# SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990 ·

OMB No. 1545-0047

Open to Public Inspection

Midstate Medical Center

Part Financial Assistance and Certain Other Community Benefits at Cost

Employer identification number 06-0646715

Fai	Financial Assistance a	ind Certain Of	inei Commu	inty benefits a	COSL			Yes	No
fa	Did the organization have a financial	assistance policy	during the tay ve	ear? If "No " skin to	guestion 6a		1a	X	140
	<del>-</del>	• •	-	· · · · · · · · · · · · · · · · · · ·			1b	X	
2	If "Yes," was it a written policy?	, indicate which of the fol	llowing best describes	application of the financi	al assistance policy to its	s various hospital			45
_	X Applied uniformly to all hospita	al facilities	Appl	ied uniformly to mo	st hospital facilitie	S			
	Generally tailored to individual								
3	Answer the following based on the financial assi-		hat applied to the larg	est number of the organization	ation's patients during th	ie tax year.			
а	Did the organization use Federal Po-	verty Guidelines (Fl	PG) as a factor ir	n determining eligibi	ility for providing fr	ee care?			
	If "Yes," indicate which of the follow	ing was the FPG fa	amily income limi	t for eligibility for fre	e care:		3a	Х	
	100% 150%	200% X	Other 2	50 %					
b	Did the organization use FPG as a fa	•		•	,				
	of the following was the family incom	<u>ne limit for eligibility</u>	for discounted	care:			3b	Х	
		300%	」350% L <u>X</u>		ther9	%			
C	If the organization used factors other					_			
	eligibility for free or discounted care.		•	•		or other		200	
4	threshold, regardless of income, as a Did the organization's financial assistance policy					ed care to the			
•	"medically indigent"?		********				4	X	<u> </u>
	Did the organization budget amounts for					***************************************	5a	X	<u> </u>
	If "Yes," did the organization's finan-						5b	X	<u> </u>
С	If "Yes" to line 5b, as a result of bud	•	•	•					х
_	care to a patient who was eligible fo						5c	Х	
	Did the organization prepare a comm						6a	X	<del> </del> -
D	If "Yes," did the organization make it						6b	Λ	
7	Complete the following table using the workshee Financial Assistance and Certain Ot	<del></del>		not submit these worksh	eets with the Schedule F	1,			
	Financial Assistance and	(a) Number of	(b) Persons	(C) Total community	(d) Direct offsetting	(e) Net community	T (1	) Percer	nt
Mar	ins-Tested Government Programs	`activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense	`	of total expense	
	Financial Assistance at cost (from						-		
u	Worksheet 1)			2106034.	0.	2106034.	1	.00	ક
ь	Medicaid (from Worksheet 3,								
_	column a)	ļ		48442436.	29028397.	19414039.	9	.19	ક
c	Costs of other means-tested					-			
	government programs (from								
	Worksheet 3, column b)						İ		
d	Total Financial Assistance and								
	Means-Tested Government Programs			50548470.	29028397.	21520073.	10	.19	8
	Other Benefits								
е	Community health								
	improvement services and					ĺ			
	community benefit operations								_
	(from Worksheet 4)			297,013.	0.	297,013.	<u> </u>	.14	ቼ
f	Health professions education			260 026		260 006		40	•
	(from Worksheet 5)			360,836.	0.	360,836.		.17	ቼ
g	Subsidized health services			641 205	262 706	270 410		10	Q.
_	(from Worksheet 6)		· · · · · · · · · · · · · · · · · · ·	641,205.	262,786.	378,419.	<b></b>	.18	<u>6</u>
	Research (from Worksheet 7)	J		+			ــ		
i	Cash and in-kind contributions				[	[			
	for community benefit (from			12 222	_	12 220		0.1	Q.
	Worksheet 8)			12,228.	0.	12,228.		.01	
	Total, Other Benefits	<u> </u>		1311282.	262,786.		1 1 1	.50	
k	Total. Add lines 7d and 7j	1		DT0D7/D4:	29291183.	14430030Y•	ΙTU	.69	ъ

432091 12-29-14 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Midstate Medical Center Part I Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing						
2	Economic development						
3	Community support			468.		468.	.00%
4	Environmental improvements						
5	Leadership development and training for community members						
6	Coalition building			2,745.		2,745.	.00%
7	Community health improvement advocacy						
8	Workforce development			948.		948.	.00%
9	Other						
0	Total			4,161.		4,161.	

