Greer, Leslie

From: Kline, Gina C < gkline@echn.org>

Sent: Wednesday, November 05, 2014 2:27 PM

To: Martone, Kim

Cc: Greer, Leslie; Mcconville, Dennis P; Matthews, Rebecca; DelGallo, Daniel J

Subject: CON Modification for NRRON (DN 95-534)

Attachments: NRRON Modification FINAL 11052014.pdf; NRRON Modification FINAL 11052014.doc

Ms. Martone,

Please find attached NRRON's CON Modification with respect to an internal corporate restructuring as required pursuant to Order Number 3 of the Agreed Settlement issued under Docket Number 95-534.

For your convenience, an electronic copy of the submission has been provided as a PDF and in Word format. A hard copy of the Modification will be delivered to your office this afternoon.

Please let me know if you have any problems receiving the electronic files or need any additional information at this time.

Thank you! -Gina

Gina C. Kline, MHS

Director, Planning and System Development Eastern Connecticut Health Network (ECHN) 71 Haynes Street Manchester, CT 06040 (860)646-1222 x2748 gkline@echn.org

[&]quot;This message originates from Eastern Connecticut Health Network. The information contained in this message may be privileged and confidential. If you are the intended recipient, you must maintain this message in a secure and confidential manner. If you are not the intended recipient, please notify the sender immediately and destroy this message. Thank you."



Eastern Connecticut Health Network

71 Haynes Street Manchester, CT 06040 860.533.3414 www.echn.org

November 5, 2014

VIA E-MAIL AND HAND DELIVERY

Kim Martone, Director of Operations Department of Public Health - Office of Health Care Access 410 Capitol Avenue, MS# 13HCA P.O. Box 340308 Hartford, CT 06134-0308

Re: Certificate of Need Modification, Docket Number 95-534

Northeast Regional Radiation Oncology Network, Inc.

Dear Ms. Martone:

Enclosed please find a Modification Request Form filed on behalf of Northeast Regional Radiation Oncology Network, Inc.

If you have any questions regarding this Certificate of Need Modification request, please do not hesitate to give me a call at (860) 533-3429.

Sincerely,

Dennis P. McConville

Chief Strategy Officer and SVP, Planning, Marketing and Communications, ECHN Chairman, Northeast Regional Radiation Oncology Network, Inc.



State of Connecticut Office of Health Care Access Form for Modification of a Previously Authorized Certificate of Need

All persons who are requesting a modification to a previously authorized Certificate of Need must complete this form. Completed forms should be submitted to the Director of the Office of Health Care Access, 410 Capitol Avenue, MS#13HCA, P.O. Box 340308, Hartford, Connecticut 06134-0308.

SECTION I. PETITIONER INFORMATION

If more than 2 Petitioners, please attach a separate sheet of paper and provide additional information in the format below:

	Petitioner
Full legal name	Northeast Regional Radiation Oncology Network, Inc.
Doing Business As	Community Cancer Care, John A. DeQuattro Community Cancer Center, and Phoenix Community Cancer Center
Name of Parent Corporation	N/A
Mailing Address	100 Haynes Street Manchester, CT 06040
Petitioner type	NP (Nonprofit)
Name of Contact person, including title	Dennis P. McConville, Chairman
Contact person's street mailing address	71 Haynes Street Manchester, CT 06040
Contact person's phone, fax and e-mail address	Phone: (860): 533-3429 Fax: (860) 647-6860 dmcconville@echn.org

SECTION II. GENERAL PROPOSAL INFORMATION

a. Title of Previously Authorized Project and Associated Docket Number(s)

Response:

Establishment and Operation of a Regional Radiation Therapy Program with Two Freestanding Centers (Docket Number 95-534)

b. Location of proposal (Town including street address)

Company and Restructuring of Membership

Type of Modification Request:

Response:

Northeast Regional Radiation Oncology Network, Inc. ("NRRON") provides radiation therapy at two locations:

- 100 Haynes Street, Manchester, Connecticut 06040
- 142 Hazard Avenue, Enfield, Connecticut 06082

.	Type of Medinedion Requeet.
	☐ Change in the Scope of the Authorized Certificate of Need Project
	☐ Extension of CON Expiration Date
	☐ Change in a CON Order Condition (other than to extend expiration date)
	☐ Other – Describe: Approval of Reorganization of Northeast Regional Radiation Oncology Network, Inc. from a Corporation to a Limited Liability

SECTION III. IF REQUESTING A CHANGE IN THE SCOPE OF AUTHORIZED PROJECT:

a. Provide a one page description of the requested change in the scope of a previously authorized Certificate of Need project and provide a detailed rationale for such change.

