership dues for public relations 13. Cost not related to patient care 14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		10.	Directors fees		
13. Cost not related to patient care  14. Interest  15. Pass through expenses  16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach  2. Rent Income  3. In-Kind Medical Supplies  4. In-Kind Dental Supplies  5. In-Kind Computer Supplies  6. In-Kind Advertising  7. Total (1 thru 6)		11.	Contributions		
14. Interest 15. Pass through expenses 16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 3. In-Kind Medical Supplies 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		12.	Membership dues for public relations		
15. Pass through expenses  16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach  2. Rent Income  3. In-Kind Medical Supplies  4. In-Kind Dental Supplies  5. In-Kind Computer Supplies  6. In-Kind Advertising  7. Total (1 thru 6)		13.	Cost not related to patient care		
16. Total (1 thru 15)  B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach  2. Rent Income  3. In-Kind Medical Supplies  4. In-Kind Dental Supplies  5. In-Kind Computer Supplies  6. In-Kind Advertising  7. Total (1 thru 6)		14.	Interest		
B. Cost Offset (Expense Recovery)  1. Refunds - Medicaid Outreach 2. Rent Income 0 3. In-Kind Medical Supplies 0 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		15.	Pass through expenses		
1. Refunds - Medicaid Outreach 2. Rent Income 0 3. In-Kind Medical Supplies 0 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		16.	Total (1 thru 15)		0
2. Rent Income 0 3. In-Kind Medical Supplies 0 4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)	B.	Cos	t Offset (Expense Recovery)		
3. In-Kind Medical Supplies  4. In-Kind Dental Supplies  5. In-Kind Computer Supplies  6. In-Kind Advertising  7. Total (1 thru 6)		1.	Refunds - Medicaid Outreach		
4. In-Kind Dental Supplies 5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		2.	Rent Income	0	
5. In-Kind Computer Supplies 6. In-Kind Advertising 7. Total (1 thru 6)		3.	In-Kind Medical Supplies	0	
6. In-Kind Advertising 7. Total (1 thru 6)		4.	In-Kind Dental Supplies		
7. Total (1 thru 6)		5.	In-Kind Computer Supplies		
		6.	In-Kind Advertising		
C. Total Cost Disallowance and Offset (A16+B7)		7.	Total (1 thru 6)		0
	C.		Total Cost Disallowance and Offset (A16+B7)		0