Department of the Treasury Internal Revenue Service

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 Open to Public Inspection

A	or the	2011 calendar year, or tax year beginning OCT I, 2011 and	ending S	EP 30, ZUL	4					
В	Check if pplicable	SI FRANCIS HOSPITAL AND MEDICAL		D Employer identif	ication number					
	Addres change	SE CENTER								
L	Name change				)646813					
	initial return Termin ated	, , , , , , , , , , , , , , , , , , , ,	Room/suite		E Telephone number 860-714-4000					
	Amend			G Gross receipts \$	815,060,588.					
	Application	HARTFORD, CT 06105		H(a) Is this a group	return					
	pendir	F Name and address of principal officer:DAVID BITTNER		for affiliates?	Yes X No					
		SAME AS C ABOVE		<b>H(b)</b> Are all affiliates ir	rcluded? Yes No					
		empt status: X 501(c)(3) 501(c) ( ) ( (insert no.) 4947(a)(1) €	or 527	If "No," attach	a list. (see instructions)					
		e: > WWW.STFRANCISCARE.ORG		H(c) Group exempti						
K	orm of	organization: X Corporation Trust Association Other	L Year	of formation: 1897	M State of legal domicile; CT					
Pa	art I	Summary								
ø	1	Briefly describe the organization's mission or most significant activities: $\overline{ ext{SEE}}$	SCHEDU	JLE O						
Activities & Governance										
ž.		Check this box 🕨 📖 if the organization discontinued its operations or dispos								
ŏ	3	Number of voting members of the governing body (Part VI, line 1a)	*************	3						
S S		Number of independent voting members of the governing body (Part VI, line 1b)								
es	5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)		5						
Viti		Total number of volunteers (estimate if necessary)								
cti	7 a	Total unrelated business revenue from Part VIII, column (C), line 12		78						
4		Net unrelated business taxable income from Form 990-T, line 34			-416,168.					
				Prior Year	Current Year					
ø	8	Contributions and grants (Part VIII, line 1h)		5,680,898						
'n	9	Program service revenue (Part VIII, line 2g)	5	99,773,105	666,212,249.					
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		9,629,672	9,690,833.					
Œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		30,187,498	31,898,909.					
	1	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		545,271,173	715,970,961.					
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		23,500						
		Benefits paid to or for members (Part IX, column (A), line 4)		0						
Ø		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		301,213,081	328,022,416.					
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		0						
bei		Total fundraising expenses (Part IX, column (D), line 25)	0.							
ŭ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		343,215,751	374,904,918.					
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		44,452,332						
	1	Revenue less expenses. Subtract line 18 from line 12		818,841						
Or	1.0	Tovolido lodo oxportodo. Cabatado into 10 florir into 12 animalia de manaria de la cabatado into 10 florir into 12 animalia de manaria de de manaria de manaria de manaria de manaria de manaria de manaria de ma		eginning of Current Year	THE PARTY OF THE P					
ets	20	Total assets (Part X, line 16)	-	779,231,759						
ASS	21	Total liabilities (Part X, line 26)		541,422,627						
Net Assets Fund Balance	22	Net assets or fund balances. Subtract line 21 from line 20		137,809,132						
P	art II	Signature Block								
		Ilties of perjury, I declare that I have examined this return, including accompanying schedule	s and statem	nents, and to the best of	my knowledge and belief, it is					
		ct, and complete. Declaration of preparer (other than officer) is based on all information of wi			,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
-	, 001100	and complete books and or property (care and an emosty to second on an information of the	тот ргораго	I like any fille wought						
ei.		Signature of officer		Date						
Sig		DAVID BITTNER, VICE PRESIDENT OF FINA	NCE							
Hei	е	Type or print name and title	1101							
-			T	Date Check	I PTIN					
Da!	d	Print/Type preparer's name  DOUGLAS FARRINGTON  Preparer's signature		11	D00370660					
Pai				self-empl	11-1986323					
	parer	Firm's name MARCUM LLP	m	Firm's EIN	TT-T300373					
USE	Only	Firm's address CITY PLACE II 185 ASYLUM STREE	77	Dharra	860-549-8500					
-		HARTFORD, CT 06103		Phone no.	Two I					
Ma	v the li	AS discuss this return with the preparer shown above? (see instructions)			X Yes No					

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Pa	Statement of Program Service Accomplishments  Check if Schedule O contains a response to any question in this Part III	X
1	Briefly describe the organization's mission:	
•	WE ARE COMMITTED TO HEALTH AND HEALING THROUGH EXCELLENCE,	
	COMPASSIONATE CARE AND REVERENCE FOR THE SPIRITUALITY OF EACH PERSO	N.
	Did the organization undertake any significant program services during the year which were not listed on	
2		X No
	the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O.	LAL NO
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	X No
•	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses	3.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to	:0
	others, the total expenses, and revenue, if any, for each program service reported.	005
4a		<u>235.</u> )
	AS THE LARGEST CATHOLIC HOSPITAL IN NEW ENGLAND WITH 115 YEARS OF	
	SERVICE, SAINT FRANCIS HOSPITAL AND MEDICAL CENTER SHARES WITH OUR CAPITAL REGION A WONDERFUL TRADITION OF CARING. THROUGH OUR UNIVERS	TTV
	OF CONNECTICUT MEDICAL SCHOOL AFFILIATION, OUR MANY PARTNERSHIPS WI	
	OTHER SCHOOLS AND COMMUNITY AGENCIES, THROUGH OUR CLINICS AND OUTRE	
	PROGRAMS, AND OUR EMPLOYEES WHO VALUE REACHING OUT TO THOSE IN NEED	
	SAINT FRANCIS HOSPITAL AND MEDICAL CENTER HONORS THE IMPORTANCE OF	
	CLINICAL EXPERTISE AS WELL AS BUILDING RELATIONSHIPS THAT WILL LAST	FOR
	GENERATIONS.	
	GDD GGUDDIU II O DOD GOVETNINETON	
	SEE SCHEDULE O FOR CONTINUATION	
4b	(Code:) (Expenses \$	
40	(Code:) (Expenses \$ including grants of \$) (Revenue \$	
4c	(Code:) (Expenses \$	)
4d		
_	(Expenses \$ including grants of \$ ) (Revenue \$ )  Total program service expenses ► 576, 428, 424.	
<u>4e</u>		00 (0011)

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# ST FRANCIS HOSPITAL AND MEDICAL Form 990 (2011)

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Par	t IV Checklist of Required Schedules			
		10	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			7,7
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
	as applicable.		5650	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	444	Х	
_	Part VI  Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	11a	21	
D	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	TID		
U	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
Ч	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			37
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	-	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			- v
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			X
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	4.0		x
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		122
19		10		x
20-	complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a	X	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b	X	
	II 168 to line eval, did the diganication attach a copy or its addited interiorist statements to this return?			(2011)

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Form	990 (2011) CENTER 06-0646	813	Р	age 4
Pai	t IV Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			No.
	instructions for applicable filing thresholds, conditions, and exceptions):			JE N
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	X	
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	X	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			,,
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		37	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity?		3.7	
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			\ <sub>V</sub>
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			\ v
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			- v
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	1 00	X	
_	Note. All Form 990 filers are required to complete Schedule O	38 Form		L (2011)
		LOUIN	220	<u> </u> _UII)

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance					<u></u>
	Check if Schedule O contains a response to any question in this Part V				92000	
			-41		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	325		EIE	1
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r			n Try		
	(gambling) winnings to prize winners?		STEENIMAANIEN MAANAANIEN S	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		4.601			
	filed for the calendar year ending with or within the year covered by this return	2a	4621		77	- 1
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction			me -	v	HELIAN.
	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a	X	-
				3b	Λ	-
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other			40		х
ь.	financial account in a foreign country (such as a bank account, securities account, or other financial If "Yes," enter the name of the foreign country:	accoui	11) C. Control Control Control	4a		
D	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	٨٥٥٥١١١	ote			
52	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time daring the tax years.			5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t					
	any contributions that were not tax deductible?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					Him
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices p	rovided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	201.01.201		7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as req	uired			
	to file Form 8282?		*******************	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	7d		-188	300	37
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			7e	-	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f	-	Λ
g	If the organization received a contribution of qualified intellectual property, did the organization file F		2000 10	7g	-	
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.		7	7h		
8	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at			8		100
9	Sponsoring organizations maintaining donor advised funds.	any un	ic during the year:	0	C UIA	US III
	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	*********	D. (102-101)			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			2	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	20 0				
а	Gross income from members or shareholders	11a				13.4
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				0.1
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			W -	1.1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?	*****	000000000000000000000000000000000000000	13a	_	
	Note. See the instructions for additional information the organization must report on Schedule O,					
b	Enter the amount of reserves the organization is required to maintain by the states in which the	7	1	10.1	1,3	
	organization is licensed to issue qualified health plans	13b		Lui	15.	
C	Enter the amount of reserves on hand	13c		44		X
	Did the organization receive any payments for indoor tanning services during the tax year?  If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu			14a		
D	ii res, has it lieu a comi rzo to report mese payments rii rvo, provide an explanation in schedu	U U		14b		

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Form 990 (2011) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X
Sec	tion A. Governing Body and Management			
000	and the doverning body and management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 1a 1			
14	If there are material differences in voting rights among members of the governing body, or if the governing	Sr.	.20	
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	400		
b	Enter the number of voting members included in line 1a, above, who are independent 1b 25		ALC:	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
-	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
·	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
,	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
~	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		D A	
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		-	
-	To describe the Property of Pr		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Х
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	100	Pue	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent		77.1	mali
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			S Ind
а	The organization's CEO, Executive Director, or top management official	15a	X	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	A U		Mil.
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a		11	11
	taxable entity during the year?	16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			den .
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			170
	exempt status with respect to such arrangements?	16b	X	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are	availat	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website X Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d fina	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion: 🕨	<u> </u>	
	DONNA GILBERT - 860-714-9632			
-	114 WOODLAND STREET, HARTFORD, CT 06105			

Form 990 (2011)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

X

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter  $\cdot 0$  in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	or any related	orga	niza	tion	COL	nper	nsat	ed any current officer, o	director, or trustee.	
(A)	(B)	(C)						(D)	(E)	(F)
Name and Title	Average	Position (do not check more than one		Reportable	Reportable	Estimated				
	hours per	box, unless person is both an officer and a director/trustee)		compensation	compensation	amount of				
	week				from related	other				
	(describe hours for related organizations in Schedule O)	lirecto				_		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	30 00	stee			nsate		(W-2/1099-MISC)	(11 2) 1000 Mileo)	organization
,	organizations	truste	Institutional trustee		yee	шре		(** =/		and related
	in Schedule	iduai	ution	 	Key employee	est co oyee	اد د			organizations
	O)	Indiv	Instil	Officer	Key e	Highest compensated employee	Former			
(1) REV. THOMAS J. BARRY, J.C.L.										
CHAIRMAN	1.00	X		X				0.	0.	0 .
(2) MOST REV. HENRY J. MANSELL, D.D										
CHAIRMAN, EX OFFICIO	2.00	X		Х				0.	0 .	0.
(3) CHRISTOPHER M. DADLEZ										10 501
PRESIDENT & CEO	55.00	X		X		_		1,357,444.	0 .	48,681.
(4) BARBARA J. CALDERONE, B.S.N., J										
SECRETARY	1.00	X		X		_		0.	0.	0.
(5) L. JEFFREY BALDWIN										
DIRECTOR	2.00	X				_	_	0.	0.	0.
(6) SURENDRA K. CHAWLA, M.D.	1 00									
DIRECTOR	1.00	X			_	_		0.	0,	0.
(7) ROBERT M. ELLIS										
DIRECTOR	2.00	X	_			_		0.	0.	0
(8) P. ANTHONY GIORGIO, PH.D.	4 00									_
DIRECTOR	1.00	Х	_		_	_	_	0.	0.	0.
(9) WALTER HARRISON, PH.D.	1 00									_
DIRECTOR	1.00	X	_	_	_	_	_	0.	0.	0.
(10) JEFFREY S. HOFFMAN	1 00	١								
DIRECTOR	1.00	X	_		<u> </u>	-	_	0.	0.	0
(11) PETER G. KELLY, J.D.	4 00									
DIRECTOR	1.00	X			1	-	-	0.	0.	0 •
(12) KARL J. KRAPEK	1 00	,,								
DIRECTOR	1.00	X	-		_	_	⊢	0.	0.	0.
(13) SISTER DOLORES LAHR, CSJ	1 00	١,,								_
DIRECTOR	1.00	Х	_		_	-	_	0 -	0.	0.
(14) DAVID A. LENTINI	1 00							0		
DIRECTOR	1.00	X		_	_	-	_	0.	0.	0.
(15) JOYCE D. MANDELL	1 00	١,,						_	_	
DIRECTOR	1.00	X			-	-		0.	0.	0.
(16) JOHN J. MARA, M.D.	1 00	٦,		1			1	_	_	
DIRECTOR	1.00	X	-	-		-	-	0.	0.	0.
(17) REV. MSGR JOHN MCCARTHY, J.C.D.	1 00	77		1			1	_	_	_
DIRECTOR 132007 01-23-12	1.00	X	_	_		_	1_	0.	0.	0 <b>.</b> Form <b>990</b> (2011)

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Form 990 (2011)

ST FRANCIS HOSPITAL AND MEDICAL CENTER

Politi 990 (2011) CERTER	N 75 1033 COM	377		_	.7=1	William Co.	(0)	- W W	(4		14:30	igu
Part VII Section A. Officers, Directors, T		mple	oyee			ligh	est					
(A)	(B)				2)			(D)	(E)		(F)	
Name and title	Average	(do	not c	POS heck	ntion more	lhan	one	Reportable	Reportable		stimate	
	hours per	nours per box, unless person					h an	compensation	compensation	ar	nount	of
	week (describe	_	T T	100		1	100,	from	from related		other	A1
	hours for	irecto						the organization	organizations (W-2/1099-MISC)		pensa	
	related	or d	ee			sated		(W-2/1099-MISC)	(44-27 1099-141130)		anizati	
	organizations	trustee or director	l trus		a)	преп		(** 27 1033 141100)		ı ~	d relate	
	in Schedule	dualt	tiona		nploy	st co	, in			ı	anizatio	
	O)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	<b>F</b> огтег			Ů		
(18) PAUL F. MITCHELL, DMD												
DIRECTOR	1.00	X						68,750.	263,770.	3	2,6	01.
(19) DANIEL P. O'CONNELL												
DIRECTOR	3.00	X		L				0.	0 .			0.
(20) KEVIN J. O'CONNOR, J.D.												
DIRECTOR	2.00	X						0.	0.			0.
(21) JOHN D. PAPANDREA, M.D.												
DIRECTOR	1.00	X						0 %	0.			0.
(22) CURTIS D. ROBINSON												
DIRECTOR	4.00	X				L		0.	0.			0.
(23) JOHN W. RODGERS, M.D.												
DIRECTOR	1.00	X	_				_	0.	0.			0.
(24) DR. GALO A. RODRIGUEZ, MPH	4 00											
DIRECTOR	1.00	X	_			_	_	0.	0 .			0.
(25) ANDREW A. SADANOWICZ	1 00	١							_			^
DIRECTOR	1.00	X	_		_	_		0.	0 •			0.
(26) SUSAN J. SAPPINGTON	1 00	١							_			^
DIRECTOR	1.00	•—	_			_	_	0.	0.		1 0	0.
1b Sub-total								1,426,194.			1,2	
c Total from continuation sheets to Part								7,195,217.	305,754.			
d Total (add lines 1b and 1c)								8,621,411.	569,524.	49	1,8	34.
2 Total number of individuals (including but	t not limited to th	nose	liste	ed a	bov	e) wi	no r	eceived more than \$100	0,000 of reportable			200
compensation from the organization		_										322
											Yes	No
3 Did the organization list any former office	er, director, or tr	uste	e, ke	ey er	mplo	yee	, or	highest compensated e	mployee on		37	
line 1a? If "Yes," complete Schedule J fo										3	Х	
4 For any individual listed on line 1a, is the										I Sales	v	
and related organizations greater than \$										4	Х	_
5 Did any person listed on line 1a receive of												v
rendered to the organization? If "Yes," co	implete Schedu	e J i	or s	uch	pers	son				5		X
Section B. Independent Contractors												

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
PRICEWATERHOUSE COOPERS LLP		***
P.O. BOX 7247-800, PHILADELPHIA, PA 19170	CONSULTING SERVICES	3,436,412.
DAY PITNEY LLP		
P.O. BOX 416234, BOSTON, MA 02241	LEGAL SERVICES	2,165,008.
COVINGTON & BURLING LLP		
1201 PENNSYLVANIA AVE, WASHINGTON, DC 20004	LEGAL SERVICES	1,310,485.
WOODLAND ANESTHESIOLOGY	ANESTHESIOLOGY	
114 WOODLAND STREET, HARTFORD, CT 06105	SERVICES	920,874.
GILBERT LLP, 1100 NEW YORK AVE NW STE 700,		
WASHINGTON, DC 20005	LEGAL SERVICES	447,249.
2 Total number of independent contractors (including but not limited to those lister	d above) who received more than	

\$100,000 of compensation from the organization 
SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2011)

06-0646813

Form 990 (2011) CENTER		20	_	_		500	- 2		(	0013
Part VII Section A. Officers, Directors, Tru		nplo	yee			ligh	est			(E)
(A)	(B)			_ (C				(D)	(E)	(F)
Name and title	Average	Ι,,		Posi				Reportable	Reportable	Estimated
	hours	(CI	neck	call t	nat	app	ly)	compensation from	compensation from related	amount of other
	per week					يو		the	organizations	compensation
	Week	į				ploye		organization	(W-2/1099-MISC)	from the
		direc				ma p:		(W-2/1099-MISC)	(11 2) 1000 111100)	organization
		ee or	stee			nsate		,		and related
		trust	al tru		oyee	отре				organizations
		individual trustee or director	nstitutional trustee	- Ja	кеу етріоуее	Highest compensated employee	Former			
		indi	Inst	Officer	Key	High	Por			
(27) HENRY S. SCHERER, JR.										
DIRECTOR	3.00	Х						0.	0.	0.
(28) PHILIP J. SCHULZ										
DIRECTOR	2.00	X						0.	0.	0.
(29) ROSALIND E. SHENKMAN, L.C.S.W.										
DIRECTOR	1.00	X						0.	0.	0.
(30) JEAN-PIERRE VAN ROOY										
DIRECTOR	1.00	X						0.	0 •	0,
(31) GEN. (R) JOHN M. WATKINS										
DIRECTOR	2.00	X						0.	0.	0,
(32) E. MERRITT MCDONOUGH, JR.									_	_
SECRETARY	1.00	X		X				0.	0.	0.
(33) JENNIFER SMITH-TURNER										_
DIRECTOR	1.00	X						0.	0.	0.
(34) RONALD D. JARVIS		Γ								
DIRECTOR	1.00	X						0.	0.	0.
(35) RICHARD GORDON, J.D.										
DIRECTOR	1.00	X						0.	0.	0
(36) ADRIENNE W. COCHRANE, J.D.										
DIRECTOR	2.00	X						0.	0.	0.
(37) ANDREW J. PINKES										
DIRECTOR	1.00	X						0.	0.	0
(38) TIMOTHY L. PRETE										
DIRECTOR	2.00	X						0.	0.	0
(39) SHERI A. LEMIEUX										
ASSISTANT SECRETARY	55.00			X				105,554.	0.	7,996
(40) TERESA M. BOLTON										
GENERAL COUNSEL	55.00	_	L		X	_	_	313,648.	0.	29,013
(41) ROBERT CHRISTOPHER HARTLEY								250 206		22 722
SR VP PLANNING & FACILITIES	55.00	_	_		X			358,386.	0.	33,789
(42) GREG MAKOUL										
SVP, CHIEF ACADEMIC OFFICER	55.00				X		_	435,679.	0.	28,338
(43) PAUL F. PENDERGAST									_	
SENIOR VP & CDO	55.00				X			346,638.	0.	9,086
(44) KATHLEEN M. ROCHE						1				
EXECUTIVE VP & COO	55.00				X	_		621,542.	0.	30,637
(45) DONALD STRACESKI										
INTERIM CFO	55.00				X			405,989.	0.	40,053
(46) JENNIFER SCHNEIDER										
CHIEF COMPLIANCE OFFICER	55.00				X		L	209,998.	0.	28,828
Total to Part VII, Section A, line 1c						100-11		• 1		

Form 990 (2011) CENTER									06-064	0010
Part VII Section A. Officers, Directors, Trus	stees, Key Er	nplo	yee	s, ar	nd F	lighe	est	Compensated Employe	ees (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi	tion			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	hat	appl	y)	compensation	compensation	amount of
	per					a		from	from related	other compensation
	week	ţ				ploye		the organization	organizations (W-2/1099-MISC)	from the
		direct				ша ра		(W-2/1099-MISC)	(11 2) 1000 111100)	organization
		tee or	ustee			ensati		,		and related
		al trus	nal tr		layee	сошр				organizations
		ndividual trustee or director	nstitutional trustee	Officer	key emplayee	Highest compensated employee	Former			
(47) ARTHUR DETORE		=	=	5	Ke	至	E			
SVP CHIEF PHYSICIAN EXECUTIVE	55.00				Х			462,883.	0.	11,295
(48) REBECCA BURKE			П						= 10	
EVP, PATIENT CARE & CLINICAL SERVICE	55.00				Х			361,459.	0.	11,644
(49) JOHN N. GIAMALIS										
SENIOR VP & CFO	55.00				X			533,020.	0.	30,228
(50) DAWN BRYANT									_	_
SVP CHIEF HR OFFICER	55.00				Х			0.	0.	0
(51) LINDA SHANLEY	F.F. 0.0								0	0
SVP, CIO	55.00	L			Х			0.	0.	0
(52) FRANK A. BAUER	EE 00					x		450,487.	0.	20,520
SECTION CHIEF	55.00	-	-	_		^	_	450,407.	0.	20,520
(53) GEORGE H. BARROWS DEPT CHAIRMAN DIRECTOR	55.00					X		393,528.	0 %	22,224
(54) PAMELA KOWALCZYK	33.00	-	$\vdash$	Н			_	333,3201		22,221
PROGRAM DIRECTOR	55.00					x		450,487.	0.	22,824
(55) STEVEN WOLF, M.D.	33100	$\vdash$				Ë		200,2011		
DEPT CHAIRMAN DIRECTOR	41.30					x		287,524.	89,041.	20,067
(56) THOMAS W. TURBIAK										
ASSOCIATE DIRECTOR	55.00					X		325,199.	0.	19,843
(57) HEMA DESILVA										
FORMER DIRECTOR	0.00						X	0.	216,713.	24,108
(58) STEVEN RUBY, M.D.			1					444 634	•	4 4 5 4
FORMER DIRECTOR	55.00	_	_		_	_	X	411,631.	0.	1,454
(59) KATHLEEN A. DEMATTEO	FF 00	1					٦,	145 000	0.	6,068
FORMER SR VP & CIO	55.00	<del> </del>	┢		-	-	X	145,882.	0.	0,000
(60) EDWARD S. JOHNSON	55.00						х	177,455.	0.	2,926
FORMER SR VP (61) MARY E. INGUANTI	33.00	+	1	H	1	H		177,433.		2,520
FORMER VP OPERATIONS	55.00	1				1	X	106,073.	0.	C
(62) JEFF CHITESTER	33,00		-			$\vdash$	Ė			
FORMER SVP, CHIEF HUMAN RESOURCE OFF	55.00						Х	292,155.	0.	9,611
,			T							
									1	
		-	$\vdash$	-	-		-			
		Ī								
			_	_	1_		L			

Part VIII | Statement of Revenue (**D**) Revenue excluded from (C) (A) (B) Related or Unrelated Total revenue tax under sections 512, 513, or 514 exempt function business revenue revenue , Gifts, Grants illar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c 2183958. d Related organizations 1d 4500049. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 1484963. g Noncash contributions included in lines 1a-1f: \$ 8168970. h Total. Add lines 1a-1f Business Code 624100 2 a PATIENT REVENUE 626,836,075. 626,836,075 Program Service b LABORATORY REVENUE 621500 37,827,912. 36,444,311, 1,383,601 1670314. 22,571. 541900 1692885. c PARTNERSHIP REVENUE d PARTNERSHIP REVENUE 621110 83,760. 83,760. 621300 -38,045. -38,045. e PARTNERSHIP REVENUE 812300 -190,338.-190338. f All other program service revenue 666,212,249 g Total. Add lines 2a-2f Investment income (including dividends, interest, and 6405493 6,405,493. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 4,925,227. 6 a Gross rents 0. b Less: rental expenses c Rental income or (loss) 4,925,227. 4925227. 4,925,227, d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other 102,374,948. 19. assets other than inventory b Less: cost or other basis 99,089,627 0 and sales expenses 19. 3,285,321, c Gain or (loss) 3285340. 3,285,340. d Net gain or (loss) -8 a Gross income from fundraising events (not Other Revenue including \$ ... contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses \_\_\_\_\_b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 a b Less: direct expenses b c Net income or (loss) from gaming activities -10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 521,863. 524298 9892438 9370575. 11 a PREMIUM INCOME 624100 9070807. 9,070,807. OTHER PATIENT SVCS c MEANINGFUL USE INCOME 900099 4710870. 4710870. 108,135. 3191432. 900099 3299567. d All other revenue 26,973,682. e Total. Add lines 11a-11d 715,970,961. 1,737,697. 682,269,292. 23,795,002. Total revenue. See instructions. 12 Form 990 (2011)

# Form 990 (2011)

# Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

comp	lete columns (B), (C), and (D).				
	Check if Schedule O contains a respon				(D)
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	20,900.	20,900.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the			oran a Libert Sale	
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,			5 540 040	
	trustees, and key employees	6,640,919.		6,640,919.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	251008324.	204210863.	46,797,461.	
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	16,111,911.	12,845,913.	3,265,998.	
9	Other employee benefits	36,038,207.	28,881,995.	7,156,212.	
10	Payroll taxes	18,223,055.	14,498,416.	3,724,639.	
11	Fees for services (non-employees):				
а	Management				
b	Legal	2,861,664.		2,861,664.	
С	Accounting	364,175.		364,175.	
	Lobbying	133,167.		133,167.	
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	196,567.		196,567.	
g	The second of th	102620091.	86,328,618.	16,291,473.	
12	Other Advertising and promotion	1,967,106.	9,910.	1,957,196.	
13		16,410,915.	15,618,688.	792,227.	
14	Office expenses	8,125,611.	7,796,736.	328,875.	
	Information technology	0,123,012.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	320,0101	
15	Royalties	35,085,772.	33,537,803.	1,547,969.	
16	Occupancy	2,510,692.	2,492,654.	18,038.	
17	Travel	2,310,032.	2,452,054.	10,030.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	12,771,287.	11,964,520.	806,767.	
20	Interest	14,111,401.		000,707.	
21	Payments to affiliates	35,205,153.	35,205,153.		
22	Depreciation, depletion, and amortization	15,170,325.	287,401.	14,882,924.	
23	Insurance	13,170,323.	207,401.	14,002,724.	S
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	MEDICAL SUPPLIES	115377555.	115377555.		
b	PROF LIABILITY INSURANC	8,563,037.		8,563,037.	
c	HOSP DUES/FEES/MEMBERSH	2,043,331.	184,790.	1,858,541.	
d	RESIDENT TAX	1,888,788.	1,888,788.		
e	All other expenses	13,609,682.	5,277,721.	8,331,961.	
25	Total functional expenses. Add lines 1 through 24e	702948234.	576428424.	126519810.	0.
26	Joint costs. Complete this line only if the organization				
20	reported in column (B) joint costs from a combined	*			
	educational campaign and fundraising solicitation.  Check here if following SOP 98-2 (ASC 958-720)				
	Check here if following SOP 98-2 (ASC 958-720)	l .			Form 990 (2011)

132010 01-23-12

CENTER Form 990 (2011) Part X | Balance Sheet (A) Beginning of year (B) End of year 57,455,081. 61,293,114. 1 Cash - non-interest-bearing 52,315,791. 2 56,003,680. 2 Savings and temporary cash investments Pledges and grants receivable, net 3 66,709,118. 64,010,089. 4 Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 943,954. 7 830,773. Notes and loans receivable, net 5,826,486. 7,079,572. Inventories for sale or use 6,568,624. 6,008,051. 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 10a | 853,853,390. basis. Complete Part VI of Schedule D b Less: accumulated depreciation 10b 408,696,105. 445,157,285. 452,251,585. 10c 58,072,717. 63,591,383. 11 Investments - publicly traded securities 11 17,412,422. 19,022,066. 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 14 72,612,595. 54,547,671. 15 Other assets. See Part IV, line 11 15 779,231,759. 788,480,298. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 30,550,768. 33,975,759. 17 17 Accounts payable and accrued expenses 18 18 Grants payable \_\_\_\_\_ 19 19 Deferred revenue 262,310,000. 258,580,000. 20 20 Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D 21 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II 22 9,834,343. 7,334,987. 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 369,475,897. 338,727,516 25 Schedule D 641,422,627. 669,366,643. Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here 

X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 43,762,715. 21,687,622. 27 27 Unrestricted net assets 44,602,134. 46,527,888. 28 Temporarily restricted net assets 52,823,899. 47,518,529. 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here 

and complete lines 30 through 34.

Form 990 (2011)

119,113,655.

788,480,298.

30

31

32

33

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

137,809,132.

779,231,759.

P. Real Property lies	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI				X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	715,9			
2						
3	Revenue less expenses. Subtract line 2 from line 1	3	13,0			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	137,8			
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-31,7			
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	119,1	L3,6	55.	
Pa	t XII Financial Statements and Reporting				Treasure.	
	Check if Schedule O contains a response to any question in this Part XII				LX	
			_	Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			16.4		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule		15%		X	
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?					
b	Were the organization's financial statements audited by an independent accountant?		2b	X		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		20	X		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			ill =	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a	山流		0.00	
	separate basis, consolidated basis, or both:		9,11	11000	13.	
	Separate basis X Consolidated basis Both consolidated and separate basis		100			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Auc	lit			
	Act and OMB Circular A-133?	******	3a	X		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired aud	it			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b			
			For	n <b>990</b>	(2011)	

## **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2011

Open to Public Inspection

Name of the organization ST FRANCIS HOSPITAL AND MEDICAL

Employer identification number

		CENTER	7. 01-1						00	-0040	013	
Part I			r <b>ity Status</b> (All organiz			-		ructions.				
The organ		· ·	because it is: (For lines									
1 🖳	A church, cor	nvention of churche	es, or association of chur	ches desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)					
2	A school des	cribed in section 17	<b>70(b)(1)(A)(ii).</b> (Attach Sc	hedule E.)								
3 X	A hospital or	a cooperative hosp	ital service organization o	described	in <b>section</b>	170(b)(1)	(A)(iii).					
4	A medical res	search organization	operated in conjunction	with a hos	pital descr	ibed in <b>se</b>	ction 170	(b)(1)(A)(ii	i). Enter th	e hospital'	s name	e,
	city, and stat	e:										
5 🔲	An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or op	erated by	a governr	nental un	t described	d in		
	section 170	(b)(1)(A)(iv). (Compl	ete Part II.)									
6	A federal, sta	te, or local governm	nent or governmental uni	t described	d in <b>sectio</b>	n 170(b)(1	1)(A)(v).					
7	An organizati	ion that normally red	ceives a substantial part	of its supp	ort from a	governme	ental unit o	r from the	general pi	ublic desc	ribed ir	n
	section 170(	b)(1)(A)(vi). (Comple	ete Part II.)									
8 🔲	A community	trust described in s	section 170(b)(1)(A)(vi).	(Complete	Part II.)							
9 🔲	An organizati	ion that normally red	ceives: (1) more than 33	1/3% of its	support fr	om contri	butions, m	nembershi	p fees, and	d gross red	ceipts f	from
	activities rela	ted to its exempt fu	ınctions - subject to certa	ain excepti	ons, and (2	2) no more	than 33 1	/3% of its	support fr	om gross	invest	ment
	income and u	unrelated business	taxable income (less sec	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	anization af	ter June 3	0, 197	5.
		509(a)(2). (Complet										
10 🔲	An organizati	ion organized and o	perated exclusively to te	st for publ	ic safety. S	See <b>sectio</b>	n 509(a)(4	1).				
11	An organizati	ion organized and o	perated exclusively for the	ne benefit	of, to perfo	orm the fu	nctions of,	or to carr	y out the p	urposes o	of one o	or
	more publicly	supported organiz	ations described in secti	on 509(a)(	1) or sectio	n 509(a)(2	2). See <b>se</b> c	ction <b>50</b> 9(	a)(3). Chec	k the box	that	
	describes the	e type of supporting	organization and compl	ete lines 1	1e through	11h.						
	a Type	ı b□	☐ Type II	тур	e III - Func	tionally in	tegrated		d	Type III - C	Other	
е 🔲	By checking	this box, I certify th	at the organization is not	controlled	directly o	r indirectly	by one or	r more dis	qualified p	ersons oth	er tha	n
			than one or more public!									
f			itten determination from									
	supporting o	rganization, check t	his box	visoroni sinor							******	
g	Since Augus	t 17, 2006, has the	organization accepted a									
	(i) A perso	n who directly or inc	directly controls, either a	lone or tog	ether with	persons of	described	in (ii) and	(iii) below,		Yes	No
			supported organization?							11g(i)		
			on described in (i) above?									
			a person described in (i)							11g(iii)		
h			about the supported or							NI N		
(i) Nam	e of supported	(ii) EIN	(iii) Type of	(iv) Is the o	organization	(v) Did yo	u notify the	(vi) l: organizati	s the	(vii) An	nount o	 f
. ,	anization	(11) 2.11	organization (described on lines 1-9		sted in your		tion in col.	(i) organiz	ed in the	11g(i) 11g(ii)		
`	,		above or IRC section	governing	document?	(i) of you	r support?	U.S	5.?			
			(see instructions))	Yes	No	Yes	No	Yes	No			
Total												

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12 Schedule A (Form 990 or 990-EZ) 2011 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and		0				
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included					Texas and text	
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.				(Jeranielle e		
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
-	dividends, payments received on						
	securities loans, rents, royalties				1		
	and income from similar sources						
9	Net income from unrelated business						
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital				П		li'
	assets (Explain in Part IV.)						
11	Add Barr 7 Alamana h. 40	The Research	A SHIP IN	PARTIES A	Tax's yet a.	White calls and	
12	Gross receipts from related activities,	etc. (see instruct	ions)			12	
	First five years. If the Form 990 is for						
.0	organization, check this box and stop						
Se	ction C. Computation of Publi	c Support Pe	ercentage				
14	Public support percentage for 2011 (li	ne 6, column (f)	divided by line 11,	column (f))		14	%
	Public support percentage from 2010					15	%
	33 1/3% support test - 2011. If the o						ox and
	stop here. The organization qualifies						
ı	33 1/3% support test - 2010. If the o						
	and stop here. The organization quali						
17:	a 10% -facts-and-circumstances test						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
1	10% -facts-and-circumstances test						
	more, and if the organization meets the						
	organization meets the "facts-and-circ						
18	7 (420 - U. W. 12 // Algoon () () () (2 () 4 () 0 () 0 () 0 () 0 () 0 () 0 () 0						
				- Hara Rosall an		nedule A (Form 99	

# Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support		•				
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-					l)	
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
Ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)	TEN MEDICAL TOP	1 85 118 N 11		March Carl		-
	ction B. Total Support		L. HARLES				
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6	1,7,					- William
	Gross income from interest,						
	dividends, payments received on		1				
	securities loans, rents, royalties and income from similar sources						
	Unrelated business taxable income						
•	(less section 511 taxes) from businesses					1	
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business			<u> </u>			
•	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income. Do not include gain						
	or loss from the sale of capital	l					
12	assets (Explain in Part IV.)						
	Total support (Add lines 9, 10c, 11, and 12.)  First five years. If the Form 990 is fo	r the organization	'e firet second th	ird fourth or fifth	tay year as a secti	on 501(c)(3) orga	
14	check this box and stop here						
Se	ction C. Computation of Publ			***************************************			
	Public support percentage for 2011 (			column (fi)		15	%
	Public support percentage from 2010	N				16	%
	ction D. Computation of Inve				(1	1.0	(3/34)
_	Investment income percentage for 20					17	%
	Investment income percentage for a					18	%
	a 33 1/3% support tests - 2011. If the						
19	more than 33 1/3%, check this box a						- 1 T
	more than 33 1/3%, check this box a 33 1/3% support tests - 2010. If the						
	ine 18 is not more than 33 1/3%, ch						
20	Private foundation. If the organization						
<u></u>	rrivate loundation. If the organization	or did not check a	LOOK OF THE 14, 1	ou, or red, crieck			990 or 990-EZ) 2011

# SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(a)(2) avanagations that have NOT filed Form 5768 (election under section 501(b)); Complete Part II-B. Do not complete Part II-B.

If the	e organization answered "Yes" to F	Form 990, Part IV, line 5 (Proxy			
	CENTER	CIS HOSPITAL AND			oyer identification number 06-0646813
Pa	rt I-A Complete if the org	anization is exempt und	ler section 501(c)	or is a section 527 or	ganization.
2	Provide a description of the organization organization organization organization organization organization organization organi		66-1041100-11-11-11-11-11-11-11-11-11-11-11-11	<b>&gt;</b> \$	
Pa	rt I-B   Complete if the org	anization is exempt und	ler section 501(c)	(3).	
1	Enter the amount of any excise tax	incurred by the organization und	der section 4955	▶\$	
2	Enter the amount of any excise tax	incurred by organization manag	ers under section 495	5 <b>&gt;</b> \$	
3	If the organization incurred a section	n 4955 tax, did it file Form 4720	for this year?		Yes Wo
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.			1 1' 5047	1/0/
18700824	rt I-C Complete if the org				
1	Enter the amount directly expended	I by the filing organization for se	ection 527 exempt fund	ction activities	
2	Enter the amount of the filing organi	ization's funds contributed to of	ther organizations for s	section 527	
	exempt function activities				
3	Total exempt function expenditures	. Add lines 1 and 2. Enter here a	and on Form 1120-POI	_,	
	line 17b		*************		
	Did the filing organization file Form				
5	Enter the names, addresses and en	nployer identification number (E	IN) of all section 527 p	olitical organizations to which	n the filing organization
	made payments. For each organization contributions received that were pro-	tion listed, enter the amount par	a coparate political or	ization's funds. Also enter th ganization, such as a senara	te segregated fund or a
	political action committee (PAC). If				to oogrogatoa taria ar a
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter ·0·.
-					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

LHA 132041 01-27-12

# ST FRANCIS HOSPITAL AND MEDICAL

Schedule C (Form 990 or 990-EZ) 2011 CEN	TER		E04/ V/0\ - 14'I-	06-(	)646813 Page 2
Part II-A   Complete if the organiz	ation is exe	mpt under section	n 501(c)(3) and file	d Form 5/68	
(election under section					
A Check 🕨 🔲 if the filing organization b			Part IV each affiliated	group member's nar	ne, address, EIN,
expenses, and share of e			SCORE POR BOTO DE STATE O A CONTINUE DE ST		
B Check ► if the filing organization of	hecked box A a	nd "limited control" pro	visions apply.	I-VENDO	(h) Affiliated group
	Lobbying Expe			(a) Filing organization's	(b) Affiliated group totals
(The term "expenditure	es" means amo	unts paid or incurred.)	1	totals	
1a Total lobbying expenditures to influence	nublic opinion	(grass roots lobbying)			
<b>b</b> Total lobbying expenditures to influence					
c Total lobbying expenditures (add lines 1					
d Other exempt purpose expenditures					
e Total exempt purpose expenditures (ad					
f Lobbying nontaxable amount. Enter the					
If the amount on line 1e, column (a) or (b)		obying nontaxable am			
Not over \$500,000		the amount on line 1e.			
Over \$500,000 but not over \$1,000,000	\$100,0	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,500,00		00 plus 10% of the exc			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.					
Over \$17,000,000 \$1,000,000.					
				w writing	
g Grassroots nontaxable amount (enter 2	5% of line 1f)				
h Subtract line 1g from line 1a. If zero or I					
i Subtract line 1f from line 1c. If zero or le					
j If there is an amount other than zero or					Yes No
reporting section 4911 tax for this year		veraging Period Under		**************************************	Yes L No
(Some organization		section 501(h) election		lete all of the five	
colum	ns below. See t	he instructions for line	es 2a through 2f on pa	ge 4.)	
		enditures During 4-Ye			·
	, , ,				
Calendar year	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
(or fiscal year beginning in)					
2a Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount					
(150% of line 2a, column(e))	100				
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount					
(150% of line 2d, column (e))					
f Grassroots lobbying expenditures					
a diagologia loboying experientarea					

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011 CENTER 06-064681

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(;	a)	(b	)
of the lobbying activity.	Yes	No	Amo	ount
During the year, did the filing organization attempt to influence foreign, national, state or		II -07-2	alion.	1130
local legislation, including any attempt to influence public opinion on a legislative matter		" A A		
or referendum, through the use of:	THE PERSON	77		
a Volunteers?		X		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		v	1007	
c Media advertisements?		X		
d Mailings to members, legislators, or the public?		X		
e Publications, or published or broadcast statements?		X		
f Grants to other organizations for lobbying purposes?		Λ	181	.,422
g Direct contact with legislators, their staffs, government officials, or a legislative body?	499	X	1.01	.,
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		
Other activities?			181	1,422
j Total. Add lines 1c through 1i		Х		, , , , ,
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	The second second second second second			
<ul> <li>b If "Yes," enter the amount of any tax incurred under section 4912</li> <li>c If "Yes," enter the amount of any tax incurred by organization managers under section 4912</li> </ul>				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			200	lings of
Part III-A Complete if the organization is exempt under section 501(c)(4), se	ction 501(c	)(5), or se	ction	
501(c)(6).			Yes	No
		1	100	110
1 Were substantially all (90% or more) dues received nondeductible by members?		11000		
<ul> <li>Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li> <li>Did the organization agree to carry over lobbying and political expenditures from the prior year?</li> </ul>				
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe	red "No" Ol	R (b) Part	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."	red "No" OI	R (b) Part	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members	red "No" OI	R (b) Part	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of part inclu	red "No" OI	R (b) Part	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).	red "No" Ol	R (b) Part	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year	red "No" Ol	(b) Part	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year	red "No" Ol	1 2a 2b	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year	red "No" Ol	1 2a 2b 2c	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total	red "No" Ol	1 2a 2b 2c	III-A, lin	ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	olitical	1 2a 2b 2c	III-A, lin	ne 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues the organization agree to carryover to the reasonable estimate of nondeductible lobbying a expenditure next year?	olitical  s e excess and political	2a 2b 2c 3	III-A, lin	e 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answer answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying a expenditure next year?  5 Taxable amount of lobbying and political expenditures (see instructions)	olitical  s e excess and political	2a 2b 2c 3	III-A, lin	e 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying a expenditure next year?  5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information	olitical s e excess and political	2a 2b 2c 3 4 5	III-A, lin	
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying a expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	olitical s e excess and political	2a 2b 2c 3 4 5	III-A, lin	
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying a expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	olitical s e excess and political	2a 2b 2c 3 4 5	III-A, lin	
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501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	olitical s e excess and political	2a 2b 2c 3 4 5	III-A, lin	
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answe answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of pexpenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line	olitical s e excess and political	2a 2b 2c 3 4 5	III-A, lin	
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Schedule C (Form 990 or 990-EZ) 2011

# **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No.: 1545-0047 Open to Public Inspection

Name of the organization

ST FRANCIS HOSPITAL AND MEDICAL CENTER

Employer identification number 06-0646813

Par	t I Organizations Maintaining Donor Advised	Funds or Other Similar Fund	Is or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.		
	organization, and organization	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
	Aggregate contributions to (during year)		
	Aggregate grants from (during year)		
	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writ	ting that the assets held in donor adv	ised funds
•	are the organization's property, subject to the organization's ex-		
6	Did the organization inform all grantees, donors, and donor adv		
•	for charitable purposes and not for the benefit of the donor or d		
	impermissible private benefit?		
Par		nization answered "Yes" to Form 990,	Part IV, line 7.
N. P. L. P. L. C.	Purpose(s) of conservation easements held by the organization		
17.7	Preservation of land for public use (e.g., recreation or edu		istorically important land area
	Protection of natural habitat	- T	rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	d conservation contribution in the form	n of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic struc		
	Number of conservation easements included in (c) acquired aft		
	listed in the National Register		
3	Number of conservation easements modified, transferred, release		
	year >		
4	Number of states where property subject to conservation ease	ment is located 🕨	_
5	Does the organization have a written policy regarding the period	dic monitoring, inspection, handling o	
	violations, and enforcement of the conservation easements it h	olds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, ar	nd enforcing conservation easements	during the year
7	Amount of expenses incurred in monitoring, inspecting, and en	forcing conservation easements duri	ng the year 🕨 \$
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 1	
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservation		
	include, if applicable, the text of the footnote to the organization	n's financial statements that describe	es the organization's accounting for
	conservation easements.		011 01 11 11 11
Pai	rt III Organizations Maintaining Collections of	Art, Historical Treasures, or	Other Similar Assets.
	Complete if the organization answered "Yes" to Form 99		
1a	If the organization elected, as permitted under SFAS 116 (ASC		
	historical treasures, or other similar assets held for public exhib		erance of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that describe		I I I I I I I I I I I I I I I I I I I
b	If the organization elected, as permitted under SFAS 116 (ASC	958), to report in its revenue stateme	ent and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, edu	ication, or research in furtherance of	public service, provide the following amounts
	relating to these items:		<b>.</b>
	(i) Revenues included in Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, historical treas		cial gain, provide
	the following amounts required to be reported under SFAS 116		<b>.</b>
а			<b>A</b>
b	Assets included in Form 990, Part X		> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2011