•	Community ricular improvement			1				
	advocacy					↓		
_8_	Workforce development		948.	<b>]</b>	948.		.00	*
9	Other				<u> </u>	↓		
10	Total		4,161.		4,161.	<u></u>		
Pa	rt III Bad Debt, Medicare, 8	k Collection Practices						
Sect	ion A. Bad Debt Expense						Yes	No
1	Did the organization report bad debt Statement No. 15?					1		x
2	Enter the amount of the organization			_				
	methodology used by the organization	on to estimate this amount		2	<b>4,423,863</b> .			
3	Enter the estimated amount of the o					1		
	patients eligible under the organizati					¥		- *
	methodology used by the organizati	on to estimate this amount and th	e rationale, if any,					
	for including this portion of bad debt	t as community benefit		3	0.			
4	Provide in Part VI the text of the foot				t			
	expense or the page number on whi	ich this footnote is contained in th	e attached financial	statements.				
Sect	tion B. Medicare							
5	Enter total revenue received from Me	edicare (including DSH and IME)		5   5	9,728,440	,		
6	Enter Medicare allowable costs of ca	are relating to payments on line 5		6 6	6,970,345.	7		
7	Subtract line 6 from line 5. This is the	e surplus (or shortfall)		7 -	7,241,905.			
8	Describe in Part VI the extent to whi	ch any shortfall reported in line 7:	should be treated as	community bene	efit.			
	Also describe in Part VI the costing i	methodology or source used to de	etermine the amount	reported on line	6.			
	Check the box that describes the ma	ethod used:					4	
	Cost accounting system	X Cost to charge ratio	Other					
Sect	tion C. Collection Practices							
	Did the organization have a written of					9a	X	
ь	If "Yes," did the organization's collection p							
	collection practices to be followed for pat					9Ь	X	L_,
Pa	It IV Management Compar	nies and Joint Ventures (ow	ned 10% or more by office	rs, directors, trustees,	key employees, and phys	icians - s	ee instr	ctions)
	(a) Name of entity	(b) Description of prire activity of entity	pro	fit % or stock	d) Officers, direct- ors, trustees, or key employees' profit % or stock ownership %	pro	hysicia ofit % stock ership	or
					J			
				<u> </u> _				
	······································							

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group  $\underline{\texttt{MidSta}}$  te  $\underline{\texttt{Medical}}$   $\underline{\texttt{Center}}$ 

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

			Yes	No
C	ommunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the			
	current tax year or the immediately preceding tax year?	_1_		_ <u>X</u> _
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	_	<u> </u>
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b				
C	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
C				
e				
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	V -			
h	<b>T</b>	- 78		40 S
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
ì	X Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 14			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			_
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	<u> </u>	<u> </u>
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	fist the other organizations in Section C	6b		X
7	Did the hospital facility make its CHNA report widely available to the public?	7	X	er permission de la company
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
á	A X Hospital facility's website (list url): See Part V			
ŧ				and the
•		-		7, A
•	1 L Other (describe in Section C)			25.0
8	· · · · · · · · · · · · · · · · · · ·		7,	
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	
	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 $\_14$			<b> </b>
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		X
	a If "Yes," (list url):		v	
	of "No", is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	X	
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
128	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			Х
	CHNA as required by section 501(r)(3)?	12a	_	<u> </u>
	s if "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
•	c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720	100		
	for all of its hospital facilities? \$		1	

