LAWRENCE AND MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2016 REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION** (1) (2) (3) (4) (6) (5) FY 2015 FY 2016 AMOUNT LINE DESCRIPTION **ACTUAL** DIFFERENCE DIFFERENCE **ACTUAL ASSETS Current Assets:** Cash and Cash Equivalents \$13,348,901 \$3,965,054 (\$9,383,847)-70% Short Term Investments \$107,365,636 \$92,026,239 (\$15,339,397)-14% Accounts Receivable (Less: Allowance for Doubtful Accounts) \$37.925.784 \$35,197,755 (\$2.728.029)-7% 0% Current Assets Whose Use is Limited for Current Liabilities \$0 \$0 \$0 5 Due From Affiliates \$2,065,142 \$2.063.848 (\$1,294)0% 0% 6 Due From Third Party Payers \$0 \$0 \$0 2% 7 \$6,194,355 \$6,339,039 \$144,684 Inventories of Supplies -29% Prepaid Expenses \$3,125,348 \$2,228,771 (\$896,577)Other Current Assets \$5,435,867 \$4,774,484 (\$661,383)-12% -16% **Total Current Assets** \$175,461,033 \$146,595,190 (\$28,865,843) В. **Noncurrent Assets Whose Use is Limited:** -97% Held by Trustee \$926,080 \$25.563 (\$900.517)2 Board Designated for Capital Acquisition \$0 \$0 \$0 0% Funds Held in Escrow \$0 \$0 \$0 0% Other Noncurrent Assets Whose Use is Limited \$21,590,850 \$1,537,585 7% \$23,128,435 **Total Noncurrent Assets Whose Use is Limited:** 3% \$22,516,930 \$23,153,998 \$637,068 Interest in Net Assets of Foundation 0% \$0 \$0 \$0 \$0 \$0 \$0 0% 6 Long Term Investments \$15,205,833 70% Other Noncurrent Assets \$21,783,378 \$36,989,211 **Net Fixed Assets:** C. Property, Plant and Equipment \$432,048,550 \$440,717,310 \$8,668,760 2% Less: Accumulated Depreciation \$283,857,350 \$307,044,724 \$23,187,374 8% -10% Property, Plant and Equipment, Net \$148,191,200 \$133,672,586 (\$14,518,614) 249% Construction in Progress \$2,785,773 \$9,718,135 \$6,932,362 **Total Net Fixed Assets** -5% \$150,976,973 \$143,390,721 (\$7,586,252) **Total Assets** \$370,738,314 \$350,129,120 (\$20,609,194) -6%

LAWRENCE AND MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2016 REPORT 100 - HOSPITAL BALANCE SHEET INFORMATION** (1) (2) (3) (4) (6) (5) FY 2015 FY 2016 AMOUNT LINE DESCRIPTION **ACTUAL** DIFFERENCE DIFFERENCE **ACTUAL** LIABILITIES AND NET ASSETS A. **Current Liabilities:** 1 Accounts Payable and Accrued Expenses \$43.009.002 \$41,254,457 (\$1,754,545)-4% -49% 2 Salaries, Wages and Payroll Taxes \$4,908,525 \$2,526,943 (\$2,381,582)18% 3 Due To Third Party Payers \$6,711,203 \$7,944,521 \$1,233,318 Due To Affiliates \$2,512,703 \$2,860,336 14% \$347,633 5 Current Portion of Long Term Debt \$5,495,740 \$5,729,505 \$233,765 4% 0% Current Portion of Notes Pavable \$0 \$0 \$0 7 0% Other Current Liabilities \$0 \$0 \$0 -4% **Total Current Liabilities** \$62,637,173 \$60,315,762 (\$2,321,411) Long Term Debt: -8% Bonds Payable (Net of Current Portion) \$102,938,747 \$94,968,208 (\$7,970,539)Notes Payable (Net of Current Portion) \$0 \$0 0% \$0 **Total Long Term Debt** \$102,938,747 \$94,968,208 (\$7,970,539) -8% 5% 3 \$52,989,394 \$55,475,184 Accrued Pension Liability \$2,485,790 13% Other Long Term Liabilities \$23,691,278 \$26,768,140 \$3,076,862 -1% **Total Long Term Liabilities** \$179,619,419 \$177,211,532 (\$2,407,887) 5 Interest in Net Assets of Affiliates or Joint Ventures \$0 \$0 \$0 0% C. Net Assets: Unrestricted Net Assets or Equity \$103,558,083 \$86,150,497 (\$17,407,586) -17% Temporarily Restricted Net Assets \$18,960,042 \$20,326,874 7% \$1,366,832 Permanently Restricted Net Assets \$5,963,597 \$6,124,455 \$160,858 3% (\$15,879,896) **Total Net Assets** \$128,481,722 \$112.601.826 -12% \$370,738,314 \$350,129,120 **Total Liabilities and Net Assets** (\$20,609,194) -6%

		AND MEMORIAL HO			
	TWELVE N	IONTHS ACTUAL FI	LING		
		SCAL YEAR 2016			
	REPORT 150 - HOSPITAL ST				
(1)	(2)	(3) FY 2015	(4) FY 2016	(5) AMOUNT	(6) %
<u>LINE</u>	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
A.	Operating Revenue:				
1	Total Gross Patient Revenue	\$839,272,512	\$846,701,962	\$7,429,450	1%
2	Less: Allowances	\$483,222,533	\$503,815,087	\$20,592,554	4%
3	Less: Charity Care	\$5,405,542	\$5,374,494	(\$31,048)	-1%
4	Less: Other Deductions	\$12,823,282	\$12,488,508	(\$334,774)	-3%
	Total Net Patient Revenue	\$337,821,155	\$325,023,873	(\$12,797,282)	-4%
5	Provision for Bad Debts	\$12,798,310	\$12,339,856	(\$458,454)	-4%
	Net Patient Service Revenue less provision for bad debts	\$325,022,845	\$312,684,017	(\$12,338,828)	-4%
6	Other Operating Revenue	\$30,854,159	\$32,202,655	\$1,348,496	4%
7	Net Assets Released from Restrictions	\$577,092	\$453,686	(\$123,406)	-21%
	Total Operating Revenue	\$356,454,096	\$345,340,358	(\$11,113,738)	-3%
	Total operating horself	4000,101,000	V 0.10,010,000	(\$11,110,100)	•
В.	Operating Expenses:				
1	Salaries and Wages	\$140,640,103	\$142,839,009	\$2,198,906	2%
2	Fringe Benefits	\$51,694,855	\$53,188,034	\$1,493,179	3%
3	Physicians Fees	\$0	\$0	\$0	0%
4	Supplies and Drugs	\$56,133,288	\$51,763,282	(\$4,370,006)	-8%
5	Depreciation and Amortization	\$23,641,535	\$23,201,919	(\$439,616)	-2%
6	Bad Debts	\$0	\$0	\$0	0%
7	Interest Expense	\$3,553,690	\$3,520,300	(\$33,390)	-1%
8	Malpractice Insurance Cost	\$4,818,820	\$4,865,367	\$46,547	1%
9	Other Operating Expenses	\$69,645,662	\$65,453,189	(\$4,192,473)	-6%
	Total Operating Expenses	\$350,127,953	\$344,831,100	(\$5,296,853)	-2%
	Income/(Loss) From Operations	\$6,326,143	\$509,258	(\$5,816,885)	-92%
C.	Non-Operating Revenue:				
1	Income from Investments	\$9,936,909	\$1,820,798	(\$8,116,111)	-82%
	Gifts, Contributions and Donations	\$0	\$0	\$0	0%
3	Other Non-Operating Gains/(Losses)	\$0	\$0	\$0	0%
	Total Non-Operating Revenue	\$9,936,909	\$1,820,798	(\$8,116,111)	-82%
	Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments)	\$16,263,052	\$2,330,056	(\$13,932,996)	-86%
	Other Adjustments:				
	Unrealized Gains/(Losses)	\$0	\$0	\$0	0%
	All Other Adjustments	\$0	\$0	\$0	0%
	Total Other Adjustments	\$0 \$0	\$0 \$0	\$0 \$0	0%
	Total Callot Adjustments	ΨΟ	Ψ	Ψ	U 70
	Excess/(Deficiency) of Revenue Over Expenses	\$16,263,052	\$2,330,056	(\$13,932,996)	-86%
	Principal Payments	\$3,370,000	\$3,540,000	\$170,000	5%

REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
IINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
	DEGGINI TION				
ı.	GROSS REVENUE BY PAYER				
Α.	INPATIENT GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$142,133,356	\$138,200,724	(\$3,932,632)	-3%
2	MEDICARE MANAGED CARE	\$26,516,182	\$24,281,215	(\$2,234,967)	-8%
3	MEDICAID	\$59,068,288	\$55,055,803	(\$4,012,485)	-7%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$11,008,953	\$9,964,792	(\$1,044,161)	-9%
6	COMMERCIAL INSURANCE	\$7,857,016	\$7,824,423	(\$32,593)	0%
7	NON-GOVERNMENT MANAGED CARE	\$58,048,390	\$59,737,797	\$1,689,407	3%
8	WORKER'S COMPENSATION	\$3,310,870	\$2,074,596	(\$1,236,274)	-37%
9	SELF- PAY/UNINSURED	\$1,054,326	\$1,261,614	\$207,288	20%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$2,140,405	\$3,012,299	\$871,894	41%
	TOTAL INPATIENT GROSS REVENUE	\$311,137,786	\$301,413,263	(\$9,724,523)	-3%
В.	OUTPATIENT GROSS REVENUE	-			
1	MEDICARE TRADITIONAL	\$162,870,608	\$166,567,145	\$3,696,537	2%
2	MEDICARE MANAGED CARE	\$35,209,167	\$39,755,660	\$4,546,493	13%
3	MEDICAID	\$93,379,302	\$100,608,488	\$7,229,186	8%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$22,841,698	\$24,483,630	\$1,641,932	7%
6	COMMERCIAL INSURANCE	\$18,888,687	\$18,389,881	(\$498,806)	-3%
7	NON-GOVERNMENT MANAGED CARE	\$175,015,092	\$173,589,873	(\$1,425,219)	-1%
8 9	WORKER'S COMPENSATION SELF- PAY/UNINSURED	\$8,514,808	\$8,550,940	\$36,132 \$1,521,809	0% 17%
10	SAGA	\$8,932,325 \$0	\$10,454,134 \$0	\$1,521,609	0%
11	OTHER	\$2,483,037	\$2,888,948	\$405,911	16%
- ' '	TOTAL OUTPATIENT GROSS REVENUE	\$528,134,724	\$545,288,699	\$17,153,975	3%
	TOTAL COTT ATILITY CROSS REVERSE	\$320,134,724	ψ3+3,200,033	ψ17,133,373	370
c.	TOTAL GROSS REVENUE				
1	MEDICARE TRADITIONAL	\$305,003,964	\$304,767,869	(\$236,095)	0%
2		\$61,725,349	\$64,036,875	\$2,311,526	4%
3		\$152,447,590	\$155,664,291	\$3,216,701	2%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$33,850,651	\$34,448,422	\$597,771	2%
6	COMMERCIAL INSURANCE	\$26,745,703	\$26,214,304	(\$531,399)	-2%
7	NON-GOVERNMENT MANAGED CARE	\$233,063,482	\$233,327,670	\$264,188	0%
8	WORKER'S COMPENSATION	\$11,825,678	\$10,625,536	(\$1,200,142)	-10%
9		\$9,986,651	\$11,715,748	\$1,729,097	17%
10		\$0	\$0	\$0	0%
11	OTHER	\$4,623,442	\$5,901,247	\$1,277,805	28%
- • •	TOTAL GROSS REVENUE				
	IOTAL GROSS REVENUE	\$839,272,510	\$846,701,962	\$7,429,452	1%
п.	NET REVENUE BY PAYER				
	NET REVEROE BY LATER		-		
Α.	INPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$59,195,122	\$59,050,817	(\$144,305)	0%
2	MEDICARE MANAGED CARE	\$11,158,243	\$10,665,590	(\$492,653)	-4%
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REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
3	MEDICAID	\$16,753,204	\$17,445,509	\$692,305	4%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$4,609,438	\$5,177,610	\$568,172	12%
6	COMMERCIAL INSURANCE	\$2,333,081	\$2,868,448	\$535,367	23%
7	NON-GOVERNMENT MANAGED CARE	\$43,494,998	\$46,252,314	\$2,757,316	6%
8	WORKER'S COMPENSATION	\$2,630,438	\$1,607,520	(\$1,022,918)	-39%
9	SELF- PAY/UNINSURED	\$0	\$0	\$0	0%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$825,171	\$188,341	(\$636,830)	-77%
	TOTAL INPATIENT NET REVENUE	\$140,999,695	\$143,256,149	\$2,256,454	2%
B.	OUTPATIENT NET REVENUE				
1	MEDICARE TRADITIONAL	\$43,097,148	\$38,673,369	(\$4,423,779)	-10%
2	MEDICARE MANAGED CARE	\$8,734,817	\$9,186,491	\$451,674	5%
3	MEDICAID	\$23,144,138	\$21,600,284	(\$1,543,854)	-7%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$5,268,282	\$5,806,504	\$538,222	10%
6	COMMERCIAL INSURANCE	\$5,360,924	\$4,382,110	(\$978,814)	-18%
7	NON-GOVERNMENT MANAGED CARE	\$104,092,886	\$97,956,052	(\$6,136,834)	-6%
8	WORKER'S COMPENSATION	\$6,088,809	\$3,812,110	(\$2,276,699)	-37%
9	SELF- PAY/UNINSURED	\$0	\$0	\$0	0%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER TOTAL OUTPATIENT NET REVENUE	\$1,037,064	\$481,050	(\$556,014)	-54%
	TOTAL OUTPATIENT NET REVENUE	\$196,824,068	\$181,897,970	(\$14,926,098)	-8%
c.	TOTAL NET REVENUE				
1	MEDICARE TRADITIONAL	\$102,292,270	\$97,724,186	(\$4,568,084)	-4%
2	MEDICARE MANAGED CARE	\$19,893,060	\$19,852,081	(\$40,979)	0%
3	MEDICAID	\$39,897,342	\$39,045,793	(\$851,549)	-2%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$9,877,720	\$10,984,114	\$1,106,394	11%
6	COMMERCIAL INSURANCE	\$7,694,005	\$7,250,558	(\$443,447)	-6%
7	NON-GOVERNMENT MANAGED CARE	\$147,587,884	\$144,208,366	(\$3,379,518)	-2%
8	WORKER'S COMPENSATION	\$8,719,247	\$5,419,630	(\$3,299,617)	-38%
9	SELF- PAY/UNINSURED	\$0	\$0	\$0	0%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$1,862,235	\$669,391	(\$1,192,844)	-64%
	TOTAL NET REVENUE	\$337,823,763	\$325,154,119	(\$12,669,644)	-4%
	TOTAL BLI KLYLBUL	φυσι,020,100	ψ323,134,119	(412,003,044)	-4 70
III.	STATISTICS BY PAYER				
111.	<u>OTATIONO DE LATEIX</u>				
Α.	DISCHARGES				
1	MEDICARE TRADITIONAL	5,595	5,304	(291)	-5%
2	MEDICARE MANAGED CARE	932	901	(31)	-3%
3	MEDICAID	3,087	2,975	(112)	-4%
4	MEDICAID MANAGED CARE	0,007	0	0	0%
5	CHAMPUS/TRICARE	812	739	(73)	-9%
6	COMMERCIAL INSURANCE	427	407	(20)	-5%
7	NON-GOVERNMENT MANAGED CARE	2,938	2,938	0	0%
8	WORKER'S COMPENSATION	97	65	(32)	-33%

REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
9	SELF- PAY/UNINSURED	59	70	11	19%
10	SAGA	0	0	0	0%
11	OTHER	123	83	(40)	-33%
	TOTAL DISCHARGES	14,070	13,482	(588)	-4%
B.	PATIENT DAYS				
1	MEDICARE TRADITIONAL	27,855	27,475	(380)	-1%
2	MEDICARE MANAGED CARE	4,710	4,406	(304)	-6%
3	MEDICAID	13,835	13,229	(606)	-4%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	2,528	2,217	(311)	-12%
6	COMMERCIAL INSURANCE	1,726	1,761	35	2%
7 8	NON-GOVERNMENT MANAGED CARE WORKER'S COMPENSATION	10,607 309	10,711 182	104 (127)	1% -41%
9	SELF- PAY/UNINSURED	166	236	70	-41% 42%
10	SAGA	0	236	70	42% 0%
11	OTHER	483	417	(66)	-14%
	TOTAL PATIENT DAYS	62,219	60,634	(1,585)	-3%
C.	OUTPATIENT VISITS	02,210	30,001	(1,000)	070
1	MEDICARE TRADITIONAL	125,896	117,885	(8,011)	-6%
2	MEDICARE MANAGED CARE	26,350	27,459	1,109	4%
3	MEDICAID	45,871	45,685	(186)	0%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	10,972	10,641	(331)	-3%
6	COMMERCIAL INSURANCE	60,023	58,636	(1,387)	-2%
7	NON-GOVERNMENT MANAGED CARE	71,298	67,607	(3,691)	-5%
8	WORKER'S COMPENSATION	4,505	4,181	(324)	-7%
9	SELF- PAY/UNINSURED	2,215	2,379	164	7%
10	SAGA	0	0	0	0%
11	OTHER	1,048	1,274	226	22%
	TOTAL OUTPATIENT VISITS	348,178	335,747	(12,431)	-4%
13.7	EMERCENCY DEPARTMENT OUTDATIENT BY BAYER				
IV.	EMERGENCY DEPARTMENT OUTPATIENT BY PAYER				
	EMERGENCY DEPARTMENT OUTPATIENT GROSS				
A.	REVENUE				
1	MEDICARE TRADITIONAL	\$20,036,472	\$22,119,168	\$2.082.696	10%
2	MEDICARE MANAGED CARE	\$3,535,453	\$3,804,018	\$268,565	8%
3	MEDICARE MANAGED CARE	\$35,391,736	\$39.280.702	\$3,888,966	11%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$6,817,553	\$7,558,778	\$741,225	11%
6	COMMERCIAL INSURANCE	\$2,452,599	\$2,730,106	\$277,507	11%
7	NON-GOVERNMENT MANAGED CARE	\$26,684,339	\$29,041,672	\$2,357,333	9%
8	WORKER'S COMPENSATION	\$1,684,827	\$1,852,012	\$167,185	10%
9	SELF- PAY/UNINSURED	\$3,246,970	\$3,994,882	\$747,912	23%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$1,184,517	\$1,271,919	\$87,402	7%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	GROSS REVENUE	\$101,034,466	\$111,653,257	\$10,618,791	11%
	EMERGENCY DEPARTMENT OUTPATIENT NET				
B.	REVENUE				
1	MEDICARE TRADITIONAL	\$4,005,943	\$4,112,316	\$106,373	3%

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REPORT 165 - HOSPITAL GROSS REVENUE, NET REVENUE AND STATISTICS BY PAYER

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
2	MEDICARE MANAGED CARE	\$695,379	\$672,958	(\$22,421)	-3%
3	MEDICAID	\$7,004,849	\$7,429,069	\$424,220	6%
4	MEDICAID MANAGED CARE	\$0	\$0	\$0	0%
5	CHAMPUS/TRICARE	\$1,701,437	\$1,697,853	(\$3,584)	0%
6	COMMERCIAL INSURANCE	\$1,589,547	\$1,678,541	\$88,994	6%
7	NON-GOVERNMENT MANAGED CARE	\$14,957,591	\$16,595,801	\$1,638,210	11%
8	WORKER'S COMPENSATION	\$1,142,281	\$1,066,435	(\$75,846)	-7%
9	SELF- PAY/UNINSURED	\$0	\$0	\$0	0%
10	SAGA	\$0	\$0	\$0	0%
11	OTHER	\$225,624	\$299,023	\$73,399	33%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT NET				
	REVENUE	\$31,322,651	\$33,551,996	\$2,229,345	7%
C.	EMERGENCY DEPARTMENT OUTPATIENT VISITS				
1	MEDICARE TRADITIONAL	12,257	11,887	(370)	-3%
2	MEDICARE MANAGED CARE	2,025	2,022	(3)	0%
3	MEDICAID	29,360	27,791	(1,569)	-5%
4	MEDICAID MANAGED CARE	0	0	0	0%
5	CHAMPUS/TRICARE	5,611	5,587	(24)	0%
6	COMMERCIAL INSURANCE	1,729	1,763	34	2%
7	NON-GOVERNMENT MANAGED CARE	19,622	18,631	(991)	-5%
8	WORKER'S COMPENSATION	1,647	1,605	(42)	-3%
9	SELF- PAY/UNINSURED	2,595	2,783	188	7%
10	SAGA	0	0	0	0%
11	OTHER	795	936	141	18%
	TOTAL EMERGENCY DEPARTMENT OUTPATIENT				
	VISITS	75,641	73,005	(2,636)	-3%