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Par	t III Organizations Maintaining Co	ollections of Ar	t. Historical Tre	easures, or Otl	her Sim	nilar Asse	ts (continue	ed)
	Using the organization's acquisition, accessio							
3		n, and other records	s, check any or the	ollowing that the t	oigiiiiou	in doc or no	00110001011110	01110
	(check all that apply):		T 1.					
а	Public exhibition	d		nange programs				
b	Scholarly research	е	Other					
С	Preservation for future generations							
	Provide a description of the organization's col						t XIV.	
5	During the year, did the organization solicit or	receive donations o	f art, historical treas	sures, or other simi	lar assets	3		<del></del> 7
	to be sold to raise funds rather than to be ma						Yes	No_
Par	t IV Escrow and Custodial Arrang	jements. Comple	te if the organizatio	n answered "Yes" t	to Form 9	190, Part IV,	line 9, or	
	reported an amount on Form 990, Part	X, line 21						
1a	Is the organization an agent, trustee, custodia	ın or other intermedi	ary for contribution	s or other assets n	ot includ	ed	_	
	on Form 990, Part X?					1	Yes	No
b	If "Yes," explain the arrangement in Part XIV a							
-	100) onpiam are arrangement are arrange		3				Amount	
_	Beginning balance				10			
	Additions during the year							
e								
Т -	Ending balance						Yes	No
	Did the organization include an amount on Fo	rm 990, Part X, line	217	*************************		***********	res	NO
	If "Yes," explain the arrangement in Part XIV.	Si Wil	1 115 7 11 3 25	000 D-+N/ E	- 10			
Par	t V Endowment Funds. Complete if						0.5	and break
		(a) Current year	(b) Prior year	(c) Two years back		ee years back	(e) Four ye	ars back
1a	Beginning of year balance	60,257,184.	62,884,485.	59,910,100	. 60	938,954.	000000	
b	Contributions					18,366.		
С	Net investment earnings, gains, and losses	4,020,941.	-2,627,301.	2,974,385	1	L,047,220.		90.5
d	Grants or scholarships							
	Other expenditures for facilities							
	and programs							
f	Administrative expenses							UNI
	End of year balance	64,278,125.	60,257,184.	62,884,485	. 59	9,910,100.	a section in	
_	Provide the estimated percentage of the curr				2			
2		24.00	%	iji riola ao.				
a	Board designated or quasi-endowment	%						
	Permanent endowment > 76.00							
С	Temporarily restricted endowment	%						
	The percentages in lines 2a, 2b, and 2c shou							
За	Are there endowment funds not in the posses	ssion of the organiza	ation that are held a	nd administered fo	r the org	anization		1
	by:						T 3	es No
	(i) unrelated organizations							
								X
b	If "Yes" to 3a(ii), are the related organizations	listed as required o	n Schedule R?				3b	
4	Describe in Part XIV the intended uses of the	organization's endo	wment funds.	NA COLONIA DE LA COLONIA DE				
Pai	t VI Land, Buildings, and Equipm	ent. See Form 990	, Part X, line 10.					
	Description of property	(a) Cost or of	ther (b) Cost	or other (c)	Accumu	lated	(d) Book v	alue
	,	basis (investn			depreciat	ion		
19	Land		6,02	5,317.	NO.		6,025	,317.
	Land				34202	2277.	322583	
	Buildings				,283			,108.
	Leasehold improvements				61137		37,931	
	Equipment				,073		28,446	
	Other						44515	
Tota	l. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B), line	U(C).)	*********		144.0 141.0 141.0 141.0	
						Schedule	e D (Form 9	90) 2011

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٠.	r. 1 VI	I C	г.

Part VII Investments - Other Securities.	ee Form 990, Part X, lir	ne 12.		
(a) Description of security or category (including name of security)	(b) Book value	(c) Meth	od of valuatio of-year marke	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(0)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)			Elfo #5 h	
Part VIII Investments - Program Related.	See Form 990, Part X,	line 13.		
(a) Description of investment type	(b) Book value	(c) Meth	nod of valuation of-year marke	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				4
(10)			741	
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, lin				
	a) Description			(b) Book value
(1) CHEFA BOND SERIES				5,993,477.
	AMORTIZATI	ON		2,246,799.
(3) ASSETS HELD IN TRUST				48,538,385.
(4) OTHER ASSETS				3,231,073.
(5) DUE FROM AFFILIATED ENTI	TIES			12,602,861.
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col (B)	line 15.)		▶	72,612,595.
Part X Other Liabilities. See Form 990, Part				
1. (a) Description of liability	,	(b) Book value		
(1) Federal income taxes				
(2) SALARIES & WAGES		34,529,670.		
(3) ACCRUED EXPENSES & INTER	REST	6,809,253.		
(4) PENSION AND OTHER ACCRUE		318,014,535.		
(5) DUE TO AFFILIATED ENTITI		7,520,192.		
(6) DUE TO 3RD PARTY REIMBUR		2,602,247.		
(7)		[Falls		
(8)		[5.18		
(9)				
(10)				
(11)	lino 25 l	369,475,897.		
Total. (Column (b) must equal Form 990, Part X, col (B) FIN 48 (ASC 740) FOOTBOLE. In Part XIV, provide the text of the footbol. FIN 48 (ASC 740).	te to the organization's financia	al statements that reports the organization's lia	county for uncertain	tax positions under

Sched	dule D	ST FRANCIS HOSPITAL AND MED: (Form 990) 2011 CENTER						0646813 Page 4
Par	t XI	Reconciliation of Change in Net Assets from Form 990 to A	Audite	ed Fi	nancial	State	ment	ts
1	Total	revenue (Form 990, Part VIII, column (A), line 12)			1			715,970,961.
2	Total	expenses (Form 990, Part IX, column (A), line 25)			2			702,948,234.
3	Exces	ss or (deficit) for the year. Subtract line 2 from line 1			3			13,022,727.
4	Net u	nrealized gains (losses) on investments			4			4,702,283.
		ted services and use of facilities						
		tment expenses			_			
		period adjustments						
		(Describe in Part XIV.)						-36,420,487.
		adjustments (net). Add lines 4 through 8						-31,718,204.
10	Exces	ss or (deficit) for the year per audited financial statements. Combine lines 3 and	9	v25()	10			-18,695,477.
Par	t XII	Reconciliation of Revenue per Audited Financial Statemen	ts W	ith Re	evenue	per R	eturr	1
1	Total	revenue, gains, and other support per audited financial statements				222000	1	707339441.
2	Amou	ints included on line 1 but not on Form 990, Part VIII, line 12:	6 200	11 12			. 10	
		nrealized gains on investments	2a	4,	702,2	83.	2115	
b	Dona	ted services and use of facilities	2b					
С	Reco	veries of prior year grants	2c	4.0	006 6		T-W	
d	Other	(Describe in Part XIV.)	2d	42	,896,0	180.	Turn by	47 500 262
е	Add I	ines 2a through 2d				Marini .	2e	47,598,363.
3	Subtr	act line <b>2e</b> from line <b>1</b>	*********	1000000			3	659741078.
4	Amou	ints included on Form 990, Part VIII, line 12, but not on line 1:	r 11					
		tment expenses not included on Form 990, Part VIII, line 7b	4a	FC	000 0	102		
b	Other	r (Describe in Part XIV.)	4b	56	, 229 , 8	883.		FC 220 002
		ines 4a and 4b					4c	56,229,883
5	Total	revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		Vitle C			5 Dot	715970961.
Par		Reconciliation of Expenses per Audited Financial Stateme						692342689.
1		expenses and losses per audited financial statements			*++***		1	032342003
2		unts included on line 1 but not on Form 990, Part IX, line 25:		r				
		ted services and use of facilities	2a					
b		year adjustments	2b					
С		rlosses	2c 2d	25	,733,6	516		
d		r (Describe in Part XIV.)		-		710.	0-	35,733,616
		ines 2a through 2d				*******	2e 3	656609073
3		ract line 2e from line 1		1000000		*******	3	030003073
4		unts included on Form 990, Part IX, line 25, but not on line 1:	1 4- 1	ï				
		thment expenses not included on Form 990, Part VIII, line 7b	4a	46	,339,1	161.		
		r (Describe in Part XIV.)					40	46,339,161
		lines 4a and 4b					4c	702948234
		expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  Supplemental Information	0.000.000.00			4111111	3	102510251
Com <sub>l</sub>	olete t e 2; Pa	his part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 3, 5, and 9; Part III, lines 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete.  I LINE 4: ENDOWMENT FUNDS ARE TO BE USE	ete this	s part t	o provide	any ad	ditiona	al information.

SERVICES.

PART X, LINE 2: (AMOUNTS IN THOUSANDS)

THE HOSPITAL AND MEDICAL CENTER AND ITS PRINCIPAL SUBSIDIARIES ARE TAX-EXEMPT ORGANIZATIONS UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. TAX PROVISIONS AND RELATED LIABILITIES FOR CERTAIN TAXABLE SUBSIDIARIES ARE NOT MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS.

Schedule D (Form 990) 2011

132054 01-23-12

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THE HOSPITAL AND MEDICAL CENTER HAS NET OPERATING LOSS CARR	YFORWARDS
RESULTING IN THE AMOUNT OF APPROXIMATELY \$1,727. THESE NET	OPERATING LOSS
CARRYFORWARDS RESULT IN A DEFERRED TAX ASSET OF APPROXIMATE	LY \$691, WHICH
IS OFFSET BY A CORRESPONDING VALUATION ALLOWANCE OF THE SAM	E AMOUNT.
PART XI, LINE 8 - OTHER ADJUSTMENTS:	
INCREASE IN ASSETS HELD IN TRUST BY OTHERS	5,305,369
DECREASE IN MINIMUM PENSION LIABILITY	-26,208,459
DECREASE IN INTEREST IN ST FRANCIS FOUNDATION	-1,669,222
NET PARTNERSHIP INCOME	-1,548,846
CHANGE IN FAIR MARKET VALUE OF SWAP	-10,315,522
NET ASSETS RELEASED FROM RESTRICTIONS FOR RENOVATIONS	-2,352,000
COLLABORATIVE LAB SERVICES BEGINNING NET ASSETS	368,193
TOTAL TO SCHEDULE D, PART XI, LINE 8	-36,420,487
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
INCOME FROM SUBSIDIARIES	23,867,688
BAD DEBT EXPENSE - ST FRANCIS HOSPITAL & MEDICAL CENTER	18,629,069
BAD DEBT EXPENSE - COLLABORATIVE LAB SERVICES	399,323
TOTAL TO SCHEDULE D, PART XII, LINE 2D	42,896,08
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
INCOME FROM PARTNERSHIP INVESTMENTS	1,553,84
INCOME FROM ST. FRANCIS INDEMNITY CORPORATION, LLC	14,662,94

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37,829,133.

2,183,958.

56,229,883.

INCOME FROM COLLABORATIVE LAB SERVICES

TOTAL TO SCHEDULE D, PART XII, LINE 4B

NET TRANSFER FROM SAINT FRANCIS FOUNDATION

Schedule D (Form 990) 2011 CENTER	00-0040013 Page 5
Part XIV Supplemental Information (continued)	
PART XIII, LINE 2D - OTHER ADJUSTMENTS:	
EXPENSES FROM SUBSIDIARIES	16,705,224
BAD DEBT EXPENSE - ST FRANCIS HOSPITAL & MEDICAL CENTER	18,629,069
BAD DEBT EXPENSE - COLLABORATIVE LAB SERVICES	399,323
TOTAL TO SCHEDULE D, PART XIII, LINE 2D	35,733,616
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
EXPENSES FROM ST. FRANCIS INDEMNITY COMPANY, LLC	9,295,765
EXPENSES FROM COLLABORATIVE LAB SERVICES	37,038,396
EXPENSES FROM PARTNERSHIP INVESTMENTS	5,000
TOTAL TO SCHEDULE D, PART XIII, LINE 4B	46,339,161

# SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

# Hospitals

➤ Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

➤ Attach to Form 990. ➤ See separate instructions.

2011

Open to Public Inspection

Name of the organization

ST FRANCIS HOSPITAL AND MEDICAL CENTER

Employer identification number 06-0646813

Par	t I   Financial Assistance a	nd Certain Otl	her Communit	y Benefits at (	Cost				
								Yes	No
1a	Did the organization have a financial	assistance policy of	during the tax year	? If "No," skip to q	uestion 6a		1a	X	
	If "Yes," was it a written policy? If the organization had multiple hospital facilities,						1b	X	
2	If the organization had multiple hospital facilities, facilities during the tax year.	indicate which of the foll	owing best describes ap	plication of the financial a	assistance policy to its v	various riospitai			
	X Applied uniformly to all hospita	al facilities	Applied	I uniformly to most	hospital facilities				
	Generally tailored to individual hospital facilities								
3	Answer the following based on the financial assis	stance eligibility criteria th	nat applied to the largest	number of the organization	on's patients during the	tax year.			
а	Did the organization use Federal Pov	erty Guidelines (FF	PG) to determine el	igibility for providir	ng <i>free</i> care? If "Ye	es,"	<u> Cuit</u>		
	indicate which of the following was to	he FPG family inco	me limit for eligibili	ty for free care: "			3a	X	
			Other						
b	Did the organization use FPG to dete	ermine eligibility for	providing discoun	ted care? If "Yes,"	indicate which of	the			12, 1100
	following was the family income limit	for eligibility for dis	counted care:			.,	3b	X	
	200% X 250%	300%	350%  4	00% 📖 Otr	ner%		unill	Y TE	
¢	If the organization did not use FPG to	o determine eligibil	ity, describe in Par	t VI the income ba	sed criteria for de	termining		100	
	eligibility for free or discounted care.	Include in the des	cription whether th	e organization use	ed an asset test or	other			
	threshold, regardless of income, to o	that applied to the large	TOT TREE OF DISCOUN	during the tax year provi	de for free or discounted	I care to the		L XdA	v
4	"medically indigent"?		(****************				4	Х	X
	Did the organization budget amounts for						5a	Δ	x
	If "Yes," did the organization's finance						5b		
С	If "Yes" to line 5b, as a result of bud						<b>.</b>		
	care to a patient who was eligible for						5c	X	_
	Did the organization prepare a comm						6a 6b	X	-
b	If "Yes," did the organization make it						OD	21	
_	Complete the following table using the workshee			t submit these workshee	ets with the Schedule H.				
7_	Financial Assistance and Certain Otl	(a) Number of	(b) Persons	(C) Total community	(d) Direct	(e) Net	(f)	Percen	t of
Mar	Financial Assistance and	`activities or programs (optional)	served (optional)	community benefit expense	offsetting revenue	community benefit expense	tot	al expe	ıse
	Ins-Tested Government Programs Financial Assistance at cost (from								
а	Worksheet 1)		13,232	6,269,109.		6,269,109.		.89	ક
h	Medicaid (from Worksheet 3,								
D	column a)		37,329	36,807,574.		36,807,574.	5	.24	ક
C	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs		50,561	43,076,683.		43,076,683.	6	.13	l ቔ 
	Other Benefits								
е	Community health								
	improvement services and								
	community benefit operations		00 160		0.450			4.0	. Q.
	(from Worksheet 4)		22,160	3,478,585.	8,450.	3,470,135.		. 49	16
f	Health professions education		1 101	05 650 00.	0 638 555	17 000 057		. 42	9-
	(from Worksheet 5)		1,181	25,659,834.	8,637,777.	17,022,057.		. 4 2	2.0
g	Subsidized health services	1	0 610	075 670		975,679.		.14	1 %
	(from Worksheet 6)		8,619	975,679. 847,783.		847,783.	-	.12	
	Research (from Worksheet 7)			04/,/03.	<u> </u>	041,103.		• T Z	.0
i	Cash and in-kind contributions								
	for community benefit (from		802	784,871.		784,871.		.11	8
	Worksheet 8)		32,762	31,746,752.	8,646,227.	23,100,525.	2	1.28	
-	Total. Other Benefits		83,323	74,823,435.	8,646,227.	66,177,208		.41	

132091 01-23-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2011

Part II | Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing			1,584.		1,584.	.00%
2	Economic development						
3	Community support			184,125.		184,125.	.03%
4	Environmental improvements						
5	Leadership development and training for community members						
6	Coalition building						
7	Community health improvement advocacy			227,597.		227,597.	.03%
8	Workforce development						
9	Other						
10	Total			413,306.		413,306.	.06%

Part III | Bad Debt, Medicare, & Collection Practices

Sect	ion A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1		Х
2	Enter the amount of the organization's bad debt expense 2 6,318,679.		<b>a</b> 1	
3	Enter the estimated amount of the organization's bad debt expense attributable to			1
	patients eligible under the organization's financial assistance policy			- 34
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			-labit
	expense. In addition, describe the costing methodology used in determining the amounts reported on lines			
	2 and 3, and rationale for including a portion of bad debt amounts as community benefit.			-
Sect	ion B. Medicare			(A)
5	Enter total revenue received from Medicare (including DSH and IME) 5 188659301.		100	VET S
6	Enter Medicare allowable costs of care relating to payments on line 5		Training .	VEST 55
7	Subtract line 6 from line 5. This is the surplus (or shortfall) 7 1,425,758.			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit.			300
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.		DEL.	9.44
	Check the box that describes the method used:			
	Cost accounting system Cost to charge ratio X Other			TUS
Sect	ion C. Collection Practices			
9a	Did the organization have a written debt collection policy during the tax year?	9a	X	
	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the			
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	X	

Part IV | Management Companies and Joint Ventures (see instructions) (c) Organization's (d) Officers, direct-(e) Physicians' (a) Name of entity (b) Description of primary activity of entity profit % or stock ors, trustees, or profit % or key employees' profit % or stock ownership % ownership % stock ownership % 1 GRTR HTFD HEALTH CARE SERVICES -LITHOTRIPSY, LLC 40.00% LITHOTRIPSY 20.00% 2 ST FRANCIS GI HEALTH CARE SERVICES -ENDOSCOPY, LLC ENDOSCOPY 49.00% 51.00%

	FRANCIS NTER	HOSPITAL	AND	ME	DI	CA	L
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Tallet Tallet		_	_	-	_	_			
Section A. Hospital Facilities		<u></u>							
list in order of size, from largest to smallest)		gi.			-			- 1	
inst in order of size, from largest to smallesty	l l	surgical	1		ite		ER-24 hours	- 1	
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How many hospital facilities did the organization operate	l S	ğ	۱ő	SS	ess	aci	ဖြ	- 4	
during the tax year?1	Licensed hospital	General medical &	S	اج ا	တ္ထ	무	ਨੂੰ	_	
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	13	ű	Children's hospital	e H	5	æ	出	ER-other	Other (describe)
Name and address	-	-	-	-	-		-	-	Other (describe)
1 ST FRANCIS HOSPITAL AND MEDICAL CENTER	1		1						
114 WOODLAND STREET			1						
Name and address  1 ST FRANCIS HOSPITAL AND MEDICAL CENTER 114 WOODLAND STREET HARTFORD, CT 06105	X	X		X			X		
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: ST	FRANCIS	HOSPITAL	AND	MEDICAL	CENTER	

	Number of Hospital Facility (from Schedule H, Part V, Section A):		Yes	N
Co	mmunity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)		a	(H
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs			
	Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):	A		
а	A definition of the community served by the hospital facility	= JISI		
b	Demographics of the community	E 75		
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
u	The health needs of the community			
4	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			0.3
	groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			10
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs	11.50		
j	Other (describe in Part VI)		VIII	24
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20	SHE	0	al.
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent			
	the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input			1
	from persons who represent the community, and identify the persons the hospital facility consulted	3	_	1
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Part VI	4		┡
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		L
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):	TY S		189
а	Hospital facility's website	27/2		
b				
c		1 8 7	11.00	121
	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all	do a	1	9
•	that apply):		Innex	
а	A Little of the little of the least the least the health peeds of the hoppital facility's community		15	15
b			10.	3
c				
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0	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
6	The second state of the second state of the Manual Approximate the M			
f	The state of the s			
9				
r				
_'	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain	7		1
	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	+-		+
F	nancial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:	_	X	
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8		╁
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Х	
•	If "Yes," indicate the FPG family income limit for eligibility for free care: 200 %		11/	
	If "No," explain in Part VI the criteria the hospital facility used.			

