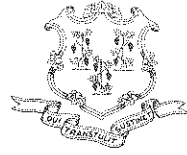


STATE OF CONNECTICUT
DEPARTMENT OF PUBLIC HEALTH

Jewel Mullen, M.D., M.P.H., M.P.A.
Commissioner



Dannel P. Malloy
Governor
Nancy Wyman
Lt. Governor

November 1, 2013

Barbara A. Durdy
Director, Strategic Planning
Hartford HealthCare Corporation
One State Street
Suite 19
Hartford, CT 06103

Re: Docket Number 13-31788-MDF: A Request to Modify Docket Number 12-31788-CON
Hartford HealthCare Corporation and Backus Corporation Affiliation
Request to Modify Condition 5 of the Order under Docket No.: 12-31788-CON

Dear Ms. Durdy:

On October 31, 2013, the Office of Health Care Access ("OHCA") received a request from Hartford HealthCare Corporation and Backus Corporation ("Applicants") to modify the Certificate of Need ("CON") issued under Docket No.: 12-31788-CON, which authorized the affiliation between the Applicants. The Applicants request a modification of Condition 5 of the Order under the Agreed Settlement for a 120 day extension of the filing date for the detailed implementation plan.

In accordance with Connecticut General Statutes § 4-181a(b), OHCA hereby modifies Condition 5 of the Order under Docket No.: 12-31788-CON as follows:

5. The Applicants agree to submit to OHCA, no later than February 28, 2014, a detailed and comprehensive document showing the plan to integrate the operations of both parent corporations to the hospital and attain the cost savings stated within the CON Application. At a minimum, the submission shall address anticipated cost savings, staffing and quality improvements, and affiliation-related revenue enhancements. Subsequent to the submission of the plan, HHC and Backus Hospital shall file additional information, as set forth below, on a semi-annual basis, for a period of three (3) years. For purposes of the Order, semi-annual periods are October 1 – March 31 and April 1 – September 30. The required information is due no later than two (2) months after the end of each semi-annual period. Due dates are May 31, 2014, November 30, 2014, May 31, 2015, November 30, 2015, May 31, 2016, and November 30, 2016, HHC and Backus Corporation shall submit the following on a semi-annual basis:

Phone: (860) 509-8000 • Fax: (860) 509-7184 • VP: (860) 899-1611
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Hartford, Connecticut 06134-0308
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Connecticut Department
of Public Health

Affirmative Action/Equal Opportunity Employer

November 1, 2013

- a. HHC agrees to file narrative updates on the progress of the implementation of the plan.
- b. The Applicants shall report cost saving totals of the affiliation for both Backus Corporation and its affiliate, the William W. Backus Hospital, for the following Operating Expense Categories: Salaries and Wages, Fringe Benefits, Contractual Labor Fees, Medical Supplies and Pharmaceutical Costs, Depreciation and Amortization, Bad Debts, Interest Expense, Malpractice Expense, Utilities, Business Expenses and Other Operating Expenses. The categories shall be consistent with the major operating expense categories (Categories A,B,C,D,E,F,G,H,I,J, and K) which are in use at the time of reporting in the OHCA Hospital Reporting System ("HRS") Report 175 or successor report. Backus Corporation shall also file a narrative describing the specifics of the cost savings for each of these major expense categories.
- c. The Applicants shall file a completed Statement of Operations for both Backus Corporation and its affiliate, the William W. Backus Hospital. The format shall be consistent with HRS Reports 350/150, or successor reports.
- d. The Applicants shall file a completed Balance Sheet for both Backus Corporation and its affiliate, the William W. Backus Hospital. The format shall be consistent with HRS Reports 300/100, or successor reports.

If you have any questions regarding this action, please contact Paolo Fiducia, Associate Health Care Analyst at (860) 418-7035.

Sincerely,



Lisa A. Davis, MBA, BSN, RN
Deputy Commissioner