Response:

Not applicable. The modification requested does not involve a change in the scope of the authorized project.

SECTION IV. IF REQUESTING AN EXTENSION OF THE CON EXPIRATION DATE:

- a. Certificate of Need expiration date per CON Final Decision: Not Applicable
- b. Requested revised CON expiration date: Not Applicable
- c. Rationale for increased time to fully complete and implement the authorized project

Response:

Not applicable. The modification requested does not involve an extension of the CON expiration date.

SECTION V. IF REQUESTING A CHANGE IN A CON FINAL DECISION CONDITION (other than extension of the CON expiration date)

a. Identify the CON Condition that you are requesting to be revised or vacated.

Response:

The Applicant is requesting that Condition Number 3 of the Agreed Settlement issued by OHCA on January 17, 1997 under Docket Number 95-534 ("Condition Number 3") be revised to permit the reorganization of Northeast Regional Radiation Oncology Network, Inc. ("NRRON") as a limited liability company controlled by three of the four current member hospitals.

Condition Number 3 currently states:

OHCA and the Co-Applicants agree that the operation of the single regional program providing radiation oncology care at two centers in Manchester and Enfield is conditional on the four hospitals remaining members of NRRON. Any change in ownership structure of NRRON must be reported to OHCA and shall require a modification of this agreed settlement. This shall include any change in the member hospitals, which currently includes Hartford Hospital, Johnson Memorial Hospital, Manchester Memorial Hospital and Rockville General Hospital or in the ownership percentages.

As set forth in more detail in Docket Number 14-31954-DTR, NRRON proposes to dissolve and to reorganize as a limited liability company controlled by three of the four current member hospitals, Johnson Memorial Hospital, Rockville General Hospital, and Manchester Memorial Hospital. Although an existing minority member (Hartford Hospital) would not continue its membership, the reorganization would permit NRRON to continue providing services in its service area under the leadership of the three remaining member hospitals and provide, through the limited liability company structure, the remaining hospital owners with

a more flexible vehicle for ongoing governance, including mechanisms for controlling future withdrawals from membership or the addition of new members (subject to regulatory requirements).

As a limited liability company, for so long as NRRON is owned by Johnson Memorial Hospital, Rockville General Hospital, and Manchester Memorial Hospital, NRRON will operate consistently with the charitable purposes of the three hospitals.

Although the proposal is to reorganize NRRON without Hartford Hospital as a member, the three remaining hospital members have agreed in principle upon an appropriate allocation of voting rights so there will not be a substantive change in governance or control of NRRON. The three remaining members who, collectively, held seventy-five percent (75%) of the voting power both at the member level and the Board level will continue the operations of NRRON, but now with total (100%) control. No new members are proposed to be added at this time, nor will any new directors/managers be appointed to NRRON's Board. NRRON will continue to hold its existing outpatient clinic licenses and no change in the services provided will result from the reorganization as a limited liability company without Hartford Hospital as a member. There will be no change to the population served and access to care will not be affected.

Although we understand that certificate of need ("CON") decisions are made on a case-by-case basis, the Office of Health Care Access has previously authorized various internal reorganizations to proceed without the need for obtaining a CON where, as with NRRON, the reorganization will not "impact" or effectively change the governance or controlling body of a health care facility, and where the reorganization will not affect or change the services provided or population served. See, for example, Determination Report Numbers 14-31957-DTR, 11-31725-DTR, 11-31691-DTR, 06-30806-DTR, all of which permitted changes of ownership interests among existing owners (i.e. no new owners were being introduced) and control was not effectively changed (e.g. majority ownership was not changing and/or management was not changing).