Veset PFG to determine eligibility for providing discounted care?   17   17   18   18   19   18   19   19   19   19	Part V   Facility Information (continued) ST FRANCIS HOSPITAL AND MEDICAL CENT	ΓER		
10   Seal PPC to determine alignating violating the seal process of the seal process			Yes	No
If "No," cologian in Part VI the criteria the hospital facility and in Part VI the criteria the hospital facility and in Part VI the criteria the hospital facility and in Part VI the criteria the hospital facility and in Part VI the Criteria the hospital facility and in Part VI the Criteria the facility and in Part VI the Criteria in Part VI)    11	10 Used FPG to determine eligibility for providing discounted care?	10	Х	
If 'No,' explain in Part VI the oriteria the hospital facility used.  If 'Yes,' indicate the factors used in determining such amounts (check all that apply):    If 'Yes,' indicate the factors used in determining such amounts (check all that apply):				leis.
11 Explained the hasis for calculating amounts charged to patients?  If "Yes," indicate the factors used in determining such amounts (check all that apply):    This income level		Water		
If Yes, Indicate the factors used in determining such amounts (check all that apply):		11	Х	
a   hocome level   h   Asset level				
b			200	
d		17111		
d	c Medical indigency		- ,	of the
Medicaid/Medicare   State regulation   Community   State   Commu			300	
g State regulation h Other (describe in Part VI)  Explained the method for applying for financial assistance?  12	e X Uninsured discount		113	8
Description   Part V      Explained the method for applying for financial assistance?	f Medicaid/Medicare	(a)		
Description   Part V      Explained the method for applying for financial assistance?	g State regulation	tine!	Street	tom.
Included measures to publicize the policy within the community served by the hospital facility?   It 'Yes,' indicate how the hospital facility publicized the policy (check all that apply):				
If "Yes," indicate how the hospital facility outbicized the policy (check all that apply):  a	12 Explained the method for applying for financial assistance?	******		
The policy was posted on the hospital facility's website  b	13 Included measures to publicize the policy within the community served by the hospital facility?	13	X	
b	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
c	a The policy was posted on the hospital facility's website	11.5	LIN	
The policy was posted in the hospital facility's admissions offices    The policy was provided, in writing, to patients on admission to the hospital facility   The policy was available on request   The policy was posted in the hospital facility may take upon non-payment?   The policy was posted in part VI)   The policy was posted in part VI)   The policy was available on request   The policy was available on request   The policy was posted in part VI)   The policy was available on request   The policy was available on part VI	b X The policy was attached to billing invoices			
e	c X The policy was posted in the hospital facility's emergency rooms or waiting rooms	1100		W.
The policy was available on request g	d X The policy was posted in the hospital facility's admissions offices	988		
Billing and Collections  14 Did the hospital facility have in place during the tax year a separate billing and collections policy (FAP) that explained actions the hospital facility may take upon non-payment?  15 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine patient's eligibility under the facility's FAP:  a	e X The policy was provided, in writing, to patients on admission to the hospital facility	9.5	157	19.3
Billing and Collections  14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  15 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine patient's eligibility under the facility's FAP:  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments  e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  16 X  17 In Yes, "check all actions in which the hospital facility or a third party engaged:  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments  e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply):  a Notified patients of the financial assistance policy on admission  b Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  o Cither (describe in Part VI)	f $X$ The policy was available on request	6	115	
14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  15 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine patient's eligibility under the facility's FAP:  a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  If "Yes," check all actions in which the hospital facility or a third party engaged: a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI) 17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy e Other (describe in Part VI)	g X Other (describe in Part VI)	Bolin	Jan II.	XX.11
assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  15 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine patient's eligibility under the facility's FAP:  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments  e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  If 'Yes," check all actions in which the hospital facility or a third party engaged:  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments  e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply):  a Notified patients of the financial assistance policy on admission  b Notified patients of the financial assistance policy prior to discharge  c Notified patients of the financial assistance policy prior to discharge  c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  c Other (describe in Part VI)	Billing and Collections			
ssistance policy (PAT) that explained actions in costant included that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine patient's eligibility under the facility's FAP:  a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  If "Yes," check all actions in which the hospital facility or a third party engaged: a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy e Other (describe in Part VI)	14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		37	
year before making reasonable efforts to determine patient's eligibility under the facility's FAP:  a	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	100000000	X	_
a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  If "Yes," check all actions in which the hospital facility or a third party engaged: a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy Other (describe in Part VI)		e tax		
b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  If "Yes," check all actions in which the hospital facility or a third party engaged: a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy Other (describe in Part VI)	year before making reasonable efforts to determine patient's eligibility under the facility's FAP:			
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d	b Lawsuits			
e Other similar actions (describe in Part VI)  16 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP?  If "Yes," check all actions in which the hospital facility or a third party engaged:  a Reporting to credit agency  b Lawsuits  c Liens on residences  d Body attachments  e Other similar actions (describe in Part VI)  17 Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check all that apply):  a Notified patients of the financial assistance policy on admission  b Notified patients of the financial assistance policy prior to discharge  c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills  d Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy  Other (describe in Part VI)	c Liens on residences	Dette	ASS IVA	
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#### ST FRANCIS HOSPITAL AND MEDICAL

06-0646813 Page 6 CENTER Schedule H (Form 990) 2011 ST FRANCIS HOSPITAL AND MEDICAL CENTER Part V | Facility Information (continued) Policy Relating to Emergency Medical Care No Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their X eligibility under the hospital facility's financial assistance policy? 18 If "No," indicate why: The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged oxdot The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged Other (describe in Part VI) 20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than X the amounts generally billed to individuals who had insurance covering such care? 20

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided

to that patient?

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If "Yes," explain in Part VI.

If "Yes," explain in Part VI.

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X

# ST FRANCIS HOSPITAL AND MEDICAL

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Part V   Facility Information (continued)	
Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility	
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the	tax year?0
Name and address	Type of Facility (describe)
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### Part VI | Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6j, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

#### PART I, LINE 3C: N/A

PART I, LINE 4: SAINT FRANCIS HOSPITAL AND MEDICAL CENTER ACCEPTS ALL

PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. A PATIENT IS CLASSIFIED AS A

CHARITY PATIENT BY REFERENCE TO THE ESTABLISHED POLICIES OF SAINT FRANCIS

HOSPITAL AND MEDICAL CENTER. ESSENTIALLY, THESE POLICIES DEFINE CHARITY

SERVICES AS THOSE SERVICES FOR WHICH NO PAYMENT IS ANTICIPATED. IN

ASSESSING A PATIENT'S INABILITY TO PAY, SAINT FRANCIS HOSPITAL AND MEDICAL

CENTER UTILIZES THE GENERALLY RECOGNIZED POVERTY INCOME LEVELS FOR THE

STATE OF CONNECTICUT, BUT ALSO INCLUDES CERTAIN CASES WHERE INCURRED

CHARGES ARE SIGNIFICANT WHEN COMPARED TO INCOMES. IN ADDITION, ALL

SELF-PAY PATIENTS RECEIVE A 45% DISCOUNT FROM CHARGES WHICH IS NOT

INCLUDED IN NET PATIENT SERVICE REVENUE FOR FINANCIAL REPORTING PURPOSES.

PART I, LINE 6A: SAINT FRANCIS HOSPITAL AND MEDICAL CENTER PREPARES

AN ANNUAL COMMUNITY BENEFIT REPORT. THIS REPORT IS AVAILABLE ON THE SAINT
FRANCIS HOSPITAL WEBSITE.

PART I, LINE 7: SAINT FRANCIS HOSPITAL AND MEDICAL CENTER USES A

Part VI | Supplemental Information

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COST ACCOUNTING SYSTEM WITHIN THE DECISION SUPPORT SYSTEM PRODUCT. IT IS

A FULLY ABSORBED COSTING SYSTEM USING REMAPS OF EXPENSE AND REVENUES WHERE

NEEDED. INDIRECT, OR OVERHEAD, COSTS ARE ALLOCATED USING STATISTICS IN

ORDER TO ALLOCATE THE COSTS TO THE REVENUE PRODUCING DEPARTMENTS. THE

METHOD OF ALLOCATING DOLLARS TO THE CHARGE ITEMS IS CURRENTLY PRIMARILY

BASED ON A RCC METHOD USING OUR CHARGE ITEM PRICE AS THE DRIVER. WE HAVE

INTERSPERSED SOME NATIONAL RVU'S FROM THE CMS FEE SCHEDULE TO MANY

DEPARTMENTS AS WELL AS USING COSTS TO HELP ALLOCATE OUR PHARMACY AND

SUPPLY EXPENSES. ALL CHARGE ITEMS OBTAIN A COST AND ALL PATIENT SEGMENTS

ARE FULLY COSTED.

PART II: THE HOSPITAL IS INVOLVED IN A VARIETY OF COMMUNITY

BUILDING ACTIVITIES WHICH ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS.

SOME ARE SPECIFIC TO THE COMMUNITY SERVED AND OTHERS ARE MORE GLOBAL IN

APPROACH, SUCH AS ADVOCACY WORK AND BOARD MEMBERSHIP IN LOCAL ORGANIZATION

THAT PROVIDE CRITICAL SERVICES TO THOSE IN NEED.

#### PHYSICAL IMPROVEMENTS AND HOUSING

HOUSING ISSUES ARE A MAJOR CONCERN THROUGHOUT HARTFORD AS EVIDENCED BY THE
LOW PERCENTAGE OF HOME OWNERSHIP AND THE HIGH INCIDENCE OF LEAD POISONING
IN CHILDREN WHO LIVE IN THE CITY. SAINT FRANCIS HAS PARTNERED FOR MANY
YEARS IN A VARIETY OF HOUSING RELATED PROJECTS INCLUDING THE LEAD ACTION
FOR MEDICAID PRIMARY PREVENTION (LAMPP) PROGRAM TO PROVIDE SERVICES TO
FAMILIES IMPACTED BY LEAD POISONING. THE LAMPP PROGRAM WORKS WITH
LANDLORDS AND HOMEOWNERS TO REMEDIATE HOMES THAT HAVE BEEN IDENTIFIED WITH
HIGH LEVELS OF LEAD DUST WHICH CAN IMPACT THE HEALTH OF VULNERABLE
CHILDREN. THE SAINT FRANCIS DEPARTMENT OF PEDIATRICS RUNS A LEAD SAFE
HOUSE WITH LEAD FREE APARTMENTS THAT CAN BE USED BY THOSE ENROLLED IN
Schedule H (Form 990) 2011

### Part VI | Supplemental Information

CENTER

LAMPP SO THAT THEY HAVE A PLACE TO STAY WHILE THEIR HOMES ARE REMEDIATED OF LEAD CONTAMINANTS. THE PARTNERSHIP ENABLES THE LAMPP PROGRAM TO EFFICIENTLY IMPROVE HOUSING CONDITIONS SO THAT CHILDREN ARE NOT AT RISK OF LEAD POISONING.

THE SAINT FRANCIS FOUNDATION ALSO MAKES CONTRIBUTIONS TO ORGANIZATIONS THAT FOCUS ON HOUSING IN THE HARTFORD COMMUNITY SUCH AS THE SOUTH PARK INN (A HOMELESS SHELTER), HABITAT FOR HUMANITY, REBUILDING HARTFORD TOGETHER, AND SHELTER FOR WOMEN.

ON AN ANNUAL BASIS THE DEPARTMENT OF ENGINEERING AT SAINT FRANCIS PARTNERS WITH REBUILDING HARTFORD TOGETHER AND WORKS TO REBUILD OR REMODEL A HOME FOR A FAMILY IN NEED OF ASSISTANCE. SAINT FRANCIS STAFF CONTRIBUTES TIME, MATERIALS AND EXPERTISE TO THE PROJECT AND PLAY A CRITICAL ROLE IN THE COORDINATION AND EXECUTION OF THE PROJECT. ADDITIONALLY, ONE MEMBER SITS ON THE BOARD OF DIRECTORS FOR REBUILDING HARTFORD TOGETHER ON A YEAR ROUND BASIS.

#### ECONOMIC DEVELOPMENT

THE SAINT FRANCIS FOUNDATION MAKES CONTRIBUTIONS ON AN ANNUAL BASIS TO ENCOURAGE ECONOMIC DEVELOPMENT IN THE COMMUNITIES SERVED BY THE HOSPITAL. SOME EXAMPLES INCLUDE CONTRIBUTIONS TO CITY OF HARTFORD YOUTH SERVICES, THE CITY HEALTH AND HUMAN SERVICES DEPARTMENT, THE NORTHSIDE INSTITUTIONAL NEIGHBORHOOD ALLIANCE, THE HARTFORD BUSINESS JOURNAL, THE DRESS FOR SUCCESS FUNDRAISER, AND LEADERSHIP OF GREATER HARTFORD. ADDITIONALLY, ADMINISTRATIVE STAFF AT SAINT FRANCIS SIT ON THE BOARDS OF A NUMBER OF ORGANIZATIONS THAT FOCUS ON THE ECONOMIC DEVELOPMENT OF OUR COMMUNITY, INCLUDING CREATING OPPORTUNITIES FOR YOUTH AND WORKING TO REDUCE VIOLENCE Schedule H (Form 990) 2011

CENTER Part VI Supplemental Information

IN THE CITY.

# COMMUNITY SUPPORT

SAINT FRANCIS HOSPITAL IS INVOLVED IN A WIDE ARRAY OF COMMUNITY SUPPORT THEY RANGE FROM DECREASING THE IMPACT OF PROGRAMS AND INITIATIVES. VIOLENT CRIMES ON THE COMMUNITY TO ASSISTING WITH LITERACY TO FACILITATING AN UNDERSTANDING OF WHAT CAN BE DONE TO PREVENT DOMESTIC VIOLENCE OR CHILD ABUSE.

THE REACH OUT AND READ PROGRAM AT ST. FRANCIS HOSPITAL IN HARTFORD CONNECTICUT IS DESIGNED TO IMPROVE EARLY LITERACY SKILLS OF YOUNG CHILDREN AND TO EDUCATE FAMILIES ABOUT THE IMPORTANCE OF READING TO THEIR CHILDREN. THE PROGRAM HAS THREE BASIC COMPONENTS: FIRST, TRAINED VOLUNTEERS READ TO CHILDREN IN THE WAITING ROOM TO MODEL TECHNIQUES FOR READING ALOUD; SECOND, EACH CHILD IS GIVEN A NEW BOOK AFTER EACH WELL CHILD VISIT AT 6 MONTHS, 12 MONTHS, 18 MONTHS, AND ANNUALLY AT 2-5 YEAR VISITS; AND THIRD, TRAINED PRIMARY CARE PROVIDERS PROMOTE EARLY LITERACY BY EXPLAINING THE IMPORTANCE OF READING ALOUD TO FAMILIES AND ENCOURAGING THEM TO DO IT EVERY DAY. THE PROGRAM DISTRIBUTES OVER 1500 BOOKS PER YEAR TO CHILDREN. THE GOAL OF THE ROR PROGRAM AT ST. FRANCIS HOSPITAL AND MEDICAL CENTER IS TO INCREASE THE EXPOSURE OF YOUNG CHILDREN TO BOOKS AND TO READING AS AN ACTIVITY SO THAT THEY ARE READY FOR SCHOOL. ADDITIONALLY THE PROGRAM SEEKS TO EDUCATE PARENTS ABOUT THE IMPORTANCE OF READING AS AN ACTIVITY WHICH CAN IMPROVE LANGUAGE DEVELOPMENT AND ASSIST CHILDREN IN LEARNING THE SKILLS THEY NEED TO SUCCEED IN SCHOOL.

THE VISION OF THE VIOLENCE & INJURY PREVENTION PROGRAM IS: TO IMPROVE THE HEALTH AND OVERALL WELL-BEING OF THE PEOPLE IN OUR SHARED COMMUNITY BY Schedule H (Form 990) 2011 DEVELOPING AND IMPLEMENTING SUSTAINABLE, INNOVATIVE PREVENTION AND RESEARCH INITIATIVES THAT REDUCE THE OCCURRENCE AND CONSEQUENCE OF VIOLENCE AND INJURY. THE PROGRAM INCLUDES INITIATIVES TO PROMOTE THE USE OF CAR SEATS TO PREVENT INJURY, INCREASING AWARENESS OF CHILD ABUSE AND STEPS THAT CAN BE TAKEN TO PREVENT IT, A DOMESTIC VIOLENCE TRAINING PROGRAM FOR HEALTH CARE PROVIDERS, AND A PROGRAM TO HELP TEENS MAKE THE RIGHT CHOICE IN RISKY SITUATIONS CALLED LET'S NOT MEET BY ACCIDENT. RESOURCES TO ADDRESS ELDERLY FALLS AND GENERAL INJURY PREVENTION AWARENESS ARE ALSO AVAILABLE.

LET'S NOT MEET BY ACCIDENT IS A COMPREHENSIVE EDUCATION PROGRAM TO ENCOURAGE TEENS TO MAKE HEALTHY DECISIONS IN RISKY SITUATIONS. IT IS PRESENTED BY THE VIOLENCE AND INJURY PREVENTION PROGRAM OF SAINT FRANCIS HOSPITAL AND MEDICAL CENTER AND MAKES USE OF THE HELICOPTER PAD, THE TRAUMA DEPARTMENT AND THE EMERGENCY ROOM TO SIMULATE A "MOCK ACCIDENT" THAT YOUTH CAN SEE FOR THEMSELVES THE RESULTS OF POOR DECISION MAKING. THE GOAL OF THE PROGRAM IS TO ENCOURAGE TEENS TO MAKE "HEALTHY CHOICES IN RISKY SITUATIONS". PARTICIPANTS LEARN THAT TRAUMATIC INJURIES CLAIM THE LIVES OF MORE AMERICANS UNDER AGE 34 THAN AIDS, CANCER, AND HEART DISEASE COMBINED.

SAINT FRANCIS HOSPITAL & MEDICAL CENTER FURTHER DEMONSTRATES ITS COMMITMENT TO PREVENTION BY SUPPORTING THE CHILD ADVOCACY CENTER AND PARTICIPATING REGULARLY IN THE CHILD PROTECTION TEAM MEETINGS. THIS WORK FOCUSES ON ISSUES REGARDING CHILD ABUSE/NEGLECT & CHILD ABUSE PREVENTION. THESE, ALONG WITH OTHER SAINT FRANCIS PROGRAMS, INCREASE THE UNDERSTANDING OF THE PROBLEM OF CHILD ABUSE; SERVE AS A RESOURCE FOR PATIENTS, FAMILIES AND STAFF; AND FOSTER AN ENVIRONMENT THAT IS COMMITTED TO CHILD ABUSE Schedule H (Form 990) 2011

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PREVENTION EFFORTS ARE THE KEY IN ENDING CHILD ABUSE. PREVENTION. REACHING CHILDREN & FAMILIES BEFORE THEY ARE IN A CRISIS IS NEEDED. THE BEST WAY TO OFFER THIS IS THROUGH CREATIVE, CONCRETE PROGRAMS THAT OFFER SUPPORT AND SOLUTIONS TO THE COMPLEX PROBLEMS FACING TODAY'S CHILDREN AND FAMILIES.

THE HEALTHY START PROGRAM PROVIDES SUPPORT TO NEW MOMS BOTH DURING PREGNANCY AND DURING THE FIRST YEAR OF THEIR CHILD'S LIFE TO PREVENT INFANT MORTALITY. PARENTING SUPPORT, RESOURCE REFERRALS, AND HEALTH EDUCATION IS TAILORED TO EACH PATIENTS NEEDS AND PROVIDED IN A ONE-TO-ONE THE PROGRAM IS CO-LOCATED WITH THE OBGYN CLINIC AND STAFF WORK SETTING. HAND IN HAND WITH OTHER PARENTING SUPPORT PROGRAMS SUCH AS MATERNAL AND INFANT OUTREACH PROGRAM, COMADRONA PROGRAM, NURTURING FAMILIES AND FAMILY ENRICHMENT.

# LEADERSHIP DEVELOPMENT

IN THE AREA OF LEADERSHIP DEVELOPMENT AND TRAINING SAINT FRANCIS FOCUSES ON AREAS OF EXPERTISE IN PASTORAL COUNSELING TRAINING. CLASSES ARE HELD ON A REGULAR BASIS TO ASSIST RELIGIOUS LEADERS OF ALL DENOMINATIONS TO PARTICIPATE IN PASTORAL WORK THROUGHOUT THE COMMUNITY. ADDITIONALLY, A FORMAL INTERNSHIP PROGRAM IS PROVIDED THROUGH THE CHAPLAINCY PROGRAM AT SAINT FRANCIS WHICH PROVIDES INTERNSHIP TRAINING TO CHAPLAINS ON AN ON-GOING BASIS.

CLINICAL PASTORAL EDUCATION (CPE) IS AN INTERFAITH PROFESSIONAL EDUCATION PROGRAM FOR MINISTRY. IT BRINGS THEOLOGY STUDENTS, CLERGY OF ALL FAITHS, AND QUALIFIED LAY PEOPLE INTO SUPERVISED ENCOUNTERS WITH PERSONS IN CRISIS. PARTNERS IN CPE IS A UNIQUE PROGRAM CO-SPONSORED BY MERCY Schedule H (Form 990) 2011 CENTER

COMMUNITY HEALTH AND SAINT FRANCIS HOSPITAL & MEDICAL CENTER, TWO FAITH BASED ORGANIZATIONS. THE MISSION, CORE VALUES, AND VISION OF PARTNERS IN CPE INSTITUTIONS EMPHASIZE THE SPIRITUAL WELL-BEING OF PATIENTS, THEIR LOVED ONES, AND STAFF.

THE WORK OF PASTORAL COUNSELING RELIES HEAVILY ON THE BRANCH OF PSYCHOLOGY THAT HONORS BLENDING SOUND CLINICAL INSIGHT WITH MEANINGFUL FORMS OF SPIRITUALITY IN EVERYDAY LIFE. CLASSES MOST OFTEN REFERENCE EXAMPLES OR "CASE STUDIES" (WITHOUT SPECIFIC REFERENCE TO ANY PARTICULAR NAME) TO GROUND THE COUNSELING SKILLS IN PRACTICAL MINISTRY. PARTICIPANTS ARE ENCOURAGED TO THOUGHTFULLY BRING THEIR SPIRITUAL AND RELIGIOUS ORIENTATION AND BELIEFS INTO THE CLASS TO CONSIDER HOW THEY CARE FOR THE SOUL WITH THEIR UNIQUE TRADITIONS. PARTICIPANTS ARE INTRODUCED TO IMPORTANT CLINICIANS IN THEIR LOCAL COMMUNITY TO WHOM THEY CAN RELY WHEN NEEDED.

# SEE SCHEDULE O FOR CONTINUATION

PART III, LINE 4: SAINT FRANCIS HOSPITAL AND MEDICAL CENTER ACCEPTS ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. A PATIENT IS CLASSIFIED AS A CHARITY PATIENT BY REFERENCE TO THE ESTABLISHED POLICIES OF THE ESSENTIALLY, THESE POLICIES DEFINE CHARITY SERVICES AS THOSE HOSPITAL. SERVICES FOR WHICH NO PAYMENT IS ANTICIPATED. IN ASSESSING A PATIENT'S INABILITY TO PAY, THE HOSPITAL UTILIZES THE GENERALLY RECOGNIZED POVERTY INCOME LEVELS FOR THE STATE OF CONNECTICUT, BUT ALSO INCLUDES CERTAIN CASES WHERE INCURRED CHARGES ARE SIGNIFICANT WHEN COMPARED TO INCOMES. IN ADDITION, ALL SELF-PAY PATIENTS RECEIVE A 45% DISCOUNT FROM CHARGES WHICH IS NOT INCLUDED IN NET PATIENT SERVICE REVENUE FOR FINANCIAL REPORTING PURPOSES.

PART III, LINE 8: N/A FOR SHORTFALL REPORTED IN LINE 7.

MEDICARE ALLOWABLE COSTS OF CARE ON LINE 6 WERE DETERMINED FROM THE

MEDICARE COST REPORTS.

PART III, LINE 9B: SEE PART III, LINE 4

PART VI, LINE 2: SAINT FRANCIS HOSPITAL HAS PAIRED WITH THE THREE OTHER HOSPITALS LOCATED IN HARTFORD, MOUNT SINAI, CONNECTICUT CHILDREN'S MEDICAL CENTER, AND HARTFORD HOSPITAL, TO ENGAGE THE CITY OF HARTFORD HEALTH AND HUMAN SERVICES DEPARTMENT TO CONDUCT A COMMUNITY NEEDS ASSESSMENT. THE ASSESSMENT METHODOLOGY INCLUDED A NUMBER OF DATA GATHERING PROCESSES: REVIEW OF THE AVAILABLE SECONDARY DATA, INCLUSION OF DATA FROM A LOCAL HEALTH EQUITY INDEX AND TELEPHONE INTERVIEWS OF LOCAL KEY INFORMANTS.

# SECONDARY DATA PROFILE FINDINGS:

HARTFORD IS A VERY DIVERSE (42% HISPANIC AND 37% AFRICAN AMERICAN), YOUNG (49% BETWEEN THE AGES OF 15-45), POOR (32% OF ALL PEOPLE BELOW THE POVERTY LEVEL) AND UNDER EDUCATED (32% OF 25 YEAR OLDS DID NOT GRADUATE FROM HIGH SCHOOL) CITY. THE UNEMPLOYMENT RATE IS 18% AND SAFETY IS A MAJOR CONCERN FOR RESIDENTS WITH RATES OF LARCENY, DRUG ABUSE, ASSAULT AND MURDER ALL HIGHER THAN STATE LEVELS. HEALTH ISSUES OF THE CITIES RESIDENTS INCLUDE HIGH RATES OF DIABETES, OBESITY, ASTHMA, DRUG ABUSE AND MENTAL ILLNESS. RATES OF HEART DISEASE AND CANCER ARE ON AVERAGE LOWER THAN THE REST OF THE STATE WHICH IS LIKELY DUE TO THE AGE OF THE CITY'S RESIDENTS.

KEY INFORMANT INTERVIEW FINDINGS:

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RESULTS FROM THE KEY INFORMANT INTERVIEWS SERVED TO CLARIFY THE ISSUES

THAT THOSE WORKING IN THE COMMUNITY SEE AS KEY COMMUNITY NEEDS.

INTERESTINGLY, THE INFORMATION ON THE MOST IMPORTANT HEALTH ISSUES WAS

RIGHT ON TARGET WITH DIABETES, OBESITY, MENTAL ILLNESS AND DRUG ABUSE ALL

INCLUDED IN THE TOP 5 KEY HEALTH ISSUES. ADDITIONALLY, KEY INFORMANTS

FELT THAT NEIGHBORHOOD SAFETY WAS A MAJOR CONCERN AS IS THE QUALITY OF

HOUSING AND THE LIMITED NUMBER OF JOB OPPORTUNITIES.

# QUALITATIVE DATA

DATA WAS GATHERED FROM COMMUNITY MEMBERS VIA FOCUS GROUPS; INFORMAL

INTERVIEWS AND INTERACTIONS DURING COMMUNITY EVENTS, AS WELL AS

QUESTIONNAIRES WITH PATIENTS IN THE WAITING ROOMS OF THE PRIMARY CARE

CLINICS THAT WERE ADMINISTERED TO LEARN ABOUT THE NEEDS PATIENTS SAW AS

PRIORITIES.

PART VI, LINE 3: PATIENTS' ABILITY TO PAY FOR HEALTH CARE IS ASSESSED

DURING THE INTAKE PROCESS. IF IT BECOMES CLEAR THAT THE PATIENT DOES NOT

HAVE COVERAGE OR HAS MINIMAL COVERAGE, THEY ARE REFERRED TO A FINANCIAL

COUNSELOR WHO REVIEWS THEIR CURRENT INCOME TO DETERMINE ELIGIBILITY FOR

EITHER STATE ASSISTANCE OR HELP FROM SAINT FRANCIS CHARITY CARE DOLLARS.

IN AREAS OF THE HOSPITAL WHERE NEW PATIENTS ARRIVE: THE AMBULATORY CARE

CLINIC, THE ADMISSIONS AREA, THE PEDIATRIC CLINIC AND THE EMERGENCY

DEPARTMENT, SIGNAGE IS POSTED ABOUT THE FINANCIAL ASSISTANCE AVAILABLE TO

ALL PATIENTS WHO QUALIFY. THIS INFORMATION OUTLINES, IN BOTH ENGLISH AND

SPANISH, THE AVAILABILITY OF FINANCIAL COUNSELING AND ASSISTANCE FOR

MEDICAL BILLS. ADDITIONALLY, A "PATIENT AND FAMILY INFORMATION NOTEBOOK"

WHICH INCLUDES A CHAPTER ON THE AVAILABILITY OF FINANCIAL ASSISTANCE FOR

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PATIENTS WHO EITHER DO NOT HAVE COVERAGE OR ARE NOT COVERED FULLY BY THEIR HEALTH INSURANCE IS LOCATED IN EACH PATIENT ROOM. INFORMATION ABOUT THE FINANCIAL ASSISTANCE POLICY IS ALSO INCLUDED IN DISCHARGE MATERIALS. SAINT FRANCIS DOES NOT TURN PATIENTS AWAY DUE TO THEIR INABILITY TO PAY.

FINALLY, PATIENTS WHO HAVE NOT BEEN FORTHCOMING IN THEIR NEED FOR FINANCIAL ASSISTANCE PRIOR TO THE DELIVERY OF HEALTH CARE SERVICES ARE PROVIDED WITH INFORMATION ABOUT OUR CHARITY CARE POLICY WHEN THEY RECEIVE A BILL FOR THE SERVICES RENDERED. THEY ARE ENCOURAGED TO TALK TO A FINANCIAL COUNSELOR TO DISCUSS A PAYMENT PLAN AND TO DETERMINE IF THEY ARE ELIGIBLE FOR STATE ASSISTANCE OR IF A PORTION OF THEIR BILL CAN BE "WRITTEN OFF" TO CHARITY CARE.

SAINT FRANCIS ALSO CONTRACTS WITH A COMPANY TO VISIT PATIENTS IN THEIR HOMES TO HELP THEM APPLY FOR STATE ASSISTANCE SO THAT THEY HAVE THEIR HEALTH COVERAGE IF THEY SHOULD NEED FURTHER ASSISTANCE. ADDITIONALLY, A DSS WORKER IS AVAILABLE ON-SITE FOR DIRECT ENROLLMENT INTO STATE AID PROGRAMS FOR WHICH PATIENTS QUALIFY. THIS POSITION IS FULL TIME AND HOUSED IN AN AREA OF THE HOSPITAL CLOSE TO THE AMBULATORY CLINIC (WHERE MOST PATIENTS WITHOUT COVERAGE ENTER THE HOSPITAL SYSTEM).

SPECIAL FUNDING IS AVAILABLE FROM PRIVATE RESOURCES TO HELP CLIENTS PAY FOR SPECIFIC HEALTH CARE SERVICES INCLUDING: MAMMOGRAMS, CARDIOVASCULAR SCREENING, BREAST BIOPSIES, PROSTATE CANCER SCREENING AND TREATMENT AND OTHERS.

THE CHARITY CARE POLICY IS REVIEWED AT A MINIMUM ON AN ANNUAL BASIS AND MORE OFTEN AS NEEDED. CLARIFICATIONS ABOUT SELF PAY PATIENTS WERE ADDED IN Schedule H (Form 990) 2011

APRIL OF 2011.

PART VI, LINE 4: SAINT FRANCIS HOSPITAL AND MEDICAL CENTER SERVES PATIENTS FROM ALL OVER CONNECTICUT, AND NATIONALLY. THE MAJORITY OF OUR PATIENTS COME FROM HARTFORD COUNTY, WHICH INCLUDES THE STATE CAPITAL, HARTFORD, AND THIRTY-FIVE SURROUNDING URBAN AND SUBURBAN COMMUNITIES.

HARTFORD IS THE CAPITAL OF THE STATE OF CONNECTICUT AND THE SEVENTH LARGEST CITY IN NEW ENGLAND. IT IS ONE OF THE OLDEST CITIES IN THE COUNTRY AND AT ONE POINT WAS ONE OF THE WEALTHIEST. THE POPULATION IN HARTFORD IS 125,000 WITH A PROPORTIONALLY YOUNGER AGE DISTRIBUTION THAN THE US OVERALL. THIS IMPACTS NUMEROUS ASPECTS OF HEALTH INCLUDING RATES OF SOME TYPES OF CANCER, VIOLENCE AND LEVELS OF UNINTENDED INJURY. OVER 70% OF CHILDREN IN THE HARTFORD PUBLIC SCHOOLS RECEIVED FREE OR REDUCED PRICE THE RATE OF INFANTS BORN LOW-BIRTH WEIGHT (LESS THAN 2500 G) IS LUNCH. 9.4%, WELL OVER THE NATIONAL AVERAGE OF 6.8%. HARTFORD IS AN URBAN COMMUNITY, THE MAJORITY OF HARTFORD RESIDENTS ARE MINORITIES WITH RESIDENTS REPORTING 42% LATINO (OF ANY RACE), 37% AFRICAN AMERICAN, 33% WHITE. A VERY LARGE PROPORTION OF LATINOS ARE FROM PUERTO RICO AND APPROXIMATELY 35% OF HARTFORD RESIDENTS SPEAK A LANGUAGE OTHER THAN ENGLISH.

MEDICAL SERVICES ARE READILY AVAILABLE IN HARTFORD WITH THREE MAJOR HOSPITALS INCLUDING A CHILDREN'S HOSPITAL, BUT ACCESS TO THOSE SERVICES VARIES WIDELY AMONG CITY RESIDENTS.

PART VI, LINE 5: THE HOSPITAL IS INVOLVED IN A VARIETY OF INITIATIVES THAT FOCUS ON IMPROVING THE HEALTH OF THE COMMUNITY OVERALL.

COLLABORATIVE EFFORTS WITH THE CITY HEALTH DEPARTMENT, THE STATE DEPARTMENT OF SOCIAL SERVICES, THE DEPARTMENT OF MENTAL HEALTH AND ADDICTION SERVICES, LOCAL COMMUNITY FOUNDATIONS AND NON-PROFIT ORGANIZATIONS ARE NUMEROUS.

SAINT FRANCIS HAS A LONG TRADITION OF PROVIDING FOR THE POOR AND THOSE THE WORK DONE BY THE FOUNDING SISTERS CONTINUES TO INFORM MOST IN NEED. AND INSPIRE THOSE WHO WORK AT SAINT FRANCIS. SOME SPECIFIC EXAMPLES OF WORK BEING DONE IN THIS AREA INCLUDE:

THE MEN'S HEALTH INSTITUTE - WORKING TO DIAGNOSE AND TREAT PROSTATE CANCER IN AFRICAN AMERICAN MEN

THE BREAST HEALTH CENTER - PROVIDING FREE MAMMOGRAM AND BREAST CANCER TREATMENT SERVICES TO WOMEN IN NEED OF ASSISTANCE.

SAINT FRANCIS FOOD PANTRY AND EMERGENCY FOOD BANK - PROVIDING FOOD TO FAMILIES IN NEED

LET'S NOT MEET BY ACCIDENT - TEEN VIOLENCE PREVENTION

KISS - CT KIDS IN SAFETY SEATS

NURTURING FAMILIES NETWORK - TEEN PARENT SUPPORT PROGRAM

HEALTHY START PROGRAM - WORKING TO PREVENT INFANT MORTALITY

PARENT AID PROGRAM - PARENTING SUPPORT TO PREVENT CHILD ABUSE AND NEGLECT

EMERGENCY FOOD BANK - PROVIDING FOOD TO FAMILIES IN NEED

MEDICAL LEGAL PARTNERSHIP - LEGAL SUPPORT FOR FAMILIES WITH CHILDREN WHO

HAVE SPECIAL NEEDS

LEAD SAFE HOUSE - FREE HOUSING FOR FAMILIES IMPACTED BY LEAD POISONING

KEEP THE POWER ON - ASSISTANCE TO FAMILIES FOR PAYING UTILITY BILLS.

WOMEN'S HEART PROGRAM - FREE HEART HEALTH SCREENING AND ASSESSMENT

MEDICAL MISSIONS - SERVICES PROVIDED IN OTHER COUNTRIES FREE OF CHARGE

CHILDREN'S ADVOCACY CENTER - SUPPORT FOR CHILDREN AND FAMILIES IMPACTED BY

CHILD SEXUAL ABUSE

INTEGRATIVE MEDICINE - FREE MEDICAL SERVICES PROVIDED TO SUPPORT

TRADITIONAL APPROACHES OF CARE.

PEACE BUILDERS - PROGRAM TO DECREASE VIOLENCE IN THE CITY AND MONITOR THE

ED AFTER A SHOOTING

COMMUNITY ACCESS TO RECOVERY - SUPPORT FOR DRUG ADDICTED PARENTS AND

SPOUSES

COMMUNITY DIABETES SUPPORT GROUP - SUPPORT FOR COMMUNITY MEMBERS WITH

DIABETES

PART VI, LINE 6: THE ORGANIZATION IS NOT A PART OF AN AFFILIATED

HEALTH CARE SYSTEM.

PART VI, LINE 7: COMMUNITY BENEFITS ARE REPORTED TO THE STATE'S OFFICE OF THE HEALTH CARE ADVOCATE IN CONNECTICUT. A COMMUNITY BENEFIT REPORT IS PUBLISHED AND WIDELY DISTRIBUTED IN THE LOCAL COMMUNITY AND IT IS POSTED

ON THE WEBSITE FOR FULL VIEWING.

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:

CT

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Open to Public OMB No. 1545-0047

Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

2 Employer identification number 06-0646813 (h) Purpose of grant or assistance X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, (e) Amount of non-cash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ST FRANCIS HOSPITAL AND MEDICAL (c) IRC section if applicable LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (p) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization CENTER or government Name of the organization Part I Part III

Schedule I (Form 990) (2011)

ST FRANCIS HOSPITAL AND MEDICAL

CENTER

Schedule I (Form 990) (2011)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Page 2

06-0646813

Part III can be duplicated if additional space is needed.				5	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
	·	C C C	c	ACCE	
EMPLOYEE CHILDREN S SCHOLARSHIP FOND		000,01	•	BOOK	
MULLANE SCHOLARSHIP FUND	ហ	5,000.	.0	0. BOOK	
TRIOMPO HEALING HEARTS & HANDS AWARD	12	5,400.	.0	0.BOOK	
S.A. CARRABBA, MD, AWARD (RESEARCH PROJECT)	1	.003	.0	0.BOOK	
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	de the information	required in Part I, I	ine 2, and any other	additional information.	

Schedule I (Form 990) (2011)

# **SCHEDULE J** (Form 990)

Part I

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

**Questions Regarding Compensation** 

➤ Attach to Form 990. ➤ See separate instructions. ST FRANCIS HOSPITAL AND MEDICAL CENTER

Employer identification number 06 - 0646813

		-	Yes	NO
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	TAU		
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use	(1,3)	DOS.	IN THE
	Travel for companions Payments for business use of personal residence	500		I mit
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees	William		14.8
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)	4-31		15/0
		10.30		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		711	3
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
		S Page		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			1991
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			27.00
	establish compensation of the CEO/Executive Director. Explain in Part III.			
	X Compensation committee Written employment contract		M S	Spile.
	Independent compensation consultant			
	Form 990 of other organizations  X Approval by the board or compensation committee	18.		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:	W.L.J.	77	
а	Receive a severance payment or change-of-control payment?		X	
b			Х	177
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	10.8		me 16
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		V Tel	STAIN.
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	4110		
	contingent on the revenues of:	1.3410		v
a	The organization?		-	X
b	Any related organization?	5b	-	<u> </u>
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		1	
	contingent on the net earnings of:			v
а	The organization?	6a	-	X
b	Any related organization?	6b		Α.
	If "Yes" to line 6a or 6b, describe in Part III.	150		-
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			l <sub>x</sub>
	not described in lines 5 and 6? If "Yes," describe in Part III	7	-	A
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			x
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	-	+~
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
_	Regulations section 53.4958-6(c)?		- 000	10044
LH	A For Paperwork Reduction Act Notice, see the Instructions for Form 990.	edule J (For	m 990	) 2011

06-0646813

Schedule J (Form 990) 2011 CENTER

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	4-2 and/or 1099-MISC compensation	SC compensation	(C)	(D)	(E)	(F)
(A) Name	1	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(l)-(D)	reported as deferred in prior Form 990
	8	857,444.	500,000.	0	15,034.	33,647.	1,406,125.	.0
- CHRISTOPHER M. DADLEZ	) ()	-1	0	0	0	0	0	.0
	3	68,750.	0	0	0	0	-	.0
2 PAUL F. MITCHELL, DMD		· •		0	19,600.	13,001.	,37	.0
	Ξ	279,898.	33,750.	• 0	12,601.	16,412.	342,661.	
3 TERESA M. BOLTON		0	0	• 0				
ROBERT CHRISTOPHER	Ξ	291,654.	66,732.	0	19,934.	13,855.	392,175.	.00
4 HARTLEY	<b>E</b>	0	0	0				0
	ε	335,679.	100,000.	0	15,034.	13,304.	464,017.	0
5 GREG MAKOUL	∄	0	0	0	• 0			0
	€	196,638.	150,000.	0	• 0	9,086.	355,724.	0
6 PAUL F. PENDERGAST	: 3	0	0	0	0	2000		0
	ε	451,542.	170,000.	0	15,034.	15,603.	652,179.	0
7 KATHLEEN M. ROCHE	: 🖹	0	0	0				0
	ε	360,989.	45,000.	0	19,934.	20,119.	446,04	
8 DONALD STRACESKI	€	0		0				
	Ξ	179,202.	30,796.	0	11,601.	17,227.	238,82	0
9 JENNIFER SCHNEIDER	€	0	• 0	0	.0			
	€	417,883.	45,000.	• 0	.0	11,295.	474,17	
10 ARTHUR DETORE	Έ	0	• 0	0	.0			
	Ξ	361,459.	• 0		.0	11,644.	373,103.	
11 REBECCA BURKE	Ξ	0	• 0		.0			
	Ξ	533,020.	• 0		334.	29,894.	563,248.	0
12 JOHN N. GIAMALIS	€	0	• 0					0
	Ξ	450,487.	0	• 0	7,350.	13,170.	471,007.	
13 FRANK A. BAUER	€	0	• 0	• 0				0
	Ξ	388,528.	5,000.	* 0	9,800.	12,424.	415,75	0.
14 GEORGE H. BARROWS	€		. 0	0				
	€	450,487.	* 0	• 0	9,800.	13,024.	473,31	
15 PAMELA KOWALCZYK	€		* 0	0.		- 1		
	Ξ	272,524.	15,000.	* 0	11,225.	4,098.	- N	
16 STEVEN WOLF, M.D.	€	89,041.	* 0	0.	3,475.	1,269.	93,785.	
					0		Schedu	Schedule J (Form 990) 2011

CENTER

Schedule J (Form 990) 2011

Do not list any individuals that are not listed on Form 990, Part VII.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

06 - 0646813

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).

(**D)** Nontaxable

Retirement and other deferred compensation

(iii) Other reportable compensation

compensation (ii) Bonus & incentive

(i) Base compensation

(A) Name

<u>O</u>

B) Breakdown of W-2 and/or 1099-MISC compensation

benefits

(B)(I)-(D)

Total of columns

reported as deferred

in prior Form 990 Compensation E

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Schedule J (Form 990) 2011

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Schedule J (Form 990) 2011 CENTER 06-0	06-0646813 Pag	Page 3
Part III Supplemental Information		
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	emplete this part for any	ĺ
PART I, LINES 4A-B: SEVERENCE PAYMENTS MADE DURING YEAR ENDED SEPTEMBER		
30, 2012:		
JEFF CHITESTER = \$133,285		
CHRISTOPHER DADLEZ PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT		
PLAN DURING THE YEAR.		- 1
		71.
	Schedule J (Form 990) 2011	2011

SCHEDULEK (Form 990)

 Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047 2011 Open to Public

Schedule K (Form 990) 2011 (i) Pooled financing Yes No × × × Employer identification number ŝ ŝ Inspection (g) Defeased (h) On behalf 06-0646813 ž × × × Δ Δ of issuer Yes Yes Yes ž × × × 29,870,000. 609,546. 29,259,335. Yes × ŝ å 39,745,000.DEBT ISSUED 11/93 175,000,000 REPLACEMENT FACIL 4/93 REFUND EXISTING REFUND EXISTING O (f) Description of purpose Yes Yes ×  $\bowtie$ × 29,870,000.DEBT ISSUED CONTINUATIONS 175,000,000. 13,186,671. PARTIAL 1,536,917 61,813,329 <sub>S</sub>|× × See separate instructions. 2011 Ω Ω Yes Yes × × × (e) Issue price 745,000. 447,069. 38,673,020. (E) ,173 × ŝ 629 (A) AND 06/30/08 09/30/10 (d) Date issued 05/29/08 ⋖ ⋖ Yes Yes 39 × × × × 09 FOR COLUMNS ST FRANCIS HOSPITAL AND MEDICAL AUT06-080618620774UZC2 AUT|06-0806186|20774USF9| AUT|06-0806186|20774UZH1 132121 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP# ds to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, SEE PART VI ▼ Attach to Form 990 (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? Working capital expenditures from proceeds EDUCATIONAL FACILITY FACILITY FACILITY CENTER STATE OF CT HEALTH Capital expenditures from proceeds Credit enhancement from proceeds HEALTH HEALTH Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Issuance costs from proceeds Year of substantial completion (a) Issuer name Part III Private Business Use Amount of bonds retired Other unspent proceeds bond-financed property? Total proceeds of issue Other spent proceeds EDUCATIONAL EDUCATIONAL STATE OF CT Name of the organization Bond Issues Proceeds Department of the Treasury Internal Revenue Service Does the organiza Part I Part II 9 Ŋ 6 O ო  $\infty$ 9 15 16 0 Ω N 4 원 4 17

06-0646813

Page 2

CENTER Schedule K (Form 990) 2011 CENT: Part III Private Business Use (Continued)

			A	8		J	C	D	
33	3a Are there any management or service contracts that may result in private	Yes	8	Yes	No	Yes	No	Yes	No
3			×	×			×		
٩	b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?			×					
٥	c Are there any research agreements that may result in private business use of bond-financed property?		×	×			×		
٥	d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?			×					
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
r2	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
9	Total of lines 4 and 5		%		%		%		%
7	Has the organization adopted management practices and procedures to ensure the	1		;		<b></b>			
	post-issuance compliance of its tax-exempt bond liabilities?	×		×		×			

Part IV Arourage								٥
	A			2				
1 Has a Form 8038-T. Arbitrage Rebate. Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No.
Arbitrage Rebate, been filed with respect to the bond issue?		×		X		×		
1 3	×		×		×			
3a Has the organization or the governmental issuer entered into a qualified		Þ		×		×		
hedge with respect to the bond issue?		4		4		:		
b Name of provider	N/A		N/A		N/A			
c Term of hedge								
d Was the hedge superintergrated?		×		×		×		
		×		×		×		
4a Were pross proceeds invested in a quaranteed investment contract (GIC)?		×		×		×		
***************************************	N/A		N/A		N/A			
c Term of GIC								
latory safe harbor for establishing the		×		×		×		
5 Were any cross proceeds invested beyond an available temporary period?		×		×		×		
6 Did the bond issue qualify for an exception to rebate?		×		X		×		

# Part V Procedures To Undertake Corrective Action

Part V Procedures 10 Undertake Corrective Action.

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement.

No program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

# SEE PART VI SUPPLEMENTAL EXPLANATION SHEET 182122 01-23-12

CENTER Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. SCHEDULE K, PART I, BOND ISSUES: (A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONAL FACILITY AUTHORITY REV BONDS - SERIES E (F) DESCRIPTION OF PURPOSE: REFUND EXISTING DEBT ISSUED 11/93 [11/10/93] (A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONAL FACILITY AUTHORITY REV BONDS - SERIES F (F) DESCRIPTION OF PURPOSE: PARTIAL REPLACEMENT FACILITY AND RENOVATION OF EXISTING FACILITIES. (A) ISSUER NAME: STATE OF CT HEALTH & EDUCATIONAL FACILITY AUTHORITY REV BONDS - SERIES G (F) DESCRIPTION OF PURPOSE: REFUND EXISTING DEBT ISSUED 4/93 [4/10/93]

# **SCHEDULE L**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Transactions With Interested Persons**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

ST FRANCIS HOSPITAL AND MEDICAL Name of the organization CENTER Part | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Employer identification number 06 - 0646813

					# N D					(c) Corr	ected
(a) Name of dis	qualified pers	son			(b) Description	of transa	iction			Yes	No
Enter the amount of tax imp								<b>&gt;</b> \$			
section 4958 Enter the amount of tax, if a	ny on line 2	above re	imbursed by	the organiza	tion						
Effect the amount of tax, if a	11y, 011 iii10 2,	abovo, 10	iiiibaiooa o	, are organize							
art II Loans to and/o	r From Int	ereste	d Persons	3.							
Complete if the orga	anization ans	wered "Ye	es" on Form	990, Part IV,	line 26, or Form 990-E	Z, Part \	V, line 38	За.			
(a) Name of interested		to or from	(c) Origi	nal principal	(d) Balance due	(e	) In	I (f) Ani	oroved		/ritten
person and purpose	the orga	nization?	a a	mount	` ,	defa	ault?	comn	ard or pittee?	agree	ment?
	То	From				Yes	No	Yes	No	Yes	No
al	************************			▶ \$				July 1		W-1	- 11
art III Grants or Assis											
Complete if the org	anization ans	wered "Y	es" on Form	990, Part IV,	line 27.						
(a) Name of interested	person	l,	(b) Relat		een interested person ganization	and		(c) An	nount an assistar		of 
							_				

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered	I "Yes" on Form 990, Part IV, line 28a, 2	28b, or 28c.		7-1 (%)	
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	ration's
				Yes	No
JOHN N. GIAMALIS	CFO & SENIOR VP	1,969,462.			X
JOHN N. GIAMALIS	CFO & SENIOR VP		MANAGED CAR		X
CHRISTOPHER DADLEZ	CEO & PRESIDENT	1,969,462.	RENTAL OF O		Х
CHRISTOPHER DADLEZ	CEO & PRESIDENT	2,915,694.	MANAGED CAR		Х
REBECCA BURKE	KEY EMPLOYEE		PURCHASE OF		X
REBECCA BURKE	KEY EMPLOYEE	638,034.	PURCHASE OF		X
DANIEL O'CONNELL	DIRECTOR	1,969,462.	RENTAL OF O		Х
DANIEL O'CONNELL	DIRECTOR	2,915,694.	MANAGED CAR		X
E. MERRITT MCDONOUGH, JR.	SECRETARY	3,017,081.	EMPLOYEE OF		X
R. CHRISTOPHER HARTLEY	DIRECTOR	3,089,281.	THE HOSPITA		X
Part V Supplemental Information		A	4		

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

- (A) NAME OF PERSON: JOHN N. GIAMALIS
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CFO & SENIOR VP

- (C) AMOUNT OF TRANSACTION \$ 1,969,462.
- (D) DESCRIPTION OF TRANSACTION: RENTAL OF OFFICE SPACE, ADMINISTRATIVE & ACCOUNTING SERVICES TO SAINT FRANCIS HEALTHCARE PARTNERS. JOHN N.

GIAMALIS WAS TREASURER OF SAINT FRANCIS HEALTHCARE PARTNERS.

- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: JOHN N. GIAMALIS
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CFO & SENIOR VP

- (C) AMOUNT OF TRANSACTION \$ 2,915,694.
- (D) DESCRIPTION OF TRANSACTION: MANAGED CARE SERVICES FROM SAINT FRANCIS HEALTHCARE PARTNERS. JOHN N. GIAMALIS WAS TREASURER OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: CHRISTOPHER DADLEZ

Schedule L (Form 990 or 990-EZ) 2011

Part V	Supplemental Information	

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# CEO & PRESIDENT

- (C) AMOUNT OF TRANSACTION \$ 1,969,462.
- (D) DESCRIPTION OF TRANSACTION: RENTAL OF OFFICE SPACE, ADMINISTRATIVE & ACCOUNTING SERVICES TO SAINT FRANCIS HEALTHCARE PARTNERS. CHRISTOPHER DADLEZ IS A DIRECTOR OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: CHRISTOPHER DADLEZ
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# CEO & PRESIDENT

- (C) AMOUNT OF TRANSACTION \$ 2,915,694.
- (D) DESCRIPTION OF TRANSACTION: MANAGED CARE SERVICES FROM SAINT FRANCIS HEALTHCARE PARTNERS. CHRISTOPHER DADLEZ IS A DIRECTOR OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: REBECCA BURKE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# KEY EMPLOYEE

- (C) AMOUNT OF TRANSACTION \$ 2,100,000.
- (D) DESCRIPTION OF TRANSACTION: PURCHASE OF SERVICES FROM SAINT FRANCIS BEHAVIORAL HEALTH GROUP, P.C. REBECCA BURKE IS A DIRECTOR OF SAINT FRANCIS BEHAVIORAL HEALTH GROUP, P.C.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: REBECCA BURKE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

05-01-11

Schedule L (Form 990 or 990-EZ) 2011

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Part V	Supplemental Information	

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

#### KEY EMPLOYEE

- (C) AMOUNT OF TRANSACTION \$ 638,034.
- (D) DESCRIPTION OF TRANSACTION: PURCHASE OF SERVICES FROM SAINT FRANCIS BEHAVIORAL HEALTH GROUP, P.C. REBECCA BURKE IS A DIRECTOR OF SAINT FRANCIS BEHAVIORAL HEALTH GROUP, P.C.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: DANIEL O'CONNELL
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

#### DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 1,969,462.
- (D) DESCRIPTION OF TRANSACTION: RENTAL OF OFFICE SPACE, ADMINSTRATIVE & ACCOUNTING SERVICES TO SAINT FRANCIS HEALTHCARE PARTNERS. DANIEL O'CONNELL WAS A DIRECTOR OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: DANIEL O'CONNELL
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

#### DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 2,915,694.
- (D) DESCRIPTION OF TRANSACTION: MANAGED CARE SERVICES FROM SAINT FRANCIS HEALTHCARE PARTNERS. DANIEL O'CONNELL WAS A DIRECTOR OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: E. MERRITT MCDONOUGH, JR.
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

### SECRETARY

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

- (C) AMOUNT OF TRANSACTION \$ 3,017,081.
- (D) DESCRIPTION OF TRANSACTION: EMPLOYEE OF PEOPLE'S UNITED INSURANCE -PURCHASE OF INSURANCE SERVICES.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: R. CHRISTOPHER HARTLEY
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

#### DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 3,089,281.
- (D) DESCRIPTION OF TRANSACTION: THE HOSPITAL PURCHASES LAUNDRY SERVICES FROM TOTAL LAUNDRY COLLABORATIVE. R. CHRISTOPHER HARTLEY IS A DIRECTOR OF TOTAL LAUNDRY COLLABORATIVE.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: DONALD STRACESKI
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 3,089,281.
- (D) DESCRIPTION OF TRANSACTION: THE HOSPITAL PURCHASES LAUNDRY SERVICES FROM TOTAL LAUNDRY COLLABORATIVE. DONALD STRACESKI IS A DIRECTOR OF TOTAL LAUNDRY COLLABORATIVE.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: KATHLEEN ROCHE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

#### EXECUTIVE VICE PRESIDENT & COO

- (C) AMOUNT OF TRANSACTION \$ 1,969,462.
- (D) DESCRIPTION OF TRANSACTION: RENTAL OF OFFICE SPACE, ADMINISTRATIVE & 05-01-11 Schedule L (Form 990 or 990-EZ) 2011

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

ACCOUNTING SERVICES TO SAINT FRANCIS HEALTHCARE PARTNERS.

- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: KATHLEEN ROCHE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

EXECUTIVE VICE PRESIDENT & COO

- (C) AMOUNT OF TRANSACTION \$ 2,915,694.
- (D) DESCRIPTION OF TRANSACTION: MANAGED CARE SERVICES FROM SAINT FRANCIS

HEALTHCARE PARTNERS.

(A) NAME OF PERSON: JOHN J. MARA, MD

(E) SHARING OF ORGANIZATION REVENUES? = NO

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 174,107.
- (D) DESCRIPTION OF TRANSACTION: SAINT FRANCIS HOSPITAL & MEDICAL CENTER RENTS OFFICE SPACE TO HARTFORD ORTHOPEDIC SURGEONS. JOHN J. MARA, MD IS PRESIDENT OF HARTFORD ORTHOPEDIC SURGEONS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: PETER G. KELLY, J.D.
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 115,977.
- (D) DESCRIPTION OF TRANSACTION: PETER KELLY'S DAUGHTER, BRIDGET KELLY,
- IS A PHYSICIAN ASSISTANT FOR SAINT FRANCIS HOSPITAL AND MEDICAL CENTER.
- (E) SHARING OF ORGANIZATION REVENUES? = NO

Part V	Supplemental	Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

- (A) NAME OF PERSON: PHILIP J. SCHULZ
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 267,363.
- (D) DESCRIPTION OF TRANSACTION: PHILIP SCHULZ'S DAUGHTER-IN-LAW, NICOLE SCHULZ, IS THE VP OF REVENUE CYCLE FOR SAINT FRANCIS HOSPITAL AND MEDICAL CENTER.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: ARTHUR DETORE, MD
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

#### KEY EMPLOYEE

- (C) AMOUNT OF TRANSACTION \$ 1,969,462.
- (D) DESCRIPTION OF TRANSACTION: RENTAL OF OFFICE SPACE, ADMINISTRATIVE & ACCOUNTING SERVICES TO SAINT FRANCIS HEALTHCARE PARTNERS. ARTHUR DETORE, MD WAS A DIRECTOR OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: ARTHUR DETORE, MD
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# KEY EMPLOYEE

- (C) AMOUNT OF TRANSACTION \$ 2,915,694.
- (D) DESCRIPTION OF TRANSACTION: MANAGED CARE SERVICES FROM SAINT FRANCIS HEALTHCARE PARTNERS. ARTHUR DETORE, MD WAS A DIRECTOR OF SAINT FRANCIS HEALTHCARE PARTNERS.
- (E) SHARING OF ORGANIZATION REVENUES? = NO

05-01-11

<sup>(</sup>A) NAME OF PERSON: JOHN N. GIAMALIS

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Part V	Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

CFO & SENIOR VP

- (C) AMOUNT OF TRANSACTION \$ 700,000.
- (D) DESCRIPTION OF TRANSACTION: PURCHASE OF SERVICES FROM SAINT FRANCIS

  CARE MEDICAL GROUP. JOHN N. GIAMALIS WAS VICE PRESIDENT OF SAINT FRANCIS

  CARE MEDICAL GROUP.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: KATHLEEN ROCHE
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

EXECUTIVE VICE PRESIDENT & COO

- (C) AMOUNT OF TRANSACTION \$ 700,000.
- (D) DESCRIPTION OF TRANSACTION: PURCHASE OF SERVICES FROM SAINT FRANCIS

  CARE MEDICAL GROUP. KATHLEEN ROCHE WAS A DIRECTOR OF SAINT FRANCIS CARE

  MEDICAL GROUP.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: R. CHRISTOPHER HARTLEY
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 700,000.
- (D) DESCRIPTION OF TRANSACTION: PURCHASE OF SERVICES FROM SAINT FRANCIS

  CARE MEDICAL GROUP. R. CHRISTOPHER HARTLEY WAS A DIRECTOR OF SAINT

  FRANCIS CARE MEDICAL GROUP.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: TERESA BOLTON
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

05-01-11

Schedule L (Form 990 or 990-EZ) 2011

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

# KEY EMPLOYEE

- (C) AMOUNT OF TRANSACTION \$ 700,000.
- (D) DESCRIPTION OF TRANSACTION: PURCHASE OF SERVICES FROM SAINT FRANCIS

  CARE MEDICAL GROUP. TERESA BOLTON WAS A DIRECTOR OF SAINT FRANCIS CARE

  MEDICAL GROUP.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: P. ANTHONY GIORGIO
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

#### DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 316,269.
- (D) DESCRIPTION OF TRANSACTION: LEASE PAYMENTS AND LEASEHOLD

IMPROVEMENTS FROM KEYSTONE COMPANIES, LLC. P. ANTHONY GIORGIO WAS A

DIRECTOR OF SAINT FRANCIS HOSPITAL & MEDICAL GROUP, SAINT FRANCIS CARE,

INC. AND MT. SINAI REHABILITATION CENTER, INC.

- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: KARL KRAPEK
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# DIRECTOR

- (C) AMOUNT OF TRANSACTION \$ 316,269.
- (D) DESCRIPTION OF TRANSACTION: LEASE PAYMENT AND LEASEHOLD IMPROVEMENTS
  FROM KEYSTONE COMPANIES, LLC. KARL KRAPEK WAS A DIRECTOR OF SAINT FRANCIS
  HOSPITAL & MEDICAL GROUP AND SAINT FRANCIS CARE, INC.
- (E) SHARING OF ORGANIZATION REVENUES? = NO
- (A) NAME OF PERSON: SUSAN SAPPINGTON
- (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

05-01-11

Schedule L (Form 990 or 990-EZ) 2011

# ST FRANCIS HOSPITAL AND MEDICAL

Schedule L (Form 990 or 990-EZ) 2011 CENTER	06-0646813 Page 2
Part V Supplemental Information	
Complete this part to provide additional information for responses to questions on Schedule L (see instru	uctions).
DIRECTOR	
(C) AMOUNT OF TRANSACTION \$ 267,824.	
(D) DESCRIPTION OF TRANSACTION: DIRECTOR SAPPINGTON'S SPOUS	SE, JOSEPH
SAPPINGTON, MD, IS A CARDIOLOGIST IN A PRIVATE PRACTICE THA	AT PROVIDES
PROFESSIONAL SERVICES TO SAINT FRANCIS HOSPITAL & MEDICAL (	CENTER. SUSAN
SAPPINGTON WAS A DIRECTOR OF SAINT FRANCIS HOSPITAL & MEDIC	CAL GROUP AND
SAINT FRANCIS CARE, INC.	
(E) SHARING OF ORGANIZATION REVENUES? = NO	
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<del>y</del>	
	-

# **SCHEDULE 0**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

ST FRANCIS HOSPITAL AND MEDICAL CENTER

Employer identification number 06-0646813

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WE ARE COMMITTED TO HEALTH AND HEALING THROUGH EXCELLENCE,

COMPASSIONATE CARE AND REVERENCE FOR THE SPIRITUALITY OF EACH PERSON.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS (CONTINUED):

WE DO NOT TAKE THESE RELATIONSHIPS FOR GRANTED. BY LISTENING AND

RESPONDING TO COMMUNITY NEEDS, WE OFFER A PARTNERSHIP BUILT ON TRUST.

YOU CAN COUNT ON OUR EMERGENCY DEPARTMENT WHEN YOU NEED IMMEDIATE HELP,

OUR CLINICS AND REFERRAL SERVICES TO FIND A GOOD PHYSICIAN FOR YOUR

FAMILY, AND RESPECTFUL PROFESSIONALS THROUGHOUT OUR INSTITUTION WHO

WILL ENSURE YOUR DIGNITY REGARDLESS OF YOUR SITUATION IN LIFE.

THE FOLLOWING SAINT FRANCIS COMMUNITY BENEFIT REPORT HIGHLIGHTS JUST A

FEW OF THE WAYS WE FULFILL OUR MISSION TO SERVE. WE HOPE YOU HAVE

DIRECTLY BENEFITED FROM OUR OUTREACH. WE ALSO HOPE YOU CONTINUE TO

ENGAGE OUR GROWING COMMUNITY BENEFIT INITIATIVE BY SHARING YOUR

THOUGHTS, JOINING IN OUR MISSION, AND EXPERIENCING WITH US THE JOY OF

WORKING TO IMPROVE THE HEALTH OF EVERYONE IN OUR REGION.

RESPONDING TO THE SCRIPTURAL CALL TO HEAL

OUR MISSION IS:

WE ARE COMMITTED TO HEALTH AND HEALING THROUGH EXCELLENCE,

COMPASSIONATE CARE AND REVERENCE FOR THE SPIRITUALITY OF EACH PERSON.

OUR CORE VALUES ARE:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2011)

PRIORITIES BY THE COMMUNITY. THIS IS ONE WAY TO TELL THE STORY OF SAINT 132212 01-23-12

BOTH EVALUATING AND PROVIDING THOSE SERVICES IDENTIFIED AS HIGH

FRANCIS' CONTINUING SERVICE OF OUTREACH. AS LONG AS PEOPLE NEED

FINANCIAL HELP TO ACCESS THE BEST CARE, AS LONG AS THERE IS A NEED FOR

HEALTH EDUCATION RESPONSIVE TO THE UNDER-SERVED, AND AS LONG AS THERE

IS A NEED FOR INSPIRED CAREGIVERS WHO APPRECIATE THE DIGNITY OF EVERY

LIFE, THERE WILL BE ROOM FOR SAINT FRANCIS' MISSION TO GROW AND NEW

WAYS TO BENEFIT OUR COMMUNITY.

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER WAS ESTABLISHED BY THE

SISTERS OF SAINT JOSEPH OF CHAMBERY IN 1897 IN A SMALL HOUSE ON

WOODLAND STREET. THE MISSION WAS AMBITIOUS: WITH MODEST RESOURCES SAINT

FRANCIS SOUGHT TO CARE FOR THE SICK IN OUR REGION REGARDLESS OF A

PERSON'S ABILITY TO PAY. THE NECESSITY TO RESPOND TO SUCH NEEDS WAS NO

LESS IN 2012.

EVEN AS STATE AND NATIONAL LEADERS DELIBERATE OVER THE FUTURE OF

HEALTHCARE, WE ARE COMMITTED TO ONE CLEAR PURPOSE: WE REACH OUT TO ALL

WHO NEED HEALTHCARE. THIS COMMUNITY BENEFIT REPORT WILL HIGHLIGHT

STORIES OF OUTREACH THROUGH EDUCATION, PREVENTION, TRAINING, AND

GREATER ACCESS TO CARE TARGETED ACTIVITIES THAT TOUCH LIVES AND INVEST

OUR MISSION IN THE HOMES OF OUR COMMUNITY.

SAINT FRANCIS COMMUNITY BENEFIT ACTIVITY AT A GLANCE

IN FISCAL YEAR 2012, SAINT FRANCIS PROVIDED \$74,047,397 IN COMMUNITY

BENEFIT, OF WHICH \$6,569,109 REPRESENTS CHARITY CARE AND UNPAID COSTS

OF MEDICAID. THESE FIGURES DO NOT TAKE INTO ACCOUNT AN ADDITIONAL

\$18,629,069 IN BAD DEBTS (PAYMENTS THAT HAVE NOT COME FROM CONSUMERS).

ASSIST THOSE WHO NEED FINANCIAL ASSISTANCE, WE DID NOT INTENTIONALLY INITIATE THIS BENEFIT. THIS IS IN LINE WITH THE CATHOLIC HEALTH ASSOCIATION'S GUIDELINES. OUR MISSION PROUDLY SUPPORTS THE ROLE WE SERVE IN TIMES OF ECONOMIC DISTRESS.

CHARITY CARE - \$ 6,569,109

FREE OR DISCOUNTED HEALTH SERVICES ARE PROVIDED TO PERSONS WHO CANNOT AFFORD TO PAY AND WHO MEET THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY CRITERIA. CHARITY CARE IS REPORTED IN TERMS OF COSTS, NOT CHARGES. CHARITY CARE DOES NOT INCLUDE BAD DEBT, WHICH MAY BE REPORTED ELSEWHERE BUT NOT AS A COMMUNITY BENEFIT.

GOVERNMENT-SPONSORED HEALTHCARE - \$ 35,736,562

GOVERNMENT-SPONSORED HEALTHCARE COMMUNITY BENEFITS INCLUDE UNPAID COSTS OF PUBLIC PROGRAMS FOR LOW-INCOME PERSONS. IT INCLUDES THE SHORTFALL CREATED WHEN A FACILITY RECEIVES PAYMENTS THAT ARE LESS THAN THE COST OF CARING FOR PROGRAM BENEFICIARIES.

COMMUNITY BENEFIT SERVICES - \$ 31,741,726

SERVICES PROVIDED TO MEET COMMUNITY NEEDS AND OTHER PROVIDERS ARE UNWILLING TO OFFER THEM, OR BECAUSE THE SERVICES WOULD OTHERWISE NOT BE AVAILABLE TO MEET PATIENT DEMAND. INCLUDED ARE CLINICAL PATIENT CARE SERVICES PROVIDED DESPITE A NEGATIVE MARGIN - PUBLIC HEALTH PROGRAMS, COMMUNITY OUTREACH AND EDUCATION, AND PARTNERSHIPS TO MEET COMMUNITY

NEEDS.

132212 01-23-12

- BREAST AND CERVICAL CANCER EDUCATION AND OUTREACH
- BREASTFEEDING SUPPORT
- CHILD ABUSE PREVENTION EDUCATION AND OUTREACH

132212 01-23-12

Schedule O (Form 990 or 990-EZ) (2011)  Name of the organization ST FRANCIS HOSPITAL AND MEDICAL CENTER	Employer identification number 06-0646813
- CARDIAC REHAB AND WELLNESS	
- CARE MANAGEMENT SUPPORT SERVICES	
- DIABETES SUPPORT SERVICES	Ti di
- GOLFERS IN MOTION	
- MENTAL HEALTH ALLIANCE AND SUPPORT	
- MULTIDISCIPLINARY CASE MANAGEMENT TEAM FOR CHILD ABO	USE
- NURTURING FAMILIES NETWORK CASE MANAGEMENT SERVICES	
- PASTORAL COUNSELING PROGRAM	
- PROCUREMENT OF PHARMACEUTICALS FOR INDIGENT CLIENTS	
OTHER HEALTH IMPROVEMENT SERVICES	
- CAREGIVER SUPPORT SERVICES	
- LITERACY SUPPORT PROGRAMS	
- STUDENT EDUCATION	
- THE AUXILIARY REPETITIONS THRIFT STORE	
- JOAN DAUBER EMERGENCY FOOD BANK	
- KEEP-THE-POWER-ON UTILITY CLINIC	
B. HEALTH PROFESSIONAL EDUCATION - \$ 24,978,960	
THIS CATEGORY INCLUDES THE UNPAID COSTS OF UNDERGRADUA	TE TRAINING,
INTERNSHIPS, CLERKSHIPS, RESIDENCIES, NURSING TRAINING	, RESIDENCY
EDUCATION, AND CONTINUING MEDICAL EDUCATION (CME) OFFE	RED TO PHYSICIANS
OUTSIDE OF THE MEDICAL STAFF.	
- ACADEMIC SUMMER MEDICINE CAMP	
- CLINICAL PASTORAL EDUCATION MENTORSHIP	
- DENTAL ASSISTANT AND DENTAL HYGIENIST TRAINING	
- DIETICIAN TRAINING	

Employer identification number 06-0646813

INDIVIDUALS NOT AFFILIATED WITH THE ORGANIZATION OR TO COMMUNITY GROUPS

AND OTHER NOT-FOR-PROFIT ORGANIZATIONS. IN-KIND SERVICES INCLUDE HOURS

CONTRIBUTED BY STAFF TO THE COMMUNITY WHILE ON WORK TIME; OVERHEAD

EXPENSES OF SPACE DONATED TO NOT-FOR-PROFIT COMMUNITY GROUPS AND THE

DONATION OF FOOD, EQUIPMENT, AND SUPPLIES.

- DONATIONS TO CHARITABLE ORGANIZATIONS
- IN-KIND USE OF FACILITIES
- MEDICAL MISSION SUPPORT
- SUPPORT FOR LOCAL COMMUNITY ORGANIZATIONS
- F. COMMUNITY-BUILDING ACTIVITIES \$ 437,661

THIS CATEGORY INCLUDES PROGRAMS THAT ADDRESS THE UNDERLYING PROBLEMS,
SUCH AS POVERTY, HOMELESSNESS, AND ENVIRONMENTAL ISSUES. THESE
ACTIVITIES SUPPORT COMMUNITY ASSETS BY OFFERING THE EXPERTISE AND
RESOURCES OF THE HEALTHCARE ORGANIZATION.

- DISASTER PLANNING
- HOUSING SUPPORT
- MAGNET SCHOOL ASSISTANCE
- NEIGHBORHOOD ASSOCIATIONS
- G. COMMUNITY BENEFIT OPERATIONS \$ 52,388

THIS CATEGORY INCLUDES THE COSTS ASSOCIATED WITH ASSIGNED STAFF AND

COMMUNITY HEALTH NEEDS AND/OR ASSETS ASSESSMENT, AS WELL AS OTHER COSTS

ASSOCIATED WITH COMMUNITY BENEFIT STRATEGY AND OPERATIONS.

COMMUNITY BENEFIT - CHARITY CARE

SAINT FRANCIS CARE FOLLOWS NATIONAL GUIDELINES, DEVELOPED BY THE CATHOLIC HEALTH ASSOCIATION, FOR OUR COMMUNITY BENEFIT PROGRAM. TO QUALIFY AS COMMUNITY BENEFIT, PROGRAMS AND ACTIVITIES MUST DO THE FOLLOWING:

- IMPROVE ACCESS TO HEALTH CARE SERVICES
- ENHANCE THE HEALTH OF THE COMMUNITY
- ADVANCE MEDICAL OR HEALTH KNOWLEDGE
- RELIEVE OR REDUCE THE BURDEN OF GOVERNMENT OR OTHER COMMUNITY

#### **EFFORTS**

- PROVIDE CHARITY CARE THAT DOES NOT INCLUDE BAD DEBT, CONTRACTUAL ALLOWANCES, OR QUICK-PAY DISCOUNTS

## WELCOME

SAINT FRANCIS HOSPITAL AND MEDICAL CENTER IS A BIG PLACE - 617 BEDS AND 65 BASSINETS; OVER 5,000 EMPLOYEES; 15 BUILDINGS; WITH OVER 100 EXTERIOR DOORS THAT CAN BE USED TO ENTER THESE BUILDINGS. THESE DOORS LEAD TO MILES OF HALLWAYS AND NONCLINICAL AREAS OF THE HOSPITAL. WHAT MOST PEOPLE NEED WHEN THEY ENTER A HOSPITAL SYSTEM IS SOMEONE WHO KNOWS HOW TO OPEN THE RIGHT DOORS -A DOCTOR WHO MAKES A FOLLOW-UP PHONE CALL, A NURSE WHO ASSISTS WITH COORDINATION OF CARE, A SOCIAL WORKER WHO IS ABLE TO ACCESS THE RIGHT RESOURCES. OFTEN IT IS A SINGLE RELATIONSHIP THAT CAN MAKE ALL THE DIFFERENCE. FREQUENTLY THAT ONE PERSON IS A STAFF MEMBER IN THE COMMUNITY OUTREACH OR CASE MANAGEMENT AREA OF THE HOSPITAL.

THIS REPORT FOCUSES ON THE VAST ARRAY OF RESOURCES THAT CAN BE FOUND AT 132212 01-23-12

SAINT FRANCIS WHICH ARE BEYOND WHAT YOU'D EXPECT FROM A HOSPITAL.

THINGS LIKE VOUCHERS FOR TRANSPORTATION TO FOLLOW-UP APPOINTMENTS, A

BAG OF FOOD FROM THE FOOD PANTRY TO TIDE A FAMILY OVER UNTIL THE NEXT

PAY-CHECK, HELP WITH PAYING UTILITY BILLS, BUYING SCHOOL SUPPLIES OR

OUTFITTING CHILDREN WITH WARM WINTER COATS. COMMUNITY BENEFITS INCLUDE

THE CLINICAL AND UNREIMBURSED CARE AS WELL AS SERVICES PROVIDED BY

SAINT FRANCIS OUTSIDE THE "NORMAL" SCOPE OF MEDICAL CARE; SERVICES THAT

ARE PROVIDED BECAUSE IT RESULTS IN BETTER HEALTH OUTCOMES EVEN THOUGH

THEY ARE NOT PAID FOR BY AN INSURANCE COMPANY OR A SOCIAL SERVICE

AGENCY. IN THE CASES HIGHLIGHTED HERE, MANY "DOORS" WERE OPENED TO FIND

HELP FOR EACH PATIENT. THESE STORIES ARE COMPELLING AND UNIQUE IN THEIR

OWN WAY, BUT THEY ARE BY NO MEANS UNUSUAL. THIS IS WHAT IT TAKES TO

CARE FOR PATIENTS - TO PROVIDE THE SUPPORT AND RESPECT THAT LEADS TO

AS SOCIAL WORKERS WE ASSESS EACH PATIENT AND SITUATION INDIVIDUALLY AND PROVIDE COUNSELING, EDUCATION, REFERRAL AND ADVOCACY. OUR GOAL IS TO MEET THE NEEDS OF THE PATIENT AND FAMILY WHILE REDUCING STRESS.

RECENTLY A COLLEAGUE FROM ANOTHER HOSPITAL SAID TO ME "I CAN'T BELIEVE ALL THAT YOU DO FOR YOUR PATIENTS." THAT MAKES ME SMILE.

-JANET GOLDBERG, LCSW

OPENING A COLLECTION OF DOORS

WHEN CANDI WAS DIAGNOSED WITH BREAST CANCER BACK IN 2008, IT WAS A

SHOCK. SHE WAS YOUNG AND HEALTHY, A SINGLE MOM WITH TWO CHILDREN AND

LIVING WITH HER MOTHER-IN-LAW. THE LAST THING SHE NEEDED WAS ONE MORE

CHALLENGE IN HER LIFE. SHE REMEMBERS THE FIRST FEW MONTHS AS A BIT OF A

BLUR- FIRST A MAMMOGRAM THAT INDICATED A LUMP; THEN A BIOPSY;

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Schedule O (Form 990 or 990-EZ) (2011)

CONFIRMATION THAT IT WAS CANCER; CHEMOTHERAPY TO SHRINK THE MASS; A MASTECTOMY WITH RECONSTRUCTIVE SURGERY, AND THEN MORE CHEMOTHERAPY. JANET RAGNOW, MSW, THE SOCIAL WORKER IN THE COMPREHENSIVE BREAST HEALTH CENTER, BEGAN WORKING WITH CANDI ONCE SHE WAS DIAGNOSED, "AT FIRST THE FOCUS WAS ON HER PHYSICAL HEALTH AND MAKING CERTAIN SHE RECEIVED THE CANCER TREATMENT SHE NEEDED. BUT THEN WE HAD TO DEAL WITH OTHER ISSUES SUCH AS HER LIVING SITUATION WHICH WAS QUITE STRESSFUL."

"JANET HAS BEEN THERE FOR ME," CANDI SAID. "WE HAVE BEEN THROUGH A LOT TOGETHER." JUST AS CANDI'S LIFE WAS GETTING BACK TO NORMAL AND SHE WAS IN THE 2ND SEMESTER OF A CNA CERTIFICATION PROGRAM SHE WAS AGAIN DIAGNOSED WITH CANCER. THIS TIME IT HAD METASTASIZED TO HER BACK. AGAIN JANET WAS THERE TO COORDINATE CARE AND FIND THE RESOURCES CANDI NEEDED TO KEEP GOING. CANDI IS NOW TAKING CHEMOTHERAPY ON A REGULAR BASIS. SHE DESCRIBED IT BY SAYING, "THE MEDICINE MAKES ME VERY TIRED AND SAD, SO I TRY TO TAKE THE PILLS AFTER MY KIDS HAVE GONE OFF TO SCHOOL, THAT WAY THEY DON'T SEE ME SO TIRED, AND THEY MISS IT IF I START TO CRY."

MANY OF THE RESOURCES THAT JANET HAS PULLED TOGETHER FOR CANDI ARE PART OF THE COMMUNITY OUTREACH WORK THAT IS CRITICAL TO COMMUNITY BENEFITS PROVIDED BY SAINT FRANCIS HOSPITAL, INCLUDING:

- ASSISTING WITH AN APPLICATION FOR MEDICAID INSURANCE COVERAGE.
- HELPING COMPLETE AN APPLICATION TO CATHEDRAL GREEN, AN AFFORDABLE AND SAFE APARTMENT COMPLEX WITHIN WALKING DISTANCE OF THE HOSPITAL.
- ORGANIZING A PAYMENT PLAN WITH CONNECTICUT LIGHT AND POWER TO KEEP UTILITIES ON.
- ENROLLING IN THE BREAST & CERVICAL CANCER EARLY DETECTION PROGRAM Schedule O (Form 990 or 990-EZ) (2011)

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THAT WILL PAY FOR MAMMOGRAM SCREENING.

- RECEIVING GROCERIES FROM THE SAINT FRANCIS FOOD PANTRY.
- APPLYING FOR HELP TO PURCHASE SCHOOL SUPPLIES FROM THE AUXILIARY FUND.
- CONNECTING TO THE CAPITAL REGION MENTAL HEALTH SUPPORT GROUPS FOR ADJUSTMENT AFTER SURGERY.
- RECEIVING VOUCHERS FOR SUPPORT WITH TRANSPORTATION TO MEDICAL APPOINTMENTS.
- CONNECTING TO THE BREAST CANCER EMERGENCY AID FUND TO GET HELP WITH BUYING CHRISTMAS GIFTS AND WARM CLOTHES FOR THE CHILDREN.

WHEN CANDI DESCRIBES JANET'S ROLE SHE SAYS, "WITHOUT ALL OF THIS HELP I'M NOT SURE WHAT I WOULD HAVE DONE." BUT JANET RESPONDS, "CANDI IS THE REMARKABLE ONE - SHE HAS BEEN THROUGH SO MUCH AND AT A VERY YOUNG AGE, BUT WHEN YOU TALK TO HER, WHAT YOU HEAR IS STRENGTH IN HER VOICE AND A DETERMINATION TO CONTINUE LIVING HER LIFE. IT TRULY IS INSPIRING. I'M HONORED TO BE PART OF HER TEAM."

A WINDOW INTO ONE "ALMOST" TRAGIC CASE

IT CAN HAPPEN TO ANYONE, AN ACCIDENT THAT CHANGES YOUR LIFE. THE CHAOS OF WAKING UP IN A HOSPITAL BED WITH LITTLE OR NO KNOWLEDGE OF WHY YOU ARE THERE OR HOW YOU GOT THERE IS NOT ON ANYONE'S BUCKET LIST. THIS STORY IS ABOUT CARLOS AND THE ACCIDENT THAT LANDED HIM AT SAINT FRANCIS WITH NO HEALTH CARE COVERAGE, LIMITED RESOURCES, AND A HOST OF PROBLEMS.

IT STARTED WHEN CARLOS WAS IN THE WRONG PLACE AT THE WRONG TIME AND HE 132212 01-23-12

WAS SHOT. WHEN HE WOKE UP FROM SURGERY IT WAS A WHILE BEFORE HE COULD

PUT ALL THE PIECES TOGETHER AND IT HAS BEEN A LONG ROAD TO RECOVERY.

THE HEROIC EFFORT IT TAKES TO HELP ANY PATIENT WHO HAS BEEN CRITICALLY

WOUNDED IS THE EVERYDAY WORK OF THOSE WHO CARE FOR TRAUMA PATIENTS.

CONNECTING WITH A SOCIAL WORKER LIKE BETHANY NORTON, WHO HAS A WIDE

COLLECTION OF RESOURCES AND POSITIVE RELATIONSHIPS TO DRAW ON, CAN

REALLY HELP. BETHANY WAS ABLE TO OPEN DOORS FOR CARLOS SO THAT HE COULD

LEAVE THE HOSPITAL AND BEGIN HIS RECOVERY WITH DIGNITY. SHE COMMENTED,

"HE HAS BEEN WONDERFUL TO WORK WITH AND IS A REMARKABLY STRONG YOUNG

MAN. HE NEVER SEEMED TO SEE THINGS AS BARRIERS TO HIS RECOVERY; RATHER,

HE JUST FOCUSED ON GETTING DONE WHAT HE COULD, MEASURING HIS PROGRESS,

AND THEN DOING THAT AGAIN THE NEXT DAY."

TI'S SURPRISING THE NUMBER OF PEOPLE AND PROGRAMS INVOLVED IN A COMPLEX

CASE SUCH AS THIS- BUT IT'S WHAT YOU FIND ON A REGULAR BASIS IN THE

WORLD OF "COMMUNITY BENEFITS." HERE ARE JUST A FEW OF THE "DOORS" THAT

WERE OPENED TO PROVIDE THE CARE CARLOS REQUIRED. SOME WERE EVENTUALLY

REIMBURSED BY MEDICAID (ONCE HIS APPLICATION WAS APPROVED) BUT MANY

WERE NOT:

- ASSISTANCE WITH FILING FOR MEDICAID COVERAGE INCLUDING MAILING A
  FED EX LETTER TO CARLOS' SISTER IN FLORIDA, WHO HAD LEGAL DOCUMENTS
  NEEDED FOR THE APPLICATIONS.
- COORDINATION WITH THE AUXILIARY THRIFT STORE TO GET CLOTHES FOR

  CARLOS TO GO HOME IN SINCE HIS WERE CUT OFF IN THE EMERGENCY ROOM.
- AGREEMENT WITH THE WOUND CARE CENTER TO PROVIDE A PORTABLE WOUND VAC

### DEEP TISSUE WOUNDS.

- ASSISTANCE FROM THE VISITING NURSES ASSOCIATION TO PROVIDE A VISITING NURSE FOR WOUND CARE IN THE HOME TWICE A WEEK.
- PRESCRIPTION ASSISTANCE FOR PAIN MEDICATION TO GET FILLED ON THE DAY
  OF DISCHARGE.
- ASSISTANCE WITH UTILITY BILLS THAT WERE NEGLECTED AS MOM VISITED CARLOS IN THE HOSPITAL.
- VOUCHERS FOR TRANSPORTATION TO FOLLOW-UP APPOINTMENTS TO THE AMBULATORY CARE CLINIC.

CARLOS DIDN'T SEEM PHASED BY ALL THE CHALLENGES HE FACED, CARRYING

AROUND A WOUND VAC, CHANGING THE DRESSING ON A DAILY BASIS, DEALING

WITH A TEMPORARY COLOSTOMY, DOING PHYSICAL THERAPY TO REMAIN STRONG,

GAINING BACK THE 30 POUNDS HE LOST WHILE IN A COMA. HE COMMENTED, "I

JUST HAVE TO DO IT; I'M NOT HAPPY THIS HAPPENED, BUT IT DID, SO I JUST

NEED TO DO WHAT I CAN TO MOVE ON." HIS MOTHER, CARMEN, CHIMED IN, "WE

ARE SO THANKFUL FOR THE WORK THAT BETHANY HAS DONE TO HELP US. SHE

SEEMED TO THINK OF EVERYTHING, AND WAS SO FOCUSED ON CARLOS GETTING

BETTER. IT'S AMAZING WORK."

FORM 990, PART VI, SECTION A, LINE 2: P. ANTHONY GIORGIO, PHD (DIRECTOR)

AND KARL KRAPEK (DIRECTOR) ARE BOTH 50% PARTNERS IN KEYSTONE CONSULTING,

LLC, A RESIDENTIAL AND COMMERCIAL REAL ESTATE DEVELOPER. SAINT FRANCIS

HOSPITAL AND MEDICAL CENTER RENTS SPACE (BEGINNING AUGUST 2012) AND PAID

FOR LEASEHOLD IMPROVEMENTS AT OUR AVON ACCESS CENTER IN SIMSBURY THAT IS

OWNED BY KEYSTONE CONSULTING, LLC.

 Name of the organization ST FRANCIS HOSPITAL AND MEDICAL CENTER

UNTIL APRIL 2012 WHEN IT WAS ACQUIRED BY BERKSHIRE BANK. PHILIP SCHULZ (DIRECTOR), KARL KRAPEK (DIRECTOR), AND P. ANTHONY GIORGIO (DIRECTOR) WERE MEMBERS OF THE BOARD OF DIRECTORS OF CONNECTICUT BANK & TRUST COMPANY UNTIL IT WAS ACQUIRED BY BERKSHIRE BANK IN APRIL 2012. MT SINAI REHABILITATION HOSPITAL, A RELATED PARTY TO SAINT FRANCIS HOSPITAL & MEDICAL CENTER MAINTAINED A BUSINESS BANKING RELATIONSHIP WITH CBT AND NOW BERKSHIRE BANK. ONE THOUSAND CORPORATION, A RELATED ENTITY, LEASES SPACE TO A BERKSHIRE BANK LOCATION.

PHILIP SCHULZ (DIRECTOR) RECEIVES A FIXED PENSION PAYMENT FROM PRICEWATERHOUSE COOPERS, A PORTION OF WHICH IS UNFUNDED. PWC PERFORMS CONSULTING SERVICES FOR SAINT FRANCIS HOSPITAL & MEDICAL CENTER. ALL TRANSACTIONS ARE PERFORMED AT ARM'S LENGTH AND FAIR MARKET TERMS.

FORM 990, PART VI, SECTION B, LINE 11: THE AUDIT AND CORPORATE COMPLIANCE COMMITTEE HAS RESPONSIBILITY FOR REVIEWING THE FORM 990 AND WILL REPORT BACK TO THE FULL BOARD REGARDING THEIR REVIEW OF THE FORM 990. THE FORM 990 IS AVAILABLE ON THE BOARD'S INTERNAL SECURE WEB PORTAL.

FORM 990, PART VI, SECTION B, LINE 12C: THE POLICY INCLUDES AN OBLIGATION OF EACH BOARD MEMBER TO ANNUALLY DISCLOSE ALL MATERIAL FACTS AND RELATIONSHIPS AND REFRAIN FROM VOTING ON ANY MATTER WHEN THERE IS A THE GOVERNANCE AND NOMINATIONS COMMITTEE REVIEWS THE CONFLICT OF INTEREST. RESULTS OF THOSE SUBMISSIONS ON AN ANNUAL BASIS FOR COMPLIANCE WITH GOVERNANCE POLICIES.

FORM 990, PART VI, SECTION B, LINE 15: AN EXTERNAL MARKET ANALYSIS IS PERFORMED & REVIEWED BY THE COMPENSATION AND MANAGEMENT DEVELOPMENT 132212 01-23-12 Schedule O (Form 990 or 990-EZ) (2011)

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COMMITTEE.

FORM 990, PART VI, SECTION C, LINE 19: THERE IS A LINK ON THE SAINT

FRANCIS EXTERNAL WEBSITE FOR INDIVIDUALS TO REQUEST THE FOLLOWING

DOCUMENTS; (A) ANNUAL FINANCIAL STATEMENTS, (B) FORM 990, (C) CONFLICT OF

INTEREST POLICIES AND (D) GOVERNING DOCUMENTS. THE ANNUAL REPORT IS

FORM 990, PART VII, SECTION A:

AVERAGE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS:

ADRIENNE W. COCHRANE, J.D. - 1 HOUR

CURRENTLY PUBLISHED ON THE EXTERNAL WEBSITE.