Pa	rt V	Facility Information (continued)			
Nan	ne of ho	spital facility or letter of facility reporting group <u>MidState Medical Center</u>		Yes	No
19		hospital facility or other authorized party perform any of the following actions during the tax year		res	No
	before	making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If <u>"Yes</u>	, check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			W = 97
C		Actions that require a legal or judicial process			
d		Other similar actions (describe in Section C)			
20		e which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or ecked) in line 19 (check all that apply):			
а	X	Notified individuals of the financial assistance policy on admission			
b	X	Notified individuals of the financial assistance policy prior to discharge			
c		Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' b	ills		
d	X	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
		financial assistance policy			
е		Other (describe in Section C)			
f		None of these efforts were made			
Poli	cv Rela	ting to Emergency Medical Care			
		hospital facility have in place during the tax year a written policy relating to emergency medical care			
		quired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
		uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	X	ĺ
		indicate why:			
а		The hospital facility did not provide care for any emergency medical conditions			
b	1	The hospital facility's policy was not in writing			6 W
c		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d		Other (describe in Section C)			
		Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)	tion of the second		200000000000000000000000000000000000000
		e how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible			
		uals for emergency or other medically necessary care.			
а		The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts			
		that can be charged			
b	X	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating		#	
		the maximum amounts that can be charged			
c		The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	X	Other (describe in Section C)			4-
23	During	the tax year, did the hospital facility charge any FAP-eliqible individual to whom the hospital facility provided	200 <u>0</u> 000000000000		
		ency or other medically necessary services more than the amounts generally billed to individuals who had			İ
	-	ice covering such care?	23		х
		" explain in Section C.			
24		the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			2012/00/02/03
	_	provided to that individual?	24		Х

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

# MidState Medical Center:

Part V, Section B, Line 3j: This assessment incorporated data from both quantitative and qualitative sources. Quantitative data input include primary research and secondary research. The survey instrument used for this study was based largely on the Centers for Disease Control and Prevention (CDC) Behavioral Risk Factor Surveillance System (BRFSS), as well as various other public health surveys and customized questions addressing gaps in indicator data relative to health promotion and disease prevention objectives and other recognized health issues.

To ensure the best representation of the population surveyed, a telephone interview methodology — one that incorporates both landline and cell phone interviews — was employed. The sample design used for this effort consisted of a random sample of 603 individuals age 18 and older in the MidState Medical Center service area. Because the study was part of a larger effort involving multiple regions and hospital service areas, the surveys were distributed among various strata. Once the interviews were completed, these were weighted in proportion to the actual population distribution so as to appropriately represent the Hartford Region as a whole.

A variety of existing (secondary) data sources was consulted to complement the research quality of the Community Health Needs Assessment.

Part V, Section B, Line 7a

https://www.midstatemedical.org/healthy\_reports\_assessment.aspx

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

#### MidState Medical Center:

Part V, Section B, Line 5: To solicit input from key informants, individuals who have a broad interest in the health of the community, an Online Key Informant Survey was also implemented as part of this process. These individuals included physicians, public health representatives, health professionals, social service providers and a variety of other community leaders. Input was solicted from the following:

#### Berlin Senior Center

Boys and Girls Club of Meriden

Bristol Community Organization

Bristol-Burlington Health District

Calendar House Southington Senior Center

Central Connecticut Senior Health Services

Community Health Center, Inc.

Connecticut Association for Community Action

Girls Incorporated of Meriden

Greater New Britain Chamber of Commerce

Meriden Senior Center

Meriden-Wallingford Chrysalis, Inc.

MHT Christians in Action

MidState Medical Center

Quinnipiac Chamber of Commerce

South Central CT Substance Abuse Council

Southington Library

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

Southington Public Schools

The Hospital of Central Connecticut

United Way

Wallingford Health Department

Wallingford Senior Center

Women and Families Center

YMCA

Participants were chosen because of their ability to identify primary concerns of the populations with whom they work, as well as of the community overall. Key informants were contacted by email, introducing the purpose of the survey and providing a link to take a survey online. Key informants were asked to rate the degrees to which various health issues were a problem in the Central Region. Follow-up questions asked them to describe why they identified areas as such, and how these might be better addressed.

MidState Medical Center recognizes that it cannot measure all possible aspects of health in the community, nor can it adequately represent all possible populations of interest. In terms of content, the assessment was designed to provide a comprehensive and broad picture of the health of the overall community. The CHNA analysis and report yielded a wealth of information about the health status, behaviors and needs for our population. A distinct advantage of the primary quantitative (survey) research is the ability to segment findings by geographic, demographic and health characteristics to identify the primary and chronic disease needs and other health issues of vulnerable populations, such as uninsured