The fact that OHCA imposed Condition Number 3 in connection with the Agreed Settlement issued under Docket Number 95-534 should not be read to require additional or greater oversight over transfers of ownership than applied by OHCA in other situations. At the time that Docket Number 95-534 was issued (January 1997), the CON laws did not provide for broad oversight over transfers of ownership (Connecticut General Statutes §19a-638, revised to January 1, 1997, provided only for CON review of transfers of ownership or control of health care facilities or institutions *prior to being initially licensed* (emphasis added)). Current law, however, requires a CON for any transfer of ownership where such transfer "impacts or changes the governance or controlling body of a health care facility or institution, including, but not limited to, all affiliations, mergers or any sale or transfer of net assets of a health care facility." Connecticut General Statutes §§ 19a-638(a)(2) and 19a-630(14). Accordingly, OHCA will retain oversight over

NRRON and any subsequent transfers that would impact its governance or controlling body, including any subsequent affiliations, mergers or sales of assets.¹

Even if Condition Number 3 were to be read to include a specific requirement for continued control by the four initial hospital members, circumstances have changed significantly since NRRON's creation. Since commencing operations in 1997, NRRON has been firmly established as a provider with independent operations conducted under licenses that are separate from those held by its members. Although it initially may have been contemplated that NRRON's operations would be dependent on those of the hospital members that is no longer the case.

In light of the above, the Applicant respectfully requests that Condition Number 3 be revised to permit the proposed reorganization and to subject future changes of membership to now current CON rules. A proposed modification for OHCA's consideration appears below:

Any change in the ownership structure of NRRON will be subject to the statutory requirements set forth in the Connecticut General Statutes §19a-638(a)(2) which requires CON authorization for the "transfer of ownership of a healthcare facility" when the "transfer impacts or changes the governance or controlling body of a health care facility or institution..." (See Connecticut General Statutes §19a-630(14)). A proposed reorganization from a corporation to a limited liability company that does not add any new member and that results in a majority of the members prior to the reorganization retaining membership and agreeing upon an appropriate allocation of voting rights so there will not be a substantive change in governance or control following the reorganization shall not require approval of OHCA.

b. Provide the rationale for such requested change:

Response:

_

¹ NRRON and its members acknowledge that future transfers of membership interests in the newly formed limited liability company may constitute a transfer of ownership that would require a Certificate of Need under Conn. Gen. Stat. § 19a-638 and will seek approval from the Office of Health Care Access in the event that such a transfer is contemplated. As an example, as the Office of Health Care Access is aware, the Eastern Connecticut Health Network recently filed an application under both Connecticut General Statutes §19a-638 and § 19a-486 for the proposed acquisition of its assets by a joint venture to be formed by Tenet Healthcare Corporation and Yale-New Haven Health Services Corporation. If approved, these assets would include the interests in NRRON held by Manchester Memorial Hospital and Rockville General Hospital. The parties understand that the transfer of any interest in NRRON to such joint venture or any other party may require a Certificate of Need and, in connection with the proposed transfer to a for-profit, would require approval of the Attorney General under Conn. Gen. Stat. § 19a-486 et seq. In any event, the Operating Agreement of the new limited liability company will include certain protections to ensure that distributions to any remaining tax-exempt member are not subject to unrelated business income tax, and also to ensure that such tax-exempt member's participation in the venture does not jeopardize its tax-exempt status

The revision to Condition Number 3 has been requested to allow NRRON to be reorganized without Hartford Hospital as a member and to allow future transfers of membership interests in the newly formed limited liability company to be subject only to the requirements of Connecticut General Statute §19a-638 which requires CON authorization for the "transfer of ownership of a healthcare facility."

While originally formed as a joint enterprise among the four founding member hospitals, NRRON has been firmly established as a provider with independent operations. NRRON provides radiation oncology services under its own license and auspices and collaborates with various health care providers, including its member hospitals and community physicians, to coordinate broader cancer services for its patients. NRRON has operated as an entity independent of its member hospitals for over 15 years and the reorganization without one of its members will not impact the care that NRRON provides. Future transfers of membership interests that impact or change the governance or controlling body of NRRON will require CON authorization under Connecticut General Statutes §19a-638 so additional conditions attached to the approval under Docket Number 95-534 to notify OHCA of such a change and the subsequent modification submissions are redundant and unnecessary to ensure continued access to cancer care services in the communities served by NRRON.

SECTION VI. OTHER

a. Submit a completed CON Modification Affidavit.

Response:

The CON Modification Affidavit has been complete and appears as the last page of this submission.

b. Identify any other pertinent changes to the findings of facts upon which the original CON authorization was based as a result of this requested modification.

Response:

None.

c. Identify what has been accomplished to date in terms of full project implementation.

Response:

The project has been fully implemented. NRRON commenced operations in 1997 and has operated the outpatient clinics licensed by the Department of Public Health for over 15 years.