ANDREW A. SADANOWICZ - 1 HOUR

ANDREW J. PINKES - 1 HOUR

BARBARA J. CALDERONE, B.S.N., J.D. - 1 HOUR

CHRISTOPHER M. DADLEZ - 11 HOURS

CURTIS D. ROBINSON - 3 HOURS

DANIEL P. O'CONNELL - 3 HOURS

DAVID A. LENTINI - 1 HOUR

DONALD STRACESKI - 2 HOURS

DR. GALO A. RODRIGUEZ, MPH - 1 HOUR

E. MERRITT MCDONOUGH, JR. - 56 HOURS

GEN. (R) JOHN M. WATKINS - 2 HOURS

HENRY S. SCHERER, JR. - 3 HOURS

JEAN-PIERRE VAN ROOY - 1 HOUR

JEFFREY S. HOFFMAN - 1 HOUR

JOHN D. PAPANDREA, M.D. - 1 HOUR

JOHN J. MARA, M.D. - 2 HOURS

JOHN N. GIAMALIS - 11 HOURS

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FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

NET UNREALIZED GAINS ON INVESTMENTS:

4,702,283.

INCREASE IN ASSETS HELD IN TRUST BY OTHERS

5,305,369.

Schedule O (Form 990 or 990-EZ) (2011)  Name of the organization ST FRANCIS HOSPITAL AND MEDICAL CENTER	Employer identification number 06-0646813
DECREASE IN MINIMUM PENSION LIABILITY	-26,208,459.
DECREASE IN INTEREST IN ST FRANCIS FOUNDATION	-1,669,222.
NET PARTNERSHIP INCOME	-1,548,846.
CHANGE IN FAIR MARKET VALUE OF SWAP	-10,315,522.
NET ASSETS RELEASED FROM RESTRICTIONS FOR RENOVATIONS	-2,352,000.
COLLABORATIVE LAB SERVICES BEGINNING NET ASSETS	368,193.
TOTAL TO FORM 990, PART XI, LINE 5	-31,718,204.
FORM 990, PART XII, LINE 2C:	
THE BOARD OF DIRECTORS HAS DELEGATED ITS OVERSIGHT RESPON	NSIBILITY OF
THE AUDIT OF THE ORGANIZATION'S FINANCIAL STATEMENTS TO	THE AUDIT AND
CORPORATE COMPLIANCE COMMITTEE.	
SCHEDULE H, PART II, COMMUNITY BUILDING ACTIVITIES (CONT	INUED):
COALITION BUILDING	
IN THE AREAS OF COALITION BUILDING FORMAL PARTICIPATION	IN LOCAL
COALITIONS SUCH AS THE NORTHEND INSTITUTIONAL NEIGHBORHO	OD ALLIANCE,
THE COMMUNITY YOUTH VIOLENCE COALITION AND OTHERS TAKE P	LACE ON A
REGULAR BASIS. IN ADDITION, INFORMAL PARTNERSHIPS AND CO	OLLABORATIVE
RELATIONSHIPS WITH NUMEROUS COMMUNITY ORGANIZATIONS FACI	LITY BUILDING
OF STRONG PARTNERSHIPS AND COALITIONS THAT WORK TO ADDRE	SS A MYRIAD OF
PUBLIC HEALTH ISSUES FACING THE POPULATION SERVED BY SAI	NT FRANCIS
HOSPITAL.	
SAINT FRANCIS IS A MEMBER OF THE CHA FALLS PROTECTION CO	LLABORATION
WHICH IS A MULTIFACETED, MULTIDISCIPLINARY FALL PREVENTI	ON PROGRAM THAT
REACHES OLDER ADULTS VIA THE EXISTING HEALTH CARE SYSTEM	AND COMMUNITY
ORGANIZATIONS. A PRIMARY CONSEQUENCE OF FALLING IS FRACT	URE, WHICH MAY
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LEAD TO SIGNIFICANT CHANGES ON AN OLDER PERSON'S QUALITY OF LIFE,

EVERYDAY FUNCTIONING & INDEPENDENCE. FALLS IN THE ELDERLY CAN ALSO HAVE

A LARGER IMPACT ON HEALTH CARE SERVICES AND OUR LARGER SOCIETY. IN AN

EFFORT TO HELP PREVENT FALLS & RAISE AN AWARENESS OF SAFETY IN EVERYDAY

ACTIVITIES. THE PROGRAM FOCUSES BOTH ON THE ACTIONS THAT CAN BE TAKEN

IN THE HOSPITAL SETTING AND AT HOME, AFTER DISCHARGE, SO THAT PATIENTS

LEARN THE BEHAVIORS THAT CAN HELP TO PREVENT FALLS.

EXECUTIVE STAFF AT SAINT FRANCIS IS EXPECTED TO PARTICIPATE IN

COMMUNITY IMPROVEMENT ACTIVITIES SUCH AS SERVING ON BOARDS, ASSISTING

SMALL NON-PROFITS WITH FUNDRAISING ACTIVITIES, PROVIDING EXPERTISE AND

IN-KIND SUPPORT AND PROVIDING MEETING SPACE FREE OF CHARGE.

IN THE AREA OF WORKFORCE DEVELOPMENT SAINT FRANCIS PARTNERS WITH LOCAL NURSING SCHOOLS TO TRAINING NURSING STAFF TO ADDRESS AREAS OF HIGH NEED THROUGH OUT THE COUNTY. WORK IN THIS AREA ALSO INCLUDE PROVIDING INTERNSHIP OPPORTUNITIES FOR COLLEGE STUDENTS AS WELL AS HIGH SCHOOL STUDENTS DURING THE SUMMER MONTHS TO EXPOSE THEM TO THE TYPE OF WORK THAT CAN TAKE PLACE IN A HOSPITAL SETTING. SAINT FRANCIS PARTNERS WITH THE CAPITOL REGION EDUCATIONAL COUNCIL'S HEALTH EDUCATION PROFESSIONALS ACADEMY FOR TRAINING HIGH SCHOOL STUDENTS ABOUT THE MANY OPPORTUNITIES IN THE FIELD OF HEALTH. MASTERS AND PHD LEVEL STUDENT ARE ALSO RECRUITED FROM A VARIETY OF LOCAL UNIVERSITIES AND COLLEGES TO PARTICIPATE IN A VARIETY OF PROJECTS SO THAT THEY BETTER UNDERSTAND THE OPPORTUNITIES AVAILABLE IN THE WORKPLACE. FINALLY, CLASSES AND SUPPORT ARE OFFERED TO SUPPORT STAFF'S PARTICIPATION IN EDUCATIONAL PROGRAMS THAT ENABLE RNS TO BECOME BSNS IN ORDER TO IMPROVE THEIR EARNING POWER AND KNOWLEDGE BASE, AND ABILITY TO CONTINUE THEIR EDUCATION. SAINT

Employer identification number 06-0646813

FRANCIS OFFERS A WIDE ARRAY OF SUPPORT IN THE AREA OF WORKFORCE

DEVELOPMENT AND HAS A LONG HISTORY OF DOING SO.

ADVOCACY FOR HEALTH IMPROVEMENTS

ADVOCACY WORK AT SAINT FRANCIS IS DONE BY THOSE WITH HIGH LEVEL

EXPERTISE IN AN AREA OF HEALTH CARE TO WHICH THEY CAN SPEAK WITH BOTH

KNOWLEDGE AND CONVICTION. SOME EXAMPLES OF STAFF WHO HAVE BEEN ENGAGED

IN ADVOCACY WORK IN THE PAST INCLUDE:

DR. KRISTEN ZARFOS WHO WORKED TIRELESSLY TO ADVOCATE FOR MAMMOGRAPHY

SCREENING COVERAGE IN THE NEW HEALTH CARE REFORM LEGISLATION AT THE

NATIONAL LEVEL.

DR. ANITA KELSEY WORKED AT THE STATE LEVEL ON A REGULAR BASIS TO

INCREASE THE PROFILE OF THE CRITICAL HEALTH ISSUE OF CARDIOVASCULAR

DISEASE IN WOMEN.

THOMAS ROMAN WHO IS VERY INVOLVED IN THE NATIONAL ALLIANCE FOR MENTAL ILLNESS IS THE CURRENT CHAIRPERSON FOR THAT ORGANIZATION AT THE STATE LEVEL.

DR. MARCUS MCKINNEY HAS DEVELOPED AN EXPERTISE IN HEALTH DISPARITIES

AND IS INVOLVED WITH COLLABORATIONS AT THE STATE AND NATIONAL LEVEL TO

ADDRESS THIS ISSUE. ADDITIONALLY CHRISTOPHER DADLEZ HAS IDENTIFIED

HEALTH DISPARITIES AS AN AREA OF INTEREST AND IS ACTIVE IN ADVOCACY

WORK ON THIS ISSUE.

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37, Related Organizations and Unrelated Partnerships

➤ See separate instructions.

■ Attach to Form 990.

2011 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 06-0646813

ST FRANCIS HOSPITAL AND MEDICAL CENTER Name of the organization

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Part

(a)	(q)	(0)	(p)	(e)	(t)
Name, address, and EIN	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
SAINT FRANCIS INDEMNITY COMPANY - 90-0656448					
76 ST, PAUL ST, SUITE 500				-	SAINT FRANCIS HOSPITAL
BURLINGTON, VT 05401	MALPRACTICE INSURANCE	VERMONT	14,662,946.	42,222,896.8	42,222,896. MEDICAL CENTER
COLLABORATIVE LABORATORY SERVICES -					
06-1520109, 114 WOODLAND STREET, HARTFORD,					SAINT FRANCIS HOSPITAL
CT 06105	LAB SERVICES	CONNECTICUT	37,829,133.	7,816,878.	7,816,878. MEDICAL CENTER
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Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) PartII

(a)	(q)	(c)	(p)	(e)	( <del>(</del> )	(g)	(43)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled	(2)
of related organization		foreign country)	section	status (if section	entity	entity?	
				501(c)(3))		Yes	No
ASYLUM HILL FAMILY MEDICAL CENTER -							
06-1450170, 114 WOODLAND STREET, HARTFORD,					SAINT FRANCIS		
CT 06105	HEALTH SERVICES	CONNECTICUT	501(C)(3)	LINE 3	CARE	×	
ONE THOUSAND CORPORATION - 06-0922325					SAINT FRANCIS		
1000 ASYLUM STREET					HOSPITAL &		
HARTFORD, CT 06105	PROPERTY MANAGEMENT	CONNECTICUT	501(C)(2)		MEDICAL CENTER	×	
SAINT FRANCIS CARE, INC 06-1491191							
114 WOODLAND STREET	SUPPORTS HEALTH CARE						
HARTFORD, CT 06105	ORGANIZATIONS	CONNECTICUT	501(C)(3)	LINE 11A, I	N/A	×	
SAINT FRANCIS FOUNDATION, INC 06-1008255							
114 WOODLAND STREET					SAINT FRANCIS		
HARTFORD, CT 06105	FUNDRAISING	CONNECTICUT	501(C)(3)	LINE 11A, I	CARE	×	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	s for Form 990.				Schedule R (Form 990) 2011	orm 990) 2	011

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ST FRANCIS HOSPITAL AND MEDICAL CENTER

Schedule R (Form 990)

Part III Continuation of Identification of Related Tax-Exempt Organizations	xempt Organizations						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section \$12(b)(13) controlled organization?	(b)(13) ed on? <b>No</b>
THE CAMILLUS CORPORATION - 06-1051261 1000 ASYLUM STREET HARTFORD, CT 06105	SUPPORT HEALTH CARE DRGANIZATIONS	CONNECTICUT	501(C)(3)	LINE 11A, I	SAINT FRANCIS CARE		×
1 14 1 177	HOSPITAL	CONNECTICUT	501(C)(3)	LINE 3	SAINT FRANCIS CARE		×
SAINT FRANCIS MEDICAL GROUP, INC 06-1450168, 114 WOODLAND STREET, HARTFORD, CT 06105	HEALTH SERVICES	CONNECTICUT	501(C)(3)	LINE 3	SAINT FRANCIS CARE		×
THE WOMEN'S AUXILIARY OF SAINT FRANCIS HOSPITAL AND MEDICAL CENTER, INC 0, 114 WOODLAND STREET, HARTFORD, CT 06105	SUPPORTS HOSPITAL	CONNECTICUT	501(C)(3)	LINE 11A, I	SAINT FRANCIS HOSPITAL & MEDICAL CENTER		×
SAINT FRANCIS EMERGENCY MEDICAL GROUP, INC 45-1994612, 114 WOODLAND STREET, HARTFORD, CT 06105	HEALTH SERVICES	CONNECTICUT	501(C)(3)	LINE 3	SAINT FRANCIS MEDICAL GROUP, INC.	, ,	×
							1
							1

ST FRANCIS HOSPITAL AND MEDICAL

CENTER

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Schedule R (Form 990) 2011

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(a)	(q)	(c)	(p)	(e)	(£)	(a)	Œ	(i)	9	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	Disproportion- ate allocations?	Code V-UBI amount in box	General or managing partner?	General or Percentage managing ownership
		country)		sections 512-514)			Yes No		Yes No	
TOTAL LAUNDRY COLLABORATIVE -			SAINT FRANCIS							
20-8335788, 114 WOODLAND	LAUNDRY		HOSPITAL &							
STREET, HARTFORD, CT 06105	SERVICES	CI	MEDICAL CENTER	RELATED	-190,338.	3,676,960.	×	N/A	M	86,00%
MEDWORKS, LLC - 06-1490483			SAINT FRANCIS							
375 EAST CEDAR STREET	REHABILITATION		HOSPITAL &							
NEWINGTON, CT 06111	SERVICES	CŢ	MEDICAL CENTER	RELATED	-38,246.	1,904.	×	N/A	×	50.00%
									_	

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or frust during the tax year.) Part IV

(6)	(b)	(3)	(b)	(e)	(4)	(a)	Ê
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Type of entity (C corp, S corp,	Share of total income	Share of end-of-year	Percentage ownership
		toreign country)		or trust)		assets	
SAINT FRANCIS CARE MEDICAL GROUP, PC - 06-1432373							
114 WOODLAND STREET			SAINT FRANCIS				
HARTFORD, CT 06105	HEALTH SERVICES	CT	CARE	CORP	0	1,136,759.	100.00%
SAINT FRANCIS BEHAVIORAL HEALTH GROUP - 06-1384686			SAINT FRANCIS				
114 WOODLAND STREET	BEHAVIOR HEALTH		HOSPITAL &				
HARTFORD, CT 06105	SERVICES	CT	MEDICAL CENTER	CORP	-960,286.	651,950.	100,00%
SAINT FRANCIS HEALTH CARE PARTNERS - 06-1391257			SAINT FRANCIS				
95 WOODLAND ST., FOURTH FLOOR	MGMT AND ADMIN		HOSPITAL &				
HARTFORD, CT 06105	SERVICES	CT	MEDICAL CENTER	CORP	-7,897.	1,367,900.	50.00%
							Y

Schedule R (Form 990) 2011

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Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

				F	,	_
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					res	OZ
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ons with one or more re	lated organizations listed	in Parts II-IV?			-
				70		×
a neception (I) interest (III) aminines (III) toyanes of (IV) form normal common of the common of th	V			ŧ		×
<b>b</b> Gift, grant, or capital contribution to related organization(s)				2		٩
U				၁		×
			计电子系统 计电子电话 计电子电话 医甲基异因 的复数粗粒 医皮肤状态 化苯苯化合物 医黄皮脂的 医遗嘱性 医甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基	7		×
d Loans or loan guarantees to or for related organization(s)			\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\			þ
e Loans or loan quarantees by related organization(s)				je		∢
				K		4
Solve of constant of solution oversion(c)				¥		×
Sale Ol assets to related organization(s)	*****************************			7		×
g Purchase of assets from related organization(s)				6		4
		200	0.0000000000000000000000000000000000000	=		×
Lease of facilities, equipment, or other assets to related organization(s)				=	×	
lease of facilities, equipment or other assets from related organization(s)				=	×	
	ed organization(s)			¥		×
	ganization(s)			=		×
	garine(s)			Ë		×
	allUn(s)	404404000000000000000000000000000000000		Ę	×	
n Sharing of paid employees with related organization(s)	***************************************					
				4	×	
<ul> <li>Neimbursement paid to related organization(s) for expenses</li> </ul>	***************************************				Þ	
p Reimbursement paid by related organization(s) for expenses	***************************************		***************************************	9	4	
						*
• Other transfer of cash or property to related prognization(s)				10		×
Other transfer of cash or property from related organization(s)				11	X	
If the answer to any of the above is "Yes," see the instructions	n who must complete the	is line, including covered	relationships and transaction thresholds.			
1	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved			
(1)						
(2)					1	
10/						
(5)						
(4)						
(5)						
(5)	97		Schedule R (Form 990) 2011	R (Forn	) 990)	2011
132 103 U1-23-12						

06 - 0646813

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ST FRANCIS HOSPITAL AND MEDICAL

CENTER Schedule R (Form 990) 2011

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Primary activity

Name, address, and EIN

of entity

income total

Share of end-of-year assets

Disproportion Code V-UBI Gereations amount in box 20 ms allocations? of Schedule K-1 ps Yes No (Form 1065)

Schedule R (Form 990) 2011

98

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Yes No

General or Percentage managing ownership

图

 $\equiv$ 

(a)

Share of

Predominant income parters sec (related, unrelated, excluded from tax under section 512-514) Yes No

Legal domicile (state or foreign country)

# ST FRANCIS HOSPITAL AND MEDICAL CENTER

Schedule R	(Form 990) 2011 CENTER	06-0646813 Pag	ge <b>5</b>
Part VII	Supplemental Information		
	Complete this part to provide additional information for responses to questions on Schedule R (see ins	structions).	
	<u></u>		
0			
=			
*			

Form 886	68 (Rev. 1-2012)					Page 2
	are filing for an Additional (Not Automatic) 3-Month Ex	tension, c	complete only Part II and check this	s box		X
Note. On	nly complete Part II if you have already been granted an a	utomatic	3-month extension on a previously f	iled Form 8	3868.	
<ul><li>If you:</li></ul>	are filing for an Automatic 3-Month Extension, complete					
Part II	Additional (Not Automatic) 3-Month E	xtensio	<b>n of Time.</b> Only file the origir	nal (no co	opies needed	).
			Enter filer's	identifyin	g number, see i	instructions
Type or	Name of exempt organization or other filer, see instru-			Employer	identification nu	ımber (EIN) or
print	ST FRANCIS HOSPITAL AND MEDI	ICAL				
File by the	CENTER			X	06-0646	813
due date for filing your	Number, street, and room or suite no. If a P.O. box, so 114 WOODLAND STREET	ee instruc	tions.	Social sec	curity number (S	SN)
return, See instructions		reign add	ress see instructions			
	HARTFORD, CT 06105	neigii add	1655, 566 11511 46110115.			
Enter the	Return code for the return that this application is for (file	a separa	te application for each return)			0 1
Applicat	ion	Return	Application			Return
Is For		Code	Is For			Code
Form 990	0	01		The state of		
Form 990-BL 02 Form 1041-A 08						
Form 990·BL         02         Form 1041·A         0           Form 990·EZ         01         Form 4720         0						
Form 990		04	Form 5227			10
	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	0-T (trust other than above)	06	Form 8870			12
	o not complete Part II if you were not already granted	an autor	natic 3-month extension on a prev	iously file	d Form 8868.	
	DONNA GILBERT					
The b	ooks are in the care of > 114 WOODLAND St	TREET	- HARTFORD, CT 06	105		
Telep	hone No. ► 860-714-9632		FAX No. ▶			
	organization does not have an office or place of business	s in the Ur	nited States, check this box		***************************************	
<ul><li>If this</li></ul>	is for a Group Return, enter the organization's four digit	Group Exe	emption Number (GEN)	If this is fo	r the whole grou	p, check this
box 🕨	. If it is for part of the group, check this box		ach a list with the names and EINs o	f all memb	ers the extension	n is for.
4 1 re			т 15, 2013			
<b>5</b> Fo	r calendar year , or other tax year beginning	OCT 1	, 2011 , and endir	g SEP	30, 201	2
	the tax year entered in line 5 is for less than 12 months, o	heck reas	on: Initial return	Final r	eturn	
	Change in accounting period					
7 St	ate in detail why you need the extension					
	DDITIONAL TIME IS NEEDED TO	GATHE:	R INFORMATION NECE	SSARY	TO FILE	A
C	OMPLETE AND ACCURATE RETURN.					
00 164	this application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6060 .c	enter the tentative tax less any			
	nrefundable credits. See instructions.	01 00005, 6	enter the terriative tax, less arry	8a	\$	0.
	this application is for Form 990-PF, 990-T, 4720, or 6069,	ontor any	refundable credits and estimated	- Oa	Ψ	
	rnis application is for Form 990-FF, 990-1, 4720, or 6009, x payments made. Include any prior year overpayment al	-				
		iowed as	a credit and any amount paid	8b	\$	0.
-	reviously with Form 8868. alance due. Subtract line 8b from line 8a. Include your pa	rumont wi	th this form if required by using	OD OD	Ψ	0,14,
			ur uns form, ir required, by daing	8c	\$	0 .
	TPS (Electronic Federal Tax Payment System). See instr Signature and Verifical		st be completed for Part II		-	
Under pe	nalties of perjury, I declare that I have examined this form, incluc correct, and complete, and that I am authorized to prepare this fo	ling accom			f my knowledge ar	nd belief,
Signature			PRESIDENT OF FINAN	ICE Date	•	
J.g.,atare	1100 p					(Rev. 1-2012)

#### Form 8879-EO

# IRS e-file Signature Authorization for an Exempt Organization

For calendar year 2011, or fiscal year beginning OCT 1 , 2011, and ending SEP 30

OMB No. 1545-1878

Department of the Treasury Internal Revenue Service

Name of exempt organization ST FRANCIS HOSPITAL AND MEDICAL

Do not send to the IRS. Keep for your records. See instructions.

06-0646813

Employer identification number

CENTER Name and title of officer

DAVID BITTNER

VICE PRESIDENT OF FINANCE Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more

1a	Form 990 check here <b>Discrepance b Total revenue</b> , if any (Form 990, Part VIII, column (A), line 12)	1b	715970961
2a	Form 990-EZ check here <b>b</b> Total revenue, if any (Form 990-EZ, line 9)	2b	
За	Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	

## Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's	DINL	abaak		hov	- mlu
Ufficer's	PIN:	cneck	one	DOX	oniv

Officer's PIN: check one box only	
X   authorize MARCUM LLP	to enter my PIN 46813
ERO firm name	Enter five numbers, bu do not enter all zeros
as my signature on the organization's tax year 2011 electronically filed return. If I have indicated within t is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also au enter my PIN on the return's disclosure consent screen.	1 3
As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2011 indicated within this return that a copy of the return is being filed with a state agency(ies) regulating chaprogram, I will enter my PIN on the return's disclosure consent screen.	•
Officer's signature ▶ Date ▶	

# Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

06418706103 do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2011 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

**ERO Must Retain This Form - See Instructions** Do Not Submit This Form To the IRS Unless Requested To Do So

For Paperwork Reduction Act Notice, see instructions.

Form 8879-EO (2011)