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3i, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

persons, low-income persons, and racial/ethnic minority groups. For additional statistics about uninsured, low-income, and minority health needs please refer to the complete Community Health Needs Assessment report, which can be viewed online at:

https://www.midstatemedical.org/healthy\_reports\_assessment.aspx

After reviewing the Community Health Needs Assessment findings, the community representatives met on June 10, 2015 to determine the health needs to be prioritized for action. During a detailed presentation of the CHNA findings, we used audience response system (ARS) technologies to lead steering committee members through a process of understanding key local data findings (Areas of Opportunity) and ranking identified health issues against the following established, uniform criteria: Magnitude,

Impact/Seriousness/Feasibility, Consequences of Inaction. From this exercise, the areas of opportunity were prioritized as follows by the committee: Mental Health, Nutrition, Physical Activity & Weight Status,

Diabetes, Substance Abuse, Cancer, Heart Disease and Stroke.

# MidState Medical Center:

Part V, Section B, Line 11: As individual organizations begin to parse out the information from the 2015 Community Health Needs Assessment, it is MidState Medical Center's goal that this will foster greater desire to embark on a community-wide community health improvement planning process.

MidState Medical Center has expressed this intention to partnering organizations and is committed to being a productive member in this process as it evolves.

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

In addition, formal collaboratives have been formed, and system-wide
initiatives have been launched that address nutrition education such as
our partnership with a statewide super market retailer. In acknowledging
the wide range of priority health issues that emerged from the CHNA
process, MidState Medical Center determined that it could only effectively
focus on those which it deemed most pressing, most under-addressed, and
most within its ability to influence:
*Nutrition, Physical Activity & Weight Status
*Mental Health & Substance Abuse
*Heart Disease/Stroke
*Diabetes
*Cancer
Other identified needs were:
*Substance Abuse
*Infant Health & Family Planning
*Injury & Violence
*Potentially Disabling Conditions
*Sexually Transmitted Diseases
*HIV/AIDS
*Chronic Kidney Disease

from the CHNA process, MidState Medical Center determined that it could Schedule H (Form 990) 2014

In acknowledging the wide range of priority health issues that emerged

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

only effectively focus on those which it deemed most pressing, most under-addressed, and most within its ability to influence.

Health Priorities Not Chosen for Action/ Reason

# Chronic Kidney Disease:

awareness of healthy lifestyles will have a positive impact on the detection of kidney disease and that we do not have the available resources to create a separate set of kidney-specific initiatives.

# Dementia, including Alzheimer's Disease:

MMC believes that this priority area falls more within the purview of local organizations, such as the area Alzheimer's Resource Center. MMC will support communication of these services.

# Potentially Disabling Conductions:

Those voting felt that more pressing health needs existed. Limited resources and lower priority excluded this as an area chosen for action.

# Respiratory Diseases:

MMC participates in a statewide asthma collaborative established by the CT
Department of Public Health and The CT Hospital Association. MMC will
support the established initiatives from this collaborative.

#### Sexually Transmitted Diseases:

MMC believes that this priority area falls more within the purview of the
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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting

group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.
community/district health departments and other community organizations.
Limited resources and lower priority excluded this as an area chosen for
action.
HIV/AIDS:
MMC believes that this priority area falls more within the purview of the
community/district health departments and other community organizations.
Limited resources and lower priority excluded this as an area chosen for
action.
Infant Health & Family Planning:
MMC has limited resources, services, and expertise to address these
issues. Other community organizations have infrastructure and programs in
place to better address these needs. Limited resources excluded this as
an area chosen for action.
Injury & Violence Prevention:
MMC believes that this priority area falls more within the purview of the
community/district health departments and other community organizations.
Limited resources and lower priority excluded this as an area chosen for
action.

# Sch H Part V, Line 9:

Although the approved implementation strategy date reflects the 2014 tax year, the implementation strategy was approved in December 2015. The organization reports its data on a fiscal year basis. As a result, the current software prevents the disclosure of the 2015 date on the current Schedule H (Form 990) 2014 Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13b, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