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FISCAL YEAR 2016

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
	DECORUPTION	FY 2015	FY 2016	AMOUNT	% DIFFEDENCE
LINE	DESCRIPTION	ACTUAL	ACTUAL	<u>DIFFERENCE</u>	DIFFERENCE
I.	OPERATING EXPENSE BY CATEGORY				
A.	Salaries & Wages:				
1	Nursing Salaries	\$40,670,258	\$42,101,513	\$1,431,255	4%
3	Physician Salaries Non-Nursing, Non-Physician Salaries	\$389,032 \$99,580,813	\$600,900 \$100,136,596	\$211,868 \$555,783	54% 1%
3	Total Salaries & Wages	\$140,640,103	\$100,130,596 \$142,839,009	\$2,198,906	2%
	Total Calairos a Tragos	ψ. 10,0 10,100	\$1.12,000,000	\$2,100,000	270
B.	Fringe Benefits:				
1	Nursing Fringe Benefits	\$14,949,101	\$15,677,067	\$727,966	5%
2	Physician Fringe Benefits	\$142,996	\$223,753	\$80,757	56%
3	Non-Nursing, Non-Physician Fringe Benefits	\$36,602,758	\$37,287,214	\$684,456	2% 3%
	Total Fringe Benefits	\$51,694,855	\$53,188,034	\$1,493,179	3%
C.	Contractual Labor Fees:				
1	Nursing Fees	\$182,310	\$262,898	\$80,588	44%
2	Physician Fees	\$0	\$0	\$0	0%
3	Non-Nursing, Non-Physician Fees	\$1,062,834	\$1,846,987	\$784,153	74%
	Total Contractual Labor Fees	\$1,245,144	\$2,109,885	\$864,741	69%
-	Madical Complian and Dhampanastical Costs				
D.	Medical Supplies and Pharmaceutical Cost: Medical Supplies	\$30,584,247	\$27,076,356	(\$3,507,891)	-11%
2	Pharmaceutical Costs	\$25,549,041	\$27,076,356	(\$3,507,891)	-11%
	Total Medical Supplies and Pharmaceutical Cost	\$56,133,288	\$51,763,282	(\$4,370,006)	-8%
				X. , , , ,	
E.	Depreciation and Amortization:				
1	Depreciation-Building	\$4,870,793	\$4,795,024	(\$75,769)	-2%
2	Depreciation-Equipment	\$17,811,015	\$17,504,218	(\$306,797)	-2%
3	Amortization Total Depreciation and Amortization	\$959,727	\$902,677 \$23,201,919	(\$57,050) (\$430,646)	-6% -2%
	Total Depreciation and Amortization	\$23,641,535	\$23,201,919	(\$439,616)	-2%
F.	Bad Debts:				
1	Bad Debts	\$0	\$0	\$0	0%
G.	Interest Expense:				
1	Interest Expense	\$3,553,690	\$3,520,300	(\$33,390)	-1%
	Malayantina Ingurance Cont.				
H. 1	Malpractice Insurance Cost: Malpractice Insurance Cost	\$4,818,820	\$4,865,367	\$46,547	1%
'	Maipractice insurance cost	\$4,010,020	ψ 4 ,000,307	φ40,54 <i>1</i>	1 /0
I.	Utilities:				
1	Water	\$179,870	\$232,640	\$52,770	29%
2	Natural Gas	\$1,083,143	\$729,722	(\$353,421)	-33%
3	Oil	\$17,093	\$17,818	\$725	4%
4	Electricity Telephone	\$3,177,410	\$2,855,681	(\$321,729) \$3,037	-10%
5 6	Other Utilities	\$903,759 \$0	\$906,796 \$0	\$3,037 \$0	0% 0%
- 0	Total Utilities	\$5,361,275	\$4,742,657	(\$618,618)	-12%
		V V V V V V V V V V	¥ 1,1 1=,1001	(4010,010)	1=74
J.	Business Expenses:				
1	Accounting Fees	\$744,087	\$791,323	\$47,236	6%
2	Legal Fees	\$938,011	\$1,085,131	\$147,120	16%
3	Consulting Fees	\$6,596,975	\$2,318,907	(\$4,278,068)	-65%
<u>4</u> 5	Dues and Membership Equipment Leases	\$385,002 \$1,945,609	\$378,185 \$1,415,529	(\$6,817) (\$530,080)	-2% -27%
6	Building Leases	\$2,702,266	\$1,939,428	(\$762,838)	-28%
7	Repairs and Maintenance	\$11,575,820	\$12,252,278	\$676,458	6%
8	Insurance	\$1,040,315	\$1,111,573	\$71,258	7%
9	Travel	\$343,325	\$312,714	(\$30,611)	-9%
10	Conferences	\$13,000	\$0	(\$13,000)	-100%
11	Property Tax	\$179,170	\$93,704	(\$85,466)	-48%

FISCAL YEAR 2016

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
LINE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>DIFFERENCE</u>	DIFFERENCE
12	General Supplies	\$1,779,347	\$1,679,465	(\$99,882)	-6%
13	Licenses and Subscriptions	\$640,050	\$586,409	(\$53,641)	-8%
14	Postage and Shipping	\$236,255	\$219,189	(\$17,066)	-7%
15	Advertising	\$1,322,291	\$1,311,432	(\$10,859)	-1%
16	Corporate parent/system fees	\$0	\$0	\$0	0%
17	Computer Software	\$632,110	\$296,453	(\$335,657)	-53%
18	Computer hardware & small equipment	\$79,882	\$79,311	(\$571)	-1%
19	Dietary / Food Services	\$1,982,677	\$1,975,534	(\$7,143)	0%
20	Lab Fees / Red Cross charges	\$976,698	\$975,852	(\$846)	0%
21	Billing & Collection / Bank Fees	\$487,671	\$441,713	(\$45,958)	-9%
22	Recruiting / Employee Education & Recognition	\$363,597	\$340,502	(\$23,095)	-6%
23	Laundry / Linen	\$40,977	\$38,007	(\$2,970)	-7%
24	Professional / Physician Fees	\$8,776,142	\$10,719,387	\$1,943,245	22%
25	Waste disposal	\$0	\$0	\$0	0%
26	Purchased Services - Medical	\$4,768,761	\$4,659,043	(\$109,718)	-2%
27	Purchased Services - Non Medical	\$12,719,370	\$12,522,903	(\$196,467)	-2%
28	Other Business Expenses	\$1,168,984	\$34,367	(\$1,134,617)	-97%
	Total Business Expenses	\$62,438,392	\$57,578,339	(\$4,860,053)	-8%
	·				
K.	Other Operating Expense:				
1	Miscellaneous Other Operating Expenses	\$600,851	\$1,022,308	\$421,457	70%
	Micconarios de Saror Operating Experiose	φοσο,σσι	Ψ1,022,000	ψ121,101	107
	Total Operating Expenses - All Expense Categories*	\$350,127,953	\$344,831,100	(\$5,296,853)	-2%
	Total Operating Expenses All Expense outegones	Ψ000,121,300	ψ0++,001,100	(ψυ,Συυ,υυυ)	
	*AK.The total operating expenses amount above mus	t agree with the to	tal operating expe	nece amount on P	oport 150
	AN. The total operating expenses amount above mus	agree with the to	iai operating expe	inses amount on N	eport 130
	ODED ATING EXPENSE BY DEPARTMENT				
II.	OPERATING EXPENSE BY DEPARTMENT				
_					
Α.	General Services:	4		(4	
1	General Administration	\$21,854,054	\$19,507,412	(\$2,346,642)	
1 2	General Administration General Accounting	\$2,072,390	\$1,835,415	(\$236,975)	-119
1 2 3	General Administration General Accounting Patient Billing & Collection	\$2,072,390 \$5,452,007	\$1,835,415 \$5,390,293	(\$236,975) (\$61,714)	-119 -19
1 2 3 4	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office	\$2,072,390 \$5,452,007 \$6,592,924	\$1,835,415 \$5,390,293 \$5,712,315	(\$236,975) (\$61,714) (\$880,609)	-11% -1% -13%
1 2 3 4 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172	(\$236,975) (\$61,714) (\$880,609) \$1,005,282	-11% -11% -1% -13% -13%
1 2 3 4 5 6	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919	-11% -1% -13% 9% 2%
1 2 3 4 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467	-119 -19 -139 -139 99 29 39
1 2 3 4 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919	-11% -1% -13% 9% 2%
1 2 3 4 5 6 7	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467	-119 -19 -139 -139 99 29 39
1 2 3 4 5 6 7 8	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449)	-119 -19 -139 -139 99 29 39 09 -419
1 2 3 4 5 6 7 8	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678)	-119 -19 -139 -139 99 29 39
1 2 3 4 5 6 7 8 9	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989	-119 -19 -139 99 29 39 09 -419 19
1 2 3 4 5 6 7 8 9 10	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684)	-119 -139 -139 99 29 39 09 -419 19 -29
1 2 3 4 5 6 7 8 9 10 11	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976	-119 -139 -139 -139 -139 -139 -1419 -1419 -19 -29 -29 -2129
1 2 3 4 5 6 7 8 9 10 11 12 13	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459	-119 -139 -139 -139 -139 -139 -1419 -1419 -19 -29 -29 -39 -39 -39 -39 -39 -39 -39 -39 -39 -3
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544)	-119 -139 -139 -139 -139 -139 -149 -1419 -19 -29 -29 -29 -29 -29 -229 -229
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302)	-119 -139 -139 -139 -139 -139 -1419 -1419 -129 -129 -189
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714)	-11% -13% -13% -13% -13% -13% -13% -14% -15% -15% -15% -15% -15% -15% -15% -15
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402)	-11% -13% -13% -13% -13% -13% -13% -14% -15% -15% -15% -15% -15% -15% -15% -15
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714)	-11% -13% -13% -13% -13% -13% -13% -14% -15% -15% -15% -15% -15% -15% -15% -15
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402)	-119 -139 -139 -139 -139 -139 -1419
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services:	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3,706,621)	-119 -139 -139 -139 -139 -139 -1419
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3,706,621)	-119 -139 -139 -139 -139 -139 -149 -149 -149 -149 -149 -149 -149 -14
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B.	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3,706,621)	-119 -139 -139 -139 -139 -139 -139 -1419 -1419 -1419 -129 -189 -189 -29 -29 -29 -29 -29 -29 -29
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3,706,621) \$33,201 \$1,959 \$125,677	-119 -139 -139 -139 -139 -139 -139 -1419 -1419 -129 -129 -129 -189 -29 -29 -29 -59 -29 -59 -59 -59 -59
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086 \$4,750,469	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203 \$420,247 \$124,308 \$2,514,763 \$5,280,547	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3,706,621) \$33,201 \$1,959 \$125,677 \$530,078	-119 -139 -139 -139 -139 -139 -139 -1419 -1419 -1419 -29 -09 -129 -189 -29 -29 -29 -59 -29 -19 -19 -19 -19 -19 -19 -19 -19 -19 -1
1 2 3 4 5 6 7 8 8 9 10 11 12 13 14 15 16 16 17 18 B. 1 2 3 4 5 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records Social Service	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086 \$4,750,469 \$2,727,088	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203 \$420,247 \$124,308 \$2,514,763 \$5,280,547 \$2,747,442	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3706,621) \$33,201 \$1,959 \$125,677 \$530,078 \$20,354	-119 -139 -139 -139 -139 -139 -139 -1419 -1419 -1419 -249 -129 -189 -229 -189 -29 -29 -59 -59 -59 -59 -59 -119
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records Social Service Other Professional Services	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086 \$4,750,469 \$2,727,088 \$5,370,515	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203 \$420,247 \$124,308 \$2,514,763 \$5,280,547 \$2,747,442 \$6,850,062	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3706,621) \$33,201 \$1,959 \$125,677 \$530,078 \$20,354 \$1,479,547	-119 -139 -139 -139 -139 -139 -139 -1419 -
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4 5 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records Social Service	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086 \$4,750,469 \$2,727,088	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203 \$420,247 \$124,308 \$2,514,763 \$5,280,547 \$2,747,442	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3706,621) \$33,201 \$1,959 \$125,677 \$530,078 \$20,354	-119 -139 -139 -139 -139 -139 -139 -1419 -19 -29 -419 -29 -189 -229 -189 -29 -29 -19 -29 -19 -29 -29 -29 -29 -29 -29 -29 -29 -29 -2
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records Social Service Other Professional Services	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086 \$4,750,469 \$2,727,088 \$5,370,515	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203 \$420,247 \$124,308 \$2,514,763 \$5,280,547 \$2,747,442 \$6,850,062	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3706,621) \$33,201 \$1,959 \$125,677 \$530,078 \$20,354 \$1,479,547	-119 -119 -139 -139 -139 -139 -139 -29 -29 -419 -29 -219 -229 -189 -29 -29 -29 -19 -29 -29 -29 -29 -29 -29 -29 -29 -29 -2
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 B. 1 2 3 4 5 5	General Administration General Accounting Patient Billing & Collection Admitting / Registration Office Data Processing Communications Personnel Public Relations Purchasing Dietary and Cafeteria Housekeeping Laundry & Linen Operation of Plant Security Repairs and Maintenance Central Sterile Supply Pharmacy Department Other General Services Total General Services: Medical Care Administration Residency Program Nursing Services Administration Medical Records Social Service Other Professional Services	\$2,072,390 \$5,452,007 \$6,592,924 \$10,695,890 \$364,288 \$53,660,271 \$1,740,465 \$2,537,020 \$4,613,598 \$4,202,487 \$0 \$4,018,508 \$1,540,180 \$6,089,115 \$2,028,759 \$29,691,993 \$7,478,875 \$164,632,824 \$387,046 \$122,349 \$2,389,086 \$4,750,469 \$2,727,088 \$5,370,515	\$1,835,415 \$5,390,293 \$5,712,315 \$11,701,172 \$372,207 \$55,138,738 \$1,738,016 \$1,485,342 \$4,660,587 \$4,108,803 \$0 \$4,515,484 \$1,591,639 \$4,737,571 \$1,673,457 \$29,638,279 \$7,119,473 \$160,926,203 \$420,247 \$124,308 \$2,514,763 \$5,280,547 \$2,747,442 \$6,850,062	(\$236,975) (\$61,714) (\$880,609) \$1,005,282 \$7,919 \$1,478,467 (\$2,449) (\$1,051,678) \$46,989 (\$93,684) \$0 \$496,976 \$51,459 (\$1,351,544) (\$355,302) (\$53,714) (\$359,402) (\$3706,621) \$33,201 \$1,959 \$125,677 \$530,078 \$20,354 \$1,479,547	-119 -139 -139 -139 -139 -139 -1419

LAWRENCE AND MEMORIAL HOSPITAL

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2016

REPORT 175 - HOSPITAL OPERATING EXPENSES BY EXPENSE CATEGORY AND DEPARTMENT

(1)	(2)	(3)	(4)	(5)	(6)
	DECORUPTION	FY 2015	FY 2016	AMOUNT	%
INE	DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE
	December December	\$004.055	#004.070	(#0.070\	00
2	Recovery Room	\$994,955	\$991,676 \$493,006	(\$3,279)	09 -19
<u>3</u> 4	Anesthesiology Delivery Room	\$496,839 \$118,500	\$122,075	(\$3,833) \$3,575	3%
5	Diagnostic Radiology	\$3,565,288	\$3,494,882	(\$70,406)	-2%
6	Diagnostic Radiology Diagnostic Ultrasound	\$2,935,254	\$3,494,882	\$13,704	-29 09
7	Radiation Therapy	\$2,935,234	\$3,171,628	\$177,541	69
8	Radioisotopes	\$1,516,757	\$1,724,505	\$207,748	149
9	CT Scan	\$2,037,069	\$2,180,894	\$143,825	7%
10	Laboratory	\$15,223,990	\$14,517,400	(\$706,590)	-5%
11	Blood Storing/Processing	\$13,223,990	\$14,317,400	\$0	-57
12	Cardiology	\$1,496,892	\$1,525,030	\$28,138	2%
13	Electrocardiology	\$4,158	\$1,323,030	(\$4,088)	-98%
14	Electrocardiology	\$278,878	\$285,771	\$6,893	- 9 67 29
15	Occupational Therapy	\$1,801,640	\$1,874,416	\$72,776	49
16	Speech Pathology	\$744,589	\$762,989	\$18,400	29
17					19
	Audiology Respiratory Therapy	\$755,221	\$760,926	\$5,705	
18 19	Pulmonary Function	\$2,713,543 \$727	\$2,694,154 \$0	(\$19,389) (\$727)	-1909 -1009
	Intravenous Therapy				
20 21	Shock Therapy	\$2,154,621 \$0	\$1,461,873 \$0	(\$692,748) \$0	-32% 0%
22		7 -	\$1,826,473	\$90,212	59
23	Psychiatry / Psychology Services Renal Dialysis	\$1,736,261 \$468,917	\$587,081		25%
24	Emergency Room	\$10,593,872	\$10,981,590	\$118,164 \$387,718	<u>259</u> 49
25	MRI	\$1,619,012	\$1,604,322	(\$14,690)	
26	PET Scan		\$1,604,322	(\$14,690)	-19 09
27	PET/CT Scan	\$0 \$0	\$0 \$0	\$0 \$0	09 09
28					-89
	Endoscopy Slean Contar	\$982,511 \$1,106,596	\$904,643 \$795,878	(\$77,868) (\$310,718)	
29	Sleep Center	. , ,		(' ' '	-28%
30	Lithotripsy	\$0	\$0	\$0	09
31	Cardiac Catheterization/Rehabilitation	\$4,075,654 \$3,828,129	\$4,615,958	\$540,304	13%
32	Occupational Therapy / Physical Therapy		\$3,886,438	\$58,309	29
33 34	Dental Clinic	\$0	\$0	\$0 (\$380.355)	0%
34	Other Special Services	\$7,600,420	\$7,320,165	(\$280,255)	-49
	Total Special Services	\$96,411,159	\$92,785,043	(\$3,626,116)	-4%
	Deviting Completes				
D.	Routine Services:	# 00.070.50.4	400 700 000	A 400,400	
1	Medical & Surgical Units	\$20,272,594	\$20,709,022	\$436,428	29
2	Intensive Care Unit	\$2,873,975	\$3,177,006	\$303,031	119
3	Coronary Care Unit	\$3,260,733	\$3,030,022	(\$230,711)	-7%
4	Psychiatric Unit	\$2,346,724	\$2,439,777	\$93,053	49
5	Pediatric Unit	\$0	\$110,789	\$110,789	09
6	Maternity Unit	\$5,986,189	\$6,110,500	\$124,311	2%
7	Newborn Nursery Unit	\$0	\$0	\$0	0%
8	Neonatal ICU	\$3,397,794	\$3,494,668	\$96,874	39
9	Rehabilitation Unit	\$2,628,328	\$2,423,335	(\$204,993)	-89
10	Ambulatory Surgery	\$2,000,875	\$2,146,199	\$145,324	7%
11	Home Care	\$0	\$0	\$0	0%
12	Outpatient Clinics	\$0	\$0	\$0	09
13	Other Routine Services	\$1,211,298	\$1,140,430	(\$70,868)	-69
	Total Routine Services	\$43,978,510	\$44,781,748	\$803,238	2%
	Other Departments				
E.	Other Departments:	#00 0== ===	Фоо 102 - 2-	(4055 155)	
1	Miscellaneous Other Departments	\$29,358,907	\$28,400,737	(\$958,170)	-3%
	Total Operating Expenses All Departments*	\$250.407.050	¢244 024 400	(\$E 000 0E0)	00
	Total Operating Expenses - All Departments*	\$350,127,953	\$344,831,100	(\$5,296,853)	-2%
	*A E. The total operating expenses amount above				A 4 = A

	LAWRENCE AND MEMORIAL HOSPITAL							
	TWELVE MONTHS ACTUAL FILING							
	FISCAL YEAR 2016							
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
<u>LINE</u>	DESCRIPTION	FY 2014	<u>FY 2015</u>	<u>FY 2016</u>				
Α.	Statement of Operations Summary							
1	Total Net Patient Revenue	\$318,785,233	\$325,022,845	\$312,684,017				
2	Other Operating Revenue	30,278,971	31,431,251	32,656,341				
3	Total Operating Revenue	\$349,064,204	\$356,454,096	\$345,340,358				
4	Total Operating Expenses	348,525,480	350,127,953	344,831,100				
5	Income/(Loss) From Operations	\$538,724	\$6,326,143	\$509,258				
6	Total Non-Operating Revenue	8,788,601	9,936,909	1,820,798				
7	Excess/(Deficiency) of Revenue Over Expenses	\$9,327,325	\$16,263,052	\$2,330,056				
В.	Profitability Summary							
1	Hospital Operating Margin	0.15%	1.73%	0.15%				
2	Hospital Non Operating Margin	2.46%	2.71%	0.52%				
3	Hospital Total Margin	2.61%	4.44%	0.67%				
4	Income/(Loss) From Operations	\$538,724	\$6,326,143	\$509,258				
5	Total Operating Revenue	\$349,064,204	\$356,454,096	\$345,340,358				
6	Total Non-Operating Revenue	\$8,788,601	\$9,936,909	\$1,820,798				
7	Total Revenue	\$357,852,805	\$366,391,005	\$347,161,156				
8	Excess/(Deficiency) of Revenue Over Expenses	\$9,327,325	\$16,263,052	\$2,330,056				
C.	Net Assets Summary							
1	Hospital Unrestricted Net Assets	\$138,729,444	\$103,558,083	\$86,150,497				
2	Hospital Total Net Assets	\$168,209,447	\$128,481,722	\$112,601,826				
3	Hospital Change in Total Net Assets	(\$30,955,053)	(\$39,727,725)	(\$15,879,896)				
4	Hospital Change in Total Net Assets %	84.5%	-23.6%	-12.4%				

	LAWRENCE AND MEMORIAL HOSPITAL							
	TWELVE MONTHS ACTUAL FILING							
	FISCAL YEAR 2016							
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
<u>LINE</u>	DESCRIPTION	FY 2014	<u>FY 2015</u>	FY 2016				
D.	Cost Data Summary							
1	Ratio of Cost to Charges	0.43	0.40	0.39				
2	Total Operating Expenses	\$348,525,480	\$350,127,953	\$344,831,100				
3	Total Gross Revenue	\$788,136,573	\$839,272,510	\$846,701,962				
4	Total Other Operating Revenue	\$29,607,174	\$30,854,159	\$32,202,655				
5	Private Payment to Cost Ratio	1.44	1.50	1.48				
6	Total Non-Government Payments	\$162,923,359	\$164,001,136	\$156,878,554				
7	Total Uninsured Payments	\$0	\$0	\$0				
8	Total Non-Government Charges	\$277,266,300	\$281,621,514	\$281,883,258				
9	Total Uninsured Charges	\$11,401,198	\$9,986,651	\$11,715,748				
10	Medicare Payment to Cost Ratio	0.80	0.83	0.81				
11	Total Medicare Payments	\$116,101,572	\$122,185,330	\$117,576,267				
12	Total Medicare Charges	\$338,864,533	\$366,729,313	\$368,804,744				
13	Medicaid Payment to Cost Ratio	0.60	0.65	0.64				
14	Total Medicaid Payments	\$34,584,718	\$39,897,342	\$39,045,793				
15	Total Medicaid Charges	\$134,729,323	\$152,447,590	\$155,664,291				
16	Uncompensated Care Cost	\$7,521,803	\$6,054,582	\$6,241,609				
17	Charity Care	\$2,681,674	\$2,248,341	\$3,555,323				
18	Bad Debts	\$14,966,698	\$12,798,310	\$12,353,274				
19	Total Uncompensated Care	\$17,648,372	\$15,046,651	\$15,908,597				
20	Uncompensated Care % of Total Expenses	2.2%	1.7%	1.8%				

	LAWRENCE AND MEMORIAL HOSPITAL							
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
<u>LINE</u>	DESCRIPTION	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>				
21	Total Operating Expenses	\$348,525,480	\$350,127,953	\$344,831,100				
E.	Liquidity Measures Summary							
1	Current Ratio	3	3	2				
2	Total Current Assets	\$188,452,894	\$175,461,033	\$146,595,190				
3	Total Current Liabilities	\$55,211,484	\$62,637,173	\$60,315,762				
4	Days Cash on Hand	152	135	109				
5	Cash and Cash Equivalents	\$6,917,676	\$13,348,901	\$3,965,054				
6	Short Term Investments	128,450,331	107,365,636	92,026,239				
7	Total Cash and Short Term Investments	\$135,368,007	\$120,714,537	\$95,991,293				
8	Total Operating Expenses	\$348,525,480	\$350,127,953	\$344,831,100				
9	Depreciation Expense	\$22,635,125	\$23,641,535	\$23,201,919				
10	Operating Expenses less Depreciation Expense	\$325,890,355	\$326,486,418	\$321,629,181				
11	Days Revenue in Patient Accounts Receivable	36	35	32				
12	Net Patient Accounts Receivable	\$36,289,187	\$37,925,784	\$35,197,755				
13	Due From Third Party Payers	\$0	\$0	\$0				
14	Due To Third Party Payers	\$5,165,225	\$6,711,203	\$7,944,521				
4.5	Total Net Patient Accounts Receivable and Third Party Payer	Ф24.422.002	#24.244.504	#07.050.004				
15 16	Activity Total Net Patient Revenue	\$31,123,962 \$318,785,233	\$31,214,581 \$325,022,845	\$27,253,234 \$312,684,017				
47	Average Payment Period	62	70	60				
17	Average Payment Period Total Current Liabilities		70 \$62,627,172	\$60.245.762				
18	Total Operating Expenses	\$55,211,484	\$62,637,173	\$60,315,762				
19 20	Total Operating Expenses Depreciation Expense	\$348,525,480 \$22,635,125	\$350,127,953 \$23,641,535	\$344,831,100 \$23,201,919				

	LAWRENCE AND	MEMORIAL HOSPITAL						
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016				
21	Total Operating Expenses less Depreciation Expense	\$325,890,355	\$326,486,418	\$321,629,181				
F.	Solvency Measures Summary							
1	Equity Financing Ratio	42.5	34.7	32.2				
2	Total Net Assets	\$168,209,447	\$128,481,722	\$112,601,826				
3	Total Assets	\$395,826,273	\$370,738,314	\$350,129,120				
4	Cash Flow to Total Debt Ratio	19.5	24.1	16.4				
5	Excess/(Deficiency) of Revenues Over Expenses	\$9,327,325	\$16,263,052	\$2,330,056				
6	Depreciation Expense	\$22,635,125	\$23,641,535	\$23,201,919				
7	Excess of Revenues Over Expenses and Depreciation Expense	\$31,962,450	\$39,904,587	\$25,531,975				
8	Total Current Liabilities	\$55,211,484	\$62,637,173	\$60,315,762				
9	Total Long Term Debt	\$108,587,802	\$102,938,747	\$94,968,208				
10	Total Current Liabilities and Total Long Term Debt	\$163,799,286	\$165,575,920	\$155,283,970				
11	Long Term Debt to Capitalization Ratio	39.2	44.5	45.8				
12	Total Long Term Debt	\$108,587,802	\$102,938,747	\$94,968,208				
13	Total Net Assets	\$168,209,447	\$128,481,722	\$112,601,826				
14	Total Long Term Debt and Total Net Assets	\$276,797,249	\$231,420,469	\$207,570,034				
15	Debt Service Coverage Ratio	5.3	6.3	4.1				
16	Excess Revenues over Expenses	9,327,325	\$16,263,052	\$2,330,056				
17	Interest Expense	3,542,721	\$3,553,690	\$3,520,300				
18	Depreciation and Amortization Expense	22,635,125	\$23,641,535	\$23,201,919				
19	Principal Payments	3,210,000	\$3,370,000	\$3,540,000				
G.	Other Financial Ratios							
	_							

	LAWRENCE AND I	MEMORIAL HOSPITAL						
	TWELVE MONT	HS ACTUAL FILING						
	FISCAL YEAR 2016 REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
. ,	·	ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016				
20	Average Age of Plant	11.7	12.0	13.2				
21	Accumulated Depreciation	265,615,131	283,857,350	307,044,724				
22	Depreciation and Amortization Expense	22,635,125	23,641,535	23,201,919				
		, , , , , ,	-,- ,					
Н.	Utilization Measures Summary							
1	Patient Days	66,332	62,219	60,634				
2	Discharges	14,150	14,070	13,482				
3	ALOS	4.7	4.4	4.5				
4	Staffed Beds	256	248	249				
5	Available Beds		248	249				
6	Licensed Beds	256	308	308				
7	Occupancy of Staffed Beds	71.0%	68.7%	66.7%				
8	Occupancy of Available Beds	71.0%	68.7%	66.7%				
9	Full Time Equivalent Employees	1,849.1	1,825.7	1,825.7				
I.	Hospital Gross Revenue Payer Mix Percentage							
1	Non-Government Gross Revenue Payer Mix Percentage	33.7%	32.4%	31.9%				
2	Medicare Gross Revenue Payer Mix Percentage	43.0%	43.7%	43.6%				
3	Medicaid Gross Revenue Payer Mix Percentage	17.1%	18.2%	18.4%				
4	Other Medical Assistance Gross Revenue Payer Mix Percentage	0.5%	0.6%	0.7%				
5	Uninsured Gross Revenue Payer Mix Percentage	1.4%	1.2%	1.4%				
6	CHAMPUS / TRICARE Gross Revenue Payer Mix Percentage	4.3%	4.0%	4.1%				
7	Total Gross Revenue Payer Mix Percentage	100.0%	100.0%	100.0%				
8	Non-Government Gross Revenue (Charges)	\$265,865,102	\$271,634,863	\$270,167,510				
9	Medicare Gross Revenue (Charges)	\$338,864,533	\$366,729,313	\$368,804,744				
10	Medicaid Gross Revenue (Charges)	\$134,729,323	\$152,447,590	\$155,664,291				
11	Other Medical Assistance Gross Revenue (Charges)	\$3,609,924	\$4,623,442	\$5,901,247				
12	Uninsured Gross Revenue (Charges)	\$11,401,198	\$9,986,651	\$11,715,748				
13	CHAMPUS / TRICARE Gross Revenue (Charges)	\$33,666,493	\$33,850,651	\$34,448,422				
14	Total Gross Revenue (Charges)	\$788,136,573	\$839,272,510	\$846,701,962				
J.	Hospital Net Revenue Payer Mix Percentage							
1	Non-Government Net Revenue Payer Mix Percentage	50.1%	48.5%	48.2%				
2	Medicare Net Revenue Payer Mix Percentage	35.7%	36.2%	36.2%				

	LAWRENCE AND M	EMORIAL HOSPITAL						
	TWELVE MONTHS ACTUAL FILING							
	FISCAL YEAR 2016							
	REPORT 185 - HOSPITAL FINANCIAL AND STATISTICAL DATA ANALYSIS							
(1)	(2)	(3)	(4)	(5)				
		ACTUAL	ACTUAL	ACTUAL				
LINE	DESCRIPTION	FY 2014	<u>FY 2015</u>	FY 2016				
3	Medicaid Net Revenue Payer Mix Percentage	10.6%	11.8%	12.0%				
4	Other Medical Assistance Net Revenue Payer Mix Percentage	0.3%	0.6%	0.2%				
5	Uninsured Net Revenue Payer Mix Percentage	0.0%	0.0%	0.0%				
6	CHAMPUS / TRICARE Net Revenue Payer Mix Percentage	3.3%	2.9%	3.4%				
7	Total Net Revenue Payer Mix Percentage	100.0%	100.0%	100.0%				
8	Non-Government Net Revenue (Payments)	\$162,923,359	\$164,001,136	\$156,878,554				
9	Medicare Net Revenue (Payments)	\$116,101,572	\$122,185,330	\$117,576,267				
10	Medicaid Net Revenue (Payments)	\$34,584,718	\$39,897,342	\$39,045,793				
11	Other Medical Assistance Net Revenue (Payments)	\$1,023,458	\$1,862,234	\$669,391				
12	Uninsured Net Revenue (Payments)	\$0	\$0	\$0				
13	CHAMPUS / TRICARE Net Revenue Payments)	\$10,582,279	\$9,877,720	\$10,984,114				
14	Total Net Revenue (Payments)	\$325,215,386	\$337,823,762	\$325,154,119				
K.	<u>Discharges</u>							
1	Non-Government (Including Self Pay / Uninsured)	3,795	3,521	3,480				
2	Medicare	6,362	6,527	6,205				
3	Medical Assistance	3,138	3,210	3,058				
4	Medicaid	3,032	3,087	2,975				
5	Other Medical Assistance	106	123	83				
6	CHAMPUS / TRICARE	855	812	739				
7	Uninsured (Included In Non-Government)	89	59	70				
8	Total	14,150	14,070	13,482				
L.	Case Mix Index							
1	Non-Government (Including Self Pay / Uninsured)	1.15850	1.16320	1.22280				
2	Medicare	1.44560	1.44200	1.44890				
3	Medical Assistance	1.04852	1.10527	1.15710				
4	Medicaid	1.05160	1.11250	1.15730				
5	Other Medical Assistance	0.96050	0.92370	1.15010				
6	CHAMPUS / TRICARE	0.99040	0.94130	0.99190				
7	Uninsured (Included In Non-Government)	1.05920	1.08290	1.08350				
8	Total Case Mix Index	1.25304	1.26651	1.29930				
М.	Emergency Department Visits							
1	Emergency Room - Treated and Admitted	6,903	6,573	6,539				
2	Emergency Room - Treated and Discharged	75,467	75,641	73,005				
3	Total Emergency Room Visits	82,370	82,214	79,544				

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
• •		FY 2015	FY 2016	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
I.	MEDICARE MANAGED CARE			T	
Α.	ANTHEM - MEDICARE BLUE CONNECTICUT				
1	Inpatient Charges	\$640,251	\$961,608	\$321,357	50%
2	Inpatient Payments	\$292,061	\$410,284	\$118,223	40%
3	Outpatient Charges	\$395,797	\$859,338	\$463,541	117%
4	Outpatient Payments	\$115,306	\$222,266	\$106,960	93%
5	Discharges	24	37	13	54%
6	Patient Days	150	183	33	22%
7	Outpatient Visits (Excludes ED Visits)	148	496	348	235%
8	Emergency Department Outpatient Visits	31	106	75	242%
9	Emergency Department Inpatient Admissions	14	15	1	7%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$1,036,048	\$1,820,946	\$784,898	76%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$407,367	\$632,550	\$225,183	55%
В.	CIGNA HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$2,614	\$2,614	0%
4	Outpatient Payments	\$0	\$2,575	\$2,575	0%
5	Discharges	0	Ψ2,070	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	2	2	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$2,614	\$2,614	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$2,575	\$2,575	0%
	CONNECTICADE INC				
C .	CONNECTICARE, INC.	\$10,623,599	\$9,765,752	(\$857,847)	00/
	Inpatient Charges Inpatient Payments	\$4,607,454	\$4,091,403		-8% -11%
3	Outpatient Charges	\$13,607,072	\$14,353,977	(\$516,051) \$746,905	5%
<u>3</u>	Outpatient Charges Outpatient Payments	\$3,113,888	\$3,368,994	\$255,106	8%
5	Discharges	371	332	(39)	-11%
6	Patient Days	1,791	1,732	(59)	-3%
7	Outpatient Visits (Excludes ED Visits)	9,782	9,709	(73)	-1%
8	Emergency Department Outpatient Visits	769	668	(101)	-13%
9	Emergency Department Inpatient Admissions	176	219	43	24%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$24,230,671	\$24,119,729	(\$110,942)	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$7,721,342	\$7,460,397	(\$260,945)	-3%
	TOTAL IN ATTENT & COTT ATTENT FAIRENTO	Ψ1,121,042	ψι,-του,οσι	(Ψ200,040)	370

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REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
	, i	FY 2015	FY 2016	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
		<u> </u>			
D.	HEALTHNET OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	OTHER MEDICARE MANAGED CARE				
11	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
F.	OXFORD HEALTH PLANS, INC - MEDICARE ADVANTAGE			(*	
1	Inpatient Charges	\$805,986	\$178,360	(\$627,626)	-78%
2	Inpatient Payments	\$358,281	\$0	(\$358,281)	-100%
3	Outpatient Charges	\$408,662	\$360,670	(\$47,992)	-12%
4	Outpatient Payments	\$86,325	\$61,060	(\$25,265)	-29%
5	Discharges	28	8	(20)	-71%
6	Patient Days	163	39	(124)	-76%
7	Outpatient Visits (Excludes ED Visits)	197	33	(164)	-83%
8	Emergency Department Outpatient Visits	69	69	0	0%
9	Emergency Department Inpatient Admissions	17	7	(10)	-59%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$1,214,648	\$539,030	(\$675,618)	-56%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$444,606	\$61,060	(\$383,546)	-86%

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
G.	UNITED HEALTHCARE INSURANCE COMPANY				
11	Inpatient Charges	\$13,343,581	\$12,255,554	(\$1,088,027)	-8%
2	Inpatient Payments	\$5,470,170	\$5,632,032	\$161,862	3%
3	Outpatient Charges	\$19,601,111	\$21,890,055	\$2,288,944	12%
4	Outpatient Payments	\$5,146,196	\$4,922,707	(\$223,489)	-4%
5	Discharges	466	479	13	3%
6	Patient Days	2,389	2,270	(119)	-5%
7	Outpatient Visits (Excludes ED Visits)	13,224	13,938	714	5%
8	Emergency Department Outpatient Visits	1,073	1,065	(8)	-1%
9	Emergency Department Inpatient Admissions	280	290	10	4%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$32,944,692	\$34,145,609	\$1,200,917	4%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$10,616,366	\$10,554,739	(\$61,627)	-1%
H.	WELLCARE OF CONNECTICUT				
11	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
l.	AETNA				
11	Inpatient Charges	\$1,046,836	\$914,908	(\$131,928)	-13%
2	Inpatient Payments	\$399,697	\$444,506	\$44,809	11%
3	Outpatient Charges	\$1,025,988	\$1,930,736	\$904,748	88%
4	Outpatient Payments	\$209,732	\$499,073	\$289,341	138%
5	Discharges	40	38	(2)	-5%
6	Patient Days	204	152	(52)	-25%
7	Outpatient Visits (Excludes ED Visits)	872	1,194	322	37%
8	Emergency Department Outpatient Visits	68	82	14	21%
9	Emergency Department Inpatient Admissions	17	27	10	59%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$2,072,824	\$2,845,644	\$772,820	37%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$609,429	\$943,579	\$334,150	55%

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMÒÚNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
J.	HUMANA		•		
11	Inpatient Charges	\$53,037	\$205,033	\$151,996	287%
2	Inpatient Payments	\$30,027	\$87,365	\$57,338	191%
3	Outpatient Charges	\$123,724	\$338,316	\$214,592	173%
4	Outpatient Payments	\$53,401	\$104,888	\$51,487	96%
5	Discharges	3	7	4	133%
6	Patient Days	13	30	17	131%
7	Outpatient Visits (Excludes ED Visits)	58	50	(8)	-14%
8	Emergency Department Outpatient Visits	13	25	12	92%
9	Emergency Department Inpatient Admissions	3	3	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$176,761	\$543,349	\$366,588	207%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$83,428	\$192,253	\$108,825	130%
K.	SECURE HORIZONS				
1	Inpatient Charges	\$2,892	\$0	(\$2,892)	-100%
2	Inpatient Charges Inpatient Payments	\$553	\$0 \$0	(\$553)	-100%
3	Outpatient Charges	\$46,813	\$19,954	(\$26,859)	-57%
4	Outpatient Payments	\$9,969	\$4,928	(\$5,041)	-51%
5	Discharges	0	0	(ψο,σ11)	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	44	17	(27)	-61%
8	Emergency Department Outpatient Visits	2	5	3	150%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$49,705	\$19,954	(\$29,751)	-60%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$10,522	\$4,928	(\$5,594)	-53%
	LINIOADE LIFE O LIFAL THINIOLIDANIOE				
<u>L.</u>	UNICARE LIFE & HEALTH INSURANCE	#2	40	Φ.0	201
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

REPORT 200 - HOSPITAL MEDICARE MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	%
LINE	DESCRIPTION	ACTUAL	ACTUAL	DIFFERENCE	DIFFERENCE
M.	UNIVERSAL AMERICAN				
1 1 1	Inpatient Charges	\$0	\$0	\$0	0%
2		\$0	•	\$0	0%
3	Inpatient Payments	\$0	\$0 \$0	\$0	0%
	Outpatient Charges		•		
<u>4</u> 5	Outpatient Payments	\$0 0	\$0 0	\$0 0	0% 0%
6	Discharges	0	0	0	0%
7	Patient Days	0			0%
8	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
9	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions TOTAL INPATIENT & OUTPATIENT CHARGES	\$0		\$0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0 \$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PATMENTS	\$ 0	Φ 0	\$ 0	U 70
N.	EVERCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
II.	TOTAL MEDICARE MANAGED CARE				
11.	TOTAL MILDICARL MANAGED CARL				
	TOTAL INPATIENT CHARGES	\$26,516,182	\$24,281,215	(\$2,234,967)	-8%
	TOTAL INPATIENT PAYMENTS	\$11,158,243	\$10,665,590	(\$492,653)	-4%
	TOTAL OUTPATIENT CHARGES	\$35,209,167	\$39,755,660	\$4,546,493	13%
	TOTAL OUTPATIENT PAYMENTS	\$8,734,817	\$9,186,491	\$451,674	5%
	TOTAL DISCHARGES	932	901	(31)	-3%
	TOTAL PATIENT DAYS	4,710	4,406	(304)	-6%
	TOTAL OUTPATIENT VISITS (EXCLUDES ED VISITS)	24,325	25 427	1,112	5%
	TOTAL COTPATIENT VISITS (EXCLUDES ED VISITS)	24,323	25,437	1,112	3%
	VISITS	2.025	2,022	(2)	0%
	TOTAL EMERGENCY DEPARTMENT INPATIENT	2,025	2,022	(3)	U%
	ADMISSIONS	507	561	54	11%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$61,725,349	\$64,036,875	\$2,311,526	4%
	TOTAL INPATIENT & OUTPATIENT CHARGES TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$19,893,060	\$19,852,081	(\$40,979)	0%

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REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
_					
I.	MEDICAID MANAGED CARE				1
	ANTUEM DI LIE ODGGG AND DI LIE GUIELD OF				
	ANTHEM BLUE CROSS AND BLUE SHIELD OF CONNECTICUT				
A.	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Charges Inpatient Payments	\$0	\$0 \$0	\$0 \$0	0%
3	Outpatient Charges	\$0	\$0 \$0	\$0 \$0	0%
4	Outpatient Orlanges Outpatient Payments	\$0	\$0 \$0	\$0 \$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
		70		Ψ-	• • • • • • • • • • • • • • • • • • • •
В.	COMMUNITY HEALTH NETWORK OF CT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
C.	HEALTHNET OF THE NORTHEAST, INC.				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%

REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3)	(4)	(5)	(6)
		FY 2015	FY 2016	AMOUNT	, ,
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
D.	OTHER MEDICAID MANAGED CARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
E.	WELLCARE OF CONNECTICUT				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
	FIRST CHOICE OF CONNECTICUT, PREFERRED				
F.	ONE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%

REPORT 250 - HOSPITAL MEDICAID MANAGED CARE ACTIVITY

(1)	(2)	(3) FY 2015	(4) FY 2016	(5) AMOUNT	(6)
		ACTUAL	ACTUAL	DIFFERENCE	% DIFFERENCE
			- 1		
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0% 0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
G.	UNITED HEALTHCARE				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
н.	AETNA				
1	Inpatient Charges	\$0	\$0	\$0	0%
2	Inpatient Payments	\$0	\$0	\$0	0%
3	Outpatient Charges	\$0	\$0	\$0	0%
4	Outpatient Payments	\$0	\$0	\$0	0%
5	Discharges	0	0	0	0%
6	Patient Days	0	0	0	0%
7	Outpatient Visits (Excludes ED Visits)	0	0	0	0%
8	Emergency Department Outpatient Visits	0	0	0	0%
9	Emergency Department Inpatient Admissions	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0	\$0	\$0	0%
II.	TOTAL MEDICAID MANAGED CARE				
	TOTAL INDATIFNIT QUARGES	40	***	**	20/
	TOTAL INPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL INPATIENT PAYMENTS	\$0	\$0	\$0	0%
	TOTAL OUTPATIENT CHARGES	\$0	\$0	\$0	0%
	TOTAL DISCUARCES	\$0	\$0	\$0	0%
	TOTAL DISCHARGES TOTAL PATIENT DAYS	0	0	0	0%
	TOTAL PATIENT DATS TOTAL OUTPATIENT VISITS (EXCLUDES ED	0	0	0	0%
	VISITS)	0	0	•	00/
	TOTAL EMERGENCY DEPARTMENT	0	U	0	0%
	OUTPATIENT VISITS	0	0	0	0%
	TOTAL EMERGENCY DEPARTMENT	U	U	U	U 70
	INPATIENT ADMISSIONS	0	0	0	0%
	TOTAL INPATIENT & OUTPATIENT CHARGES	\$0	\$0	<u> </u>	0%
	TOTAL INPATIENT & OUTPATIENT PAYMENTS	\$0 \$0	\$0	\$0 \$0	0%

LAWRENCE + MEMORIAL CORPORATION TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2016** REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION (1) (2) (3) (4) (6) (5) FY 2015 FY 2016 AMOUNT DESCRIPTION **ACTUAL** LINE **ACTUAL** DIFFERENCE **DIFFERENCE ASSETS** A. **Current Assets:** Cash and Cash Equivalents \$24,264,612 \$14,026,653 (\$10,237,959)-42% Short Term Investments \$162,278,643 \$156,268,365 (\$6.010.278)-4% Accounts Receivable (Less: Allowance for -21% Doubtful Accounts) \$50.471.594 \$39.781.581 (\$10.690.013) Current Assets Whose Use is Limited for Current Liabilities \$0 \$0 0% \$0 5 Due From Affiliates \$0 \$0 \$0 0% \$0 6 Due From Third Party Payers \$0 \$0 0% 7 -22% Inventories of Supplies \$8,154,843 \$6,339,039 (\$1,815,804)8 **Prepaid Expenses** \$3,810,426 \$2,693,579 (\$1,116,847) -29% Other Current Assets 10% \$7,379,893 \$8,119,367 \$739,474 **Total Current Assets** \$227,228,584 -11% \$256,360,011 (\$29,131,427)Noncurrent Assets Whose Use is Limited: В. Held by Trustee \$926.080 \$25.563 (\$900.517)-97% Board Designated for Capital Acquisition 0% \$0 \$0 \$0 Funds Held in Escrow 3 \$0 \$0 \$0 0% Other Noncurrent Assets Whose Use is Limited \$46,192,305 \$55,291,109 \$9.098.804 20% **Total Noncurrent Assets Whose Use is** Limited: 17% \$47,118,385 \$55,316,672 \$8,198,287 Interest in Net Assets of Foundation \$0 \$0 \$0 0% Long Term Investments \$0 \$0 \$0 0% Other Noncurrent Assets 76% \$7,609,935 \$13,390,670 \$5,780,735 C. **Net Fixed Assets:** Property, Plant and Equipment -6% \$490,575,752 \$461,896,171 (\$28,679,581)Less: Accumulated Depreciation \$297,167,005 \$311,084,865 \$13,917,860 \$0 Property, Plant and Equipment, Net \$193,408,747 \$150,811,306 (\$42,597,441) -22% 237% Construction in Progress \$2,879,995 \$9,718,135 \$6,838,140 **Total Net Fixed Assets** -18% \$196,288,742 \$160,529,441 (\$35,759,301)

\$507,377,073

\$456,465,367

(\$50,911,706)

-10%

Total Assets

	LA	WRENCE +MEMORIAL CO	RPORATION						
		TWELVE MONTHS ACTU	AL FILING						
FISCAL YEAR 2016 REPORT 300 - PARENT CORPORATION CONSOLIDATED BALANCE SHEET INFORMATION									
	REPORT 300 - PARENT CO	RPORATION CONSOLIDA	TED BALANCE SHE	ET INFORMATION					
(1)	(2)			(2) (3) (4) FY 2015 FY 2016	(5) AMOUNT	(6) %			
<u>LINE</u>	<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	DIFFERENCE	DIFFERENCE				
II.	LIABILITIES AND NET ASSETS								
A.	Current Liabilities:								
1	Accounts Payable and Accrued Expenses	\$50,862,881	\$45,773,096	(\$5,089,785)	-10%				
2	Salaries, Wages and Payroll Taxes	\$9,618,789	\$4,606,101	(\$5,012,688)	-52%				
3	Due To Third Party Payers	\$8,175,846	\$8,082,064	(\$93,782)	-1%				
4	Due To Affiliates	\$0	\$0	\$0	0%				
5	Current Portion of Long Term Debt	\$5,495,740	\$5,729,505	\$233,765	4%				
6	Current Portion of Notes Payable	\$0	\$0	\$0	0%				
7	Other Current Liabilities	\$655,581	\$4,855,823	\$4,200,242	641%				
	Total Current Liabilities	\$74,808,837	\$69,046,589	(\$5,762,248)	-8%				
В.	Long Term Debt:								
1	Bonds Payable (Net of Current Portion)	\$102,938,747	\$94,968,208	(\$7,970,539)	-8%				
2	Notes Payable (Net of Current Portion)	\$0	\$0	\$0	0%				
	Total Long Term Debt	\$102,938,747	\$94,968,208	(\$7,970,539)	-8%				
3	Accrued Pension Liability	\$53,468,405	\$55,791,589	\$2,323,184	4%				
4	Other Long Term Liabilities	\$31,629,767	\$31,471,047	(\$158,720)	-1%				
	Total Long Term Liabilities	\$188,036,919	\$182,230,844	(\$5,806,075)	-3%				
5	Interest in Net Assets of Affiliates or Joint Ventures	\$0	\$0	\$0	0%				
C.	Net Assets:								
1	Unrestricted Net Assets or Equity	\$208,910,764	\$178,490,102	(\$30,420,662)	-15%				
2	Temporarily Restricted Net Assets	\$20,286,597	\$20,546,377	\$259,780	1%				
3	Permanently Restricted Net Assets	\$15,333,956	\$6,151,455	(\$9,182,501)	-60%				
	Total Net Assets	\$244,531,317	\$205,187,934	(\$39,343,383)	-16%				
	Total Liabilities and Net Assets	\$507,377,073	\$456,465,367	(\$50,911,706)	-10%				

LAWRENCE + MEMORIAL CORPORATION TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2016** REPORT 350 - PARENT CORPORATION CONSOLIDATED STATEMENT OF OPERATIONS INFORMATION (1) (2) (6)**AMOUNT** FY 2015 FY 2016 LINE DESCRIPTION **ACTUAL ACTUAL** DIFFERENCE **DIFFERENCE** A. Operating Revenue: 1 Total Gross Patient Revenue \$1,138,320,863 \$920,227,148 (\$218,093,715) -19% Less: Allowances \$676,730,858 \$546,936,526 (\$129,794,332)-19% Less: Charity Care -11% 3 \$6,124,509 \$5,479,120 (\$645,389)Less: Other Deductions 0% 4 \$0 \$0 \$0 **Total Net Patient Revenue** \$455,465,496 \$367,811,502 (\$87,653,994) -19% 5 Provision for Bad Debts \$16,683,423 \$12,867,986 (\$3,815,437)-23% Net Patient Service Revenue less provision for bad debts -19% \$438,782,073 \$354,943,516 (\$83,838,557) 92% 6 Other Operating Revenue \$16,375,817 \$31,406,535 \$15,030,718 Net Assets Released from Restrictions \$566,162 -88% \$4,831,645 (\$4,265,483)**Total Operating Revenue** \$459.989.535 \$386.916.213 (\$73,073,322) -16% В. Operating Expenses: -10% 1 Salaries and Wages \$212,124,691 \$190,576,820 (\$21,547,871)\$59,040,657 \$57,471,190 -3% 2 Fringe Benefits (\$1,569,467)\$16,865,514 16% 3 Physicians Fees \$14.547.169 \$2.318.345 Supplies and Drugs \$76,774,253 \$60,979,672 (\$15,794,581)-21% -17% Depreciation and Amortization \$28,953,704 \$24,034,451 (\$4,919,253)5 **Bad Debts** 0% 6 \$0 \$0 \$0 \$3.520.300 7 Interest Expense \$3.553.690 (\$33,390)-1% 8 Malpractice Insurance Cost \$16,588,039 \$15,919,027 (\$669,012)-4% \$39,784,432 -32% Other Operating Expenses \$58,704,219 (\$18,919,787)**Total Operating Expenses** \$470,286,422 \$409,151,406 (\$61,135,016) -13% 116% Income/(Loss) From Operations (\$10,296,887) (\$22,235,193) (\$11,938,306) C. **Non-Operating Revenue:** 1 Income from Investments \$11,832,973 \$2,398,311 (\$9,434,662)-80% Gifts, Contributions and Donations \$0 0% 2 \$0 \$0 Other Non-Operating Gains/(Losses) \$0 \$0 \$0 0% **Total Non-Operating Revenue** \$11.832.973 \$2,398,311 (\$9,434,662) -80% Excess/(Deficiency) of Revenue Over Expenses (Before Other Adjustments) -1391% \$1,536,086 (\$19,836,882) (\$21,372,968) Other Adjustments: Unrealized Gains/(Losses) \$0 \$0 \$0 0% All Other Adjustments \$0 \$0 \$0 0% **Total Other Adjustments** \$0 \$0 \$0 0%

(\$19,836,882)

(\$21,372,968)

-1391%

\$1,536,086

Excess/(Deficiency) of Revenue Over Expenses

LAWRENCE +MEMORIAL CORPORATION

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2016

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)	(4)	(5)	
		ACTUAL	ACTUAL	ACTUAL	
LINE	DESCRIPTION	FY 2014	FY 2015	FY 2016	
A.	Parent Corporation Statement of Operations Summary				
1	Net Patient Revenue	\$433,230,714	\$438,782,073	\$354,943,516	
2	Other Operating Revenue	21,671,490	21,207,462	31,972,697	
3	Total Operating Revenue	\$454,902,204	\$459,989,535	\$386,916,213	
4	Total Operating Expenses	473,587,676	470,286,422	409,151,406	
5	Income/(Loss) From Operations	(\$18,685,472)	(\$10,296,887)	(\$22,235,193)	
6	Total Non-Operating Revenue	15,297,404	11,832,973	2,398,311	
7	Excess/(Deficiency) of Revenue Over Expenses	(\$3,388,068)	\$1,536,086	(\$19,836,882)	
В.	Parent Corporation Profitability Summary				
1	Parent Corporation Operating Margin	-3.97%	-2.18%	-5.71%	
2	Parent Corporation Non-Operating Margin	3.25%	2.51%	0.62%	
3	Parent Corporation Total Margin	-0.72%	0.33%	-5.10%	
4	Income/(Loss) From Operations	(\$18,685,472)	(\$10,296,887)	(\$22,235,193)	
5	Total Operating Revenue	\$454,902,204	\$459,989,535	\$386,916,213	
6	Total Non-Operating Revenue	\$15,297,404	\$11,832,973	\$2,398,311	
7	Total Revenue	\$470,199,608	\$471,822,508	\$389,314,524	
8	Excess/(Deficiency) of Revenue Over Expenses	(\$3,388,068)	\$1,536,086	(\$19,836,882)	
C.	Parent Corporation Net Assets Summary				
1	Parent Corporation Unrestricted Net Assets	\$241,902,500	\$208,910,764	\$178,490,102	
2	Parent Corporation Total Net Assets	\$282,377,005	\$244,531,317	\$205,187,934	
3	Parent Corporation Change in Total Net Assets	(\$3,598,601)	(\$37,845,688)	(\$39,343,383)	
4	Parent Corporation Change in Total Net Assets %	98.7%	-13.4%	-16.1%	

LAWRENCE +MEMORIAL CORPORATION TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2016

REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS

(1)	(2)	(3)		(4)	(5)
		ACTUAL	ACTUAL ACTUAL		ACTUAL
LINE	DESCRIPTION	FY 2014		FY 2015	FY 2016
D.	Liquidity Measures Summary				
υ.	Liquidity measures Summary				
1	Current Ratio	3.53		3.43	3.29
2	Total Current Assets	\$267,628,231		\$256,360,011	\$227,228,584
3	Total Current Liabilities	\$75,742,576	5	\$74,808,837	\$69,046,589
4	Days Cash on Hand	164	i l	154	161
5	Cash and Cash Equivalents	\$16,480,529)	\$24,264,612	\$14,026,653
6	Short Term Investments	\$184,426,039)	\$162,278,643	\$156,268,365
7	Total Cash and Short Term Investments	\$200,906,568	3	\$186,543,255	\$170,295,018
8	Total Operating Expenses	\$473,587,676	5	\$470,286,422	\$409,151,406
9	Depreciation Expense	\$27,479,122	2	\$28,953,704	\$24,034,451
10	Operating Expenses less Depreciation Expense	\$446,108,554		\$441,332,718	\$385,116,955
11	<u>Days Revenue in Patient Accounts Receivable</u>	3	4	35	33
12	Net Patient Accounts Receivable	\$ 47,482,954	\$	50,471,594	\$ 39,781,581
13	Due From Third Party Payers	\$0)	\$0	\$0
14	Due To Third Party Payers	\$7,257,949)	\$8,175,846	\$8,082,064
15	Total Net Patient Accounts Receivable and Third Party Payer Activity	\$ 40,225,005	\$ \$	42,295,748	\$ 31,699,517
16	Total Net Patient Revenue	\$433,230,714		\$438,782,073	\$354,943,516
				. , ,	. , ,
17	Average Payment Period	6	2	62	65
18	Total Current Liabilities	\$75,742,576	;	\$74,808,837	\$69,046,589
19	Total Operating Expenses	\$473,587,676	3	\$470,286,422	\$409,151,406
20	Depreciation Expense	\$27,479,12	2	\$28,953,704	\$24,034,451
20	Total Operating Expenses less Depreciation Expense	\$446,108,554		\$441,332,718	\$385,116,955

LAWRENCE + MEMORIAL CORPORATION **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 385 - PARENT CORPORATION CONSOLIDATED FINANCIAL DATA ANALYSIS** (1) (2) (3) (4) (5) **ACTUAL ACTUAL ACTUAL** LINE DESCRIPTION FY 2014 FY 2015 FY 2016 E. Solvency Measures Summary 52.7 48.2 45.0 **Equity Financing Ratio** 1 Total Net Assets \$282,377,005 \$244,531,317 \$205,187,934 Total Assets \$535,534,283 \$507,377,073 \$456,465,367 **Cash Flow to Total Debt Ratio** 13.1 17.2 2.6 Excess/(Deficiency) of Revenues Over Expenses (\$3,388,068)\$1,536,086 (\$19,836,882)\$24,034,451 6 Depreciation Expense \$27,479,122 \$28,953,704 Excess of Revenues Over Expenses and Depreciation Expense \$24,091,054 \$30,489,790 \$4,197,569 Total Current Liabilities \$75,742,576 \$74,808,837 \$69,046,589 Total Long Term Debt \$108,587,802 \$102,938,747 \$94,968,208 10 Total Current Liabilities and Total Long Term Debt \$164,014,797 \$184,330,378 \$177,747,584 11 Long Term Debt to Capitalization Ratio 27.8 29.6 31.6 \$94,968,208 12 Total Long Term Debt \$108,587,802 \$102,938,747 Total Net Assets \$282,377,005 \$244,531,317 \$205,187,934

\$390,964,807

\$347,470,064

\$300,156,142

Total Long Term Debt and Total Net Assets

				LAWRENCE	AND MEMORIAL	HOSPITAL		
			LAWRENCE AND MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING					
	FISCAL YEAR 2016					_		
			REPORT 40	0 - HOSPITAL INF			PARTMENT	
			1121 0111 10	11001117121111	7.112.111 525 611		711111111111	
(1)	(2)	(3)	(3a)	(3b)	(4)	(5)	(6)	(7)
. ,	` '	. ,	, ,	` '	. ,	` '	OCCUPANCY	OCCUPANCY
		PATIENT	DISCHARGES OR	ADMISSIONS	STAFFED	AVAILABLE	OF STAFFED	OF AVAILABLE
LINE	DESCRIPTION	DAYS	CU/CCU # PATIENT		BEDS (A)	<u>BEDS</u>	BEDS (A)	<u>BEDS</u>
1	Adult Medical/Surgical	36,477	9,438	8,779	141	141	70.9%	70.9%
2	ICU/CCU (Excludes Neonatal ICU)	5,304	409	0	20	20	72.7%	72.7%
3	Psychiatric: Ages 0 to 17	0	0	0	0	0	0.0%	0.0%
4	Psychiatric: Ages 18+	5,110	679	679	18	18	77.8%	77.8%
	TOTAL PSYCHIATRIC	5,110	679	679	18	18	77.8%	77.8%
5	Rehabilitation	4,340	275	275	16	16	74.3%	74.3%
6	Maternity	4,074	1,472	1,472	24	24	46.5%	46.5%
7	Newborn	3,155	1,308	1,308	14	14	61.7%	61.7%
8	Neonatal ICU	1,874	156	0	10	10	51.3%	51.3%
9	Pediatric	300	154	154	6	6	13.7%	13.7%
10	Other	0	0	0	0	0	0.0%	0.0%
	TOTAL EXCLUDING NEWBORN	57,479	12,174	11,359	235	235	67.0%	67.0%
	TOTAL INPATIENT BED UTILIZATION	60,634	13,482	12,667	249	249	66.7%	66.7%
	TOTAL INPATIENT REPORTED YEAR	60,634	,	12,667	249	249	66.7%	66.7%
	TOTAL INPATIENT PRIOR YEAR DIFFERENCE #: REPORTED VS. PRIOR YEAR	62,219 -1,585		13,521 -854	248 1	248 1	68.7% -2.0%	68.7% -2.0%
	DIFFERENCE #: REPORTED VS. PRIOR YEAR	-1,585	-388	-654	1	1	-2.0%	-2.0%
	DIFFERENCE %: REPORTED VS. PRIOR YEAR	-3%	-4%	-6%	0%	0%	-3%	-3%
	Total Licensed Beds and Bassinets	308						
(A) T	his number may not exceed the number of availa	ble beds for eac	h department or in t	otal.				
Note	: Total discharges do not include ICU/CCU patien	ts.						

		AND MEMORIAL HO			
		ISCAL YEAR 2016	LING		
	REPORT 450 - HOSPITAL INPATIENT ANI		R SERVICES UTILI	ZATION AND FTEs	
(4)		(0)	(0)	(5)	(0)
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	<u>DIFFERENCE</u>	<u>DIFFERENCE</u>
Α.	CT Scans (A)				
1	Inpatient Scans	6,348	6,358	10	0%
	Outpatient Scans (Excluding Emergency Department	5,5 15	2,000		
2	Scans)	9,757	8,670	-1,087	-11%
3	Emergency Department Scans Other Non-Hospital Providers' Scans (A)	7,784	8,022	238	3% 0%
-	Total CT Scans	23,889	23,050	-839	-4%
	MRI Scans (A)				
1	Inpatient Scans Outpatient Scans (Excluding Emergency Department	1,311	1,110	-201	-15%
2	Scans)	10,545	10,229	-316	-3%
3	Emergency Department Scans	146	135	-11	-8%
4	Other Non-Hospital Providers' Scans (A) Total MRI Scans	0	0	0	0%
-	I OLAH WIRT SCAIIS	12,002	11,474	-528	-4%
C.	PET Scans (A)				
1	Inpatient Scans	0	0	0	0%
	Outpatient Scans (Excluding Emergency Department	_	4	4	200/
	Scans) Emergency Department Scans	5	0	-1 0	-20% 0%
	Other Non-Hospital Providers' Scans (A)	0	0	0	0%
	Total PET Scans	5	4	-1	-20%
_	DET/OT Coope (A)				
D.	PET/CT Scans (A) Inpatient Scans	1	1	0	0%
·	Outpatient Scans (Excluding Emergency Department	-			070
	Scans)	549	608	59	11%
	Emergency Department Scans Other Non-Hospital Providers' Scans (A)	0	2	2	0% 0%
	Total PET/CT Scans	550	611	61	11%
	(A) If the Hospital is not the primary provider of these			cal year	
	volume of each of these types of scans from the	primary provider of tr	ne scans.		
E.	Linear Accelerator Procedures				
1	Inpatient Procedures	83	114	31	37%
2	Outpatient Procedures	7,723	7,393	-330	-4%
	Total Linear Accelerator Procedures	7,806	7,507	-299	-4%
F.	Cardiac Catheterization Procedures				
	Inpatient Procedures	314	400	86	27%
2	Outpatient Procedures	331	344	13	4%
	Total Cardiac Catheterization Procedures	645	744	99	15%
G.	Cardiac Angioplasty Procedures				
	Primary Procedures	121	84	-37	-31%
2	Elective Procedures	63	74	11	17%
-	Total Cardiac Angioplasty Procedures	184	158	-26	-14%
Н.	Electrophysiology Studies				
1	Inpatient Studies	0	0	0	0%
2	Outpatient Studies Total Electrophysiology Studies	0	0	0	0%
	Total Electrophysiology Studies	0	0	0	0%
I.	Surgical Procedures				
1	Inpatient Surgical Procedures	2,474	2,302	-172	-7%
2	Outpatient Surgical Procedures	9,870	9,668	-202	-2%
	Total Surgical Procedures	12,344	11,970	-374	-3%
J.	Endoscopy Procedures				
1	Inpatient Endoscopy Procedures	772	694	-78	-10%

(1)	REPORT 450 - HOSPITAL INPATIENT AI	E MONTHS ACTUAL FIL FISCAL YEAR 2016 ND OUTPATIENT OTHEI	-		
(1)					
(1)		ND OUTPATIENT OTHE			
			R SERVICES UTILIZ	ZATION AND FTES	
	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE DESCRIPTION	ON	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
					_
2 Outpatient E	ndoscopy Procedures	1,951	1,845	-106	-5%
	copy Procedures	2,723	2,539	-184	-7%
	.,	,	,		
K. Hospital En	nergency Room Visits				
	Room Visits: Treated and Admitted	6,573	6,539	-34	-1%
2 Emergency	Room Visits: Treated and Discharged	75,641	73,005	-2,636	-3%
Total Emerc	gency Room Visits	82,214	79,544	-2,670	-3%
	•		-,-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
L. Hospital Cli	nic Visits				
	buse Treatment Clinic Visits	0	0	0	0%
2 Dental Clinic		0	0	0	0%
3 Psychiatric (17,342	14,678	-2,664	-15%
4 Medical Clin		0	0	0	0%
5 Medical Clin	ic Visits - Pediatric Clinic	0	0	0	0%
	ic Visits - Urgent Care Clinic	0	0	0	0%
	ic Visits - Family Practice Clinic	0	0	0	0%
	ic Visits - Other Medical Clinics	0	0	0	0%
9 Specialty Cli	nic Visits	0	0	0	0%
10 Specialty Cli	nic Visits - Cardiac Clinic	0	0	0	0%
	nic Visits - Chronic Pain Clinic	0	0	0	0%
12 Specialty Cli	nic Visits - OB-GYN Clinic	0	0	0	0%
13 Specialty Cli	nic Visits - Other Speciality Clinics	0	0	0	0%
Total Hospi	tal Clinic Visits	17,342	14,678	-2,664	-15%
M. Other Hosp	ital Outpatient Visits				
	n (PT/OT/ST)	74,977	72,237	-2,740	-49
2 Cardiac Reh	abilitation	5,723	5,688	-35	-1%
3 Chemothera	ру	6,961	7,163	202	3%
4 Gastroenter		3,018	2,863	-155	-5%
5 Other Outpa		257,499	247,796	-9,703	-4%
Total Other	Hospital Outpatient Visits	348,178	335,747	-12,431	-4%
N. Hospital Fu	Il Time Equivalent Employees				
1 Total Nursin		417.1	429.8	12.7	3%
2 Total Physic	ian FTEs	1.6	1.5	-0.1	-6%
	ursing and Non-Physician FTEs	1,407.0	1,394.4	-12.6	-1%
Total Hosni	tal Full Time Equivalent Employees	1,825.7	1,825.7	0.0	0%
		1,020.1	.,020.7	0.0	

LAWRENCE AND MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2016** REPORT 485 - HOSPITAL OUTPATIENT SURGICAL, ENDOSCOPY AND EMERGENCY ROOM SERVICES BY LOCATION (3) (1) (2) (4) (5) (6) AMOUNT ACTUAL ACTUAL % LINE DESCRIPTION FY 2015 DIFFERENCE DIFFERENCE FY 2016 A. **Outpatient Surgical Procedures** 1 L&M 365 Montauk Hospital 7,532 7,635 103 1% 2,338 -305 -13% 2 Pequot Health Center Groton 2,033 Total Outpatient Surgical Procedures(A) 9,870 9,668 -202 -2% В. Outpatient Endoscopy Procedures L&M 365 Montauk Ave Hospital 1,951 1,845 -106 -5% **Total Outpatient Endoscopy Procedures(B)** 1,951 1,845 -106 -5% C. **Outpatient Hospital Emergency Room Visits** L&M 365 Montauk Ave Hospital -1,646 -4% 43,083 41,437 1 Pequot Health Center Groton 32,558 31,568 -990 -3% Total Outpatient Hospital Emergency Room Visits(C) 73,005 75,641 -2,636 -3% (A) Must agree with Total Outpatient Surgical Procedures on Report 450. (B) Must agree with Total Outpatient Endoscopy Procedures on Report 450. (C) Must agree with Emergency Room Visits Treated and Discharged on Report 450.

FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

	AND DASELINE UNDERPATIVIENT DA	A. COMPARAI	IVE ANALI SI	3	
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
	DATA BY MA IOR BAYER CATEGORY				
I.	DATA BY MAJOR PAYER CATEGORY				
_	MEDIOADE				
Α.	MEDICARE				
	MEDICADE INDATIENT				
	MEDICARE INPATIENT	•	*****	/*	
	INPATIENT ACCRUED CHARGES	\$168,649,538	\$162,481,939	(\$6,167,599)	-4%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$70,353,365	\$69,716,407	(\$636,958)	-1%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	41.72%	42.91%	1.19%	3%
4	DISCHARGES	6,527	6,205	(322)	-5%
5	CASE MIX INDEX (CMI)	1.44200	1.44890	0.00690	0%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	9,411.93400	8,990.42450	(421.50950)	-4%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$7,474.91	\$7,754.52	\$279.61	4%
8	PATIENT DAYS	32,565	31,881	(684)	-2%
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$2,160.40	\$2,186.77	\$26.37	1%
10	AVERAGE LENGTH OF STAY	5.0	5.1	0.1	3%
	MEDICARE OUTPATIENT				
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$198,079,775	\$206,322,805	\$8,243,030	4%
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$51,831,965	\$47,859,860	(\$3,972,105)	-8%
13	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	26.17%	23.20%	-2.97%	-11%
14	OUTPATIENT CHARGES / INPATIENT CHARGES	117.45%	126.98%	9.53%	8%
15	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	7,665.99605	7,879.23269	213.23664	3%
16	OUTPATIENT ACCRUED PAYMENTS / OPED	\$6,761.28	\$6,074.18	(\$687.10)	-10%
	MEDICARE TOTALS (INPATIENT + OUTPATIENT)				
17	TOTAL ACCRUED CHARGES	\$366,729,313	\$368,804,744	\$2,075,431	1%
18	TOTAL ACCRUED PAYMENTS	\$122,185,330	\$117,576,267	(\$4,609,063)	-4%
19	TOTAL ALLOWANCES	\$244,543,983	\$251,228,477	\$6,684,494	3%

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FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS							
		ACTUAL	ACTUAL	AMOUNT	0/			
1 1815	DESCRIPTION	ACTUAL	ACTUAL	AMOUNT	%			
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE			
В.	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)							
<u> </u>	HON COVERRIBERT (INCLODING CELL 1 AT 7 CHINGCHED)							
	NON-GOVERNMENT INPATIENT							
1	INPATIENT ACCRUED CHARGES	\$70,270,602	\$70,898,430	\$627,828	1%			
	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$48,458,517	\$50,728,282	\$2,269,765	5%			
	INPATIENT PAYMENTS / INPATIENT CHARGES	68.96%	71.55%	2.59%	4%			
	DISCHARGES	3,521	3,480	(41)	-1%			
	CASE MIX INDEX (CMI)	1.16320	1.22280	0.05960	5%			
	CASE MIX ADJUSTED DISCHARGES (CMAD)	4,095.62720	4,255.34400	159.71680	4%			
	INPATIENT ACCRUED PAYMENT / CMAD	\$11,831.77	\$11,921.08	\$89.31	1%			
8	MEDICARE - NON-GOVERNMENT IP PMT / CMAD	(\$4,356.86)	(\$4,166.56)	\$190.30	-4%			
9	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$17,844,070)	(\$17,730,141)	\$113,929	-1%			
	PATIENT DAYS	12,808	12,890	82	1%			
11	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$3,783.46	\$3,935.48	\$152.02	4%			
12	AVERAGE LENGTH OF STAY	3.6	3.7	0.1	2%			
	NON-GOVERNMENT OUTPATIENT							
13	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$211,350,912	\$210,984,828	(\$366,084)	0%			
14	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$115,542,619	\$106,150,272	(\$9,392,347)	-8%			
15	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	54.67%	50.31%	-4.36%	-8%			
16	OUTPATIENT CHARGES / INPATIENT CHARGES	300.77%	297.59%	-3.18%	-1%			
17	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	10,590.01261	10,356.04317	(233.96944)	-2%			
18	OUTPATIENT ACCRUED PAYMENTS / OPED	\$10,910.53	\$10,250.08	(\$660.45)	-6%			
19	MEDICARE- NON-GOVERNMENT OP PMT / OPED	(\$4,149.24)	(\$4,175.90)	(\$26.66)	1%			
20	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$43,940,552)	(\$43,245,825)	\$694,727	-2%			
	NON-GOVERNMENT TOTALS (INPATIENT + OUTPATIENT)							
21	TOTAL ACCRUED CHARGES	\$281,621,514	\$281,883,258	\$261,744	0%			
22	TOTAL ACCRUED PAYMENTS	\$164,001,136	\$156,878,554	(\$7,122,582)	-4%			
23	TOTAL ALLOWANCES	\$117,620,378	\$125,004,704	\$7,384,326	6%			
24	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	(\$61,784,622)	(\$60,975,966)	\$808,656	-1%			
	NON-GOVERNMENT CONTRACTUAL ALLOWANCES (NGCA) DATA							
25	ACCRUED CHARGES ASSOCIATED WITH NGCA	\$257,118,682	\$256,935,481	(\$183,201)	0%			
26	ACCRUED PAYMENTS ASSOCIATED WITH NGCA	\$160,242,760	\$150,322,481	(\$9,920,279)	-6%			
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)							
27	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$96,875,922	\$106,613,000	\$9,737,078	10%			
28	TOTAL ACTUAL DISCOUNT PERCENTAGE	37.68%	41.49%	3.82%				

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FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS						
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE	% DIFFERENCE		
	<u></u>	11.20.0					
C.	UNINSURED						
	UNINSURED INPATIENT						
1	INPATIENT ACCRUED CHARGES	\$1,054,326	\$1,261,614	\$207,288	20%		
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$0	\$0	\$0	0%		
3	INPATIENT PAYMENTS / INPATIENT CHARGES	0.00%	0.00%	0.00%	0%		
4	DISCHARGES	59	70	11	19%		
5	CASE MIX INDEX (CMI)	1.08290	1.08350	0.00060	0%		
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	63.89110	75.84500	11.95390	19%		
7	INPATIENT ACCRUED PAYMENT / CMAD	\$0.00	\$0.00	\$0.00	0%		
8	NON-GOVERNMENT - UNINSURED IP PMT / CMAD	\$11,831.77	\$11,921.08	\$89.31	1%		
9	MEDICARE - UNINSURED IP PMT / CMAD	\$7,474.91	\$7,754.52	\$279.61	4%		
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$477,580	\$588,141	\$110,561	23%		
11	PATIENT DAYS	166	236	70	42%		
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$0.00	\$0.00	\$0.00	0%		
13	AVERAGE LENGTH OF STAY	2.8	3.4	0.6	20%		
	UNINSURED OUTPATIENT						
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$8,932,325	\$10,454,134	\$1,521,809	17%		
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$0	\$0	\$0	0%		
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	0.00%	0.00%	0.00%	0%		
17	OUTPATIENT CHARGES / INPATIENT CHARGES	847.21%	828.63%	-18.58%	-2%		
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	499.85220	580.04222	80.19001	16%		
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$0.00	\$0.00	\$0.00	0%		
20	NON-GOVERNMENT - UNINSURED OP PMT / OPED	\$10,910.53	\$10,250.08	(\$660.45)	-6%		
21	MEDICARE - UNINSURED OP PMT / OPED	\$6,761.28	\$6,074.18	(\$687.10)	-10%		
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,379,642	\$3,523,280	\$143,638	4%		
	UNINSURED TOTALS (INPATIENT AND OUTPATIENT)						
23	TOTAL ACCRUED CHARGES	\$9,986,651	\$11,715,748	\$1,729,097	17%		
24	TOTAL ACCRUED PAYMENTS	\$0	\$0	\$0	0%		
25	TOTAL ALLOWANCES	\$9,986,651	\$11,715,748	\$1,729,097	17%		
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$3,857,222	\$4,111,421	\$254,199	7%		
20	TOTAL OFFER LIMIT (OVER) / UNDERPATIMENT	φ3,031,222	φ 4 , ι ι ι ,4∠ ι	φ204,199	170		

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FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
D.	STATE OF CONNECTICUT MEDICAID				
	MEDICAID INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$59,068,288	\$55,055,803	(\$4,012,485)	-7%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$16,753,204	\$17,445,509	\$692,305	4%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	28.36%	31.69%	3.32%	12%
4	DISCHARGES	3,087	2,975	(112)	-4%
5	CASE MIX INDEX (CMI)	1.11250	1.15730	0.04480	4%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	3,434.28750	3,442.96750	8.68000	0%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$4,878.22	\$5,067.00	\$188.78	4%
8	NON-GOVERNMENT - MEDICAID IP PMT / CMAD	\$6,953.55	\$6,854.08	(\$99.47)	-1%
9	MEDICARE - MEDICAID IP PMT / CMAD	\$2,596.69	\$2,687.52	\$90.83	3%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$8,917,788	\$9,253,044	\$335,256	4%
11	PATIENT DAYS	13,835	13,229	(606)	-4%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,210.93	\$1,318.73	\$107.80	9%
13	AVERAGE LENGTH OF STAY	4.5	4.4	(0.0)	-1%
	MEDICAID OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$93,379,302	\$100,608,488	\$7,229,186	8%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$23,144,138	\$21,600,284	(\$1,543,854)	-7%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	24.79%	21.47%	-3.32%	-13%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	158.09%	182.74%	24.65%	16%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	4,880.14661	5,436.48872	556.34211	11%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$4,742.51	\$3,973.20	(\$769.30)	-16%
20	NON-GOVERNMENT - MEDICAID OP PMT / OPED	\$6,168.02	\$6,276.88	\$108.86	2%
21	MEDICARE - MEDICAID OP PMT / OPED	\$2,018.77	\$2,100.97	\$82.20	4%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$9,851,912	\$11,421,915	\$1,570,003	16%
	MEDICAID TOTALS (INPATIENT + OUTPATIENT)				
23	TOTAL ACCRUED CHARGES	\$152,447,590	\$155,664,291	\$3,216,701	2%
24	TOTAL ACCRUED PAYMENTS	\$39,897,342	\$39,045,793	(\$851,549)	-2%
25	TOTAL ALLOWANCES	\$112,550,248	\$116,618,498	\$4,068,250	4%
26	TOTAL UPPER LIMIT (OVER) / UNDERPAYMENT	\$18,769,700	\$20,674,959	\$1,905,259	10%

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LAWRENCE AND MEMORIAL HOSPITAL

TWELVE MONTHS ACTUAL FILING

FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

		ACTUAL	ACTUAL	AMOUNT	%
<u>LINE</u>	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
_	OTHER MEDICAL ASSISTANCE (O.M.A.)				
Ε.	OTHER MEDICAL ASSISTANCE (O.M.A.)				
	OTHER MEDICAL ASSISTANCE INPATIENT				
1	INPATIENT ACCRUED CHARGES	\$2,140,405	\$3,012,299	\$871,894	41%
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$825,171	\$188,341	(\$636,830)	-77%
3	INPATIENT PAYMENTS / INPATIENT CHARGES	38.55%	6.25%	-32.30%	-84%
4	DISCHARGES	123	83	(40)	-33%
5	CASE MIX INDEX (CMI)	0.92370	1.15010	0.22640	25%
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	113.61510	95.45830	(18.15680)	-16%
7	INPATIENT ACCRUED PAYMENT / CMAD	\$7,262.86	\$1,973.02	(\$5,289.85)	-73%
8	NON-GOVERNMENT - O.M.A IP PMT / CMAD	\$4,568.91	\$9,948.06	\$5,379.15	118%
9	MEDICARE - O.M.A. IP PMT / CMAD	\$212.05	\$5,781.50	\$5,569.45	2627%
10	INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	\$24,092	\$551,892	\$527,800	2191%
11	PATIENT DAYS	483	417	(66)	-14%
12	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,708.43	\$451.66	(\$1,256.77)	-74%
13	AVERAGE LENGTH OF STAY	3.9	5.0	1.1	28%
	OTHER MEDICAL ASSISTANCE OUTPATIENT				
14	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$2,483,037	\$2,888,948	\$405,911	16%
15	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$1,037,063	\$481,050	(\$556,013)	-54%
16	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	41.77%	16.65%	-25.11%	-60%
17	OUTPATIENT CHARGES / INPATIENT CHARGES	116.01%	95.91%	-20.10%	-17%
18	OUTPATIENT EQUIVALENT DISCHARGES (OPED)	142.68961	79.60122	(63.08839)	-44%
19	OUTPATIENT ACCRUED PAYMENTS / OPED	\$7,267.96	\$6,043.25	(\$1,224.72)	-17%
20	NON-GOVERNMENT - O.M.A OP PMT / CMAD	\$3,642.56	\$4,206.83	\$564.27	15%
21	MEDICARE - O.M.A. OP PMT / CMAD	(\$506.68)	\$30.93	\$537.61	-106%
22	OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT	(\$72,298)	\$2,462	\$74,760	-103%
	OTHER MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTP	PATIENT)			
23	TOTAL ACCRUED CHARGES	\$4,623,442	\$5,901,247	\$1,277,805	28%
24	TOTAL ACCRUED CHARGES TOTAL ACCRUED PAYMENTS	\$1,862,234	\$669,391	(\$1,192,843)	-64%
25	TOTAL ALLOWANCES	\$2,761,208	\$5,231,856	\$2,470,648	89%
	10 THE THEOTOTION	Ψ2,701,200	ψ5,251,000	Ψ2,710,040	0370
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LAWRENCE AND MEMORIAL HOSPITAL TWELVE MONTHS ACTUAL FILING **FISCAL YEAR 2016 REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT** AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS **ACTUAL ACTUAL** AMOUNT % LINE DESCRIPTION FY 2015 FY 2016 **DIFFERENCE DIFFERENCE** F. TOTAL MEDICAL ASSISTANCE (MEDICAID + OTHER MEDICAL ASSISTANCE) TOTAL MEDICAL ASSISTANCE INPATIENT INPATIENT ACCRUED CHARGES \$61,208,693 \$58,068,102 (\$3,140,591) -5% 2 0% INPATIENT ACCRUED PAYMENTS (IP PMT) \$17,578,375 \$17,633,850 \$55,475 3 INPATIENT PAYMENTS / INPATIENT CHARGES 28.72% 30.37% 1.65% 6% 4 DISCHARGES -5% 3,210 3,058 (152)CASE MIX INDEX (CMI) 1.10527 1.15710 0.05184 5% 0% 6 CASE MIX ADJUSTED DISCHARGES (CMAD) 3.547.90260 3.538.42580 (9.47680)7 INPATIENT ACCRUED PAYMENT / CMAD \$4,954.58 \$28.95 1% \$4,983.53 8 1% NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD \$6,877.19 \$6,937.55 \$60.36 9 MEDICARE - TOTAL MEDICAL ASSISTANCE IP PMT / CMAD \$2 520 33 \$2,770.99 \$250.66 10% INPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$9,804,936 \$863,056 10% 10 \$8,941,880 PATIENT DAYS -5% 11 14,318 13,646 (672) INPATIENT ACCRUED PAYMENT / PATIENT DAY \$1,227.71 \$1,292.24 \$64.52 5% 12 AVERAGE LENGTH OF STAY 0% 13 4.5 4.5 0.0 TOTAL MEDICAL ASSISTANCE OUTPATIENT OUTPATIENT ACCRUED CHARGES (OP CHGS) \$95,862,339 \$103,497,436 \$7,635,097 8% 14 OUTPATIENT ACCRUED PAYMENTS (OP PMT) -9% 15 \$24,181,201 \$22,081,334 (\$2,099,867)OUTPATIENT PAYMENTS / OUTPATIENT CHARGES -15% 16 25 22% 21 34% -3 89% OUTPATIENT CHARGES / INPATIENT CHARGES 178.23% 14% 17 156.62% 21.62% 10% 18 OUTPATIENT EQUIVALENT DISCHARGES (OPED) 5,022.83622 5,516.08994 493.25372 \$4,814.25 -17% OUTPATIENT ACCRUED PAYMENTS / OPED \$4.003.08 (\$811.18)19 2% 20 NON-GOVERNMENT - TOTAL MEDICAL ASSISTANCE OP PMT / OPED \$6,096.27 \$6,247.00 \$150.73 MEDICARE - TOTAL MEDICAL ASSISTANCE OP PMT / OPED \$1,947.03 \$2,071.10 \$124.07 6% 17% OUTPATIENT UPPER LIMIT (OVER) / UNDERPAYMENT \$9,779,614 \$11,424,377 \$1,644,763 22 TOTAL MEDICAL ASSISTANCE TOTALS (INPATIENT + OUTPATIENT) TOTAL ACCRUED CHARGES 3% 23 \$157.071.032 \$161.565.538 \$4,494,506 24 TOTAL ACCRUED PAYMENTS \$41,759,576 \$39,715,184 (\$2,044,392)-5%

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\$115,311,456

\$121,850,354

\$6,538,898

6%

TOTAL ALLOWANCES

FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS						
		ACTUAL	ACTUAL	AMOUNT	0/		
LINE	DESCRIPTION	ACTUAL	ACTUAL	AMOUNT	%		
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE		
G.	CHAMPUS / TRICARE						
<u> </u>	OTTAMIN GOT TRIGARE						
	CHAMPUS / TRICARE INPATIENT						
1	INPATIENT ACCRUED CHARGES	\$11,008,953	\$9,964,792	(\$1,044,161)	-9%		
2	INPATIENT ACCRUED PAYMENTS (IP PMT)	\$4,609,438	\$5,177,610	\$568,172	12%		
3	INPATIENT PAYMENTS / INPATIENT CHARGES	41.87%	51.96%	10.09%	24%		
4	DISCHARGES	812	739	(73)	-9%		
5	CASE MIX INDEX (CMI)	0.94130	0.99190	0.05060	5%		
6	CASE MIX ADJUSTED DISCHARGES (CMAD)	764.33560	733.01410	(31.32150)	-4%		
7	INPATIENT ACCRUED PAYMENT / CMAD	\$6,030.65	\$7,063.45	\$1,032.81	17%		
8	PATIENT DAYS	2,528	2,217	(311)	-12%		
9	INPATIENT ACCRUED PAYMENT / PATIENT DAY	\$1,823.35	\$2,335.41	\$512.06	28%		
10	AVERAGE LENGTH OF STAY	3.1	3.0	(0.1)	-4%		
		-		(3)			
	CHAMPUS / TRICARE OUTPATIENT						
11	OUTPATIENT ACCRUED CHARGES (OP CHGS)	\$22,841,698	\$24,483,630	\$1,641,932	7%		
12	OUTPATIENT ACCRUED PAYMENTS (OP PMT)	\$5,268,282	\$5,806,504	\$538,222	10%		
	CHAMPUS / TRICARE TOTALS (INPATIENT + OUTPATIENT)						
13	TOTAL ACCRUED CHARGES	\$33,850,651	\$34,448,422	\$597,771	2%		
14	TOTAL ACCRUED PAYMENTS	\$9,877,720	\$10,984,114	\$1,106,394	11%		
15	TOTAL ALLOWANCES	\$23,972,931	\$23,464,308	(\$508,623)	-2%		
H.	OTHER DATA						
1	OTHER OPERATING REVENUE	\$30,854,159	\$32,202,655	\$1,348,496	4%		
2	TOTAL OPERATING EXPENSES	\$350,127,953	\$344,831,100	(\$5,296,853)	-2%		
3	UCP DSH PAYMENTS (Gross DSH plus Upper Limit Adjustment)	\$0	\$0	\$0	0%		
3	DOT POTT ATMENTO (Closs BOTT plus oppor Elinit Adjustitions)	ΨΟ	ΨΟ	ΨΟ	0 70		
	COST OF UNCOMPENSATED CARE (BASELINE METHODOLOGY)						
4	CHARITY CARE (CHARGES)	\$2,248,341	\$3,555,323	\$1,306,982	58%		
	BAD DEBTS (CHARGES)	\$12,798,310	\$12,353,274	(\$445,036)	-3%		
6	UNCOMPENSATED CARE (CHARGES)	\$15,046,651	\$15,908,597	\$861,946	6%		
7	COST OF UNCOMPENSATED CARE	\$6,035,765	\$6,030,509	(\$5,256)	0%		
,		\$5,555,755	+ 0,000,000	(\$0,200)	070		
	TOTAL MEDICAL ASSISTANCE UNDERPAYMENT (BASELINE METHODOL	_OGY)					
8	TOTAL ACCRUED CHARGES	\$157,071,032	\$161,565,538	\$4,494,506	3%		
9	TOTAL ACCRUED PAYMENTS	\$41,759,576	\$39,715,184	(\$2,044,392)	-5%		
10	COST OF TOTAL MEDICAL ASSISTANCE	\$63,006,963	\$61,245,022	(\$1,761,941)	-3%		
11	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$21,247,387	\$21,529,838	\$282,451	1%		

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FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT

	REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT					
	AND BASELINE UNDERPAYMENT DA	ATA: COMPARAT	IVE ANALYSI	S		
		ACTUAL	ACTUAL	AMOUNT	%	
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE	
II.	AGGREGATE DATA					
A.	TOTALS - ALL PAYERS					
1	TOTAL INPATIENT CHARGES	\$311,137,786	\$301,413,263	(\$9,724,523)	-3%	
2	TOTAL INPATIENT PAYMENTS	\$140,999,695	\$143,256,149	\$2,256,454	2%	
3	TOTAL INPATIENT PAYMENTS / CHARGES	45.32%	47.53%	2.21%	5%	
4	TOTAL DISCHARGES	14,070	13,482	(588)	-4%	
5	TOTAL CASE MIX INDEX	1.26651	1.29930	0.03279	3%	
6	TOTAL CASE MIX ADJUSTED DISCHARGES	17,819.79940	17,517.20840	(302.59100)	-2%	
7	TOTAL OUTPATIENT CHARGES	\$528,134,724	\$545,288,699	\$17,153,975	3%	
8	OUTPATIENT CHARGES / INPATIENT CHARGES	169.74%	180.91%	11.17%	7%	
9	TOTAL OUTPATIENT PAYMENTS	\$196,824,067	\$181,897,970	(\$14,926,097)	-8%	
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	37.27%	33.36%	-3.91%	-10%	
11	TOTAL CHARGES	\$839,272,510	\$846,701,962	\$7,429,452	1%	
12	TOTAL PAYMENTS	\$337,823,762	\$325,154,119	(\$12,669,643)	-4%	
13	TOTAL PAYMENTS / TOTAL CHARGES	40.25%	38.40%	-1.85%	-5%	
14	PATIENT DAYS	62,219	60,634	(1,585)	-3%	
В.	TOTALS - ALL GOVERNMENT PAYERS					
1	INPATIENT CHARGES	\$240,867,184	\$230,514,833	(\$10,352,351)	-4%	
2	INPATIENT PAYMENTS	\$92,541,178	\$92,527,867	(\$13,311)	0%	
3	GOVT. INPATIENT PAYMENTS / CHARGES	38.42%	40.14%		4%	
4	DISCHARGES	10,549	10,002	(547)	-5%	
5	CASE MIX INDEX	1.30099	1.32592	0.02493	2%	
6	CASE MIX ADJUSTED DISCHARGES	13,724.17220	13,261.86440	(462.30780)	-3%	
7	OUTPATIENT CHARGES	\$316,783,812	\$334,303,871	\$17,520,059	6%	
8	OUTPATIENT CHARGES / INPATIENT CHARGES	131.52%	145.02%	13.51%	10%	
9	OUTPATIENT PAYMENTS	\$81,281,448	\$75,747,698	(\$5,533,750)	-7%	
10	OUTPATIENT PAYMENTS / OUTPATIENT CHARGES	25.66%	22.66%		-12%	
11	TOTAL CHARGES	\$557,650,996	\$564,818,704	\$7,167,708	1%	
	TOTAL PAYMENTS	\$173,822,626	\$168,275,565	(\$5,547,061)	-3%	
13	TOTAL PAYMENTS / CHARGES	31.17%	29.79%		-4%	
14	PATIENT DAYS TOTAL COVERNMENT DEPUICTIONS	49,411	47,744 \$200,542,420	(1,667)	-3%	
15	TOTAL GOVERNMENT DEDUCTIONS	\$383,828,370	\$396,543,139	\$12,714,769	3%	
C.	AVERAGE LENGTH OF STAY					
		5.0	E 1	0.1	20/	
2	MEDICARE NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	5.0 3.6	5.1 3.7	0.1	3% 2%	
3	UNINSURED	2.8	3.4	0.1	20%	
4	MEDICAID	4.5	4.4	(0.0)	-1%	
5	OTHER MEDICAL ASSISTANCE	3.9	5.0	1.1	28%	
6	CHAMPUS / TRICARE	3.1	3.0	(0.1)	-4%	
7	TOTAL AVERAGE LENGTH OF STAY	4.4	4.5	0.1	2%	
<u> </u>	TO THE THE PERSON OF THE PERSO	7.4	7.5	0.1	270	
	1					

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FISCAL YEAR 2016

REPORT FORM 500 - CALCULATION OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: COMPARATIVE ANALYSIS

	AND BASELINE UNDERPATMENT DATA: COMPARATIVE ANALYSIS					
		ACTUAL	ACTUAL	AMOUNT	%	
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE	
III.	DATA USED IN BASELINE UNDERPAYMENT CALCULATION					
1	TOTAL CHARGES	\$839,272,510	\$846,701,962	\$7,429,452	1%	
2	TOTAL GOVERNMENT DEDUCTIONS	\$383,828,370	\$396,543,139	\$12,714,769	3%	
3	UNCOMPENSATED CARE	\$15,046,651	\$15,908,597	\$861,946		
4	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$96,875,922	\$106,613,000	\$9,737,078	10%	
5	EMPLOYEE SELF INSURANCE ALLOWANCE	\$6,858,523	\$6,675,957	(\$182,566)	-3%	
6	TOTAL ADJUSTMENTS	\$502,609,466	\$525,740,693	\$23,131,227	5%	
7	TOTAL ACCRUED PAYMENTS	\$336,663,044	\$320,961,269	(\$15,701,775)	-5%	
8	UCP DSH PAYMENTS. (Gross DSH+Upper Limit Adj OHCA Input)	\$0	\$0	\$0	0%	
9	NET REVENUE USED TO CALCULATE DSH FUTURE PYMNTS.	\$336,663,044	\$320,961,269	(\$15,701,775)	-5%	
10	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4011367464	0.3790723105	(0.0220644359)	-6%	
11	COST OF UNCOMPENSATED CARE	\$6,035,765	\$6,030,509	(\$5,256)	0%	
12	MEDICAL ASSISTANCE (OVER) / UNDERPAYMENT	\$21,247,387	\$21,529,838	\$282,451	1%	
13	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0	0%	
14	TOTAL COST OF UNCOMPENSATED CARE AND					
	MEDICAL ASSISTANCE UNDERPAYMENT	\$27,283,151	\$27,560,346	\$277,195	1%	
15.7	CALCULATED UNDERDAYMENT (UDDED LIMIT METUODOLO	0)0				
IV.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLO	GT)				
1	MEDICAID	\$9,851,912	\$11,421,915	\$1.570.003	16%	
2	OTHER MEDICAL ASSISTANCE	(\$48,207)	\$554,354	\$602,561	-1250%	
3	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$3,857,222	\$4,111,421	\$254,199	7%	
4	TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$13,660,928	\$16,087,690	\$2,426,762	18%	
		ψ10,000,320	Ψ10,007,000	ΨΖ,ΨΖΟ,ΓΟΣ	1070	
٧.	DATA USED IN RECONCILIATIONS IN REPORTS 550 AND 600)				
		_				
1	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$14,516,181	\$13,232,029	(\$1,284,152)	-8.85%	
2	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED NET REVENUE	(\$12,800,916)	(\$12,470,101)	\$330,815	-2.58%	
3	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$325,022,845	\$312,684,018	(\$12,338,827)	-3.80%	
		•				
4	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED GROSS REVENUE	\$3,751,716	\$3,510,521	(\$241,195)	-6.43%	
5	GROSS REVENUE FROM HOSP.AUDIT. FINANCIAL STATEMENTS	\$843,024,228	\$850,212,483	\$7,188,255	0.85%	
6	PLUS/MINUS OTHER ADJUST. TO OHCA DEFINED UNCOMP. CARE	\$3,202,503	\$1,837,578	(\$1,364,925)	-42.62%	
7	UNCOMP. CARE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS	\$18,249,154	\$17,746,175	(\$502,979)	-2.76%	

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FISCAL YEAR 2016

(1)	(2)	(3)	(4)	(5)
(1)	(2)		` '	, ,
LINE	DESCRIPTION	ACTUAL <u>FY 2015</u>	ACTUAL <u>FY 2016</u>	AMOUNT <u>DIFFERENCE</u>
I.	ACCRUED CHARGES AND PAYMENTS			
	TOO TOO TO THE TOO THE TOO TO THE TOO THE TOO TO THE TOO TO THE TOO TO THE TOO TO THE TOO THE TOO TO THE TOO TO THE TOO TO THE TOO TO THE TOO TH			
	INPATIENT ACCRUED CHARGES	#70.070.000	#70.000.400	# 007.000
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	\$70,270,602 \$168,649,538	\$70,898,430 162,481,939	\$627,828 (\$6,167,599)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$61,208,693	58,068,102	(\$3,140,591)
4	MEDICAID	\$59,068,288	55,055,803	(\$4,012,485)
	OTHER MEDICAL ASSISTANCE	\$2,140,405	3,012,299	\$871,894
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$11,008,953 \$1,054,326	9,964,792 1,261,614	(\$1,044,161) \$207,288
	TOTAL INPATIENT GOVERNMENT CHARGES	\$240,867,184	\$230,514,833	(\$10,352,351)
	TOTAL INPATIENT CHARGES	\$311,137,786	\$301,413,263	(\$9,724,523)
B.	OUTPATIENT ACCRUED CHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$211,350,912	\$210,984,828	(\$366,084)
	MEDICARE	\$198,079,775	206,322,805	\$8,243,030
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	\$95,862,339 \$93,379,302	103,497,436 100,608,488	\$7,635,097 \$7,229,186
	OTHER MEDICAL ASSISTANCE	\$2,483,037	2,888,948	\$405,911
6	CHAMPUS / TRICARE	\$22,841,698	24,483,630	\$1,641,932
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$8,932,325	10,454,134	\$1,521,809
-	TOTAL OUTPATIENT GOVERNMENT CHARGES TOTAL OUTPATIENT CHARGES	\$316,783,812 \$528,134,724	\$334,303,871 \$545,288,699	\$17,520,059 \$17,153,975
	TOTAL GOTFATIENT CHARGES	\$320,134,724	\$345,266,699	\$17,155,975
	TOTAL ACCRUED CHARGES			
	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$281,621,514	\$281,883,258	\$261,744
3	TOTAL MEDICARE TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$366,729,313 \$157,071,032	\$368,804,744 \$161,565,538	\$2,075,431 \$4,494,506
	TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$152,447,590	\$155,664,291	\$3,216,701
	TOTAL OTHER MEDICAL ASSISTANCE	\$4,623,442	\$5,901,247	\$1,277,805
6	TOTAL CHAMPUS / TRICARE	\$33,850,651	\$34,448,422	\$597,771
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT CHARGES	\$9,986,651 \$557,650,996	\$11,715,748 \$564,818,704	\$1,729,097 \$7,167,708
	TOTAL CHARGES	\$839,272,510	\$846,701,962	\$7,107,708
D.	INPATIENT ACCRUED PAYMENTS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$48,458,517	\$50,728,282	\$2,269,765
	MEDICARE	\$70,353,365	69,716,407	(\$636,958)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	\$17,578,375 \$16,753,204	17,633,850 17,445,509	\$55,475 \$602,205
	OTHER MEDICAL ASSISTANCE	\$825.171	188,341	\$692,305 (\$636,830)
	CHAMPUS / TRICARE	\$4,609,438	5,177,610	\$568,172
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$0	0	\$0
	TOTAL INPATIENT GOVERNMENT PAYMENTS TOTAL INPATIENT PAYMENTS	\$92,541,178 \$140,999,695	\$92,527,867 \$143,256,149	(\$13,311) \$2,256,454
		ψ140,333,033	ψ143,230,14 <i>3</i>	ψ <u>2,230,</u> 434
	OUTPATIENT ACCRUED PAYMENTS NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$115,542,619	\$106,150,272	(\$9,392,347)
	MEDICARE	\$51,831,965	47,859,860	(\$3,972,105)
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$24,181,201	22,081,334	(\$2,099,867)
	MEDICAID	\$23,144,138	21,600,284	(\$1,543,854)
	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	\$1,037,063 \$5,268,282	481,050 5,806,504	(\$556,013) \$538,222
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	\$0,266,262	5,806,504	\$030,222
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$81,281,448	\$75,747,698	(\$5,533,750)
	TOTAL OUTPATIENT PAYMENTS	\$196,824,067	\$181,897,970	(\$14,926,097)
	TOTAL ACCRUED PAYMENTS			
	TOTAL NONGOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$164,001,136	\$156,878,554 \$117,576,267	(\$7,122,582)
3	TOTAL MEDICARE TOTAL MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$122,185,330 \$41,759,576	\$117,576,267 \$39,715,184	(\$4,609,063) (\$2,044,392)
4	TOTAL MEDICAID	\$39,897,342	\$39,045,793	(\$851,549)
	TOTAL OTHER MEDICAL ASSISTANCE	\$1,862,234	\$669,391	(\$1,192,843)
	TOTAL LININGLIDED (NICLLIDED IN NON COVERNMENT)	\$9,877,720	\$10,984,114	\$1,106,394
7	TOTAL UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL GOVERNMENT PAYMENTS	\$0 \$173,822,626	\$0 \$168,275,565	\$0 (\$5,547,061)
	TOTAL PAYMENTS	\$337,823,762	\$325,154,119	(\$12,669,643)

FISCAL YEAR 2016

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	DECORIDE ON	ACTUAL	ACTUAL	AMOUNT
LINE	<u>DESCRIPTION</u>	<u>FY 2015</u>	<u>FY 2016</u>	DIFFERENCE
II.	PAYER MIX			
11.	FATER WILL			
Α.	INPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	8.37%	8.37%	0.00%
	MEDICARE	20.09%	19.19%	-0.90%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	7.29%	6.86%	-0.43%
	MEDICAL ASSISTANCE	7.04%	6.50%	-0.54%
	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	0.26%	0.36% 1.18%	0.10% -0.13%
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.31% 0.13%	0.15%	0.02%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	28.70%	27.23%	-1.47%
	TOTAL INPATIENT PAYER MIX	37.07%	35.60%	-1.47%
		2.10.70	22.0070	
В.	OUTPATIENT PAYER MIX BASED ON ACCRUED CHARGES			
	MON COVERNMENT (INCLUDING OFFE DAY (TIMINGUED)	05 (00)	04.000	0.000
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	25.18% 23.60%	24.92%	-0.26% 0.77%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	23.00%	24.37% 12.22%	0.77%
	MEDICAID	11.13%	11.88%	0.76%
	OTHER MEDICAL ASSISTANCE	0.30%	0.34%	0.05%
	CHAMPUS / TRICARE	2.72%	2.89%	0.17%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.06%	1.23%	0.17%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	37.75%	39.48%	1.74%
	TOTAL OUTPATIENT PAYER MIX	62.93%	64.40%	1.47%
	TOTAL PAYER MIX BASED ON ACCRUED CHARGES	100.00%	100.00%	0.00%
	TOTAL TATER WITH BACED ON AGGREED GITARGES	100.0076	100.00 /0	0.0070
C.	INPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	4.4.0.40/	45.000/	4.000/
	MEDICARE	14.34% 20.83%	15.60% 21.44%	1.26% 0.62%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	5.20%	5.42%	0.02%
	MEDICAID	4.96%	5.37%	0.41%
	OTHER MEDICAL ASSISTANCE	0.24%	0.06%	-0.19%
6	CHAMPUS / TRICARE	1.36%	1.59%	0.23%
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.00%	0.00%	0.00%
	TOTAL INPATIENT GOVERNMENT PAYER MIX	27.39%	28.46%	1.06%
	TOTAL INPATIENT PAYER MIX	41.74%	44.06%	2.32%
D.	OUTPATIENT PAYER MIX BASED ON ACCRUED PAYMENTS			
<u> </u>	ON THE REPORT OF THE PROPERTY			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	34.20%	32.65%	-1.56%
	MEDICARE	15.34%	14.72%	-0.62%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	7.16%	6.79%	-0.37%
	MEDICAID	6.85%	6.64%	-0.21%
	OTHER MEDICAL ASSISTANCE	0.31%	0.15%	-0.16%
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.56% 0.00%	1.79% 0.00%	0.23% 0.00%
	TOTAL OUTPATIENT GOVERNMENT PAYER MIX	24.06%	23.30%	-0.76%
	TOTAL OUTPATIENT PAYER MIX	58.26%	55.94%	-2.32%
		00.2070	30.0470	2.02 /0
	TOTAL PAYER MIX BASED ON ACCRUED PAYMENTS	100.00%	100.00%	0.00%

FISCAL YEAR 2016

(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL <u>FY 2015</u>	ACTUAL FY 2016	AMOUNT <u>DIFFERENCE</u>
III.	DISCHARGES, PATIENT DAYS, ALOS, CASE MIX INDEX AND OTHER REQUIRED	DATA		
A.	DISCHARGES			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,521	3.480	(41)
	MEDICARE	6,527	6,205	(322)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,210	3,058	(152)
	MEDICAID OTHER MEDICAL ASSISTANCE	3,087 123	2,975 83	(112) (40)
	CHAMPUS / TRICARE	812	739	(73)
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	59	70	11
	TOTAL DISCHARGES	10,549	10,002	(547)
	TOTAL DISCHARGES	14,070	13,482	(588)
B.	PATIENT DAYS			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	12,808 32,565	12,890 31,881	82 (684)
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	32,565 14.318	13,646	(672)
4	MEDICAID	13,835	13,229	(606)
	OTHER MEDICAL ASSISTANCE	483	417	(66)
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	2,528 166	2,217 236	(311) 70
	TOTAL GOVERNMENT PATIENT DAYS	49,411	47,744	(1,667)
	TOTAL PATIENT DAYS	62,219	60,634	(1,585)
_	AVED A OF LENGTH OF STAY (ALOS)			
C.	AVERAGE LENGTH OF STAY (ALOS)			
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3.6	3.7	0.1
	MEDICARE	5.0	5.1	0.1
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) MEDICAID	4.5	4.5	0.0
	OTHER MEDICAL ASSISTANCE	4.5 3.9	4.4 5.0	(0.0) 1.1
	CHAMPUS / TRICARE	3.1	3.0	(0.1)
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	2.8	3.4	0.6
	TOTAL GOVERNMENT AVERAGE LENGTH OF STAY TOTAL AVERAGE LENGTH OF STAY	4.7 4.4	4.8 4.5	0.1 0.1
	TOTAL AVERAGE LENGTH OF STAT	4.4	4.5	0.1
D.	CASE MIX INDEX			
	NON COVERNMENT (INCLUDING OFFER DAY / LININGUERED)	4.40000	1 00000	0.05000
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	1.16320 1.44200	1.22280 1.44890	0.05960 0.00690
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1.10527	1.15710	0.05184
4	MEDICAID	1.11250	1.15730	0.04480
	OTHER MEDICAL ASSISTANCE	0.92370	1.15010	0.22640
	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.94130 1.08290	0.99190 1.08350	0.05060 0.00060
	TOTAL GOVERNMENT CASE MIX INDEX	1.30099	1.32592	0.02493
	TOTAL CASE MIX INDEX	1.26651	1.29930	0.03279
E.	OTHER REQUIRED DATA			
Ε.	OTHER REQUIRED DATA			
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$257,118,682	\$256,935,481	(\$183,201)
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$160,242,760	\$150,322,481	(\$9,920,279)
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)			
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$96,875,922	\$106,613,000	\$9,737,078
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	37.68%	41.49%	3.82%
	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$14,516,181	\$13,232,029	(\$1,284,152)
	EMPLOYEE SELF INSURANCE ALLOWANCE UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT-	\$6,858,523 \$0	\$6,675,957 \$0	(\$182,566)
	OHCA INPUT)	φυ	φυ	\$0
	CHARITY CARE	\$2,248,341	\$3,555,323	\$1,306,982
9	BAD DEBTS	\$12,798,310	\$12,353,274	(\$445,036)
	TOTAL UNCOMPENSATED CARE	\$15,046,651	\$15,908,597	\$861,946
	TOTAL OTHER OPERATING REVENUE TOTAL OPERATING EXPENSES	\$30,854,159 \$350,127,953	\$32,202,655 \$344,831,100	\$1,348,496 (\$5,296,853)
14	TOTAL OF ELECTRIC PAR ELECTRIC	Ψοσο, 121, σοσ	ΨΟ-Τ-,ΟΟ1,100	(\$0,200,000)
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FISCAL YEAR 2016

IV. C A. C 1 N 2 M 4 M 5 O 6 C 7 U T T B. O	DESCRIPTION DISH UPPER PAYMENT LIMIT CALCULATIONS DISH UPPER PAYMENT LIMIT CALCULATIONS DISH WAS ADJUSTED DISCHARGES DISH WAS ADJUSTED DISCHARGES DISH WAS ASSISTANCE (INCLUDING SELF PAY / UNINSURED) DISH WAS ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) DISH WAS ASSISTANCE DISH WAS ASSISTANCE	(3) ACTUAL FY 2015 4,095.62720 9,411.93400 3,547.90260 113.61510 764.33560 63.89110 13,724.17220 17,819.79940	4,255.34400 8,990.42450 3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440 17,517.20840	159.71680 (421.50950) (9.47680) 8.68000 (18.15680) (31.32150) 11.95390
A. C 1 N 2 M 3 N 4 M 5 O 6 C 7 U T T T B. Q 1 N 2 M 3 M	ASE MIX ADJUSTED DISCHARGES ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) IEDICARE IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) IEDICALO ITHER MEDICAL ASSISTANCE IHAMPUS / TRICARE INISURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES INTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	9,411.93400 3,547.90260 3,434.28750 113.61510 764.33560 63.89110 13,724.17220	8,990.42450 3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440	(421.50950) (9.47680) 8.68000 (18.15680) (31.32150)
A. C 1 N 2 M 3 N 4 M 5 O 6 C 7 U T T T B. Q 1 N 2 M 3 M	ASE MIX ADJUSTED DISCHARGES ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) IEDICARE IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) IEDICALO ITHER MEDICAL ASSISTANCE IHAMPUS / TRICARE INISURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES INTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	9,411.93400 3,547.90260 3,434.28750 113.61510 764.33560 63.89110 13,724.17220	8,990.42450 3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440	(421.50950) (9.47680) 8.68000 (18.15680) (31.32150)
1 N 2 M 3 N 4 M 5 O 6 C 7 U T T T B. Q	ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) IEDICALD ITHER MEDICAL ASSISTANCE IHAMPUS / TRICARE INISURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES	9,411.93400 3,547.90260 3,434.28750 113.61510 764.33560 63.89110 13,724.17220	8,990.42450 3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440	(421.50950) (9.47680) 8.68000 (18.15680) (31.32150)
1 N 2 M 3 N 4 M 5 O 6 C 7 U T T T B. Q	ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) IEDICALD ITHER MEDICAL ASSISTANCE IHAMPUS / TRICARE INISURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES	9,411.93400 3,547.90260 3,434.28750 113.61510 764.33560 63.89110 13,724.17220	8,990.42450 3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440	(421.50950) (9.47680) 8.68000 (18.15680) (31.32150)
2 M 3 M 4 M 5 O 6 C 7 U T T T B. O	IEDICARE IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) IEDICAID IEDICAID IEDICAL ASSISTANCE IEDICAL ASSISTANCE IHAMPUS / TRICARE ININSURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES INTERPRETABLE OF THE PROPERTY	9,411.93400 3,547.90260 3,434.28750 113.61510 764.33560 63.89110 13,724.17220	8,990.42450 3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440	(421.50950) (9.47680) 8.68000 (18.15680) (31.32150)
3 M 4 M 5 O 6 C 7 U T T T B. Q	IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE) IEDICAID ITHER MEDICAL ASSISTANCE HAMPUS / TRICARE NINSURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES UTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	3,547.90260 3,434.28750 113.61510 764.33560 63.89110 13,724.17220	3,538.42580 3,442.96750 95.45830 733.01410 75.84500 13,261.86440	(9.47680) 8.68000 (18.15680) (31.32150)
4 M 5 C 6 C 7 U T T T T B. O 1 N 2 M 3 M	IEDICAID OTHER MEDICAL ASSISTANCE HAMPUS / TRICARE NINSURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES OUTHOR OF THE PROPERTY	3,434.28750 113.61510 764.33560 63.89110 13,724.17220	3,442.96750 95.45830 733.01410 75.84500 13,261.86440	8.68000 (18.15680) (31.32150)
5 O 6 C 7 U T T B. O	THER MEDICAL ASSISTANCE HAMPUS / TRICARE NINSURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES UTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	113.61510 764.33560 63.89110 13,724.17220	95.45830 733.01410 75.84500 13,261.86440	(18.15680) (31.32150)
6 C 7 U T T B. O	HAMPUS / TRICARE NINSURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES UTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	764.33560 63.89110 13,724.17220	733.01410 75.84500 13,261.86440	(31.32150)
7 U T T B. O	NINSURED (INCLUDED IN NON-GOVERNMENT) OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES OUTAL CASE MIX ADJUSTED DISCHARGES OUTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	63.89110 13,724.17220	75.84500 13,261.86440	(/
B. O	OTAL GOVERNMENT CASE MIX ADJUSTED DISCHARGES OTAL CASE MIX ADJUSTED DISCHARGES UTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	13,724.17220	13,261.86440	11.95390
B. O	OTAL CASE MIX ADJUSTED DISCHARGES UTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)		-,	(462,30780)
1 N 2 M 3 M	UTPATIENT EQUIVALENT DISCHARGES CALCULATION (REVENUE METHODOLOGY)	17,013.73340	17,517.20040	(302.59100)
1 N 2 N 3 N				(302.39100)
1 N 2 N 3 N				
2 N 3 N				
3 M	ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	10,590.01261	10,356.04317	-233.96944
	IEDICARE	7,665.99605	7,879.23269	213.23664
4 M	IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	5,022.83622	5,516.08994	493.25372
7 10	IEDICAID	4,880.14661	5,436.48872	556.34211
5 O	THER MEDICAL ASSISTANCE	142.68961	79.60122	-63.08839
	HAMPUS / TRICARE	1,684.76137	1,815.73309	130.97172
	NINSURED (INCLUDED IN NON-GOVERNMENT)	499.85220	580.04222	80.19001
	OTAL GOVERNMENT OUTPATIENT EQUIVALENT DISCHARGES	14,373.59363	15,211.05572	837.46208
Т	OTAL OUTPATIENT EQUIVALENT DISCHARGES	24,963.60624	25,567.09888	603.49264
0 11	IDATICNT DAVMENT DED CACE MIX AD HIGTED DISCHARGE			
C. IN	NPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE			
1 N	ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$11,831.77	\$11,921.08	\$89.31
	IEDICARE	\$7,474.91	\$7,754.52	\$279.61
	IEDICALE IEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,954.58	\$4,983.53	\$28.95
	IEDICAID	\$4,878.22	\$5,067.00	\$188.78
	THER MEDICAL ASSISTANCE	\$7,262.86	\$1,973.02	(\$5,289.85)
	HAMPUS / TRICARE	\$6,030.65	\$7,063.45	\$1,032.81
7 U	NINSURED (INCLUDED IN NON-GOVERNMENT)	\$0.00	\$0.00	\$0.00
T	OTAL GOVERNMENT INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$6,742.93	\$6,976.99	\$234.05
Т	OTAL INPATIENT PAYMENT PER CASE MIX ADJUSTED DISCHARGE	\$7,912.53	\$8,178.02	\$265.49
D. <u>O</u>	UTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
1 N	ON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$10,910.53	\$10,250.08	(\$660.45)
	IEDICARE	\$6,761.28	\$6,074.18	(\$687.10)
	IEDICALA ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	\$4,814.25	\$4,003.08	(\$811.18)
	IEDICAL ASSISTANCE (INCEDDING OTHER MEDICAL ASSISTANCE)	\$4,742.51	\$3,973.20	(\$769.30)
	THER MEDICAL ASSISTANCE	\$7,267.96	\$6,043.25	(\$1,224,72)
	HAMPUS / TRICARE	\$3,127.02	\$3,197.88	\$70.86
	NINSURED (INCLUDED IN NON-GOVERNMENT)	\$0.00	\$0.00	\$0.00
	OTAL GOVERNMENT OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE			
		\$5,654.91	\$4,979.78	(\$675.14)
Т	OTAL OUTPATIENT PAYMENT PER OUTPATIENT EQUIVALENT DISCHARGE	\$7,884.44	\$7.114.53	(\$769.91)

FISCAL YEAR 2016

(1)	(2)	(3)	(4)	(5)
		ACTUAL	ACTUAL	AMOUNT
		ACTUAL	ACTUAL	AMOUNT
LINE	DESCRIPTION	FY 2015	<u>FY 2016</u>	<u>DIFFERENCE</u>
V.	CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)			
	MEDICAID	\$9,851,912	\$11,421,915	\$1,570,003
	OTHER MEDICAL ASSISTANCE	(\$48,207)	\$554,354	\$602,561
	UNINSURED (INCLUDED IN NON-GOVERNMENT) TOTAL CALCULATED UNDERPAYMENT (UPPER LIMIT METHODOLOGY)	\$0	\$0	\$0
	TOTAL CALCULATED UNDERPATMENT (UPPER LIMIT METHODOLOGY)	\$9,803,705	\$11,976,269	\$2,172,564
¥7¥	OALOUI ATED LINDEDDAYMENT DEFODE LIDDED LIMIT (DAGELINE METHODOL	00)()		
VI.	CALCULATED UNDERPAYMENT BEFORE UPPER LIMIT (BASELINE METHODOL	OGY)		
1	TOTAL CHARGES	\$839,272,510	\$846,701,962	\$7,429,452
	TOTAL GHARGES TOTAL GOVERNMENT DEDUCTIONS	\$383,828,370	\$396,543,139	\$12,714,769
	UNCOMPENSATED CARE	\$15,046,651	\$15,908,597	\$861,946
	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$96,875,922	\$106,613,000	\$9,737,078
	EMPLOYEE SELF INSURANCE ALLOWANCE	\$6,858,523	\$6,675,957	(\$182,566)
	TOTAL ADJUSTMENTS	\$502,609,466	\$525,740,693	\$23,131,227
7	TOTAL ACCRUED PAYMENTS	\$336,663,044	\$320,961,269	(\$15,701,775)
8	UCP DSH PAYMENTS (OHCA INPUT)	\$0	\$0	\$0
9	NET REVENUE USED TO DETERMINE DSH FUTURE PAYMENTS	\$336,663,044	\$320,961,269	(\$15,701,775)
	RATIO OF NET REVENUE TO TOTAL CHARGES	0.4011367464	0.3790723105	(0.0220644359)
	COST OF UNCOMPENSATED CARE	\$6,035,765	\$6,030,509	(\$5,256)
	MEDICAL ASSISTANCE UNDERPAYMENT	\$21,247,387	\$21,529,838	\$282,451
	PLUS OHCA ADJUSTMENT (OHCA INPUT)	\$0	\$0	\$0
14	TOTAL COST OF UNCOMPENSATED CARE AND MEDICAL ASSISTANCE UNDERPAYMENT	\$27,283,151	\$27,560,346	\$277,195
1,,,,	DATION.			
VII.	RATIOS			
	RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	68.96%	71.55%	2.59%
	MEDICARE	41.72%	42.91%	1.19%
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	28.72%	30.37%	1.65%
	MEDICAID OTHER MEDICAL ASSISTANCE	28.36%	31.69% 6.25%	3.32% -32.30%
	CHAMPUS / TRICARE	38.55% 41.87%	51.96%	-32.30% 10.09%
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.00%	0.00%	0.00%
	TOTAL GOVERNMENT RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES	0.0070	0.0070	0.0070
	TOTAL SOFERIMENT MATIO OF THE ATTENT OF THE ATTENT OF TANGED	20 400/	40.440/	1.72%
	TOTAL RATIO OF INPATIENT PAYMENTS TO INPATIENT CHARGES	38.42% 45.32%	40.14% 47.53%	2.21%
\vdash	TOTAL NATIO OF INFATIENT FATMENTS TO INFATIENT CHARGES	43.32%	41.53%	2.21%
В.	RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	54.67%	50.31%	-4.36%
	MEDICARE	26.17%	23.20%	-2.97%
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	25.22%	21.34%	-3.89%
	MEDICAID	24.79%	21.47%	-3.32%
	OTHER MEDICAL ASSISTANCE	41.77%	16.65%	-25.11%
	CHAMPUS / TRICARE	23.06%	23.72%	0.65%
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0.00%	0.00%	0.00%
	TOTAL GOVERNMENT RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES			
		25.66%	22.66%	-3.00%
	TOTAL RATIO OF OUTPATIENT PAYMENTS TO OUTPATIENT CHARGES	37.27%	33.36%	-3.91%
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	LAWRENCE AND MEMORIAL HOSPITA TWELVE MONTHS ACTUAL FILING	L		
	FISCAL YEAR 2016			
	REPORT 550 - CALCULATION OF DSH UPPER PAYMI	ENT LIMIT AND		
	BASELINE UNDERPAYMENT DATA			
(1)	(2)	(3)	(4)	(5)
LINE	DESCRIPTION	ACTUAL FY 2015	ACTUAL FY 2016	AMOUNT DIFFERENCE
X/TTT	NET DEVENUE CROSS REVENUE AND UNCOMPENSATED CARE RECONSULAT	TONE		
VIII.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIAT	IONS		
A.	L RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	3		
1	TOTAL ACCRUED PAYMENTS	\$337,823,762	\$325,154,119	(\$12,669,643
	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA		\$0	\$0
	INPUT) OHCA DEFINED NET REVENUE	\$0 \$337,823,762	\$325,154,119	(\$12,669,643
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE	(\$12,800,916)	(\$12,470,101)	\$330,81
	CALCULATED NET REVENUE	\$345,478,814	\$312,684,018	(\$32,794,79
	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$325,022,845	\$312,684,018	(\$12,338,82
6	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$20,455,969	\$0	(\$20,455,969
B.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMEN	NTS		
1	OHCA DEFINED GROSS REVENUE	\$839,272,510	\$846,701,962	\$7,429,45
	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE	\$3,751,716	\$3,510,521	(\$241,19
	CALCULATED GROSS REVENUE	\$843,024,226	\$850,212,483	\$7,188,25
	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$843,024,228	\$850,212,483	\$7,188,25
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	(\$2)	\$0	\$2
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENT	<u>rs</u>		
	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$15,046,651	\$15,908,597	\$861,94
2	PLUS OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$3,202,503 \$18,249,154	\$1,837,578 \$17,746,175	(\$1,364,925 (\$502,97 5
3	UNCOMP. CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$18,249,154	\$17,746,175	(\$502,979
4	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$0	\$0	\$(

	LAWRENCE AND MEMORIAL HOSPITAL	•			
	TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016				
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES				
	BASELINE UNDERFATMENT DATA. AGREED-OFON PROCEDURES				
(1)	(2)	(3)			
		ACTÚAL			
LINE	DESCRIPTION	FY 2016			
I.	ACCRUED CHARGES AND PAYMENTS				
Α.	INPATIENT ACCRUED CHARGES				
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$70,898,430			
	MEDICARE MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	162,481,939			
	MEDICAL ASSISTANCE (INCLODING OTHER MEDICAL ASSISTANCE) MEDICAID	58,068,102 55,055,803			
	OTHER MEDICAL ASSISTANCE	3,012,299			
6 7	CHAMPUS / TRICARE UNINSURED (INCLUDED IN NON-GOVERNMENT)	9,964,792 1,261,614			
	TOTAL INPATIENT GOVERNMENT CHARGES	\$230.514.833			
	TOTAL INPATIENT CHARGES	\$301,413,263			
	OUTPATIENT ACCRUED CHARGES	#040.004.000			
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	\$210,984,828 206,322,805			
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	103,497,436			
	MEDICAID	100,608,488			
5 6	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	2,888,948 24,483,630			
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	10,454,134			
	TOTAL OUTPATIENT GOVERNMENT CHARGES	\$334,303,871			
-	TOTAL OUTPATIENT CHARGES	\$545,288,699			
	TOTAL ACCRUED CHARGES				
	TOTAL NON-GOVERNMENT ACCRUED CHARGES (INCLUDING SELF PAY / UNINSURED) TOTAL GOVERNMENT ACCRUED CHARGES	\$281,883,258			
	TOTAL GOVERNMENT ACCROED CHARGES TOTAL ACCRUED CHARGES	564,818,704 \$846,701,962			
		¥ = -7 = 7 = -			
	INPATIENT ACCRUED PAYMENTS NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	\$50,728,282			
	MEDICARE	69,716,407			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	17,633,850			
	MEDICAID OTHER MEDICAL ASSISTANCE	17,445,509 188,341			
	CHAMPUS / TRICARE	5,177,610			
	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0			
-	TOTAL INPATIENT GOVERNMENT PAYMENTS TOTAL INPATIENT DAYMENTS	\$92,527,867 \$143,256,149			
	TOTAL INPATIENT PAYMENTS	\$143,236,149			
	OUTPATIENT ACCRUED PAYMENTS				
	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED) MEDICARE	\$106,150,272 47,859,860			
	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	22,081,334			
4	MEDICAID	21,600,284			
	OTHER MEDICAL ASSISTANCE CHAMPUS / TRICARE	481,050 5,806,504			
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	0,800,504			
	TOTAL OUTPATIENT GOVERNMENT PAYMENTS	\$75,747,698			
	TOTAL OUTPATIENT PAYMENTS	\$181,897,970			
	TOTAL ACCRUED PAYMENTS				
	TOTAL NON-GOVERNMENT ACCRUED PAYMENTS (INCLUDING SELF PAY / UNINSURED)	\$156,878,554			
2	TOTAL GOVERNMENT ACCRUED PAYMENTS TOTAL ACCRUED PAYMENTS	168,275,565 \$325,154,119			
		45-5,.5 1,110			

	LAWRENCE AND MEMORIAL HOSPITAL	
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2016	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
` ,	· ·	ACTÚAL
LINE	DESCRIPTION	FY 2016
LIIVE	<u>SECONI TION</u>	112010
-	ACCRUED DISCHARGES CASE MIX INDEX AND OTHER REQUIRED DATA	
II.	ACCRUED DISCHARGES, CASE MIX INDEX AND OTHER REQUIRED DATA	
Α.	ACCRUED DISCHARGES	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	3,480
2	MEDICARE	6,205
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	3,058
4	MEDICAID	2,975
5	OTHER MEDICAL ASSISTANCE	83
6	CHAMPUS / TRICARE	739
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	70
	TOTAL GOVERNMENT DISCHARGES	10,002
	TOTAL DISCHARGES	13,482
В.	CASE MIX INDEX	
1	NON-GOVERNMENT (INCLUDING SELF PAY / UNINSURED)	1.22280
2	MEDICARE	1.44890
3	MEDICAL ASSISTANCE (INCLUDING OTHER MEDICAL ASSISTANCE)	1.15710
4	MEDICAID	1.15730
5	OTHER MEDICAL ASSISTANCE	1.15010
6	CHAMPUS / TRICARE	0.99190
7	UNINSURED (INCLUDED IN NON-GOVERNMENT)	1.08350
	TOTAL GOVERNMENT CASE MIX INDEX	1.32592
	TOTAL CASE MIX INDEX	1.29930
C.	OTHER REQUIRED DATA	
1	TOTAL CHARGES ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$256,935,481
2	ACCRUED PAYMENTS ASSOCIATED WITH NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$150,322,481
	(PRIOR TO ANY REDUCTION FOR UNCOMPENSATED CARE)	
3	TOTAL NON-GOVERNMENT CONTRACTUAL ALLOWANCES	\$106,613,000
4	TOTAL ACTUAL DISCOUNT PERCENTAGE	41.49%
5	EMPLOYEE SELF INSURANCE GROSS REVENUE	\$13,232,029
6	EMPLOYEE SELF INSURANCE ALLOWANCE	\$6,675,957
7	UCP DSH PAYMENTS (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJUSTMENT - OHCA INPUT)	\$0
•	OUT DOLL A TWILING (GROSS DOLL A TWILING FLOS OFFER LIVIL ADJUSTIVIENT - OFCA INFUT)	Ψ0
8	CHARITY CARE	\$3,555,323
9	BAD DEBTS	\$12,353,274
10	TOTAL UNCOMPENSATED CARE	\$15,908,597
11	TOTAL OTHER OPERATING REVENUE	\$32,202,655
12	TOTAL OPERATING REVENUE TOTAL OPERATING EXPENSES	\$344,831,100
- 14	TO THE OF ENVIRON ENVIRONMENT AND ADDRESS OF THE OWNER OWNER OF THE OWNER OWN	ψο

	LAWRENCE AND MEMORIAL HOSPITAL	l .
	TWELVE MONTHS ACTUAL FILING	
	FISCAL YEAR 2016	
	REPORT 600 - SUMMARY OF DSH UPPER PAYMENT LIMIT AND	
	BASELINE UNDERPAYMENT DATA: AGREED-UPON PROCEDURES	
(1)	(2)	(3)
<u>INE</u>	DESCRIPTION	ACTUAL <u>FY 2016</u>
III.	NET REVENUE, GROSS REVENUE AND UNCOMPENSATED CARE RECONCILIATIONS	
A.	RECONCILIATION OF OHCA DEFINED NET REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	TOTAL ACCRUED PAYMENTS	\$325,154,1
2	PLUS DSH PAYMENTS RECEIVED (GROSS DSH PAYMENTS PLUS UPPER LIMIT ADJ.) (OHCA INPUT) OHCA DEFINED NET REVENUE	\$325,154,1
3	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED NET REVENUE CALCULATED NET REVENUE	(\$12,470,1
4	NET REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$312,684,0 \$312,684,0
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	\$312,004,0
B.	RECONCILIATION OF OHCA DEFINED GROSS REVENUE TO HOSPITAL AUDITED FIN. STATEMENTS	
1	OHCA DEFINED GROSS REVENUE	\$846,701,9
2	PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED GROSS REVENUE CALCULATED GROSS REVENUE	\$3,510,5 \$850,212,4
3	GROSS REVENUE FROM HOSPITAL AUDITED FINANCIAL STATEMENTS (FROM ANNUAL REPORTING)	\$850,212,4
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	
C.	RECONCILIATION OF OHCA DEFINED UNCOMP. CARE TO HOSPITAL AUDITED FIN. STATEMENTS	
1 2	OHCA DEFINED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS) PLUS/(MINUS) OTHER ADJUSTMENTS TO OHCA DEFINED UNCOMPENSATED CARE	\$15,908,5 \$1,837,5
	CALCULATED UNCOMPENSATED CARE (CHARITY CARE AND BAD DEBTS)	\$17,746,17
3	UNCOMPENSATED CARE FROM HOSPITAL AUDITED FIN. STATEMENTS (FROM ANNUAL REPORTING)	\$17,746,1
	VARIANCE (MUST BE LESS THAN OR EQUAL TO \$500)	

REPORT 650 - HOSPITAL UNCOMPENSATED CARE

(4)	(0)	(0)	/ 43	(=)	(0)
(1)	(2)	(3)	(4)	(5)	(6)
		ACTUAL	ACTUAL	AMOUNT	%
LINE	DESCRIPTION	FY 2015	FY 2016	DIFFERENCE	DIFFERENCE
Α.	Hospital Charity Care (from HRS Report 500)				
1	Number of Applicants	675	584	(91)	-13%
2	Number of Approved Applicants	545	492	(53)	-10%
3	Total Charges (A)	\$2,248,341	\$3,555,323	\$1,306,982	58%
4	Average Charges	\$4,125	\$7,226	\$3,101	75%
•	7. Torago orial goo	Ψ+,120	Ψ1,220	φο,τοτ	1070
5	Ratio of Cost to Charges (RCC)	0.426204	0.402387	(0.023817)	-6%
6	Total Cost	\$958,252	\$1,430,616	\$472,364	49%
7	Average Cost	\$1,758	\$2,908	\$1,149	65%
		7-7	+-,-,-	Ţ-, -	2370
8	Charity Care - Inpatient Charges	\$520,407	\$876,908	\$356,501	69%
9	Charity Care - Outpatient Charges (Excludes ED Charges)	1,142,151	2,131,433	989,282	87%
10	Charity Care - Emergency Department Charges	585,783	546,982	(38,801)	-7%
11	Total Charges (A)	\$2,248,341	\$3,555,323	\$1,306,982	58%
12	Charity Care - Number of Patient Days	111	155	44	40%
13	Charity Care - Number of Discharges	32	35	3	9%
14	Charity Care - Number of Outpatient ED Visits	304	371	67	22%
	Charity Care - Number of Outpatient Visits (Excludes ED				
15	Visits)	754	1,042	288	38%
B.	Hospital Bad Debts (from HRS Report 500)				
1	Bad Debts - Inpatient Services	\$3,602,658	\$2,519,816	(\$1,082,842)	-30%
2	Bad Debts - Outpatient Services (Excludes ED Bad Debts)	3,649,610	3,737,260	87,650	2%
3	Bad Debts - Emergency Department	5,546,042	6,096,198	550,156	10%
4	Total Bad Debts (A)	\$12,798,310	\$12,353,274	(\$445,036)	-3%
C.	Hospital Uncompensated Care (from HRS Report 500)				
1	Charity Care (A)	\$2,248,341	\$3,555,323	\$1,306,982	58%
2	Bad Debts (A)	12,798,310	12,353,274	(445,036)	-3%
3	Total Uncompensated Care (A)	\$15,046,651	\$15,908,597	\$861,946	6%
4	Uncompensated Care - Inpatient Services	\$4,123,065	\$3,396,724	(\$726,341)	-18%
	Uncompensated Care - Outpatient Services (Excludes ED	ψ 1, 120,000	ψ0,000,721	(ψ. 23,311)	1070
5	Unc. Care)	4,791,761	5,868,693	1,076,932	22%
6	Uncompensated Care - Emergency Department	6,131,825	6,643,180	511,355	8%
7	Total Uncompensated Care (A)	\$15,046,651	\$15,908,597	\$861,946	6%

	Total Discount Percentage	37.68%	41.49%	3.82%	10
					40
	Total Accrued Payments (A)	\$160,242,760	\$150,322,481	(\$9,920,279)	-6
2	Total Contractual Allowances	\$96,875,922	\$106,613,000	\$9,737,078	10
1	Total Gross Revenue	\$257,118,682	\$256,935,481	(\$183,201)	0
	COMMERCIAL - ALL PAYERS				
LINE	DESCRIPTION	NON-GOVERNMENT	NON-GOVERNMENT	DIFFERENCE	DIFFERENCE
IINE	DESCRIPTION	ACTUAL TOTAL	ACTUAL TOTAL	AMOUNT	%
		FY 2015	FY 2016		
(1)	(2)	(3)	(4)	(5)	(6)
	A	CCRUED PAYMENTS AND DISCOU	JNI PERCENTAGE		
		AL NON-GOVERNMENT GROSS RE	·	ALLOWANCES,	
		FISCAL YEAR 201			
		TWELVE MONTHS ACTUA			
		LAWRENCE AND MEMORIAL	HOSPITAL		

LAWRENCE AND MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE** (2) (1) (3) (4) (5) **ACTUAL ACTUAL ACTUAL** LINE DESCRIPTION FY 2014 FY 2015 FY 2016 **Gross and Net Revenue** Α. 1 Inpatient Gross Revenue \$304,241,557 \$311,137,786 \$301,413,263 Outpatient Gross Revenue \$483,895,016 \$545,288,699 2 \$528,134,724 Total Gross Patient Revenue \$788,136,573 \$839,272,510 \$846,701,962 Net Patient Revenue \$318,785,233 \$325,022,845 \$312,684,017 В. **Total Operating Expenses** \$344,831,100 1 **Total Operating Expense** \$348,525,480 \$350,127,953 C. **Utilization Statistics** Patient Days 1 66,332 62,219 60,634 14.070 13.482 2 Discharges 14.150 3 Average Length of Stay 4.7 4.4 4.5 171,833 167,831 170,327 Equivalent (Adjusted) Patient Days (EPD) 4 0 Equivalent (Adjusted) Discharges (ED) 36,656 37,953 37,872 D. **Case Mix Statistics** 1.25304 1.26651 1.29930 1 Case Mix Index Case Mix Adjusted Patient Days (CMAPD) 83,116 78,801 78,782 2 17,820 17,517 Case Mix Adjusted Discharges (CMAD) 17,730 3 Case Mix Adjusted Equivalent Patient Days (CMAEPD) 215,313 212,560 221,307 48,068 49,208 Case Mix Adjusted Equivalent Discharges (CMAED) 45,931 5 E. **Gross Revenue Per Statistic** \$11,882 \$13,489 \$13,964 Total Gross Revenue per Patient Day 1 2 Total Gross Revenue per Discharge \$55,699 \$59,650 \$62,802 Total Gross Revenue per EPD \$4,587 \$5,001 \$4,971 3 \$22,114 \$22,357 4 Total Gross Revenue per ED \$21,501 Total Gross Revenue per CMAEPD 5 \$3,660 \$3,948 \$3,826 Total Gross Revenue per CMAED \$17,159 \$17,460 \$17,207 6 Inpatient Gross Revenue per EPD \$1,854 7 \$1,771 \$1,770 Inpatient Gross Revenue per ED \$8,300 \$8,198 \$7,959 8

LAWRENCE AND MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE** (2) (1) (4) (5) (3) ACTUAL **ACTUAL** ACTUAL LINE DESCRIPTION FY 2014 FY 2015 FY 2016 Net Revenue Per Statistic F. Net Patient Revenue per Patient Day \$4,806 \$5,224 \$5,157 2 Net Patient Revenue per Discharge \$22,529 \$23,100 \$23,193 Net Patient Revenue per EPD \$1,855 \$1,937 \$1,836 3 Net Patient Revenue per ED \$8,697 \$8,564 \$8,256 4 5 Net Patient Revenue per CMAEPD \$1,481 \$1,529 \$1,413 Net Patient Revenue per CMAED \$6,941 \$6,762 \$6,354 G. Operating Expense Per Statistic \$5,687 1 Total Operating Expense per Patient Day \$5,254 \$5,627 Total Operating Expense per Discharge \$24,631 \$24,885 \$25,577 2 \$2,086 \$2,025 Total Operating Expense per EPD \$2,028 3 4 Total Operating Expense per ED \$9,508 \$9,225 \$9,105 \$1,558 Total Operating Expense per CMAEPD \$1,619 \$1,647 \$7,008 Total Operating Expense per CMAED \$7,588 \$7,284 6 H. **Nursing Salary and Fringe Benefits Expense** \$42,101,513 \$40,921,636 \$40,670,258 Nursing Salary Expense 1 Nursing Fringe Benefits Expense \$14,949,101 2 \$14,645,164 \$15,677,067 Total Nursing Salary and Fringe Benefits Expense \$55,566,800 \$55,619,359 \$57,778,580 **Physician Salary and Fringe Expense** I. Physician Salary Expense \$389,032 \$600,900 1 \$367,754 \$131.613 \$142.996 \$223.753 Physician Fringe Benefits Expense 2 **Total Physician Salary and Fringe Benefits Expense** \$499,367 \$532,028 \$824,653 J. Non-Nursing, Non-Physician Salary and Fringe Benefits Expense \$99,580,813 Non-Nursing, Non-Physician Salary Expense \$101,054,229 \$100,136,596 2 Non-Nursing, Non-Physician Fringe Benefits Expense \$36,165,592 \$36,602,758 \$37,287,214 \$137,219,821 \$136,183,571 \$137,423,810 Total Non-Nurs., Non-Phys. Salary and Fringe Ben. Expense K. Total Salary and Fringe Benefits Expense Total Salary Expense \$142,343,619 \$140,640,103 \$142,839,009 1 2 Total Fringe Benefits Expense \$50,942,369 \$51,694,855 \$53,188,034 Total Salary and Fringe Benefits Expense \$193,285,988 \$192,334,958 \$196,027,043

LAWRENCE AND MEMORIAL HOSPITAL **TWELVE MONTHS ACTUAL FILING FISCAL YEAR 2016 REPORT 700 - STATISTICAL ANALYSIS OF HOSPITAL REVENUE AND EXPENSE** (2) (1) (4) (5) (3) ACTUAL **ACTUAL** ACTUAL LINE DESCRIPTION FY 2014 FY 2015 FY 2016 **Total Full Time Equivalent Employees (FTEs)** L. Total Nursing FTEs 407.3 417.1 429.8 Total Physician FTEs 1.6 1.6 1.5 2 Total Non-Nursing, Non-Physician FTEs 1440.2 1407.0 1394.4 Total Full Time Equivalent Employees (FTEs) 1,849.1 1,825.7 1,825.7 М. Nursing Salaries and Fringe Benefits Expense per FTE 1 Nursing Salary Expense per FTE \$100,471 \$97,507 \$97,956 2 Nursing Fringe Benefits Expense per FTE \$35,957 \$35,841 \$36,475 Total Nursing Salary and Fringe Benefits Expense per FTE \$136,427 \$133,348 \$134,431 N. Physician Salary and Fringe Expense per FTE 1 Physician Salary Expense per FTE \$229,846 \$243,145 \$400,600 \$82,258 \$149,169 Physician Fringe Benefits Expense per FTE \$89,373 2 Total Physician Salary and Fringe Benefits Expense per FTE 3 \$312,104 \$332,518 \$549,769 0. Non-Nursing, Non-Physician Salaries and Fringe Benefits Expense per FTE Non-Nursing, Non-Physician Salary Expense per FTE \$70,167 \$70,775 \$71,813 1 Non-Nursing, Non-Physician Fringe Benefits Expense per FTE \$25,112 \$26,015 \$26,741 2 Total Non-Nurs., Non-Phys. Sal. and Fringe Ben. Exp. per FTE \$95,278 \$96,790 \$98,554 3 Ρ. Total Salary and Fringe Benefits Expense per FTE Total Salary Expense per FTE \$76,980 \$78,238 1 \$77,034 Total Fringe Benefits Expense per FTE \$27,550 2 \$28,315 \$29,133 Total Salary and Fringe Benefits Expense per FTE \$104,530 \$105,349 \$107,371 3 Q. Total Salary and Fringe Ben. Expense per Statistic 1 Total Salary and Fringe Benefits Expense per Patient Day \$2,914 \$3,091 \$3,233 Total Salary and Fringe Benefits Expense per Discharge \$13,660 \$13,670 \$14,540 2 Total Salary and Fringe Benefits Expense per EPD 3 \$1,125 \$1,146 \$1,151 Total Salary and Fringe Benefits Expense per ED \$5,068 4 \$5,273 \$5,176 Total Salary and Fringe Benefits Expense per CMAEPD \$898 \$905 \$886 5 6 Total Salary and Fringe Benefits Expense per CMAED \$4,208 \$4,001 \$3,984