CON MODIFICATION AFFIDAVIT

Applicant: Northeast Regional Radiation Oncology Network, Inc.
Project Title: Modification Request to Change Agreed Settlement Condition
I, <u>Dennis P. McConville</u> , <u>Chairman</u> (Name) (Position – CEO or CFO)
(Name) (Position – CEO or CFO)
of Northeast Regional Radiation Oncology Network, Inc. being duly sworn, depose and state
that the information provided in this CON Modification form is true and accurate to the best of
my knowledge.
7. P. MV
Signature Date
Subscribed and sworn to before me on November 5, 2014
Thomas Johnson
Notary Public/Commissioner of Superior Court
Yvonne Johnson, Notary Public My Commission Expires Jan. 31, 2017
My commission expires:



STATE OF CONNECTICUT

DEPARTMENT OF PUBLIC HEALTH

Office of Health Care Access

November 20, 2014

By Facsimile Transmission Only

Stuart E. Rosenberg Chief Executive Officer Johnson & Memorial Hospital 326 Washington Street Norwalk, CT 06360

RE:

Docket Number 14-31960-MDF: A Request for Modification of the

Certificate of Need authorized under Docket Number 95-534

Northeast Regional Radiation Oncology Network, Inc.

Dear Mr. Rosenberg:

On November 6, 2014, OHCA received a request for a modification from Northeast Regional Radiation Oncology Network, Inc. ("NRRON"). The request is to modify Condition Number 3 of the Agreed Settlement issued by OHCA on January 17, 1997, under Docket Number 95-534.

NRRON is requesting the reorganization of NRRON, a limited liability company controlled by three of the four current member hospitals (Manchester Memorial Hospital, Rockville General Hospital and Johnson Memorial Hospital), and removing Hartford Hospital as a member owner.

This letter is to inform you that OHCA is considering taking action upon the request for modification. If you would like to submit any comments regarding this matter, please do so in writing to OHCA by 4:30 PM on Monday, December 20, 2014. If you have any questions regarding this correspondence, please feel free to contact me directly at 860-418-7044.

Sincerely,

Kevin Hansted

Staff Attorney

Copy: Dennis McConville, ECHN (by fax only)

Christopher M. Dadlez, Saint Francis Hospital and Medical Center

Barbara Durdy, Hartford HealthCare



STATE OF CONNECTICUT

DEPARTMENT OF PUBLIC HEALTH Office of Health Care Access

November 20, 2014

By Facsimile Transmission Only

Christopher M. Dadlez President & Chief Executive Officer Saint Francis Hospital and Medical Center 114 Woodland Street Hartford, CT 06405

RE:

Docket Number 14-31960-MDF: A Request for Modification of the

Certificate of Need authorized under Docket Number 95-534

Northeast Regional Radiation Oncology Network, Inc.

Dear Mr. Dadlez:

On November 6, 2014, OHCA received a request for a modification from Northeast Regional Radiation Oncology Network, Inc. ("NRRON"). The request is to modify Condition Number 3 of the Agreed Settlement issued by OHCA on January 17, 1997, under Docket Number 95-534.

NRRON is requesting the reorganization of NRRON, a limited liability company controlled by three of the four current member hospitals (Manchester Memorial Hospital, Rockville General Hospital and Johnson Memorial Hospital), and removing Hartford Hospital as a member owner.

This letter is to inform you that OHCA is considering taking action upon the request for modification. If you would like to submit any comments regarding this matter, please do so in writing to OHCA by 4:30 PM on Monday, December 20, 2014. If you have any questions regarding this correspondence, please feel free to contact me directly at 860-418-7044.

Sincerely,

Kevin Hansted Staff Attorney

Copy:

Dennis McConville, ECHN (by fax only)

Stuart E. Rosenberg, Johnson & Memorail Hospital

Barbara Durdy, Hartford HealthCare



STATE OF CONNECTICUT

DEPARTMENT OF PUBLIC HEALTH Office of Health Care Access

November 20, 2014

By Facsimile Transmission Only

Barbara A.Durdy Director, Strategic Planning Hartford HealthCare One State Street, Suite 19 Hartford, CT 06103

RE:

Docket Number 14-31960-MDF: A Request for Modification of the

Certificate of Need authorized under Docket Number 95-534

Northeast Regional Radiation Oncology Network, Inc.