Form. The correct date (2015) will be reflected on FY16 Form.
MidState Medical Center:
Part V. Section B. Line 13h: Family eligibility criteria for Financial
Assistance also include family size, employment status, financial
obligations, and amount and frequency of the health care expenses.
MidState Medical Center:
Part V, Section B, Line 15e: In addition, patient may ask nurse,
physician, chaplain, or staff member from Patient Registration, Patient
Financial Services, Office of Professional Services, Case Coordination, or
Social Services about initiating the Financial Assistance Application
te Medical Center:  , Section B, Line 13h: Family eligibility criteria for Financial ance also include family size, employment status, financial tions, and amount and frequency of the health care expenses.  te Medical Center: , Section B, Line 15e: In addition, patient may ask nurse, ian, chaplain, or staff member from Patient Registration, Patient ial Services, Office of Professional Services, Case Coordination, or Services about initiating the Financial Assistance Application s.  te Medical Center , line 16a, FAP website: //www.midstatemedical.org/pv_patient_billing_insurance.aspx  te Medical Center , line 16b, FAP Application website: //www.midstatemedical.org/pv_patient_billing_insurance.aspx
MidState Medical Center
Part V, line 16a, FAP website:
http://www.midstatemedical.org/pv_patient_billing_insurance.aspx
MidState Medical Center
Part V, line 16b, FAP Application website:
http://www.midstatemedical.org/pv_patient_billing_insurance.aspx
MidState Medical Center
Part V, line 16c, FAP Plain Language Summary website:

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13b, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

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MidStat	e Medica	l Center	:					
Part V,	tp://www.midstatemedical.org/pv_patient_billing_insurance.aspx  dState Medical Center:  rt V, Section B, Line 16i: Patients are informed directly by staff of							
the ava	ilabilit	v of the	Fina	ncial Ass:	istan	nce Policy	7.	

#### MidState Medical Center:

Part V, Section B, Line 22d: For FY15, the hospital did a computation to determine on average insurance companies reimbursement for the types of services rendered. The average (discount) was offered to all self-pay patients without regards to financial ability. Patients who were unable to pay their bills were able to apply for financial assistance. Based upon factors including family size & income, patients were eligible to receive write-offs ranging between 25 - 100%.

The Hospital Financial Assistance Policy (effective January 1, 2016) is compliant with IRS Code Sec. 501R. Per the Hospital's policy, no individual who is determined to be eligible for financial assistance will be charged more for emergency or other medically necessary care than the amount generally billed to individuals who have insurance covering such care. The basis to which any discount is applied is equivalent to the billed charges posted to a patient account minus any prior insurance payments and adjustments from the patient's insurance (if applicable). Starting January 1, 2016, the Hospital used the IRS 501R prescribed methodology to compute self-pay discount (AGB discount). The Hospital 432097 12-29-14

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# Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

# Part I, Line 3c:

Midstate Medical Center used the Federal Poverty Guidelines to determine eligibility.

## Part I, Line 7:

The organization utilized the Ratio of Cost to Charges (RCC) derived from the FY 2015 Medicare cost report which already incorporates or is net of non-patient care costs (i.e. bad debt, non-patient care, etc.). The ratio was further reduced to incorporate the directly identified community expenses. This cost to charge ratio was used to calculate costs for Part I lines 7a, b, & g. The costs associated with the activities reported on Part I, Line 7e were captured using actual time multiplied by an average salary rate. These costs were removed from the calculations above to avoid duplication. Costs reported in Part III, Section B6, were calculated from the Medicare cost report and reduced for Medicare costs previously reported on Part I Line 7g.

<u>Part I, Line 7g:</u>

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No physician clinic costs were included in the subsidized Health Services cost calculations.

Part II, Community Building Activities:

MidState Medical Center has a very robust community benefits program.

MidState coordinates a Community Vision group that interacts with the community to address needs and facilitate responses to identified needs.

Through Community Vision, MidState has collaborated with the United Way of Meriden and Wallingford to address food collection and distribution for the needy while also conducting semi-annual food collections within the hospital for distribution to those in need. More specifically, MidState is involved in a Family Zone in Meriden that is modeled after the Harlem Children Zone in New York and provides extended services to families who reside in a targeted segment of the community. MidState representatives also serve on a housing coalition that addresses the need for housing and shelter in its primary service area. Since basic needs, such as food and housing, are tied to health status, MidState's participation in these initiatives alongside the United Way has been important and beneficial to the community the hospital serves.

MidState staff is also involved in workforce development activities

through a regional board that is focused on training, education, and

employment opportunities. This enhances the training of the workforce and

also can lead to career opportunities at MidState Medical Center.

