SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990 .

MANCHESTER MEMORIAL HOSPITAL

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number 06-0646710

Par	t I Financial Assistance a	ınd Certain Otl	her Communi	ty Benefits at	Cost				
	_							Yes	No
1a	Did the organization have a financial	assistance policy	during the tax vea	r? If "No." skip to	guestion 6a		1a	Х	
b								Х	
2	b If "Yes," was it a written policy? If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.								
	X Applied uniformly to all hospita	al facilities	Applie	ed uniformly to mo	st hospital facilities	S			
	Generally tailored to individual hospital facilities								
3	Answer the following based on the financial assis:	•	at applied to the largest	number of the organizati	on's patients during the t	ax vear.			
а									
	If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:							Х	
	☐ 100% ☐ 150% ☐ 200% X Other 125 %								
b	Did the organization use FPG as a fa	ctor in determining	eligibility for prov	iding discounted	care? If "Yes," indi	cate which			
	of the following was the family incom						3b	Х	
	200% 250%	300%			ther	%			
С	If the organization used factors other	r than FPG in deter	rmining eligibility, o	describe in Part VI	the criteria used for	or determining			
	eligibility for free or discounted care.		•	-		other			
	threshold, regardless of income, as a		0 0 ,						
4	Did the organization's financial assistance policy "medically indigent"?	that applied to the larges					4	X	
5a	Did the organization budget amounts for	free or discounted ca	re provided under its	s financial assistance	policy during the tax	year?	5a	X	
b	If "Yes," did the organization's finance	cial assistance exp	enses exceed the	budgeted amount	?		5b		X
С	If "Yes" to line 5b, as a result of budg	get considerations,	, was the organiza	tion unable to pro	vide free or discou	nted			
	care to a patient who was eligible for	free or discounted	d care?				5с		
6a	Did the organization prepare a comm	nunity benefit repo	rt during the tax ye	ear?			6a	X	
b	If "Yes," did the organization make it	available to the pu	ublic?				6b	X	
	Complete the following table using the worksheet	s provided in the Schedu	le H instructions. Do not	submit these worksheet	s with the Schedule H.				
7	Financial Assistance and Certain Other			I (-) =	1 (-1) =	I (-)	T (c) _	
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total		
	ins-Tested Government Programs	programs (optional)	(optional)				<u> </u>	expense	
а	Financial Assistance at cost (from		0.01	620 600	104 005	F 0 F F 4 4		0.5	0
	Worksheet 1)		921	630,629.	124,885.	505,744.	₩	.25	₹ <u> </u>
b	Medicaid (from Worksheet 3,		40 272	40110405	20424151	11605054	_	67	0.
	column a)		40,212	40119405.	28434151.	11003234.	 	.67	<u> </u>
С	Costs of other means-tested								
	government programs (from								
	Worksheet 3, column b)						\vdash		
a	Total Financial Assistance and		/0 103	40750034	28559036.	12190998	5	.92	Q.
	Means-Tested Government Programs Other Benefits		40,100	10730034.	20333030	12130330.	_	• , ,	
	Community health								
Ŭ	improvement services and								
	community benefit operations								
	(from Worksheet 4)	23	101,145	1149610.	101,446.	1048164.		.51	ક
f	Health professions education								
•	(from Worksheet 5)	12	886	4047240.	1564402.	2482838.	1	.21	ક
а	Subsidized health services								
9	(from Worksheet 6)	4	2,023	6775614.	4222252.	2553362.	1	.24	ક
h	Research (from Worksheet 7)	1	,	34,815.		34,815.		.02	
	Cash and in-kind contributions								
	for community benefit (from								
	Worksheet 8)	9		184,659.				.09	
j	Total. Other Benefits	49		12191938.				.07	
	Total. Add lines 7d and 7i	49	165,223	52941972.	34450686.	18491286.	8	.99	용

532091 11-05-15 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2015

k Total. Add lines 7d and 7j

Schedule H (Form 990) 2015 MANCHESTER MEMORIAL HOSPITAL 06-0646710 Page
Part II Community Building Activities Complete this table if the organization conducted any community building activities during the

	tax year, and describe in Part	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community	(d) Direct offsetting revenue	(e) Net community	(f	Percent	
		(optional)		building expense		building expense			
1	Physical improvements and housing								
2	Economic development	A .	C0.C	1701200	1502277	1 1 2 7 0 4 5		079	0.
3	Community support	4	686	1721322	. 1583377	137,945	•	.07	<u>б</u>
4	Environmental improvements				+				
5	Leadership development and								
	training for community members	2		42,683	+	40 600		0.29	0.
6	Coalition building	4		42,003	•	42,683	•	.02	ъ
7	Community health improvement								
_	advocacy	3	19	372,127	. 309,060	63,067		.03	<u>. </u>
8	Workforce development	3	19	3/2,12/	. 309,000	03,007	•	• 0 3	ъ
9	Other	9	705	2136132	. 1892437	. 243,695		.12	<u> </u>
	Total t III Bad Debt, Medicare, 8			2130132	• 1032437	• 243,033	•	• 1 4	0
	<u> </u>	Conection i	actices					Yes	No
	on A. Bad Debt Expense Did the organization report bad debt	ovnonco in cocce	lanco with Haaltha	earo Einanoial Ma	anagomont Assas	iation		.03	110
1	- · · · · · · · · · · · · · · · · · · ·	· ·			-	iatiUII	1	х	
2	Statement No. 15? Enter the amount of the organization						-	21	
2	9	•	•		2 1	0,662,336			
3	methodology used by the organization Enter the estimated amount of the organization					10,002,330	-		
3	patients eligible under the organizati	· ·							
					'				
	methodology used by the organization of had debt				3	2,300,726			
4	for including this portion of bad debt	•		atomonto that d			4		
4	Provide in Part VI the text of the foot	•				L			
ti	expense or the page number on which on B. Medicare	ch this loothole is t	contained in the at	tached imanciai	statements.				
		adiaara (iaaludiaa F			5 4	14,891,042			
5	Enter total revenue received from Me	,	,			6,200,916			
6	Enter Medicare allowable costs of ca					1,309,874			
7 8	Subtract line 6 from line 5. This is the Describe in Part VI the extent to which						-		
0					•				
	Also describe in Part VI the costing r Check the box that describes the me		uice used to deter	illille the allioun	r reported on line	0.			
	Cost accounting system	X Cost to char	rge ratio	Other					
Sacti	on C. Collection Practices	OUST TO CHAI	ge ratio						
	Did the organization have a written of	leht collection polic	cy during the tax y	ear?			9a	Х	
	If "Yes." did the organization's collection is		, ,		on the tax year conta	in provisions on the	- Ou		
	collection practices to be followed for pat	, , , , ,	9		5		9b	Х	
Par	t IV Management Compan	ies and Joint \	Ventures (owned	10% or more by office	ers, directors, trustees, k	key employees, and physic	ians - see		ons)
	(a) Name of entity		scription of primary			(d) Officers, direct-		hysicia	
	(a) Name of entity		ctivity of entity		rofit % or stock	ors, trustees, or	٠,	ofit % c	
			,		ownership %	key employees' profit % or stock		stock	
						ownership %	own	ership	%
			<u> </u>						

Part V	Facility Information										
Section A.	Hospital Facilities					tal					
list in orde	er of size, from largest to smallest)	_	gica	<u></u>	_	spi					
	hospital facilities did the organization operate	oita	sur	spita	oita	s hc	ΞĒ				
during the	tax year?1	. Soc	ત્રી &	ρĝ	SOL	Ses	faci	<u>v</u>			
Name, add	lress, primary website address, and state license number	icensed hospital	зеп. medical & surgical	Children's hospital	eaching hospital	Critical access hospital	Research facility	ER-24 hours	ē		Facility
and if a gr	oup return, the name and EIN of the subordinate hospital on that operates the hospital facility)	Sus	. me	ldre	Shi	ical	ear	24	ER-other		reporting group
		. <u>ö</u>	Gen	- Chi	ea	Crit	Bes	Ë	Ė	Other (describe)	group
	CHESTER MEMORIAL HOSPITAL	4									
	HAYNES STREET	_									
	CHESTER, CT 06040	_									
	.ECHN.ORG	_									
STA	re license no.: 0048	X	Х		Х			Х			
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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group MANCHESTER MEMORIAL HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

actifices in a facility reporting group (if one Fact V, Section A).					
	ommunity Health Needs Assessment		Yes	No	
	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the				
·	current tax year or the immediately preceding tax year?	1		Х	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or				
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х	
3					
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х		
	If "Yes," indicate what the CHNA report describes (check all that apply):				
a	77				
k	77				
c	Existing health care facilities and resources within the community that are available to respond to the health needs				
	of the community				
c	X How data was obtained				
e	The significant health needs of the community				
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority				
	groups				
ç	又				
ŀ					
i	Information gaps that limit the hospital facility's ability to assess the community's health needs				
i	Other (describe in Section C)				
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 15				
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad				
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public				
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the				
	community, and identify the persons the hospital facility consulted	5	Х		
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other				
	hospital facilities in Section C	6a	Х		
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"				
	list the other organizations in Section C	6b		Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х		
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):				
a	TO THE WAY OF THE COURSE THE COUR				
k					
c	77				
c					
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs				
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х		
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 15				
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х		
	If "Yes," (list url): HTTP://WWW.ECHN.ORG/FILEMANAGER/USERFILES/PDFS/2016_				
k	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Х	
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most				
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why				
	such needs are not being addressed.				
12 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a				
	CHNA as required by section 501(r)(3)?	12a	<u> </u>	X	
k	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b			
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720				
	for all of its hospital facilities? \$				

Einancial	Assistance	Doliov /	EAD)	
rillaliciai	Assistance	Policy ((FAP)	

Nam	e of hospital facility or letter of facility reporting group MANCHESTER MEMORIAL HOSPITAL			
			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X	
	If "Yes," indicate the eligibility criteria explained in the FAP:			
а	X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	and FPG family income limit for eligibility for discounted care of $___400__$ %			
b	Income level other than FPG (describe in Section C)			
С	Asset level			
d	X Medical indigency			
е	Insurance status			
f	Underinsurance status			
g	Residency			
h	X Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	X	
15	Explained the method for applying for financial assistance?	15	X	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply):			
а	X Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X Described the supporting documentation the hospital facility may require an individual to submit as part of his			
	or her application			
С	X Provided the contact information of hospital facility staff who can provide an individual with information			
	about the FAP and FAP application process			
d	X Provided the contact information of nonprofit organizations or government agencies that may be sources			
	of assistance with FAP applications			
е	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	X	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
а	The FAP was widely available on a website (list url): WWW.ECHN.ORG			
b	The FAP application form was widely available on a website (list url): WWW.ECHN.ORG			
c	X A plain language summary of the FAP was widely available on a website (list url): WWW.ECHN.ORG			
d	X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital			
	facility and by mail)			
f	X A plain language summary of the FAP was available upon request and without charge (in public locations in			
	the hospital facility and by mail)			
	V			
g h	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility Notified members of the community who are most likely to require financial assistance about availability of the FAP			
- "	X Other (describe in Section C)			
'	Other (describe in Section o)			
Billin	g and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
		17	Х	
	non-payment? Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax	''	42	
	year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a	Reporting to credit agency(ies) Solling an individual's debt to another party			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process Other similar actions (describe in Section C)			
d	Other similar actions (describe in Section C)			
e	None of these actions or other similar actions were permitted			

Schedule H (Form 990) 2015 MANCHEST
Part V Facility Information (continued)

Nan	ne of hospital facility or letter of facility reporting group MANCHESTER MEMORIAL HOSPITAL			
11011			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year			
	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Х
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
а				
b				
c				
c				
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not checked) in line 19 (check all that apply):			
а	X Notified individuals of the financial assistance policy on admission			
b	V			
c	V	S		
c	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
e				
f	None of these efforts were made			
Poli	cy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to			
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
	If "No," indicate why:			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
c	Other (describe in Section C)			
Cha	rges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts			
	that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating			
	the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
c	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had			
	insurance covering such care?	23		X
	If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
	service provided to that individual?	24		X
	If "Voe " explain in Section C			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 5: THE ASSESSMENTS INCORPORATE DATA FROM BOTH

QUANTITATIVE AND QUALITATIVE SOURCES. QUANTITATIVE DATA INPUT INCLUDES

PRIMARY RESEARCH (PHONE SURVEYS) AND SECONDARY RESEARCH (VITAL STATISTICS

AND OTHER EXISTING HEALTH-RELATED DATA); THESE QUANTITATIVE COMPONENTS

ALLOW FOR COMPARISON TO BENCHMARK DATA AT THE STATE AND NATIONAL LEVELS.

QUALITATIVE DATA INPUT INCLUDES PRIMARY RESEARCH GATHERED THROUGH AN

ONLINE KEY INFORMANT SURVEY (OKIS).

THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS SPONSORED BY A COLLABORATION OF COMMUNITY PARTNERS AND RELIED ON INFORMATION PROVIDED BY:

PUBLIC HEALTH AND VITAL STATISTICS DATA

A VARIETY OF EXISTING (SECONDARY) DATA

DATA REPRESENTING THE MOST RECENT BRFSS (BEHAVIORAL RISK FACTOR

SURVEILLANCE SYSTEM) PREVALENCE AND TRENDS DATA (PUBLISHED ONLINE BY THE

CENTERS FOR DISEASE CONTROL AND PREVENTION)

STATE-WIDE RISK FACTOR DATA

NATIONWIDE RISK FACTOR DATA

HEALTHY PEOPLE 2020 WHICH PROVIDES SCIENCE-BASED, 10-YEAR NATIONAL

OBJECTIVES FOR IMPROVING THE HEALTH OF ALL AMERICANS

PHONE SURVEYS (BASED ON THE CENTERS FOR DISEASE CONTROL BEHAVIORAL RISK

FACTOR SURVEILLANCE SURVEY)

AND ONLINE KEY INFORMANT SURVEYS.

THE PARTICIPANTS FOR THE ONLINE SURVEYS INCLUDED INPUT FROM PHYSICIANS AND OTHER HEALTH PROVIDERS, PUBLIC HEALTH EXPERTS, SOCIAL SERVICE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

REPRESENTATIVES, AND COMMUNITY LEADERS. FOR A FULL LISTING OF

PARTICIPATING AGENCIES, PLEASE REFERENCE THE 2016 CHNA FOR MANCHESTER

MEMORIAL HOSPITAL OR THE 2016 CHNA FOR ROCKVILLE GENERAL HOSPITAL.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6A: FACILITY NAME:

MANCHESTER MEMORIAL HOSPITAL

DESCRIPTION:

THE CHNA WAS CONDUCTED BY EASTERN CONNECTICUT HEALTH NETWORK,

WHICH INCLUDES MANCHESTER MEMORIAL HOSPITAL AND ROCKVILLE

GENERAL HOSPITAL.

MANCHESTER MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 11: FACILITY NAME:

MANCHESTER MEMORIAL HOSPITAL

DESCRIPTION:

I. ACCESS TO HEALTHCARE SERVICES:

STRATEGY #1: BUILD THE CAPACITY OF ECMPF PRIMARY CARE OFFICES TO PROVIDE

PRIMARY AND PREVENTIVE HEALTHCARE SERVICES WITH AT LEAST 2 PROVIDERS.

STRATEGY #2: EXPAND THE NUMBER OF FAMILY PRACTICE RESIDENTS TRAINED AT

ECHN FROM 25 RESIDENTS PER YEAR TO 33 AND ACTIVELY RECRUIT GRADUATES TO

PRACTICE LOCALLY.

STRATEGY #3: ENSURE THAT ECHN'S HOSPITAL AND HOME HEALTH CARE MANAGEMENT

PROGRAMS AS WELL AS THE ECHN HOSPITALIST PRACTITIONERS PROVIDE EFFECTIVE

TRANSITIONS OF CARE FOR PATIENTS TREATED AT ECHN FACILITIES WITH AN

532097 11-05-15

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

EMPHASIS ON COMMUNICATION WITH PRIMARY CARE PHYSICIANS.

II. CANCER

STRATEGY 1: COLON CANCER - COLORECTAL SCREENING AND EDUCATION

DEVELOP A MARKETING CAMPAIGN FOR COLON CANCER AWARENESS MONTH EACH YEAR

TO CREATE AWARENESS

HOLD A COLONOSCOPY SCREENING EVENT TO PROMOTE SCREENINGS, EDUCATE THE

COMMUNITY

PROMOTE THE OPEN ACCESS PROGRAM OFFERED BY LOCAL PHYSICIANS AT EVERGREEN

ENDOSCOPY CENTER THAT MAKES CONVENIENT APPOINTMENTS EASIER TO OBTAIN FOR

SCREENINGS

STRATEGY 2: LUNG CANCER - PROMOTE AND EDUCATE COMMUNITY ON ECHN'S LOW DOSE

CT SCREENING PROGRAM

MAINTAIN ECHN'S ACR ACCREDITATION AS A DESIGNATED CANCER SCREENING CENTER

DEVELOP MARKETING AND PROMOTIONAL MATERIAL TO CREATE AWARENESS OF THE

NEED FOR SCREENING AND THE COMMUNITY RESOURCES AVAILABLE

PROVIDE EDUCATION TO COMMUNITY AND PHYSICIANS THROUGH PRESENCE AT HEALTH

FAIRS AND BY HOSTING COMMUNITY EDUCATION LECTURES

STRATEGY 3: PROSTATE CANCER - HOST A PROSTATE SCREENING EVENT

DETERMINE ELIGIBILITY AND PROCESS TO ADHERE TO NATIONAL STANDARD OF

PROSTATE SCREENINGS

COLLABORATE WITH LOCAL PHYSICIANS AND HEALTH CARE WORKERS TO HOLD EVENT

MARKET AND PROMOTE A PROSTATE CANCER SCREENING EVENT

STRATEGY #1: EDUCATE WOMEN ABOUT THE IMPORTANCE OF PREVENTATIVE AND

SCREENING SERVICES AND LIFESTYLE CHANGES:

DEVELOP AND COORDINATE EDUCATIONAL LECTURES AND SEMINARS WHICH WILL BE

OFFERED TO THE COMMUNITY

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PUBLISH INFORMATION IN ECHN'S BETTER BEING NEWSLETTER REGARDING HEALTH

SCREENINGS, EDUCATIONAL PROGRAMS AND LECTURES

PARTICIPATE IN HEALTH FAIRS AND COMMUNITY EVENTS

COORDINATE WITH ECHN PROVIDERS TO PRESENT EDUCATIONAL PROGRAMS AND

LECTURES RELATED TO WOMEN'S HEALTH, DIABETES AND HEART DISEASE

STRATEGY #2: BUILD COMMUNITY RELATIONSHIPS TO INCREASE AWARENESS OF THE

ECHN EARLY DETECTION PROGRAM:

THE COMMUNITY HEALTH NAVIGATOR WILL ENGAGE AND COLLABORATE WITH COMMUNITY

PARTNERS IN ORDER TO PROVIDE EDUCATION ON PROGRAM BENEFITS AND SERVICES

AVAILABLE

THE COMMUNITY HEALTH NAVIGATOR WILL PROVIDE WRITTEN MATERIAL, IN BOTH

ENGLISH AND SPANISH, TO COMMUNITY PARTNERS AND PROVIDERS DETAILING

SERVICES AVAILABLE, AND CONTACT INFORMATION FOR ELIGIBILITY

STRATEGY 1: FREEDOM FROM SMOKING:

PROVIDE PROGRAM AT LEAST 3 TIMES A YEAR

ADVERTISE PROGRAM THROUGH BETTER BEING AND WITH COMMUNITY PARTNERS

INCREASE NUMBER OF FACILITATORS TO 2

PROVIDE PROGRAM AT MULTIPLE LOCATIONS

STRATEGY 2: OFFER SMOKING PREVENTION PRESENTATION TO PUBLIC AND PRIVATE

SCHOOLS:

CONTACT SCHOOLS WITH 6TH GRADE CLASSES OFFERING PRESENTATIONS

PARTICIPATE IN HEALTH FAIRS AT HIGH SCHOOLS AND VOCATIONAL SCHOOLS

STRATEGY 3: PROVIDE CEU PROGRAM TO COMMUNITY PRIMARY CARE PHYSICIANS:

PROVIDE EDUCATION REGARDING AVAILABLE SMOKING PREVENTION AND CESSATION

PROGRAMS

STRATEGY 4: PARTICIPATE IN HEALTH FAIRS:

PROVIDE MATERIAL ON NICOTINE ADDICTION

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PROVIDE MATERIAL ON FREEDOM FROM SMOKING

STRATEGY 1: OFFER SUPPORT TO CANCER SURVIVORS

ESTABLISHED PROCESS TO IDENTIFY PATIENTS WHO HAVE COMPLETED CANCER

THERAPY AND PROVIDE PATIENTS WITH SUMMARY CARE PLAN WHICH INCLUDES CANCER

DIAGNOSIS, STAGE AND TREATMENT RECEIVED

STRATEGY 2: EDUCATE CANCER SURVIVORS ON MANAGING LIFESTYLE BEHAVIORS AFTER

TREATMENT COMPLETION

SURVIVORSHIP CARE PLAN WILL ALSO INCLUDE ROAD MAP FOR RECOMMENDED FOLLOW

UP CARE

EDUCATE AND ENCOURAGE LIFESTYLE CHANGES TO REDUCE CANCER RECURRENCE

AND/OR IMPROVE QUALITY OF LIFE

III. HEART DISEASE & STROKE

STRATEGY #1: PROVIDE EDUCATION FOR CARDIOVASCULAR DISEASE RISK FACTORS

AND BEHAVIOR MODIFICATION

PRODUCE MULTI-YEAR PLAN TO IMPROVE HEALTH AND REDUCE RISKY BEHAVIORS OF

OUR ECHN EMPLOYEES AND FAMILIES

PROVIDE COMMUNITY EDUCATION LECTURE(S) ON THE SIGNS AND SYMPTOMS OF

STROKE AND HEART ATTACK, THE EARLY RECOGNITION OF SYMPTOMS AND IMPORTANCE

OF SEEKING IMMEDIATE MEDICAL CARE

PROMOTE NUTRITION COUNSELING SERVICES OFFERED BY LOCAL SUPERMARKETS AND

COMMUNITY CENTERS TO PROMOTE HEALTHY DIETS

PROMOTE PHYSICAL FITNESS ACTIVITIES/PROGRAMS AVAILABLE IN THE COMMUNITY

INCLUDING FITNESS CENTERS, CARDIAC REHABILITATION PROGRAMS, SCHOOLS, PARKS

AND RECREATION PROGRAMS

PARTICIPATE IN COMMUNITY HEALTH FAIRS THROUGHOUT SERVICE AREA WHERE BLOOD

PRESSURE, CHOLESTEROL, BODY FAT COMPOSITION ANALYSIS AND EDUCATION

RESOURCES WILL BE OFFERED

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

STRATEGY #2: PROMOTE THE FREEDOM FROM SMOKING CESSATION PROGRAM OFFER BEHAVIORAL COUNSELING ON THE SHORT AND LONG TERM PHYSIOLOGIC BENEFITS AND QUALITY OF LIFE BENEFITS FROM SMOKING CESSATION PROVIDE EDUCATION ABOUT FDA APPROVED SMOKING CESSATION MEDICATIONS PROMOTE AVAILABLE SMOKING CESSATION PROGRAMS TO PHYSICIANS IN THE COMMUNITY AND HOSPITALS AS AN OPTION FOR PATIENTS WHO SMOKE STRATEGY #3: PROMOTE CARDIAC REHABILITATION PROMOTE CARDIAC REHABILITATION SERVICES TO RESTORE PEOPLE WHO HAVE HAD A HEART CONDITION OR HEART SURGERY TO THE HIGHEST POSSIBLE PHYSIOLOGICAL, SOCIAL, AND VOCATIONAL LEVEL EMOTIONAL, INFANT HEALTH & FAMILY PLANNING THIS STRATEGY WILL FOCUS ON THE SERVICE AREAS OF MANCHESTER AND VERNON IMPROVE ACCESS TO CARE AND EDUCATION STRATEGY #1: CONTINUE FAMILY PLANNING EDUCATION SESSIONS/TOURS ENCOURAGE THE USE OF THE MATERNITY CARE CENTER (MCC) AT ROCKVILLE GENERAL HOSPITAL PROVIDE INFORMATION THROUGH ECHN DIGITAL BOARDS, READINESS COMMITTEES, ECHN SOCIAL MEDIA AND ECHN WEBSITE CONTINUE TO PUBLICIZE EDUCATIONAL OPPORTUNITIES THROUGH BETTER BEING MAGAZINE CONTINUE THE DISTRIBUTION OF ECHN PRENATAL FOLDERS THROUGH THE COMMUNITY PRACTICES THAT CONTAIN COMPREHENSIVE TOPICAL INFORMATION STRATEGY #2: INCREASE PRECONCEPTION AND FIRST TRIMESTER PREGNANCY EDUCATION

ENCOURAGE REGULAR ECHN BIRTH CLASS ATTENDANCE

PROVIDE INFORMATION THROUGH ECHN DIGITAL BOARDS, READINESS COMMITTEES,

ECHN SOCIAL MEDIA AND WEBSITE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PURSUE THE DEVELOPMENT OF A PRECONCEPTION AND AN EARLY PREGNANCY CLASS
OFFERING
MANCHESTER MEMORIAL HOSPITAL:
PART V, SECTION B, LINE 13H:
DESCRIPTION:
FAMILY SIZE IS USED WITH INCOME LEVEL.
MANCHESTER MEMORIAL HOSPITAL:
PART V, SECTION B, LINE 16I:
DESCRIPTION:
THE HOSPITAL COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE THROUGH
NOTICES POSTED IN PUBLIC AREAS AROUND THE HOSPITAL, ON THE PATIENT BILLS,
ON OUR WEBSITE, AND FOR SELECTED PRE-SCHEDULED SERVICES TO ENSURE THAT THE
FINANCIAL CAPACITY OF PEOPLE WHO NEED HEALTH CARE SERVICES DOES NOT
PREVENT THEM FROM SEEKING OR RECEIVING CARE.
MANCHESTER MEMORIAL HOSPITAL:
PART V, SECTION B, LINE 22D:
DESCRIPTION:
PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE WILL NOT BE CHARGED MORE
THAN THE AMOUNT GENERALLY BILLED TO PATIENTS WITH INSURANCE FOR
EMERGENCY OR OTHER MEDICALLY NECESSARY CARE.

Part V Facility Information (continued)							
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility							
(list in order of size, from largest to smallest)							
How many non-hospital health care facilities did the organization operate during the	tax year?0						
Name and address	Type of Facility (describe)						
	, jet of the demand (described)						

Part VI | Supplemental Information

Provide the following information.

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and
- Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any 2 CHNAs reported in Part V, Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SCHEDULE H, PART II DESCRIBE HOW BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITY: MANCHESTER MEMORIAL HOSPITAL (MMH), AS PART OF EASTERN CONNECTICUT HEALTH NETWORK, PROMOTES THE HEALTH OF THE COMMUNITIES IT SERVES BY COMMITTING THE EXPERTISE AND RESOURCES OF THE ORGANIZATION TO A NUMBER OF COMMUNITY BUILDING ACTIVITIES THAT SUPPORT ASSOCIATIONS, BUSINESSES, PROGRAMS, INITIATIVES AND OTHER VALUABLE LOCAL COMMUNITY ASSETS. THROUGH GRANTS PROVIDED BY THE FEDERAL AND STATE GOVERNMENTS, MMH OFFERS FREE SUPPORT PROGRAMS TO CHILDREN AND THEIR FAMILIES TO PROMOTE POSITIVE FAMILY LIFE SKILLS AND CHILD DEVELOPMENT. IN FY 2016, THESE PROGRAMS BENEFITED 581 INDIVIDUALS WITH MMH PROVIDING OVER \$117,000 OF IN-KIND RESOURCES AND SERVICES. OTHER COMMUNITY BUILDING ACTIVITIES PERFORMED IN FY 2016 INCLUDE PARTICIPATION IN REGIONAL EXERCISES TO EVALUATE THE READINESS OF THE HOSPITAL'S EMERGENCY PREPAREDNESS CAPABILITIES; PARTICIPATION IN THE BABY FRIENDLY PRACTICES STATEWIDE COLLABORATIVE AND THE STATEWIDE CPQC INITIATIVE; SERVING ON THE BOARD AND EXECUTIVE COMMITTEE OF REGIONAL CHAMBERS OF COMMERCE IN SUPPORT OF Schedule H (Form 990) 2015

THE LOCAL BUSINESS INDUSTRY; HOSTING ART EXHIBITS OF THE MANCHESTER ART ASSOCIATION; WORKING WITH THE MANCHESTER VETERANS COUNCIL TO HONOR VETERANS IN AN ANNUAL VETERANS DAY CEREMONY FOR THE COMMUNITY; PARTNERING WITH THE LOCAL SCHOOL SYSTEMS AND COLLEGES IN VARIOUS WORKFORCE DEVELOPMENT PROGRAMS; ATTENDING SCHOOL READINESS COUNCIL MEETINGS; PROVIDING VOCATIONAL SERVICES AND EMPLOYMENT ASSISTANCE TO RESIDENTS; SERVING ON THE AMERICAN HOSPITAL ASSOCIATION'S REGIONAL POLICY BOARD; AND SERVING ON THE DEPARTMENT OF PUBLIC HEALTH'S OFFICE OF EMERGENCY MEDICAL SERVICE MEDICAL ADVISORY COMMITTEE, THE CONNECTICUT EMS ADVISORY BOARD, THE CONNECTICUT EMS ADVISORY COMMITTEE, THE REGIONAL MEDICAL ADVISORY COMMITTEE, THE REGIONAL ED STANDARDS BOARD, THE STATE EMS EDUCATION AND TRAINING COMMITTEE, AND EMS CLINICAL COORDINATORS. AS A RESULT OF THESE ACTIVITIES, THERE HAS BEEN IMPROVED COLLABORATION AMONG COMMUNITY PROVIDERS AND OTHERS INVOLVED IN PROVIDING SERVICES TO CHILDREN, ADOLESCENTS AND THEIR FAMILIES AND OTHER ADULTS.

SCHEDULE H, PART III, LINE 2

METHODOLOGY USED TO ESTIMATE BAD DEBT:

THE NETWORK PROVIDES FOR A PROVISION FOR BAD DEBTS. FOR RECEIVABLES

ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY

COVERAGE, THE NETWORK ANALYZES CONTRACTUALLY DUE

AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION

FOR BAD DEBTS (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND

COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYER HAS NOT YET

PAID, OR FOR PAYERS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES

THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY). FOR RECEIVABLES

FINANCIALLY RESPONSIBLE.

ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT

INSURANCE AND PATIENTS WITH

DEDUCTIBLE AND CO-PAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE

EXISTS FOR PART OF THE BILL), THE NETWORK RECORDS A SIGNIFICANT

PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE

BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE

UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE

FOR UNINSURED PATIENTS THAT DO NOT QUALIFY FOR FINANCIAL ASSISTANCE,

THE NETWORK OFFERS A DISCOUNT OFF ITS STANDARD RATES FOR SERVICES

PROVIDED. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS

ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN

EXHAUSTED IS WRITTEN OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS IN

THE PERIOD THEY ARE DETERMINED UNCOLLECTIBLE.

SCHEDULE H, PART III, LINE 4

FOOTNOTE IN ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBING BAD DEBT:

THE NETWORK PROVIDED FOR A PROVISION FOR BAD DEBTS. FOR RECEIVABLES

ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY

COVERAGE, THE NETWORK ANALYZED CONTRACTUALLY DUE AMOUNTS AND PROVIDED

AN ALLOWANCE FOR DOUBTFUL ACCOUNTS (FOR EXAMPLE, FOR EXPECTED

UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE

THIRD-PARTY PAYER HAS NOT YET PAID, OR FOR PAYERS WHO WERE KNOWN TO BE

HAVING FINANCIAL DIFFICULTIES THAT MAKE

THE REALIZATION OF AMOUNTS DUE UNLIKELY). FOR RECEIVABLES ASSOCIATED

WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE

AND PATIENTS WITH DEDUCTIBLE AND CO-PAYMENT BALANCES DUE FOR WHICH

THIRD-PARTY COVERAGE EXISTED FOR PART OF THE BILL), THE NETWORK

RECORDED A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE

ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATED THAT MANY PATIENTS

WERE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH

THEY WERE FINANCIALLY RESPONSIBLE.

FOR UNINSURED PATIENTS THAT DID NOT QUALIFY FOR FINANCIAL ASSISTANCE,

THE NETWORK OFFERED A DISCOUNT OFF ITS STANDARD RATES FOR SERVICES

PROVIDED. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS

ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN

EXHAUSTED IS WRITTEN OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS IN

THE PERIOD THEY WERE DETERMINED UNCOLLECTIBLE.

SCHEDULE H, PART III, LINE 8

DESCRIBE EXTENT ANY SHORTFALL FROM LINE 7 TREATED AS COMMUNITY BENEFIT AND COSTING METHOD USED:

THE HOSPITAL PROVIDES QUALITY HEALTH CARE TO ALL, REGARDLESS OF THEIR

ABILITY TO PAY. CHARITY CARE IS PROVIDED TO THOSE WHO ARE ELIGIBLE

BASED ON MMH'S POLICY. MMH ALSO INCURS UNPAID COSTS FOR

GOVERNMENT PROGRAMS BECAUSE REIMBURSEMENT IS NOT SUFFICIENT TO COVER

COSTS ASSOCIATED WITH MEDICARE AND MEDICAID PATIENTS. THE

ORGANIZATION'S MEDICARE COST REPORT WAS USED TO CALCULATE ACTUAL COSTS

REPORTED ON PART III, LINE 6. THE ACCESS TO HEALTHCARE BY PATIENTS

COVERED BY MEDICARE IS A FUNDAMENTAL PART OF THE HOSPITAL'S COMMUNITY

BENEFIT PROGRAM.

SCHEDULE H, PART III, LINE 9B

DID COLLECTION POLICY CONTAIN PROVISIONS ON COLLECTION PRACTICES FOR

PATIENTS WHO ARE KNOWN TO QUALIFY FOR ASSISTANCE:

INTERNAL AND EXTERNAL COLLECTION POLICIES AND PROCEDURES TAKE INTO

ACCOUNT THE EXTENT TO WHICH A PATIENT IS QUALIFIED FOR CHARITY CARE OR

DISCOUNTS. IN ADDITION, PATIENTS WHO QUALIFY FOR PARTIAL DISCOUNTS ARE

REQUIRED TO MAKE A GOOD FAITH EFFORT TO HONOR PAYMENT AGREEMENTS WITH

THE HOSPITAL, INCLUDING PAYMENT PLANS AND DISCOUNTED HOSPITAL BILLS.

MMH IS COMMITTED TO WORKING WITH PATIENTS TO RESOLVE THEIR ACCOUNTS,

AND AT ITS DISCRETION, MAY PROVIDE EXTENDED PAYMENT PLANS TO ELIGIBLE

PATIENTS. MMH WILL NOT PURSUE LEGAL ACTION FOR NON-PAYMENT OF BILLS

AGAINST CHARITY CARE PATIENTS WHO HAVE COOPERATED WITH THE HOSPITAL TO

RESOLVE THEIR ACCOUNTS AND HAVE DEMONSTRATED THEIR INCOME AND/OR ASSETS

ARE INSUFFICIENT TO PAY MEDICAL BILLS.

PART VI, LINE 2:

IN 2016, MMH COLLABORATED WITH ROCKVILLE GENERAL HOSPITAL, ALSO AN

AFFILIATE OF ECHN, TO CONDUCT A COMPREHENSIVE COMMUNITY HEALTH NEEDS

ASSESSMENT (CHNA). THE CHNA WAS A SYSTEMATIC, DATA-DRIVEN APPROACH TO

DETERMINING THE HEALTH STATUS, BEHAVIORS AND NEEDS OF RESIDENTS IN THE

SERVICE AREA OF MANCHESTER MEMORIAL HOSPITAL. SUBSEQUENTLY, THE

INFORMATION WAS USED TO INFORM DECISIONS AND GUIDE EFFORTS TO IMPROVE

COMMUNITY HEALTH AND WELLNESS.

THE CHNA PROVIDES INFORMATION SO THAT COMMUNITIES MAY IDENTIFY ISSUES OF

GREATEST CONCERN AND DECIDE TO COMMIT RESOURCES TO THOSE AREAS, THEREBY

MAKING THE GREATEST POSSIBLE IMPACT ON COMMUNITY HEALTH STATUS. THE CHNA

WILL SERVE AS A TOOL TOWARD REACHING THREE BASIC GOALS:

TO IMPROVE RESIDENTS' HEALTH STATUS, INCREASE THEIR LIFE SPANS, AND ELEVATE THEIR OVERALL QUALITY OF LIFE. A HEALTHY COMMUNITY IS NOT ONLY ONE

WHERE ITS RESIDENTS SUFFER LITTLE FROM PHYSICAL AND MENTAL ILLNESS, BUT ALSO ONE WHERE ITS RESIDENTS ENJOY A HIGH QUALITY OF LIFE.

TO REDUCE THE HEALTH DISPARITIES AMONG RESIDENTS. BY GATHERING

DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA, IT

WILL BE POSSIBLE TO IDENTIFY POPULATION SEGMENTS THAT ARE MOST AT-RISK FOR

VARIOUS DISEASES AND INJURIES. INTERVENTION PLANS AIMED AT TARGETING THESE

INDIVIDUALS MAY THEN BE DEVELOPED TO COMBAT SOME OF THE SOCIO-ECONOMIC

FACTORS WHICH HAVE HISTORICALLY HAD A NEGATIVE IMPACT ON RESIDENTS'

HEALTH.

TO INCREASE ACCESSIBILITY TO PREVENTIVE SERVICES FOR ALL COMMUNITY

RESIDENTS. MORE ACCESSIBLE PREVENTIVE SERVICES WILL PROVE BENEFICIAL IN

ACCOMPLISHING THE FIRST GOAL (IMPROVING HEALTH STATUS, INCREASING LIFE

SPANS, AND ELEVATING THE QUALITY OF LIFE), AS WELL AS LOWERING THE COSTS

ASSOCIATED WITH CARING FOR LATE-STAGE DISEASES RESULTING FROM A LACK OF

PREVENTIVE CARE.

THIS ASSESSMENT WAS CONDUCTED ON BEHALF OF THE EASTERN CONNECTICUT HEALTH

NETWORK AND MANCHESTER MEMORIAL HOSPITAL BY PROFESSIONAL RESEARCH

CONSULTANTS, INC. (PRC). PRC IS A NATIONALLY RECOGNIZED HEALTHCARE

CONSULTING FIRM WITH EXTENSIVE EXPERIENCE CONDUCTING COMMUNITY HEALTH

NEEDS ASSESSMENTS SUCH AS THIS IN HUNDREDS OF COMMUNITIES ACROSS THE

UNITED STATES SINCE 1994.

PART VI, LINE 3:

THE HOSPITAL COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE THROUGH

NOTICES POSTED IN PUBLIC AREAS AROUND THE HOSPITAL, ON THE PATIENT BILLS,

ON OUR WEBSITE, AND SELECTED PRE-SCHEDULED SERVICES TO ENSURE THAT THE

FINANCIAL CAPACITY OF PEOPLE WHO NEED HEALTHCARE SERVICES DOES NOT PREVENT

THEM FROM SEEKING OR RECEIVING CARE.

PART VI, LINE 4:

ECHN'S COMMUNITY, AS DEFINED FOR THE PURPOSES OF THE COMMUNITY HEALTH

NEEDS ASSESSMENT, INCLUDED EACH OF THE RESIDENTIAL ZIP CODES THAT COMPRISE

THE HOSPITAL'S TOWN LOCATION INCLUDING 06040 AND 06042 FOR MANCHESTER

MEMORIAL HOSPITAL AND 06066 FOR ROCKVILLE GENERAL HOSPITAL.

THIS COMMUNITY DEFINITION WAS DETERMINED BECAUSE THE MAJORITY OF ECHN'S

PATIENTS ORIGINATE FROM THESE AREAS FOR USE OF OUR HOSPITAL SERVICES.

DEMOGRAPHICS OF THE COMMUNITY

THE POPULATION OF MANCHESTER MEMORIAL HOSPITAL'S SERVICE AREA IS ESTIMATED

AT 58,253 PEOPLE. IT IS PREDOMINANTLY NON-HISPANIC WHITE (71.4%), BUT ALSO

HAS SUBSTANTIAL AFRICAN AMERICA (12.3%) AND HISPANIC (12%) POPULATIONS.

PART VI, LINE 5:

O COMMUNITY HEALTH EDUCATION INITIATIVES/PROGRAMS ARE OFFERED TO THE

COMMUNITY AND INCLUDE LECTURE PRESENTATIONS; DEVELOPMENT AND DISTRIBUTION

OF A WELLNESS MAGAZINE TO MORE THAN 150,000 HOUSEHOLDS IN THE SERVICE

AREA; AND DEMONSTRATIONS AND HEALTH FAIR PARTICIPATION.

EXAMPLES OF PROGRAMS ARE

O LECTURE PRESENTATIONS, SUCH AS COFFEE & CONVERSATION: BREAST HEALTH

SCREENING; ENDING OBESITY: STEP BY STEP; NUTRITIONAL NEEDS DURING

PREGNANCY; PRE-DIABETES, LET'S TAKE ACTION!; AND EMBRACING WELLNESS IN THE

MIDST OF CANCER.

O A FREEDOM FROM SMOKING PROGRAM THAT IS FACILITATED BY AN ALA CERTIFIED

HEALTH ARE PROFESSIONAL AND INCLUDES EIGHT 1- TO 2-HOUR SESSIONS OVER 7

WEEKS, THE 4TH SESSION BEING QUIT DAY. THE SESSIONS IS PROVIDED AT THE

WORKSITE OR OTHER LOCATION, DAYTIME OR EVENING.

O LUNCH AND LEARN PROGRAMS WHICH ARE FREE WORKSHOPS FOR CANCER PATIENTS

AND THEIR CAREGIVERS.

O PRESENTATIONS ON WOMEN'S HEALTH ISSUES MADE IN THE COMMUNITY ABOUT

BREAST CANCER, PREVENTATIVE/SCREENING RECOMMENDATIONS, BONE DENSITY EXAMS,

AND FREE SCREENING PROGRAMS. IN 2016, THESE PRESENTATIONS WERE MADE AT

THE MANCHESTER AREA CONFERENCE OF CHURCHES, EAST HARTFORD SENIOR CENTER,

MANCHESTER COMMUNITY COLLEGE HEALTH INFORMATION TABLE, MOBILE FOODSHARE,

MANCHESTER TOWN HEALTH FAIR, CROSSROADS ANNUAL HEALTH FAIR, SOUTH WINDSOR

WAPPING FAIR, TOWN OF HARTFORD CT HEALTH I-TEAM FAIR, 9TH ANNUAL THINKING

OF YOU COMMUNITY FAIR, AND THE OFFICE OF MIGRATION, REFUGEE, AND

IMMIGRATION SERVICES AT CATHOLIC CHARITIES OF HARTFORD.

O THE PROMOTION AND SUPPORT OF BREASTFEEDING THROUGH BREASTFEEDING

CLASSES, PEER MENTOR PROGRAMS, A NEW MOTHER'S SUPPORT GROUP, AND LACTATION

CONSULTANTS. OTHER EXAMPLES OF COMMUNITY BENEFIT INCLUDE INTEGRATIVE

MEDICINE PROGRAMS FOR STRESS REDUCTION, A "HEART TALK" COMMUNITY PROGRAM

FOR PEOPLE LIVING WITH HEART FAILURE, REGULAR CANCER SUPPORT GROUP

MEETINGS, CANCER CAREGIVER WORKSHOPS, DIABETES SELF-MANAGEMENT PROGRAM,

NUTRITION COUNSELING FOR INDIVIDUALS ALREADY DIAGNOSED WITH DIABETES,

FAMILY SUPPORT GROUPS FOR FAMILIES WHO ARE DEALING WITH BEHAVIORAL HEALTH

OR ADDICTION ISSUES, TEEN SMOKING PREVENTION LECTURES AT AREA SCHOOLS, AND

OTHER LECTURE PRESENTATIONS.

OVER 97,000 PEOPLE BENEFITTED FROM THESE INITIATIVES AND PROGRAMS IN FY

FREE HEALTH SCREENINGS INCLUDING DIABETIC FOOT CHECKS, LUNG CANCER

SCREENING, MAMMOGRAMS, HEART DISEASE SCREENINGS, BLOOD PRESSURE, BONE

DENSITY, PAP TEST AND CERVICAL CANCER SCREENINGS, AND VITAL SIGN CHECKS

Schedule H (Form 990)

04-01-15

16.

ARE OFFERED TO THE COMMUNITY. FOR EXAMPLE, BLOOD PRESSURE SCREENINGS WERE DONE DURING WEAR RED DAY; BREAST CANCER AND EDUCATION SCREENINGS WERE DONE AT PINK RIBBON DAY; A MAMMOS AND MIMOSAS EVENT; AND AT A BIG Y BREAST CANCER AWARENESS EVENT. TARGETING UNINSURED/UNDERINSURED POPULATIONS, 124 PEOPLE BENEFITTED FROM ALL THESE SERVICES IN FY 16. HEALTHCARE SUPPORT SERVICES ARE PROVIDED BY THE HOSPITAL TO INCREASE ACCESS AND QUALITY OF CARE TO INDIVIDUALS IN NEED. EFFORTS INCLUDE FREE TRANSPORTATION TO BEHAVIORAL HEALTH PATIENTS, ASSISTANCE TO ENROLL IN PUBLIC PROGRAMS, REFERRALS TO SOCIAL SERVICES, AND HELP IN FINDING PHYSICIANS WHO ACCEPT MEDICAID OR OTHER GOVERNMENT PROGRAMS. NURSE NAVIGATION SERVICES HELP PATIENTS AND THEIR LOVED ONES NAVIGATE THROUGH THE HEALTHCARE SYSTEM, FINDING SUPPORT AND RESOURCES TO MANAGE SYMPTOMS, GET A SECOND OPINION, SCHEDULE TESTS AND TREATMENT, FIND HOMECARE SERVICES AND COORDINATE CARE. A SOCIAL WORKER WHO SERVES AS A SURVIVORSHIP NAVIGATOR IS AVAILABLE TO PROVIDE SUPPORTIVE COUNSELING AND ASSISTANCE IN LOCATING RESOURCES TO HELP WITH FINANCES, DISABILITY, MEDICAL INSURANCE, ADVANCE DIRECTIVES AND POST TREATMENT SURVIVORSHIP CARE PLANNING. THREE THOUSAND EIGHT HUNDRED FIFTY-FOUR (3,854) PEOPLE BENEFITTED FROM THESE

PARTNERING WITH LOCAL EDUCATIONAL INSTITUTIONS, MANCHESTER MEMORIAL
HOSPITAL PROVIDES A CLINICAL SETTING FOR PHYSICIANS AND INTERNS, MEDICAL
STUDENTS, NURSING STUDENTS, RADIOLOGIC TECHNICIANS, PHLEBOTOMY STUDENTS,
RESPIRATORY TECHNICIANS, DIETETIC INTERNS, PHARMACY STUDENTS, PHYSICAL
THERAPISTS AND OTHERS FROM THE UNIVERSITY OF NEW ENGLAND COLLEGE OF
OSTEOPATHIC MEDICINE, UNIVERSITY OF CONNECTICUT, MANCHESTER COMMUNITY
COLLEGE, GOODWIN COLLEGE, CAPITAL COMMUNITY COLLEGE, UNIVERSITY OF ST.

JOSEPH, SOUTHERN CT STATE UNIVERSITY, ASNUNTUCK COMMUNITY COLLEGE,

Schedule H (Form 990)

EFFORTS IN FY 16.

NAUGATUCK VALLEY COMMUNITY COLLEGE, AND THE UNIVERSITY OF HARTFORD.

PRESENTATIONS ARE ALSO GIVEN TO LOCAL GROUPS ON NEW EMERGENCY MANAGEMENT

SERVICES GUIDELINES AND UPDATES, EMT EDUCATION, PARAMEDIC SKILLS TRAINING,

REGIONAL SKILLS VALIDATIONS, NARCAN AND CPAP TRAINING.

HEALTH SERVICES WHICH ARE SUBSIDIZED BY THE HOSPITAL INCLUDE NEONATAL

SERVICES, DIABETES SELF-MANAGEMENT, DIALYSIS SERVICES AND THE BEHAVIORAL

HEALTH CLINIC.

SPECIFIC RESEARCH INITIATIVES CONDUCTED BY THE HOSPITAL INCLUDE AN

INSTITUTIONAL REVIEW COMMITTEE, WHICH HAS THE PRIMARY RESPONSIBILITY TO

PROTECT THE RIGHTS AND WELFARE OF RESEARCH SUBJECTS AND TO APPROVE ALL

RESEARCH STUDIES IN ACCORDANCE WITH FEDERAL REGULATIONS. THE HOSPITAL

ALSO MAINTAINS A CANCER REGISTRY AND DATEBASE.

FINANCIAL AND IN-KIND SERVICES AND GOODS ARE DONATED TO COMMUNITY GROUPS

AND OTHER NOT FOR PROFIT ORGANIZATIONS, INCLUDING PATIENT MEALS, LOCAL

FUNDRAISERS, FACILITY SPACE TO HOST BLOOD DRIVES, CONFERENCE ROOMS FOR

HEALTH SUPPORT GROUPS ORGANIZATIONS' MEETINGS, AND FOR ONCOLOGY CLINICAL

RESEARCH. FOR EXAMPLE, THE HOSPITAL PROVIDES FREE MEETING SPACE FOR THE

ACOA SUPPORT GROUP ADULT CHILDREN OF ALCOHOLICS, AL-ANON, ALCOHOLICS

ANONYMOUS, NOT SO TYPICAL AUTISM SUPPORT GROUP, BRAIN INJURY ALLIANCE OF

CT SUPPORT GROUP, NARCOTICS ANONYMOUS, FAMILY SUPPORT NIGHT, OLDER ADULTS

RECOVERY & SUPPORT GROUP, ECHN PROSTATE CANCER SUPPORT GROUP, AND SWEET

TALK - DIABETES SUPPORT GROUP.

THE EXPERTISE AND RESOURCES OF THE ORGANIZATION ARE DEDICATED TO A NUMBER

OF COMMUNITY BUILDING ACTIVITIES THAT SUPPORT ASSOCIATIONS, BUSINESSES,

PROGRAMS, INITIATIVES AND OTHER VALUABLE LOCAL COMMUNITY ASSETS. O THROUGH GRANTS PROVIDED BY THE FEDERAL AND STATE GOVERNMENTS, MMH OFFERS FREE SUPPORT PROGRAMS TO PRENATAL INDIVIDUALS AND PARENTS TO PROMOTE POSITIVE FAMILY LIFE SKILLS AND CHILD DEVELOPMENT. IN FY 2016, THESE PROGRAMS BENEFITED 581 INDIVIDUALS WITH MMH PROVIDING OVER \$117,000 IN IN-KIND RESOURCES AND SERVICES. OTHER COMMUNITY BUILDING ACTIVITIES PERFORMED IN FY 2016 INCLUDE PARTICIPATION IN REGIONAL EXERCISES TO EVALUATE THE READINESS OF THE HOSPITAL'S EMERGENCY PREPAREDNESS CAPABILITIES; PARTICIPATION IN THE BABY FRIENDLY PRACTICES STATEWIDE COLLABORATIVE AND THE STATEWIDE CPQC INITIATIVE; SERVING ON THE BOARD AND EXECUTIVE COMMITTEE OF REGIONAL CHAMBERS OF COMMERCE IN SUPPORT OF THE LOCAL BUSINESS INDUSTRY; HOSTING ART EXHIBITS OF THE MANCHESTER ART ASSOCIATION; WORKING WITH THE MANCHESTER VETERANS COUNCIL TO HONOR VETERANS IN AN ANNUAL VETERANS DAY CEREMONY FOR THE COMMUNITY; PARTNERING WITH THE LOCAL SCHOOL SYSTEMS AND COLLEGES IN VARIOUS WORKFORCE DEVELOPMENT PROGRAMS; ATTENDING SCHOOL READINESS COUNCIL MEETINGS; PROVIDING VOCATIONAL SERVICES AND EMPLOYMENT ASSISTANCE TO RESIDENTS; SERVING ON THE AMERICAN HOSPITAL ASSOCIATION'S REGIONAL POLICY BOARD; AND SERVING ON THE DEPARTMENT OF PUBLIC HEALTH'S OFFICE OF EMERGENCY MEDICAL SERVICE MEDICAL ADVISORY COMMITTEE, THE CONNECTICUT EMS ADVISORY BOARD, THE CONNECTICUT EMS ADVISORY COMMITTEE, THE REGIONAL MEDICAL ADVISORY COMMITTEE, THE REGIONAL ED STANDARDS BOARD, THE STATE EMS EDUCATION AND TRAINING COMMITTEE, AND EMS CLINICAL

PART VI, LINE 6:

COORDINATORS.

MANCHESTER MEMORIAL HOSPITAL (MMH) IS AN AFFILIATE OF EASTERN CONNECTICUT HEALTH NETWORK (ECHN), A HEALTH CARE SYSTEM SERVING 19 TOWNS IN EASTERN

CONNECTICUT. THE ECHN NETWORK OF AFFILIATES

INCLUDES:

MANCHESTER MEMORIAL HOSPITAL, A COMMUNITY HOSPITAL LICENSED FOR 249 BEDS

AND 34 BASSINETS, THAT OFFERS MEDICAL AND SURGICAL SERVICES, 24-HOUR

EMERGENCY CARE, MEDICAL IMAGING, A MODERN FAMILY BIRTHING CENTER AND

NEONATOLOGY SERVICES, REHABILITATION SERVICES, A

CERTIFIED SLEEP DISORDERS CENTER, INTENSIVE CARE SUITES, A WOUND HEALING

CENTER WITH HYPERBARIC THERAPY, HOSPICE CARE, DIABETES SELF-MANAGEMENT

PROGRAM, CARDIAC &PULMONARY REHABILITATION, A COMPREHENSIVE RANGE OF

ADOLESCENT AND ADULT INPATIENT AND

OUTPATIENT BEHAVIORAL HEALTH SERVICES, NUTRITION COUNSELING, LABORATORY

SERVICES, MEDICAL EDUCATION (FAMILY MEDICINE RESIDENCY & INTERNSHIP

PROGRAM; UNECOM MEDICAL STUDENTS; AND CONTINUING EDUCATION) AND THE

EASTERN CONNECTICUT CANER INSTITUTE AT THE JOHN

A. DEOUATTRO CANCER CENTER.

ROCKVILLE GENERAL HOSPITAL, A COMMUNITY HOSPITAL LICENSED FOR 102 BEDS,

THAT OFFERS INPATIENT AND OUTPATIENT MEDICAL AND SURGICAL SERVICES,

AMBULATORY (ONE-DAY) SURGERY, 24-HOUR EMERGENCY CARE, MEDICAL IMAGING,

CARDIAC &PULMONARY REHABILITATION, PHYSICAL REHABILITATION, HOSPICE CARE,

A MATERNITY CARE CENTER, OUTPATIENT ADOLESCENT BEHAVIORAL HEALTH SERVICES,

AND LABRATORY SERVICES.

WOODLAKE AT TOLLAND, A 130-BED LONG-TERM SKILLED NURSING CARE AND

SHORT-TERM REHABILITATION FACILITY THAT OFFERS CUSTOMIZED REHABILITATION

TREATMENT SERVICES INCLUDING JOINT REPLACEMENT REHABILITATION, ORTHOPEDIC

POST-HOSPITAL CARE, STROKE/NEUROLOGICAL

REHAB, POST MEDICAL/SURGICAL RECONDITIONING, PRE-DISCHARGE HOME

EVALUATIONS, PATIENT AND FAMILY INSTRUCTION, AND PERSONALIZED,

PROGRESSIVE, AND INTERDISCIPLINARY CARE PLANS.

EASTERN CONNECTICUT MEDICAL PROFESSIONALS FOUNDATION, INC. (ECMPF), A

MULTI-SPECIALTY PHYSICIAN GROUP PRACTICE THAT OFFERS A FULL RANGE OF

HEALTHCARE SERVICES, INCLUDING PRIMARY AND SPECIALTY CARE IN THE TOWNS OF

EAST HARTFORD, ELLINGTON, MANCHESTER, SOUTH WINDSOR,

TOLLAND AND VERNON/ROCKVILLE. GLASTONBURY WELLNESS CENTER COMBINES FITNESS

AND MEDICAL SERVICES UNDER ONE ROOF, INCLUDING PHYSICIAN PRACTICES,

LABORATORY DRAW SERVICES, MEDICAL IMAGING DIAGNOSTIC SERVICES, AND

REHABILITATION SERVICES.

ECHN MEDICAL BUILDINGS AT EVERGREEN WALK (SOUTH WINDSOR): 2400 TAMARACK

AVENUE OCCUPANTS INCLUDE EVERGREEN ENDOSCOPY CENTER, CENTRAL CONNECTICUT

GASTROENTEROLOGY, THE COLON & RECTAL SURGEONS OF GREATER HARTFORD, ECMPF

PRIMARY CARE PHYSICIANS, RHEUMATOLOGY PHYSICIANS, WALDEN BEHAVIORAL CARE

EATING DISORDERS CLINIC, ACCLAIM BEHAVIORAL SERVICES, LLC, AND LABORATORY

SERVICES.

2600 TAMARACK AVENUE INCLUDES THE WOMEN'S CENTER FOR WELLNESS, ECHN BREAST

CARE COLLABORATIVE, AND THE OB/GYN GROUP OF EASTERN CONNECTICUT. THE

CONFERENCE ROOM IS USED FOR COMMUNITY PROGRAMS.

2800 TAMARACK AVENUE HOUSES EVERGREEN IMAGING CENTER, ECHN REHABILITATION

SERVICES, A LABORATORY DRAW STATION, AND A SERIES OF MEDICAL PRACTICES

(INCLUDING ORTHOPEDIC SURGERY, OPHTHALMOLOGY, AND OTOLARYNGOLOGY),

CORPCARE, AND SOUTH WINDSOR URGENT CARE. 353 MAIN STREET, MANCHESTER

HOUSES DIGESTIVE HEATH SPECIALISTS OF EASTERN CT, LLC AND A

GASTROENTEROLOGIST.

945 MAIN STREET, MANCHESTER HOUSES DIGESTIVE HEALTH PHYSICIANS.

460 HARTFORD TURNPIKE, VERNON, INCLUDES AN ENDOCRINOLOGIST AND DAVITA

DIALYSIS

ECHN MANCHESTER MEDICAL OFFICE BUILDINGS: 150 NORTH MAIN STREET OFFERS A

VARIETY OF ADULT BEHAVIORAL HEALTH SERVICES. 130 HARTFORD ROAD, OFFERS

PRIMARY CARE AND LABORATORY SERVICES.

VISITING NURSE &HEALTH SERVICES OF CONNECTICUT, PROVIDES AT-HOME NURSING
CARE AND HOSPICE CARE.

ECHN HAS 388 PHYSICIANS (305 ACTIVE, 34 COURTESY, 16 CONSULTING, 33

PART-TIME), 105 ALLIED HEALTH PROFESSIONALS, 10 MEDICAL DEPARTMENTS AND 16

SERVICES AS WELL AS 18 UNIVERSITY OF NEW ENGLAND COLLEGE OF OSTEOPATHIC

MEDICINE THIRD-YEAR MEDICAL STUDENTS AVAILABLE TO CARE

FOR THE COMMUNITY. IN ADDITION, ECHN HAS 87 ELECTIVE STUDENTS FROM VARIOUS

UNIVERSITIES WHO COME FOR ONE ROTATION PER YEAR.

ADDITIONAL INFORMATION

MANCHESTER MEMORIAL HOSPITAL IS A NOT-FOR-PROFIT 249-BED ACUTE CARE
HOSPITAL THAT PROVIDES INPATIENT, OUTPATIENT AND EMERGENCY CARE
SERVICES FOR RESIDENTS OF MANCHESTER, CT AND SURROUNDING TOWNS. THE
HOSPITAL IS A SUBSIDIARY OF EASTERN CONNECTICUT HEALTH NETWORK,
INC., WHICH WAS FORMED IN 1995 BY A MERGER OF MMH CORP. AND ROCKVILLE
AREA HEALTH SERVICES, INC. ECHN WAS ORGANIZED TO PROVIDE A BROADER
HEALTH CARE SYSTEM FOR THE SURROUNDING COMMUNITIES WITH QUALITY MEDICAL
CARE AT A REASONABLE COST AND TO FOSTER AN ENVIRONMENT CONDUCIVE TO
HEALTH AND WELL BEING WHETHER IN THE HOME OR IN THE COMMUNITY.

MANCHESTER MEMORIAL HOSPITAL PATIENTS NOT HAVING INSURANCE COVERING

EMERGENCY OR OTHER MEDICALLY QUALIFIED CARE (UNINSURED PATIENTS), AS

WELL AS UNDERINSURED PATIENTS, SUBJECT TO INCOME LIMITS AND FAMILY SIZE

RECEIVE FREE OR DISCOUNTED CARE. MANCHESTER MEMORIAL HOSPITAL DOES NOT

PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE.

CHARGES FOR CARE PROVIDED TO PATIENTS ARE DETERMINED BY ESTABLISHED

RATES, SUBJECT TO POSSIBLE ADJUSTMENTS OR DISCOUNTS FOR LOW INCOME

PATIENTS; CONTRACTUAL DISCOUNTS, OR DISCOUNTS FOR PATIENTS WHO MEET

CERTAIN CRITERIA UNDER ITS CHARITY CARE POLICIES.

CHARITY CARE FOR FY 2016 WAS \$2,300,726 FOR 921 TOTAL APPROVED

APPLICANTS. EXPENSES RELATED TO SERVICES PERFORMED FOR PATIENTS OF

MANCHESTER MEMORIAL HOSPITAL CONTRIBUTE IMPORTANTLY TO ITS EXEMPT

PURPOSE BECAUSE THE EXPENSES ARE INCURRED IN THE DIAGNOSIS, CURE,

MITIGATION, TREATMENT AND PREVENTION OF DISEASE, AND FOR MEDICAL

PURPOSES AFFECTING THE STRUCTURE OR FUNCTION OF THE HUMAN BODY.

MANCHESTER MEMORIAL HOSPITAL PROVIDED NEEDED MEDICAL CARE TO THE

COMMUNITY REGARDLESS OF ANY INDIVIDUAL'S ABILITY TO PAY.

9,442 INPATIENTS WERE CARED FOR IN FY16 REPRESENTING 44,775 PATIENT DAYS.

198,558 OUTPATIENT VISITS WERE RECORDED.

INCLUDED IN THE 9,442 INPATIENTS WERE 6,107 GOVERNMENT RELATED

PATIENTS. THE GOVERNMENT INPATIENTS FALL INTO THE FOLLOWING GROUPS.

MEDICARE... 2,547

06-0646710 Page 9 MANCHESTER MEMORIAL HOSPITAL Schedule H (Form 990) Part VI | Supplemental Information (Continuation) MEDICARE MANAGED CARE... 929 MEDICAID...2,586 CHAMPUS...45 TOTAL GOV PATIENTS... 6,107 INCLUDED IN THE 198,558 OUTPATIENT VISITS WERE 119,886 GOVERNMENT RELATED VISITS. THE VISITS ARE A PRODUCT OF GROSS REVENUE RELATIONSHIP TO TOTAL VISITS. THE GOVERNMENT VISITS FALL INTO THE FOLLOWING GROUPS. MEDICARE...65,893 MEDICARE MANAGED CARE...28,122 MEDICAID...25,125 CHAMPUS...746 TOTAL GOV PATIENTS...119,886 THE HOSPITAL PROVIDED UNCOMPENSATED CARE TO 48,272 MEDICAID PATIENTS FOR A NET COMMUNITY BENEFIT AMOUNT OF \$11,685,255 AFTER MEDICAID REIMBURSEMENT. SCHEDULE H, PART VI, LINE 7 STATE FILING OF COMMUNITY BENEFIT REPORT: CT