Dear Ms. Durdy:

On November 6, 2014, OHCA received a request for a modification from Northeast Regional Radiation Oncology Network, Inc. ("NRRON"). The request is to modify Condition Number 3 of the Agreed Settlement issued by OHCA on January 17, 1997, under Docket Number 95-534.

NRRON is requesting the reorganization of NRRON, a limited liability company controlled by three of the four current member hospitals (Manchester Memorial Hospital, Rockville General Hospital and Johnson Memorial Hospital), and removing Hartford Hospital as a member owner.

This letter is to inform you that OHCA is considering taking action upon the request for modification. If you would like to submit any comments regarding this matter, please do so in writing to OHCA by 4:30 PM on Monday, December 20, 2014. If you have any questions regarding this correspondence, please feel free to contact me directly at 860-418-7044.

Sincerely,

Kevin Hansted Staff Attorney

Copy:

Dennis McConville, ECHN (by fax only)

Stuart E. Rosenberg, Johnson & Memorail Hospital

Christopher M. Dadlez, Saint Francis Hosptial and Medical Center

* * * COMMUNICATION RESULT REPORT (NOV. 20. 2014 3:49PM) * *

FAX HEADER:

TRANSMITTED/STORED : NOV. 20. 2014 3:48PM

FILE MODE OPTION

ADDRESS

RESULT

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E-2) BUSY E-4) NO FACSIMILE CONNECTION



STATE OF CONNECTICUT DEPARTMENT OF PUBLIC HEALTH OFFICE OF HEALTH CARE ACCESS

FAX SHEET

TO:	SCOTT ROSENBERG			
FAX:	(860) 892-2728			
AGENCY:	JOHNSON & MEMORIAL HOSPITAL			
FROM:	ОНСА			
DATE:	11/20/14			
NUMBER O	F PAGES: 2 (including transmittal sheet			
Comments:	DN: 14-31960-MDF			

PLEASE PHONE IF THERE ARE ANY TRANSMISSION PROBLEMS.

Phone: (860) 418-7001

Fax: (860) 418-7053

COMMUNICATION RESULT REPORT (NOV. 20. 2014 3:50PM) * * *

FAX HEADER:

TRANSMITTED/STORED : NOV. 20. 2014 3:49PM

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RESULT

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REASON FOR ERROR E-1) HANG UP OR LINE FAIL E-3) NO ANSWER

E-2) BUSY E-4) NO FACSIMILE CONNECTION



STATE OF CONNECTICUT DEPARTMENT OF PUBLIC HEALTH OFFICE OF HEALTH CARE ACCESS

FAX SHEET

TO:	CHRISTOPHER M. DADLEZ				
FAX:	(860) 714-8023				
AGENCY:	SAINT FRANCIS HOSPITAL AND MEDICAL CENTER				
FROM:	ОНСА				
DATE:	11/20/14				
NUMBER O	F PAGES: 2 (including transmittal sheet				
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Comments:	DN: 14-31960-MDF				

PLEASE PHONE IF THERE ARE ANY TRANSMISSION PROBLEMS.

Phone: (860) 418-7001

Fax: (860) 418-7053

* * COMMUNICATION RESULT REPORT (NOV. 20. 2014 3:51PM) * * *

FAX HEADER:

TRANSMITTED/STORED : NOV. 20. 2014 3:50 PM FILE MODE OPTION FILE MODE ADDRESS RESULT PAGE 763 MEMORY TX 98606476860 OK 4/4

REASON FOR ERROR E-1) HANG UP OR LINE FAIL E-3) NO ANSWER

E-2) BUSY E-4) NO FACSIMILE CONNECTION



Comments:

STATE OF CONNECTICUT DEPARTMENT OF PUBLIC HEALTH OFFICE OF HEALTH CARE ACCESS

FAX SHEET

TO:	DENNIS MCCONVILLE				
FAX:	(860) 647-6860				
AGENCY:	NRRON, INC.				
FROM:	OHCA				
DATE:	11/20/14				
NUMBER O	F PAGES: 4 (including transmittal sheat	-			
	(incoming transmitted steel				

PLEASE PHONE IF THERE ARE ANY TRANSMISSION PROBLEMS.

Phone: (860) 418-7001

DN: 14-31960-MDF

Fax: (860) 418-7053

 $_{ ext{K}}$ * $_{ ext{X}}$ COMMUNICATION RESULT REPORT (NOV. 20. 2014 $\,$ 3:59PM) * $\,$ * $\,$ *

FAX HEADER:

REASON FOR ERROR E-1) HANG UP OR LINE FAIL E-3) NO ANSWER

E-2) BUSY E-4) NO FACSIMILE CONNECTION



STATE OF CONNECTICUT DEPARTMENT OF PUBLIC HEALTH OFFICE OF HEALTH CARE ACCESS

FAX SHEET

TO:	BARBARA A. DURDY
FAX:	(860) 972-9025
AGENCY:	HARTFORD HEALTHCARE
FROM:	OHCA
DATE:	11/20/14
NUMBER OI	F PAGES: 1 (Including transmittal sheet
	8
Commonte	DN: 14-31960-MDF

PLEASE PHONE IF THERE ARE ANY TRANSMISSION PROBLEMS.

Phone: (860) 418-7001

Fax: (860) 418-7053

DEPARTMENT OF PUBLIC HEALTH

Jewel Mullen, M.D., M.P.H., M.P.A. Commissioner



Dannel P. Malloy Governor Nancy Wyman Lt. Governor

February 4, 2015

VIA FACSIMILE ONLY

Dennis P. McConville Chairman Northeast Regional Radiation Oncology Network, Inc. 71 Haynes Street Manchester, CT 06040

RE: Modification Docket Number: 14-31960-MDF

Northeast Regional Radiation Oncology Network, Inc.

Request to reorganize Northeast Regional Radiation Oncology Network, Inc.

("NRRON") to Remove Hartford Hospital as a Member of NRRON, from the Original

CON Authorization under Docket Number 95-534-CON

Dear Mr. McConville:

On November 6, 2014, the Department of Public Health, Office of Health Care Access ("OHCA"), received your request to modify the original Certificate of Need ("CON") authorization rendered under Docket Number 95-534-CON in order to remove Hartford Hospital as a Member of Northeast Regional Radiation Oncology Network, Inc. ("NRRON").

The request for modification specifically requests that OHCA modify Condition #3 in the original Agreed Settlement to remove Hartford Hospital as a member of NRRON and leave the three remaining members, which include Johnson Memorial Hospital, Rockville General Hospital and Manchester Memorial Hospital. As represented by NRRON, it has been in operation for over 15 years and the removal of Hartford Hospital, as one of its members will not impact the care that NRRON provides.

As required by Conn. Gen. Stat. § 19a-639b (b), OHCA noticed this request on its website for 30 days, which ended December 20, 2014. During the posting period, OHCA did not receive any written comments or requests for a public hearing.



Phone: (860) 509-8000 • Fax: (860) 509-7184 • VP: (860) 899-1611 410 Capitol Avenue, P.O. Box 340308 Hartford, Connecticut 06134-0308 www.ct.gov/dph Affirmative Action/Equal Opportunity Employer

Based upon a review of the factors outlined in the request for modifiation, OHCA has determined that the Petitioner's request to remove Hartford Hospital as a member of NRRON, leaving the three existing members, Johnson Memorial Hospital, Rockville General Hospital and Manchester Memorial Hospital, is reasonable and the request is hereby **granted**, pursuant to the provisions set forth in Conn. Gen. Stat. §19a-639b (b).

If you have any questions regarding this correspondence, please contact Kimberly Martone, Director of Operations at (860) 418-7029.

Sincerely,

Janet M. Brancifort, MPH

Deputy Commissioner &

* * * COMMUNICATION RESULT REPORT (FEB. 5.2015 11:39AM.) * * *

FAX HEADER:

REASON FOR ERROR E-1) HANGUP OR LINE FAIL E-3) NO ANSWER

E-2) BUSY E-4) NO FACSIMILE CONNECTION



STATE OF CONNECTICUT DEPARTMENT OF PUBLIC HEALTH OFFICE OF HEALTH CARE ACCESS

FAX SHEET

TO:	DENNIS MCCONVILLE 860-647-6860						
FAX:							
AGENCY:	NORTHEAST REGIONAL RADIATION ONCOLOGY NETWORK, INC.						
FROM:	OHCA						
DATE:	2/5/15	T	ime: _				
NUMBER O	F PAGES:	3 (Including t	ransmittal si	heed			
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PLEASE PHONE Barbara K. Olejarz IF THERE ARE ANY TRANSMISSION PROBLEMS.

Phone: (860) 418-7001

Fax: (860) 418-7053