Furthermore, MidState is proud of the school business partnerships it has

in the community, further addressing workforce development efforts among

the area's youth and understanding that employment is another factor tied

to health status.

Since the mid-1990s, MidState has had a close-knit relationship with nearby John Barry Elementary School which has provided opportunities for staff to adopt classrooms and enrich the academic experience of students through read-a-loud days and other classroom activities, as well as promote tailored education to students on important health topics including the signs and symptoms of stroke. By educating students on disease risk factors at an early age, it is the hope that their knowledge base will increase, they will share information with their families and perhaps recognize a health problem in a loved one.

Over 20 years ago MidState and its community partners, under the Healthy

Meriden initiative, established the Multidisciplinary Geriatric Service

Provider Team to bring together all the geriatric service providers in the

area to address health issues that the elderly face and how the

organizations around the table can better address those issues through

collaboration, more coordinated service, and networking. The team still

continues to meet monthly and participation is strong. MidState assists

with organizing these meetings and serves as a meeting location for the

group. Through this specialized team, work is being done to improve the

healthcare services available to our aging population.

For FY15, the Medical Center expended \$4,161 on community building activities as reported on Part II of schedule H and in the narratives above.

Part III, Line 2:

The Hospital has established estimates based on information presently

available of amounts due to or from Medicare, Medicaid, and third-party

payers for adjustments to current and prior year payment rates, based on

industry-wide and Hospital-specific data. Such amounts are included in the

accompanying consolidated balance sheets.

#### Part III, Line 3:

In 2012, a pre-bad debt financial assistance screening was put in place to identify patients that may eligible for financial assistance. Pre-bad debt accounts that are identified as meeting the requirements are adjusted prior to being sent to bad debt. Therefore, any bad debt expense that could have been attributable to charity care at the end of FY15 is immaterial.

#### Part III, Line 4:

Please see the text of the footnote that describes bad debt expense on pages 19 - 22 of the Audited Financial Statement.

# Part III, Line 8:

Providing for those in need, including Medicare patients and serving all patients regardless of their ability to pay is an essential part of the organization's mission. The hospital serves all patients without regard to any payment shortfall. Therefore the Medicare shortfall should be considered to be a community benefit. The organization Medicare Cost Report was used to accumulate actual costs related to Part III, Section B, Line 6.

# Part III, Line 9b:

MidState Medical Center has adopted the Financial Assistance Policy of its

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Part VI Supplemental Information (Continuation)

Parent Company, Hartford HealthCare Corporation. The following is included in the Financial Assistance Policy: For those patients that qualify for financial assistance and for whom in the System's sole determination are cooperating in good faith to resolve the System's outstanding accounts, the Systems' facilities may offer extended payment plans to eligible patients, will not impose wage garnishments or liens on primary residences, will not send unpaid bills to outside collection agencies and will cease all collection efforts.

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#### Part VI, Line 2:

MidState Medical Center conducts needs assessment every three years. The assessment includes:

- 1. Primary data, including focus groups, surveys both on paper and on the This data addresses behaviors and perceptions. phone.
- 2. Secondary data, including morbidity and mortality data, crime statistics, housing and homeless information, substance abuse, alcohol, and tobacco survey results, workforce data, and demographic information.
- 3. Other available data from various local, state, and national resources. This data is correlated and evaluated and leads to specific issues related to basic needs, health, housing, workforce, and issues related to specific age groups, including seniors and youth. A community group, incorporating MidState Medical Center, United Way, Chamber of Commerce, as well as other health and human service organizations, key opinion leaders, business leaders, clergy, and other volunteers collaborate to address these issues. This group has convened community-based task forces to address identified Schedule H (Form 990)

Part VI Supplemental Information (Continuation)

issues.

The Center continues to use emergency room data to track increases in medical conditions such as falls, flu, drug overdoses, etc. The same approach is taken in our outpatient clinics. We periodically canvas our Social Work/Case Management staff as to what they are seeing and hearing about as they work with patients. We also track requests from other entities such as area non profits, local government agencies and public schools. These requests often reflect growing needs and issues in our community.

# Part VI, Line 3:

MidState Medical Center disseminates information about its Financial
Assistance Policy as follows: (i) provides signage regarding this Policy
and written summary information describing the Policy along with financial
assistance contact information in the Emergency Department, Labor and
Delivery areas and all other Hospital patient registration areas: (ii) to
directly provide each patient with a written summary information
describing the Policy along with financial assistance contact information
in all admission, patient registration discharge, billing and collection
written communications; (iii) posts the Policy on the Hospital's website;
(iv) educates all admission and registration personnel regarding the
Policy so that they can serve as an informational resource to patients
regarding the Policy.

# Part VI, Line 4:

MidState Medical Center is located in central Connecticut. Its primary service area has a total population of 178,012 people. Of those, 22% are

under the age of 18 and 15% are Seniors. The racial makeup is 77% White,

4% Black, 14% Hispanic and 3% Asian. Females make up 51% of the

populations and males account for 49%. There are about 5,000 veterans in

the service area. 8% of the population lives below the poverty level.

Approximately 26% speak a language other than English at home. 32% have a

Bachelor's degree or higher.

#### Part VI, Line 5:

The mission of MidState Medical Center is to improve the health and healing of the people and communities we serve. In towns across central Connecticut, MidState is committed and focused on efforts to promote health and wellness.

MidState Medical Center extends medical staff privileges to all qualified physicians in its community. The Hospital/Medical Center has partnered with the Community Health Center to provide health services to the underserved in the community. In addition, MidState participates in Community Vision to improve community health and well-being.

MidState has contracted to use the services of an organization to assist its patients in determining eligibility and applying for state and federal means tested programs such as Medicare and Medicaid, as well as for the MidState Medical Center Financial Assistance Program. Additionally, the MidState Emergency Department and satellite MediQuick Urgent Care facilities provide medical care regardless of patients' ability to pay for services.

In towns across central Connecticut, MidState Medical Center is committed

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Part VI Supplemental Information (Continuation)

and focused on efforts to promote health and wellness in the communities the hospital serves.

Each year, MidState makes a concerted effort to go above and beyond its call to the community. Our physicians, nurses, and staff reach out to thousands of individuals every year through health-related programs and special events. Additionally, MidState has partnered with various community organizations to improve the quality of life of its residents.

MidState has coordinated and participated in many different program categories, including health fairs, countless educational seminars and dozens of free health screenings. The hospital also offers a number of support groups for cancer patients, new moms, diabetes patients and bereavement support. Through the combination of these programs, MidState has served tens of thousands of people.

Our MidState physicians and clinicians hold speaking engagements at various community locations to offer individuals the opportunity to ask questions and learn about specific health conditions and ways of leading a healthier lifestyle. Programming is consistently offered free of charge for local senior centers, libraries, YMCAs, women's groups, faith communities, Rotary clubs, Kiwanis, and other community groups. Together the Central Region participates in a Healthy Family FunFest held at the Aqua Turf annually and open to the public free of charge.

MidState takes a collaborative approach to building a healthier community, working with a variety of organizations on a number of initiatives to enhance the health and well-being of those we serve. In the last year,

Part VI Supplemental Information (Continuation)

MidState is privileged to have worked with the United Way of Meriden & Wallingford, the Cheshire and Wallingford YMCAS, its local health departments and the Meriden Chamber Health and Wellness Council. MidState has been particularly involved this year in the Activate Wallingford initiative with the Wallingford YMCA to address the issue of childhood obesity in the Wallingford Community.

Our medical and consumer health library offers a broad range of resources and services to support the needs of patients, caregivers and area residents for accurate and current health information. The Tremaine Resource Center supports student research and offers services to patients in the hospital.

# Part VI, Line 6:

Hartford Healthcare Corporation (HHC) is organized as a support organization to govern, manage and provide support services to its affiliates. HHC, through its affiliates including Midstate Medical Center, strives to improve health using the "Triple Aim" model: improving quality and experience of care; improving health of the population (population health) and reducing costs. The Strategic Planning and Community Benefit Committee of the HHC Board of Directors ensures the oversight for these services by each hospital community. HHC and its affiliates including all supporting organizations, develop and implement programs to improve the future of health care in our Southern New England region. This includes initiatives to improve the quality and accessibility of health care; create efficiency on both our internal operations and the utilization of health care; and provide patients with the most technically advanced and compassionate coordinated care. In addition, HHC continues to take

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Part VI, Line 7, List of States Receiving Community Benefit Report: