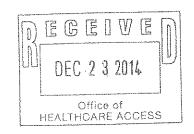


December 23, 2014

Jack Huber, Health Care Analyst Department of Public Health Office of Health Care Access 410 Capitol Avenue P.O. Box 340308 MS #13HCA Hartford, CT 06134



Re: Northeast Medical Group, Inc.

Annual Reporting for Medical Foundations Required Pursuant to Section 3 of PA 14-168

Dear Mr. Huber:

As required under Section 3 of Public Act 14-168 and in response to your emailed notification of December 12, 2014, enclosed please find pertinent excerpts of Northeast Medical Group's (NEMG) form 990 for NEMG's fiscal year ending September 30, 2013 (the most recent year for which the organization has filed this return).

- Request 1 in your email asks for a "statement of your medical foundation's mission."
 NEMG's Form 990 Part I, Summary (page 1 of the attached), contains basic financial information and describes NEMG's mission and most significant activities as "[t]o render and promote a high quality of medical care services."
- Request 2 in your email asks for a "description of the services provided by your medical foundation during the preceding fiscal year." Part III, Statement of Program Service Accomplishments (page 2 of the attached), briefly describes NEMG's mission as "[t]o render medical treatment to patients without regard to ability to pay for such treatment, and to promote a high quality of medical care and other services for the benefit of all persons in the communities it serves." A further description of the services provided by NEMG and NEMG's program service accomplishments can be found on Schedule O to Part III line 4A (pages 3 through 11 of the attached).
- Request 3 in your email asks for a "description of any significant change in the services provided by your medical foundation during the previous fiscal year." As reported on Part III, line 3 (page 2 of the attached), NEMG did not make any significant changes in the services it provided in fiscal year 2013.
- Request 4 in your email asks for "[o]ther financial information as reported on your medical foundation's most recently filed Internal Revenue Service Form 990 Return of Organization Exempt from Income Tax." Further financial information regarding NEMG can be found in Part VIII, Statement of Revenue (page 12 of the attached), Part IX, Statement of Functional Expense (page 13 of the attached), and Part X, Balance Sheet (page 14 of the attached).

OHCA December 23, 2014 Page 2

Please let me know if you have any questions regarding the above or the enclosed.

Very truly yours,

William J. Aseltyne

Senior Vice President and General Counsel

Huber, Jack

From:

Aseltyne, Bill <Bill.Aseltyne@ynhh.org>

Sent:

Wednesday, March 25, 2015 10:03 AM

To:

Huber, Jack

Cc:

Roberts, Karen; Hansted, Kevin

Subject:

RE: Follow-up Regarding Northeast Medical Group's Annual Report Filing for FYE Sept.

30, 2013

Attachments:

2015-03-18 - NEMG - Annual Report - Section 3 of PA 14-168 - Supp Submission - 2012 Form 990.pdf; 2014-12-23 - NEMG - Annual Report - Section 3 of PA 14-168.pdf

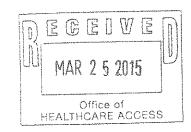
Dear Mr. Huber:

In response to your email below, attached please find NEMG's supplemental submission to its December 23, 2014, Annual Report filed pursuant to CGS Section 33.-182bb(d). The attached supplemental submission includes all of the pages requested below, as well as Schedules A, D, J, L, O, and R of NEMG's Form 990, which are the only Schedules filed in the 990 for NEMG. (For the sake of completeness, please be aware that Schedule O was included with NEMG's December 23, 2014 Report [a copy of which is also attached for your convenience]; however, I am including it with this supplemental submission as you've requested.)

Please let me know if you have any additional questions regarding this matter.

Bill Aseltyne
Senior Vice President & General Counsel
Yale-New Haven Hospital/Yale New Haven Health System
789 Howard Ave., CB 230
New Haven, CT 06519
(203) 688-2291 (office)
(203) 688-3162 (fax)
bill.aseltyne@ynhh.org

Assistant: Irene Noel (203) 688-3781



From: Huber, Jack [mailto:Jack.Huber@ct.gov]
Sent: Tuesday, March 17, 2015 11:49 AM

To: Aseltyne, Bill

Cc: Roberts, Karen; Hansted, Kevin

Subject: Follow-up Regarding Northeast Medical Group's Annual Report Filing for FYE Sept. 30, 2013

Dear Attorney Aseltyne: On December 23, 2014, the Department of Public Health, Office of Health Care Access (OHCA) received your medical foundation's initial annual report filing for fiscal year ending September 30, 2013. We recently completed a desk review of the information submitted in your annual filing and find that certain portions of the information relating to your IRS Form 990 response may be missing from your submission. Specifically, Section 33-182bb(d) of the Connecticut General Statutes requires financial information as reported on the medical foundation's most recently filed Internal Revenue Service return of organization exempt from income tax form. This statute wording requires that the medical foundation's submission to OHCA mirrors the medical foundation's submission to the Internal Revenue Service. The following IRS Form 990 sections and associated form pages were not found in your annual filing:

Form Section & Name

Form Page Number(s)

Part IV Checklist of Required Schedule -Pages 3 & 4

Part V Statements Regarding Other IRS Filings & Tax Compliance - Page 5

Part VI Governance Management & Disclosure - Page 6

Part VII Compensation of Officer, Directors, etc. - Pages 7 & 8

Part XI Reconciliation of Net Assets - Page 12

Part XII Financial Statements & Reporting - Page 12

Please provide the IRS Form 990 information for the aforementioned form sections and related page numbers by Friday, March 27, 2015 in their entirety, including any of the schedules listed below that may have been also filed with the Internal Revenue Service in completing your federal filing.

Schedule A: Public Charity Status and Public Support

Schedule B: Schedule of Contributors

Schedule C: Political Campaign and Lobbying Activities

Schedule D: Supplemental Financial Statements

Schedule F: Statement of Activities Outside the United States

Schedule G: Professional Fund Raising Services

Schedule J: Compensation Information

Schedule K: Supplemental Information on Tax-Exempt Bonds

Schedule L: Transactions with Interested Persons
Schedule O: Supplemental Information for Form 990

Schedule R: Related Organizations & Unrelated Partnerships

Should you have any questions regarding this notification, please feel free to email me or contact me at (860) 418-7069. Thank you for your attention to this matter.

Regards,

Jack A. Huber

Jack A. Huber

Health Care Analyst

Department of Public Health | Office of Health Care Access | 410 Capitol Avenue

P.O. Box 340308 MS #13HCA | Hartford, CT 06134 | Ph:860-418-7069 | Fax:860-418-7053 | email: <u>Jack.Huber@ct.gov</u>

This message originates from the Yale New Haven Health System. The information contained in this message may be privileged and confidential. If you are the intended recipient you must maintain this message in a secure and confidential manner. If you are not the intended recipient, please notify the sender immediately and destroy this message. Thank you.

"PUBLIC INSPECTION COPY"

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service The organization may have to use a copy of this return to satisfy state reporting requirements. Open to Public Inspection

Д	For th	e 2012 calendar year, or tax year beginning $ m OCT~1$, $ m ~2012$ and ending	SEP 30, 2013							
В	Check if	C Name of organization	D Employer identifi	ication number						
	applicab									
	Addri	NORTHEAST MEDICAL GROUP INC	***							
	Name chan	Doing Business As	06-1	330992						
1	Inétial L'eturi		· · · · · · · · · · · · · · · · · · ·							
Targin- 226 MILL HILL AVE 203-688-96										
	Amer	dec	G: Gross receipts \$	159,282,381.						
8	lreturr Appli		***************************************							
Sin	inori pend		H(a) Is this a group r	Yes X No						
		789 HOWARD AVENUE, NEW HAVEN, CT 06519	for affiliates?	A CONTRACTOR OF THE PARTY OF TH						
				cluded? Yes No						
***********				i list. (see instructions)						
		te: N/A	H(c) Group exemption							
			ear of formation, 1991)	u State of legal domicile: CT						
	3	Summary		***************************************						
9	1	Briefly describe the organization's mission or most significant activities:		n mer ofte ages 1900						
30.0		TO RENDER AND PROMOTE A HIGH QUALITY OF MEDI-								
3	2	Check this box	iore than 25% of its net a	2						
Š	3	Number of voting members of the governing body (Part VI, line 1a)		19						
20	4	Number of independent voting members of the governing body (Part VI, line 1b)		4						
0	5	Total number of individuals employed in calendar year 2012 (Part V, line 2a)	5	1128						
Activities & Governance	6	Total number of volunteers (estimate if necessary)		0						
2	7 a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	Q.						
~4.		Net unrelated business taxable income from Form 990 T, line 34		0.						
			Prior Year	Current Year						
e)	8	Contributions and grants (Part VIII, line 1h)	0.	0.						
Revenue	g	Program service revenue (Part VIII, line 2g)	111,348,466.	159,282,381.						
ව න	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.						
O.	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.						
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	111,348,466.							
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	<u> </u>						
	14		ő.	Ū.						
rk			88,936,855.							
9	10	Contract of the decision of the Cost IV and the IA line 44a	0.	0.						
Expenses	100	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25)								
×	1.0		47,500,898.	70,587,287.						
	1.7	Other expenses (Part IX, column (A), lines 11a.11d, 11f-24e)	136,437,753.							
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25):	$\frac{130, \frac{1}{437,733}}{-25,089,287}$							
_ 0	19	Revenue less expenses. Subtract fine 18 from line 12								
sets or			Beginning of Current Year	End of Year						
558	20	Total assets (Part X, line 16)	17,008,423.							
Net A	23	Total liabilities (Part X, line 26)	14,439,508.							
		Net assets or fund balances. Subtract line 21 from line 20	2,568,915.	2,568,915.						
		Signature Block								
	٠.	ittles of perjury, I declare that I have examined this return, including accompanying schedules and stal		y knowledge and belief, it is						
trus	, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer.	irer has any knowledge.							
Sic	n	Signature of officer	Date							
He	re	JAMES M. STATEN, TREASURER								
***********		Type or print name and title								
		Print/Type preparer's name Preparer's signature	Date Check							
Pai	d -	CHRISTOPHER B. BOGGS Uncatephe B. Boggs	8/15/14 Millemotor							
Pre	parer	Firm's name ERNST & YOUNG U.S., LLP	Firm's EIN 🐛	34-6565596						
Use	Only	Firm's address 111 MONUMENT CIRCLE, SUITE 4000								
		INDIANAPOLIS, IN 46204	Phone no. 3	17-681-7000						
Ma	y the I	RS discuss this return with the preparer shown above? (see instructions)	المراقع	Yes X No						
: commonty	201 12			Form 990 (2012)						

		T MEDICAL GROUP INC	06-1330992 Page 2
Pa	t III Statement of Program Serv		
	Check if Schedule O contains a resp	onse to any question in this Part III	Action of the section
1	Briefly describe the organization's mission	r !	
	TO RENDER MEDICAL TRE	ATMENT TO PATIENTS WI	THOUT REGARD TO ABILITY TO
	PAY FOR SUCH TREATMEN	r, and to promote a h	IGH QUALITY OF MEDICAL CARE
		R THE BENEFIT OF ALL	PERSONS IN THE COMMUNITIES
-harres makes	IT SERVES.		
2	Did the organization undertake any signific	ant program services during the year whic	ch were not listed on
	the prior Form 990 or 990-EZ?		Yes X No
	If "Yes," describe these new services on S		
.3			cts, any program services?
	If "Yes," describe these changes on Scheo		and with the water and standing a fine with the second second second second second second second second second
4			argest program services, as measured by expenses.
ed.			
			ants and allocations to others, the total expenses, and
	revenue, if any, for each program service n	poned.	
48	(Code: 176, 2	U/, YUU: including grants of \$) (Hevenue's 159,282,381,)
	SCHEDULE O		
			- A CONTROL OF THE CO
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4b	(Code:) (Expenses \$	including grants of \$) (Revenue \$
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	AND ADDRESS OF THE PROPERTY OF		-
		XXXIII	>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>
4c	la r		
40	(Code: habitation) (Expenses \$ habitations in the contraction of the	including grants of \$	(Revenue \$
	Approximation and the second s		

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		etustanyetti etti etti yolgi eliyetiini etti kiikoikoikoikoikoikoikoikoikoikoikoikoik	***************************************
		THE CONTRACT OF THE CONTRACT O	
	ALCONO CONTRACTOR AND		

4d	Other program services (Describe in Sched	ule (C.)	
		Studing grants of \$	(Reyenus \$
4e	Total program service expenses	176,207,900.	was to add the same of the sam
*********	The second secon	Marie Commission Commi	Form 990 (2012)-
232002	r.	SEE SCHEDULE O FOR	
12-10-	14	TOPE O TELEPORTURE OF A CONTROL	more a mas meas of miss I so it

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	77
2	Is the organization required to complete Schedule B, Schedule of Contributors	12		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	١,		х
4	public office? If "Yes," complete Schedule C, Part I	3		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			7.
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
_	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
a	Part VI	11a	Х	
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	ila	- 11	
b	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	x	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			3.7
••	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u>X</u>
D	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b Form	990 /	2010)
		LOLLE	JJU (4U (2)

1		Γ		T
04	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the	 	Yes	No
21	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	24		х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,	21		11
22	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			77
	of any of these persons? If "Yes," complete Schedule L, Part III	27	an Chara	X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	AUSBARA SULLINE		
	instructions for applicable filing thresholds, conditions, and exceptions):			X
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		- 22
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	20		
50	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	-00		
•	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?/f "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			37
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		v.	
	Note. All Form 990 filers are required to complete Schedule O	38	X oon	(0.0.4.0)

Page 5

	Statements Regarding Other IRS Filings and Tax Compliance				
	Check if Schedule O contains a response to any question in this Part V				
		167	inisiath:	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a	167 0			
b	11				
С		1	45		
0-	(gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	·····	1c	HEGENS	
Za		1128			
	filed for the calendar year ending with or within the year covered by this return		2b	X	
Ų	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		20		
20		ľ	3а	460250	X
	to No. 11. 12. 12. 12. 12. 12. 12. 12. 12. 12		3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	······································	30		
44	financial account in a foreign country (such as a bank account, securities account, or other financial account)		4a		Х
h	If "Yes," enter the name of the foreign country:	·	Ta		
Ų	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts	÷		300	
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a	202202000	X
		·····	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	r	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization				
	any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or g				
_	were not tax deductible?	i i	6b		ı
7	Organizations that may receive deductible contributions under section 170(c).		35436	Halland (tituskus
а	DID I I I I I I I I I I I I I I I I I I	vided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	i i	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was require				
	to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year				1000
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		X
g	if the organization received a contribution of qualified intellectual property, did the organization file Form 8899	as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file	a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supp				
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time of	during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.				
	,		9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		9b		
	Section 501(c)(7) organizations. Enter:				
	Initiation fees and capital contributions included on Part VIII, line 12		neaca))	Dirigi:	Zildi.
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities				
11	Section 501(c)(12) organizations. Enter:				
	Gross income from members or shareholders				
þ	Gross income from other sources (Do not net amounts due or paid to other sources against				
40	amounts due or received from them.)				diffit
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		12a	en marke	Singit
	If "Yes," enter the amount of tax exempt interest received or accrued during the year				
	Section 501(c)(29) qualified nonprofit health insurance issuers.		12-	HERICARY	SHEAR
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		13a	(SARSYA)	1201191203
h	Enter the amount of reserves the organization is required to maintain by the states in which the				
D	organization is licensed to issue qualified health plans				
~	Enter the amount of reserves on hand 13c				
	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O		14b		

Form **990** (2012)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

_	Check if Schedule O contains a response to any question in this Part VI			******			A
Sec	tion A. Governing Body and Management				1		
		1	1 '	10	Strategiere	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		19			
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			ا			
b	Enter the number of voting members included in line 1a, above, who are independent	1b		4			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	ip with	any other				Min
	officer, director, trustee, or key employee?				2	X	
3	Did the organization delegate control over management duties customarily performed by or under the						77
	of officers, directors, or trustees, or key employees to a management company or other person? \dots				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form				4		X
5	Did the organization become aware during the year of a significant diversion of the organization's as				5	- 77	Х
6	Did the organization have members or stockholders?				6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					77	
	more members of the governing body?				7a	X	
þ	Are any governance decisions of the organization reserved to (or subject to approval by) members,					v	
	persons other than the governing body?			·····	7b	Х	513030
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year					TO THE	1383
	The governing body?				8a	X	
b	Each committee with authority to act on behalf of the governing body?				8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re-				_		37
<u></u>	organization's mailing address? If "Yes," provide the names and addresses in Schedule O				9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Fi	revenu	e Code.)			.,	
	Political design of the second			Γ	40-	Yes	No X
	Did the organization have local chapters, branches, or affiliates?				10a		
Ö	If "Yes," did the organization have written policies and procedures governing the activities of such of				401-		
	and branches to ensure their operations are consistent with the organization's exempt purposes?				10b		Х
	Has the organization provided a complete copy of this Form 990 to all members of its governing box	Jy Deli	ore ming the form	1111	11a	-20000P	unite
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			ľ	12a	Х	#1515f0.
	Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise		nflicte9		12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If ")			·····	120		
U					12c	$_{\rm X}$	
13	In Schedule O how this was done Did the organization have a written whistleblower policy?			·····	13	$\frac{1}{X}$	
14	Did the organization have a written document retention and destruction policy?			r	14	X	
15	Did the process for determining compensation of the following persons include a review and approv			·····	namo:	gerrana G	
.10	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	_	пасрепасне				
а	The organization's CEO, Executive Director, or top management official			1	15a	X	a-el-entor
	Other officers or key employees of the organization			·····	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			76003000	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment v	with a				
_	taxable entity during the year?			ľ	16a	neratekki	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate			····	Sissiz.	Guille	
_	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organic				Medicolor.		
	exempt status with respect to such arrangements?				16b	251251212121	.201241244011
Sec	ion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed NONE						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990	T (Sec	tion 501(c)(3)s c	only) a	vailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.						
	Own website Another's website X Upon request Other (explain	in Sc	hedule O)				
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co		· · · · · · · · · · · · · · · · · · ·	y, and	finan	cial	
	statements available to the public during the tax year.		,				
20	State the name, physical address, and telephone number of the person who possesses the books a	ınd rec	ords of the org	anizati	on: 🕨		
	CHRIS PONZIO - 203-688-1483						
	789 HOWARD AVE, NEW HAVEN, CT 06519						
232006	0				Form	990 (2012

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Comparizations Comp	Check this box if neither the organization r		org	aniza			mpe	nsat	T		1
Document Document	` •	1			((C)			` '	` '	
Week Cilicatory Part P	Name and Title		(de	not c	POS heck	more	i than	one	! '	1 '	ł .
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CEO/DIRECTOR			X		X				0.	1,434,580.	76,682
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CFO/DIRECTOR 0.00 X X 178,194. 0. 60.202	(17) RAYMOND MCCARTHY (THRU. 8/13)					\neg					
	CFO/DIRECTOR	0.00	Х]	x			_	178,194.	0.	60,202.

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Form 990 (2012)

Part VII Section A Officers Directors Trus		_							06-1330	992 Page 8
Good of All Offices of Tradeces, New Employees, and Trigitest Compensated Employees (Continues)										
(A)	(B)				C) :ition			(D)	(E)	(F)
Name and title	Average hours per	Position (do not check more than one				than	one	Reportable	Reportable	Estimated
	week	offi	box, unless person is both an officer and a director/trustee)				n an tee)	compensation from	compensation from related	amount of other
	(list any	ā						the	organizations	compensation
	hours for	trustee or director				Ę.		organization	(W-2/1099-MISC)	from the
	(W-2/1099-MISC)	(** =, (********************************	organization							
	organizations	tans	al fru		унев	ad mo		, ,		and related
•	below	Individual t	Institutional trustee	<u></u>	Key employee	Highest compensated employee	Former			organizations
	line)	Ē	inst inst	Officer	Key	High	For			
(18) ROBERT MCLEAN (EFFECTIVE 1/13)	1.00							<u>.</u>		
DIRECTOR	0.00	Х						0.	0.	0.
(19) PETER SCHULAM	1.00									
DIRECTOR	0.00	X			Ш			0.	0.	0.
(20) PAUL TAHERI (EFFECTIVE 6/13)	1.00		ĺ							
DIRECTOR	1.00	X						0.	0.	0.
(21) RONALD VENDER (THRU. 1/13)	1.00	ŀ								
DIRECTOR	1.00	X						0.	0.	0.
(22) BARBARA WARD (THRU. 1/13)	40.00									
DIRECTOR	0.00	Х						526,932.	0.	34,459.
(23) MICHAEL LOFTUS (EFF. 9/2013)	0.00									
CFO	40.00			Х				0.	350,583.	37,716.
(24) CONSTANTINE MANTHOUS	40.00									
PHYSICIAN	0.00					Х		855,007.	0.	24,806.
(25) STUART ZARICH	40.00									
PHYSICIAN	0.00					X		502,181.	0.	69,799.
(26) ROBERT STILLER	40.00									
PHYSICIAN	0.00					Х		559,173.	0.	55,619.
1b Sub-total									8,560,921.	1,976,635.
c Total from continuation sheets to Part VI	II, Section A							1,586,826.	301,062.	175,006.
d Total (add lines 1b and 1c)								6,042,740.	8,861,983.	2,151,641.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100	,000 of reportable	
compensation from the organization										248
										Yes No
3 Did the organization list any former officer,										
line 1a? If "Yes," complete Schedule J for s	uch individual									3 X
4 For any individual listed on line 1a, is the su										
and related organizations greater than \$150	0,000? <i>If</i> "Yes,"	" cor	mple	ete S	che	dule	J fc	or such individual		4 X
5 Did any person listed on line 1a receive or a	accrue comper	ısati	on f	rom	any	unre	elate			
rendered to the organization? If "Yes," complete Schedule J for such person 5 X										
Section B. Independent Contractors										

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B)	(C)
	Description of services	Compensation
CARDIAC SPECIALIST OF FFLD		
1305 POST ROAD, FAIRFIELD, CT 06430	MEDICAL	16,268,247.
CONNECTICUT MEDICAL GROUP		
9 WASHINGTON AVENUE, HAMDEN, CT 06518	MEDICAL	958,000.
MEDICAL HEALTHCARE SOLUTION		
100 BRICKSTONE SQUARE, ANDOVER, MA 01810	BILLING	572,357.
HARVEY SEIDENSTEIN, MD., P.C.		
5 PERRYRIDGE RD, GREENWICH, CT 06830	MEDICAL	491,707.
VANTAGE POINT LLC		
9 WASHINGTON AVENUE, HAMDEN, CT 06518	MEDICAL	270,577.
2 Total number of independent contractors (including but not limited to those lis	sted above) who received more than	
\$100,000 of compensation from the organization > 7		Jack Committee of the c

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2012)

(list any hours for related organizations below line) (27) ANNETTE BOND PHYSICIAN (28) NABIL ATWEH PHYSICIAN (Use any hours for related organizations below line) (Use any hours for related organizations below line) (Uv-2/1099-MISC) (W-2/1099-MISC) (W-2/1099-MISC) (W-2/1099-MISC) (From the organization and related organizations and related organizations organizations and related organizations organizations organizations organizations organizations organizations organization (Nv-2/1099-MISC) (Uv-2/1099-MISC) (Vv-2/1099-MISC) (Vv-2/109	Form 990 NORTHEAS'.									06-133	0334
(A) Name and title Average hours per week (list any hours for related organizations below line) (27) ANNETTE BOND PHYSICIAN (28) NABIL ATWEH PHYSICIAN (29) ROBERT TREFRY (THRU. 9/2010) FORMER DIRECTOR (A) Average hours (check all that apply) Average hours (check all that apply) Position (check all that apply) Form related organizations (W-2/1099-MISC) ANNETTE BOND PHYSICIAN (29) ROBERT TREFRY (THRU. 9/2010) POSITION (30) BRUCE MCDONALD (THRU 9/13/2012) Average hours (check all that apply) Position (check	Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nple	yee	s, a	nd F	ligh	est	Compensated Employ	rees (continued)	
Name and title Average hours per week (list any hours for related organizations below line) (27) ANNETTE BOND PHYSICIAN (28) NABIL ATWEH PHYSICIAN (29) ROBERT TREFRY (THRU. 9/2010) FORMER DIRECTOR (30) BRUCE MCDONALD (THRU 9/13/2012) Average hours per week (list any hours for related organization (check all that apply) and purposition (check all that apply) Reportable compensation from the organization (W-2/1099-MISC) Reportable compensation from the organization (W-2/1099-MISC) Reportable compensation from the organization (W-2/1099-MISC) STIMATED AND THE BOND AND THE B			<u> </u>						(D)		(F)
hours per week (list any hours for related organizations below line)		į.					1				
per week (list any hours for related organizations below line) 100 molecular for from the organization (W-2/1099-MISC) 100 molecular for from the organization (W-2/1099-MISC) 100 molecular for from the organization and related organizations 100 molecular for from the organization (W-2/1099-MISC) 100 mol		_	(c					ly)			amount of
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(30) BRUCE MCDONALD (THRU 9/13/2012) 0.00								v	l n	301 062	0.
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FORMER OFFICER/DIRECTOR U.00 X 508,422. U. 59,350								7.7	E00 400	^	F0 FF0
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06-1330992	Page 9

Total revenue Period of the Company State of the Co	Aire	ikalpiya	Check if Schedule 0 cont	ains a response	to any question i	n this Part VIII		Account to the board and the	
Business Code 2 a NST PASTRIT REVENUE 5 CONTRACT REVENUE 6 CONTRACT						(A)	(B) Related or exempt function	(C) Unrelated business	(D) Revenue excluded
Belless Code 2 a NET PASTRAY REVENUE 2 a STAT PASTRAY REVENUE 5 CONTRACT REVENUE 6	T ST						SCHOOL CHOOL ST		
Business Code 2 a NST PASTRIT REVENUE 5 CONTRACT REVENUE 6 CONTRACT	STO.	b	Membership dues						
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Business Code 2 a NST PASTRIT REVENUE 5 CONTRACT REVENUE 6 CONTRACT	ž (v	f	All other contributions, gifts, gran	ts, and					
Business Code 2 a NST PASTRIT REVENUE 5 CONTRACT REVENUE 6 CONTRACT	the the		similar amounts not included abo	ve if					
Business Code 2 a NST PASTRIT REVENUE 5 CONTRACT REVENUE 6 CONTRACT	50	.c	Noncast contributions included in lines	Ta-1018					
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b COSTRACT REVENUE 62300 67,181,671, 67,181,571, 67,181,571, 6 c c c c c c c c c c c c c c c c c c	-	***************************************	>>>×××××××××××××××××××××××××××××××××××		***************************************				
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11 a b c d All other revenue e Total. Add lines 11a-11d and a substitution in the substitutions. 159, 282, 381. 159, 282, 381. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	1		APPLICATION AND ASSESSMENT OF THE PROPERTY OF				72 (21 11 (11/27)		
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12-10-12 FORB 350 (2012)	23200	The same of	Total revenue, See HISTUCHORS.		F 1	war acae		V x	Form 990 (2012)

Form 990 (2012) NORTHEAST MEDICAL GROUP INC
Part IX Statement of Functional Expenses

	Check if Schedule O contains a respon		is Part IX		,
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2 ·	Grants and other assistance to individuals in	````			
	the United States, See Part IV, line 22				
3	Grants and other assistance to governments.	***			
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
ŀ	Benefits paid to or for members	olosiokasatolokiokassa, propinsia papinsia papinsia papinsia papinsia papinsia papinsia papinsia papinsia papi			
š	Compensation of current officers, directors,				
	trustees, and key employees	3,382,038.		3,382,038.	
Š	Compensation not lacklided above, to disqualified		• • • • • • • • • • • • • • • • • • • •		
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
•	Other salaries and wages	99,992,285.	97,903,963.	2,088,322.	777 + 778 T + 778 F +
}	Pension plan accruals and contributions (include	المراضية المراضية المراضية المراضية	on arms and installan		
	section 401(k) and 403(b) employer contributions)	2,252,520.		119,199.	****
) ;	Other employee benefits		10,774,042,		
į	Payroll taxes	7,056,363.	6,682,955.	373,408.	
	Fees for services (non-employees):				
	Management				
þ	Legal	477,708.	322,354.	155,354.	
	Accounting	5,800.	3,914.	1,886.	
d	Lobbying				
€.	Professional fundraising services, See Part IV, line 17				
f	Investment management fees	**************************************			
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	52,394,675.	42,583,018.		
	Advertising and promotion	557,291.	519,574.	37,717,	
(Office expenses	1,133,985.	958,012.	175,973.	
	Information technology				
;	Royalties				
ľ	Occupancy	2,434,218.	2,421,499.		***************************************
	Travel	346,837.	323,363.	23,474.	
	Payments of travel or entertainment expenses				-
	for any federal, state, or local public officials				
	Conferences, conventions, and meetings				
	Interest	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
	Payments to affiliates				
j.	Depreciation, depletion, and amortization	2,399,954.	825,784.	1,574,170.	
	Insurance	6,920,835.	6,920,835.		
	Other expenses, Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e, If line 24e amount exceeds 10% of line 25, column (A)		AND THE PROPERTY OF THE PROPER		
	amount, list line 24e expenses on Schedule 0.)				
	MEDICAL & SURGICAL SUPP	1,945,369.	1,945,369.		
>	MEDICAL EDUCATION	788,503.	788,503.	:	
	DUES, MEMBERSHIP AND SCR	526,805.	491,151.	35,654.	
d	REPAIRS AND MAINTENANCE	283,898.	263,971.	19,927.	
	All other expenses	371,409.	346,272.	25,137.	
		194,709,204.	176,207,900.	18,501,304.	
********	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined	and the state of t	anaco Angel		
	educational campaign and fundralsing solicitation.		a de la companya de l		
	Check here it following SOP 98-2 (ASO 958-720)	мариан	,	***************************************	

Part X	Balance Sheet			***
	Check if Schedule O contains a response to any question in this Part X		ç	
:		(A) Beginning of year		(B) End of year
1:	Cash - non-interest-bearing	2,833,940.	1	11,005,495
2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	4,926,069.	4	7,360,119
5	Loans and other receivables from current and former officers, directors,		in idea	
	trustees, key employees, and highest compensated employees. Complete			
	Part II of Schedule L		5	
6	Loans and other receivables from other disqualified persons (as defined und			
	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributi	ng Linika is salah salah sa		
	employers and sponsoring organizations of section 501(c)(9) voluntary			
.]	employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
7 8	Notes and loans receivable, net	have the same of t	7	
8 8	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges		9	2,117,88
10a	Land, buildings, and equipment; cost or other			
	basis. Complete Part VI of Schedule D 10a 3,714,67			
b	Less: accumulated depreciation 10b 2,347,49		10c	1,367,178
11	Investments - publicly traded securities		11	
12	Investments - other securities, See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets. See Part IV, line 11	6,716,732.	15	4,234,51
16	Total assets. Add lines 1 through 15 (must equal line 34)	17,008,423.	16	26,085,19:
17	Accounts payable and accrued expenses	14,439,508.	17	18,412,034
18	Grants payable		18	
19	Delened revenue		19	
20	Tax-exempt bond liabilities		20	
21	Eserow or custodial account liability. Complete Part IV of Schedule D		21	·
21 22	Loans and other payables to current and former officers, directors, trustees,			
	key employees, highest compensated employees, and disqualified persons.			
	Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
www	parties, and other liabilities not included on lines 17-24). Complete Part X of			
	Schedule D	0.	25	5,104,243
26	Total liabilities. Add lines 17 through 25	14,439,508.	26	23,516,27
No.	Organizations that follow SFAS 117 (ASC 958), check here 🕨 🐰 and	The state of the s		
	complete lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets	2,568,915.	27	2,568,91
28	Temporarily restricted net assets		28	
29	Penhanently restricted riet assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here			ophicheese actions
	and complete lines 30 through 34.	protoko den en selbetan eta 250.	i i i i i i i i i i i i i i i i i i i	
30	Capital stock or trust principal, or current funds		30	
31	Paid in or capital surplus, or land, building, or equipment fund		31	-
27 28 29 30 31 32	Retained earnings, endowment, accumulated income, or other funds	· A EZA NAET	32	
33	Total net assets or fund balances Assets General Commences	2,568,915.	33	2,568,915
34	Total liabilities and net assets/fund balances	17,008,423.	34	26,085,192

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

review, or compilation of its financial statements and selection of an independent accountant?

Act and OMB Circular A-133?

X

X

2с

За

3b

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Name	of t	he organizat	on						E	mployer	identific	ation	nur	nber	
			NORTHEA	ST MEDICAL G	ROUP	INC				0	6-133	309	92		
Par	t I	Reason	for Public Char	rity Status (All organiz	ations mu	ist comple	te this par	t.) See ins	tructions.						
The o	rgan	ization is not a	a private foundation	because it is: (For lines	1 through	11, check	only one b	oox.)							
1 [s, or association of chur).						
2		A school des	cribed in section 17	70(b)(1)(A)(ii). (Attach Sc	hedule E.)										
3		A hospital or	a cooperative hospi	ital service organization	described	in section	170(b)(1)	(A)(iii).							
4		A medical re	search organization	operated in conjunction	with a hos	spital desc	ribed in se	ection 170	(b)(1)(A)(ii	ii). Enter	the hosp	ital's	nam	e,	
		city, and stat													
5 [An organizat	ion operated for the	benefit of a college or u	niversity o	wned or o	perated by	/ a govern	mental uni	it describ	ed in				
		section 170	(b)(1)(A)(iv). (Compl	ete Part II.)											
6		A federal, sta	ite, or local governm	ent or governmental uni	t describe	d in sectio	n 170(b)(1)(A)(v).							
7		An organizat	ion that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit d	or from the	general	public de	escrib	ed ir	3	
		section 170	b)(1)(A)(vi). (Comple	ete Part II.)											
8		A community	trust described in s	section 170(b)(1)(A)(vi).	(Complete	Part II.)									
9	X	An organizat	ion that normally rec	eives: (1) more than 33	1/3% of its	s support f	rom contr	ibutions, n	nembershi	p fees, a	ınd gross	recei	ipts f	from	
		activities rela	ted to its exempt fu	nctions - subject to certa	ain excepti	ions, and (2) no more	e than 33 ⁻	1/3% of its	support	t from gro	oss in	vestr	ment	
		income and i	unrelated business t	axable income (less sec	tion 511 ta	ax) from bu	isinesses :	acquired b	y the orga	anization	after Jun	e 30,	197	5.	
,		See section	509(a)(2). (Complete	e Part III.)											
10	_	•	•	perated exclusively to te	•	-			-						
11		-	_	perated exclusively for th										r	
				ations described in secti				2). See se c	ction 509(a)(3). Ch	eck the b	ox th	ıat		
				organization and compl		_									
Г		а 🔲 Туре		• •		nctionally	_		1 — Тур						
e			· · · · · · · · · · · · · · · · · · ·	at the organization is not										n	
				han one or more publich						9(a)(1) or	section :	309(a))(2).		
f				tten determination from											
_			rganization, check th	nis box organization accepted ar								• • • • • • • • • • • • • • • • • • • •		Ł	
g				firectly controls, either al							,	V	es	No	
				upported organization?									-3	140	
		-		n described in (i) above?									\dashv		
				person described in (i) o									\dashv		
h				about the supported or			,,,				[• • • • •	/1			
		T TOVIGE LITE I	onowing anomication	uoodi alo ooppoitod or	gamzadon	(0).									
/33 N	lama	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o	organization	(v) Did vo	u notify the	(vi) ls	the	(vii) Amo	ount of monetary			
(1)		nization	(11) = 114	(described on lines 1-9	in col. (i) li	sted in your	organizat	ion in col.	l organizatio	on in col. ed in the		suppor			
	5-				governing	document?	(i) of you	r support?	(i) organiz U.S	.?		• •			
				(see instructions))	Yes	No	Yes	No	Yes	No					
			-					*** Addition for the same							
						derechens.	Soeowynie		Antonio (
Total															

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						·
Cal	endar year (or fiscal year beginning in) 📂	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")					1	
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to		-				
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a					-si-urdicerurdu	
	governmental unit or publicly						
	supported organization) included		A CONTRACTOR OF THE CONTRACTOR				
	on line 1 that exceeds 2% of the			ucardiana a			
	amount shown on line 11,	Territoria (Proprior de l'Anno					
	column (f)						
6	Public support. Subtract line 5 from line 4.		aleises (picketus)	zugo ce stratustal	ซีลีสารณ์ เรื่องกลักการเกลีย		
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ⊳	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						•
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	`			12	
13	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
	organization, check this box and stop	here	**************************	<u> </u>		<u></u>	<u></u>
Sec	tion C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2012 (I	ine 6, column (f) di	ivided by line 11, o	olumn (f))		14	%
15	Public support percentage from 2011	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2012. If the o						
	$\ensuremath{\mathbf{stop}}$ here. The organization qualifies						
b	33 1/3% support test - 2011. If the o	=					
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac		•	•	,	•	
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test	-					0% or
	more, and if the organization meets the				-		
	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n did not check a l	box on line 13, 16	a, 16b, 17a, or 17b			
					Sche	dule A (Form 990 d	or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 NORTHEAST MEDICAL GROUP INC Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below please complete Part II.)

Se	ction A. Public Support	ciott, picaco comp	7,000 F dire 11.)				
Cale	endar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	34,925,969.	52,592,359.	84,542,395.	111,348,466.	159,282,381.	442,691,570.
3	Gross receipts from activities that are not an unrelated trade or business under section 513				:		
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge			·			
6	Total. Add lines 1 through 5	34,925,969.	52,592,359.	84,542,395.	111,348,466.	159,282,381.	442,691,570.
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year	12,951,259.	28,565,979.	44,980,982.	35,337,879.	45,812,160.	167,648,259.
C	Add lines 7a and 7b	12,951,259.	28,565,979.	44,980,982.	35,337,879.	45,812,160.	167,648,259.
	Public support (Subtract line 7c from line 6.)						275,043,311.
	ction B. Total Support	,					
	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6	34,925,969.	52,592,359.	84,542,395.	111,348,466.	159,282,381.	442,691,570.
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	29,037.	1,276.	672.			30,985.
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b	29,037.	1,276.	672.			30,985.
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	24.055.006	50 502 625	04 542 065	111 240 466	150 000 201	110 500 555
	Total support. (Add lines 9, 10c, 11, and 12.)	34,955,006.	52,593,635.	84,543,067.		159,282,381.	442,722,555.
14	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a section	n 501(c)(3) organiz	ation,
800	check this box and stop here ction C. Computation of Publi		contago	******************			
	•	'		-l (f)		45	62.13 %
	Public support percentage for 2012 (li		•			15	
	Public support percentage from 2011 ction D. Computation of Invest					10 [57.35 %
				o 12 column (fl)	1	17	.01 %
	Investment income percentage for 20 Investment income percentage from 2					18	.01 %
	33 1/3% support tests - 2012. If the						
	more than 33 1/3%, check this box ar	=					7.7
b	33 1/3% support tests - 2011. If the line 18 is not more than 33 1/3%, che	organization did no	ot check a box on	line 14 or line 19a,	, and line 16 is mo	re than 33 1/3%, a	ınd
20	Private foundation. If the organization		-	•		-	

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. See separate instructions.

OMB No. 1545-0047

2012
Open to Public Inspection

Name of the organization

NORTHEAST MEDICAL GROUP INC

Employer identification number 06-1330992

Pa	Organizations Maintaining Donor Advise		s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		
	impermissible private benefit?		Yes No
Pa	t II Conservation Easements. Complete if the org		
1	Purpose(s) of conservation easements held by the organizati		
	Preservation of land for public use (e.g., recreation or e	,	storically important land area
	Protection of natural habitat		ified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
c	Number of conservation easements on a certified historic stru		
	Number of conservation easements included in (c) acquired a		
_	listed in the National Register		1 1
3	Number of conservation easements modified, transferred, rel		
-	year >	and a second sec	· · · · · · · · · · · · · · · · · · ·
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per		
•	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	***************************************	
7	Amount of expenses incurred in monitoring, inspecting, and	-	
8	Does each conservation easement reported on line 2(d) above		
_	and section 170(h)(4)(B)(ii)?	•	
9	In Part XIII, describe how the organization reports conservation		
-	include, if applicable, the text of the footnote to the organizat	•	•
	conservation easements.		
Par	t III Organizations Maintaining Collections of	Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS		nent and balance sheet works of art.
	historical treasures, or other similar assets held for public exh	ibition, education, or research in furthera	nce of public service, provide, in Part XIII.
	the text of the footnote to its financial statements that descril		,
b	If the organization elected, as permitted under SFAS 116 (AS		and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed		
	relating to these items:	,	
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
			> \$
2	If the organization received or held works of art, historical trea		
-	the following amounts required to be reported under SFAS 1		· g-····; ->
а	Revenues included in Form 990, Part VIII, line 1		> \$
	Assets included in Form 990, Part X		
_	The state of the s		

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Schedule D (Form 990) 2012

1,367,178.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

Attach to Form 990. See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

NORTHEAST MEDICAL GROUP INC

Employer identification number 06-1330992

Pa	art Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.	7.412X (112	Septimes.	
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			Г
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
			ássi.	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	10000	Signific	
•	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
	POITI 990 of other organizations			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
7	organization or a related organization:			
2	Receive a severance payment or change-of-control payment?	4a		X
a h	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	is tes to any or lines 42°C, list the persons and provide the applicable amounts for each from in that the			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
J	contingent on the revenues of:	210.12		
2	The organization?	5a	11531216664	X
		5b	İ	X
b	Any related organization? If "Yes" to line 5a or 5b, describe in Part III.		120020	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ü	contingent on the net earnings of:			
_		6a	115390 N.D.C.	Х
	The organization?	6b		X
D	Any related organization?		500 Y 500 I 1	
7	If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	2000000		- Principle (Net
7		7	х	
	not described in lines 5 and 6? If "Yes," describe in Part III	 		
8		8		х
0	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	۳		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	9		
	Regulations section 53.4958-6(c)?	1 3	<u> </u>	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(I) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	STEED DO	(a)(i)(a)	in prior Form 990
(1) PETER N. HERBERT	E	0	0	0	0	0.	0	0
CHAIRMAN/DIRECTOR	Ξ	791,	,470	373,651.	19,750.	56,932.	1,511,262.	0
(2) ROBERT A, NORDGREN	€	372,	105,210.	49,662.	118,653.	20,490.	.676,939	2,666.
CEO/DIRECTOR	(1)	0.0	0	0	0	0.	0	0
(3) JAMES STATEN	Ξ		0	. 0	0	• 0	0	0
TREASURER/DIRECTOR	(ii)	767,206.	259,800.	85,756.	275,040.	70,297.	1,458,099.	• 0
(4) GAYLE CAPOZZALO	Ξ			0.	0	• 0	0	0
SECRETARY/DIRECTOR	⊞	632,222.	247,820.	266,482.	143,20	18,171.	1,307,895.	0
(5) FRANK CORVINO	Θ		0.			0.	0	0
DIRECTOR	⊞	797,	294,160.	232,352.	137,1	6	1,481,889.	71,024.
(6) JOSEPH CUTERI	(3)	299,73	0.	5,110.	11,04	20,502.	336,391.	0
DIRECTOR	≘		0	0		0	0.	0
(7) RICHARD D'AQUILLA	(1)						0.	0
DIRECTOR	Ξ	924,455.	335,202.	157,977.	303,870.	26,643.	1,748,147.	0
(8) BRIAN DORAN	€							0
ECTOR	≘	396,0	103,784.	17,877.	32,780.	31,272.	581,775.	.0
(9) MICHAEL IVY	Ξ							• 0
DIRECTOR	≘	318,1	41,810.	23,902.	16,364.	31,072.	431,266.	• 0
(10) WILLIAM JENNINGS	€					0.		• 0
DIRECTOR	(II)	593,	199,975.	, 3	m	0,37	, 16	0
(11) ANDREW KENLER	(3)	573,44	0.	17,158.	17,012.	21,055.	628,673.	• 0
DIRECTOR	≘		0.		0			• 0
(12) FRANKLIN LORIA	Ξ	293,44	0.	21,539,	11,10	20,211.	346,295.	9,457.
DIRECTOR	(ii)		ı					• 0
(13) RAYMOND MCCARTHY (THRU, 8/13)	Ξ	151,60	3,500.	23,085.	6,327.	53,875.	238,396.	• 0
CFO/DIRECTOR								• 0
(14) BARBARA WARD (THRU, 1/13)	8	501,49	2,940.	22,500.	13,504.	20,955.	561,391.	486.
DIRECTOR	≘	0.	0.	.0		• 0		• 0
(15) MICHABL LOFTUS (EFF. 9/2013)	=							* 0
	≞	258,	۲,	١,	19,3	18,324.	388,299.	7,556.
(16) CONSTANTINE MANTHOUS	Ξ	833,67	9,232.	12,101.	13,838.	10,968.	9,81	6,555,
PHYSICIAN	Ξ	0	0.	• 0	0	• 0	0	0
232112				c			Sched	Schedule J (Form 990) 2012

Part # Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(D)(J)(B)	reported as deferred in prior Form 990
(17) STUART ZARICH	18	479,681.	0	22,500.	20,469.	49,330.	571,980.	*0
PHYSICIAN	Ξ		0	• 0	1	0	• 0	
(18) ROBERT STILLER	Ξ	492,66	44,010.	22,500.	26,812.	28,807.	614,792.	•0
PHYSICIAN	Ξ							
(19) ANNETTE BOND	ε	489,67	11,082.	16,974.	19,750.	20,741.	558,224.	, ,
PHYSICIAN	Ξ		0	0		0	0.	
(20) NABIL ATWEH	Ξ	503,33	34,835.	22,500.	20,612.	54,353.	635,636.	
PHYSICIAN	€	• 0		0	0	0	0.	
(21) ROBERT TREFRY (THRU, 9/2010)	≘			0	0	0	0.	0
FORMER DIRECTOR	Ξ		0.	,06	0	0.	301,062.	237,188.
(22) BRUCE MCDONALD (THRU 9/13/2012)	€	358,02	124,614.	25,780.	26,627.	32,923.	567,972.	0
FORMER OFFICER/DIRECTOR	=	0	0	0	0	0	0	0
	≘							
	€							
	(8)							
	≘							
	Ξ							
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232112				c			Sched	Schedule J (Form 990) 2012

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Schedule J (Form 990) 2012
Part III Supplemental Information

LINE 4B: PART I,

	SEVERANCE	NONQUALIFIED	EQUITY-BASED	
WILLIAM M. JENNINGS	\$0	\$ 95,633	\$0	
JAMES STATEN	\$0	\$132,290	\$0	
RICHARD D' AQUILLA	\$0	\$151,570	\$0	
ROBERT NORDGREN	\$ 0\$	\$ 56,353	\$0	
BRIAN DORAN	0\$	\$ 18,738	\$0	
THE INDIVIDUALS LISTED ABOVE ARE PARTICIPANTS IN A SUPPLEMENTAL	O ABOVE ARE PAR	TICIPANTS IN A SUPPL	EMENTAL	
NONQUALIFIED RETIREMENT PLAN.	THESE	ACCRUALS ARE INCLUDED IN THE AMOUNTS	D IN THE AMOUNTS	
REPORTED IN PART II, COLUMN C (DEFERRED COMPENSATION) AND REPRESENTS BOTH	COLUMN C (DEFER	RED COMPENSATION) AN	D REPRESENTS BOTH	
THE REPORTING ENTITY'S AND RELATED		ENTITY'S COMBINED AMOUNTS CONSISTENT	UNTS CONSISTENT	
WITH THE COMPENSATION REPORTING PER	REPORTING PER	IRS INSTRUCTIONS.		

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

IN REC	MENT	MANAGEN	3 OF	MEMBERS	IBLE	ELIG	TO	PROVIDES ONE-TIME PAYMENTS TO ELIGIBLE MEMBERS OF MANAGEMENT IN REC	TIME	ONE-	VIDES	PRO
N WHICH	PLA	NSATION	MPE	ABLE CC	VARI	IS A	LAN	THE SHORT TERM INCENTIVE PLAN IS A VARIABLE COMPENSATION PLAN WHICH	MIN	TER	SHORT	THE

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I, LINE

PART

) ELIGIBLE MEMBERS OF MANAGEMENT IN RECOGNITION PERFORMANCE LEVELS ARE ESTABLISHED AND REVIEWED ANNUALLY AT OF THE ACCOMPLISHMENT OF KEY ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE OBJECTIVES.

INCENTIVE AWARD OPPORTUNITIES ARE ESTABLISHED ACCORDING TO TARGET AND MAXIMUM LEVELS, ACCORDING TO PLANNED "STRETCH" GOALS AND OBJECTIVES.

THRESHOLD,

PERFORMANCE RELATIVE TO STIP AWARD MARKET PRACTICES BASED ON EACH ELIGIBLE POSITION'S RESPONSIBILITIES, PERFORMANCE AND LEVEL OF AUTHORITY.

OPPORTUNITIES INCORPORATES A BROAD SPECTRUM OF PRE-DEFINED FINANCIAL AND

NON-FINANCIAL METRICS THAT ARE ALIGNED WITH ORGANIZATIONAL MISSION AND

VALUES

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

2012

Open To Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

NORTHEAST MEDICAL GROUP INC

Employer identification number

				MEDICAL						100	<u>- тэ</u>	303	<i>J &</i>		
Part I	Excess Bene	efit Trans	acti	ons (section 50)1(c)(3	3) and	section 501(c)(4) org	janiz	ations only).						
	Complete if the	organization	ansv	vered "Yes" on I	Form	990. Pa	art IV, line 25a or 25	b, or	Form 990-EZ. P	art V.	line 40	b.			
1												(d)	(d) Corrected?		
(a) Name of disqualified person			(b) Relationship between disquali				(4	sactic	ภ			Yes No			
			person and organization											*>	NO
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		-		-	_		qualified persons du								
	on 4958								,		*				
3 Enter	the amount of tax,	if any, on lin	ne 2, i	above, reimburs	ed by	the or	ganization				\$				
		,													
Part II	Loans to and	d/or Fron	n Int	erested Per	sons) <u>.</u>									
	Complete if the o	organization	ı ansv	vered "Yes" on I	Form 9	990-EZ	, Part V, line 38a or l	Forn	n 990. Part IV. lin	ne 26:	or if th	e orga	nizati	on	
	reported an amo						, ,		,	,		Ü			
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	(a) Name of with		•	(c) Purpose of loan	from the organization?		(e) Original principal amount	(f) Balance due		defa	ult?	by bo			ment?
RICI	organizat		tion	ion		T	F			—		 		6:	
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Part III	Grants or As	sistance	Ber	efitina Inter	este	d Pe		• • • • • •							
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(a) Name of interested person			(b) Relationship		(c) Amount of assistance		(d) Type assistan	e or (e)			Purpose of assistance			
				interested person and the organization			400.012.100							33/3(8/100	
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2012
Open to Public

Inspection

Name of the organization

NORTHEAST MEDICAL GROUP INC

Employer identification number 06-1330992

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: IN PURSUIT OF ITS CHARITABLE, SCIENTIFIC AND EDUCATIONAL ACTIVITIES, NORTHEAST MEDICAL GROUP INCURRED COSTS RELATED TO PROVIDING MEDICAL CARE THROUGH ITS PHYSICIANS TO PATIENTS OF HOSPITALS AFFILIATED WITH YALE-NEW HAVEN HEALTH SERVICES CORPORATION AND TO PATIENTS THROUGHOUT THESE SERVICES INCLUDED THE COMMUNITY SERVED BY THESE HOSPITALS. DIRECT PATIENT CARE AND MEDICAL RESEARCH ALONG WITH ADMINISTRATIVE SERVICES PROVIDED TO HOSPITALS AFFILIATED WITH YALE NEW HAVEN HEALTH SERVICES CORPORATION, ALL OF WHICH PROMOTE AND ENHANCE THE QUALITY OF HEALTH CARE WITHIN THE COMMUNITY. EXAMPLE OF SERVICES PROVIDED BY THE CORPORATION INCLUDES THE FOLLOWING: 1. THE STUDY, DIAGNOSIS AND TREATMENT OF HUMAN AILMENTS AND INJURIES BY LICENSED PERSONS. 2. THE RENDERING OF MEDICAL AND SURGICAL TREATMENT, CONSULTATION OR ADVICE BY EMPLOYEES OR AGENTS OF THE CORPORATION, ALL OF WHOM MUST BE PERSONS LICENSED UNDER CONNECTICUT LAW, TO PATIENTS WITHOUT REGARD TO RACE, COLOR, CREED, SEX, AGE OR ABILITY TO PAY FOR SUCH CARE AND SERVICES. 3. THE PROMOTION, ENHANCEMENT, IMPROVEMENT AND DEVELOPMENT OF MEDICAL SURGICAL AND SCIENTIFIC RESEARCH AT HOSPITALS AFFILIATED WITH YALE NEW HAVEN HEALTH SERVICES CORPORATION AND THROUGHOUT THE COMMUNITIES THEY SERVE. 4. THE PROMOTION, ENHANCEMENT, IMPROVEMENT AND AUGMENTATION OF THE OUALITY OF MEDICAL AND CLINICAL EDUCATION AND PATIENT CARE AT HOSPITALS AFFILIATED WITH YALE NEW HAVEN HEALTH SERVICES CORPORATION. 5. THE PROMOTION AND ENHANCEMENT OF HIGH QUALITY MEDICAL CARE AND OTHER

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Schedule O (Form 990 or 990-EZ) (2012)

232211 01-04-13

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

NORTHEAST MEDICAL GROUP INC HUMAN SERVICES FOR THE BENEFIT OF ALL PERSONS IN THE COMMUNITIES IT SERVES. 6. THE AUGMENTATION OF THE PLANNING PROCESS FOR THE PROMOTION OF THE GENERAL WELL-BEING AND HUMAN HEALTH NEEDS OF THE COMMUNITIES IT SERVES. FREE AND CHARITY SERVICES RELATE TO SERVICES PROVIDED FOR WHICH NO PAYMENT IS ANTICIPATED. THE AMOUNT OF FREE AND CHARITY CARE PROVIDED WAS \$790,638 AND \$241,017 FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012, RESPECTIVELY. THESE CHARGES ARE NOT INCLUDED IN NET PATIENT SERVICE REVENUE FOR FINANCIAL REPORTING PURPOSES. RELATIONSHIP OF ACTIVITIES -NORTHEAST MEDICAL GROUP PROVIDES PATIENT CARE SERVICES INVOLVING THE DIAGNOSES AND TREATMENT OF HUMAN AILMENTS THAT IMPROVE THE QUALITY OF HEALTH CARE IN THE SERVICE AREA OF PROVIDERS AFFILIATED WITH YALE NEW HAVEN HEALTH SERVICES CORPORATION. MEDICAL CARE IS PROVIDED TO ANYONE REQUIRING CARE, REGARDLESS OF WHETHER THEY HAVE INSURANCE OR THEIR ABILITY TO PAY. IN ADDITION, NORTHEAST MEDICAL GROUP PHYSICIANS ALSO ARE INVOLVED IN PROVIDING MEDICAL EDUCATION, RESEARCH AND ADMINISTRATIVE SERVICES TO HOSPITALS IN YALE NEW HAVEN HEALTH SERVICES CORPORATION. IN ADDITION TO PROVIDING PHYSICIANS TO CARE FOR PATIENTS WHO ARE IN NEED OF CARE AS HOSPITAL INPATIENTS OR IN HOSPITAL CLINICS, NORTHEAST MEDICAL GROUP ALSO OPERATES PRACTICES IN THE COMMUNITY WITH A SPECIAL EMPHASIS ON MUCH-NEEDED PRIMARY CARE SERVICES. NORTHEAST MEDICAL GROUP IS THE PHYSICIAN PRACTICE ARM OF YALE NEW HAVEN HEALTH SYSTEM, AND IS WELL-POSITIONED TO ASSIST YALE NEW HAVEN HEALTH SYSTEM RESPOND TO THE MANY CHANGES IN THE INDUSTRY ANTICIPATED AS A RESULT OF HEALTH CARE REFORM, INCLUDING THE MOVE TO BUNDLED PAYMENTS, VALUE-BASED

PURCHASING AND ACCOUNTABLE CARE ORGANIZATIONS.

FORM 990, PART VI: NUMBER OF INDEPENDENT VOTING

MEMBERS OF THE GOVERNING BODY

PURSUANT TO THE ORGANIZATION'S BYLAWS, THE ORGANIZATION'S SOLE MEMBER, YALE-NEW HAVEN HEALTH SERVICES CORPORATION, AN EXEMPT ORGANIZATION UNDER SECTION 501(C)(3) OF THE CODE (THE PARENT"), APPOINTS OR APPROVES THE ORGANIZATION'S BOARD OF DIRECTORS. THE BYLAWS REQUIRE THAT THE ORGANIZATION'S BOARD OF DIRECTORS BE COMPRISED OF INDIVIDUALS WHO ARE, OR ARE APPOINTED BY, (1) OFFICERS OR EMPLOYEES OF THE PARENT, (2) OFFICERS OR EMPLOYEES OF A RELATED ORGANIZATION OF THE PARENT OR (3) OFFICERS, EMPLOYEES OR INDEPENDENT CONTRACTORS OF THE ORGANIZATION. AS A RESULT, THE MAJORITY OF THE ORGANIZATION'S CURRENT VOTING MEMBERS ARE NOT INDEPENDENT BECAUSE THEY ARE COMPENSATED AS OFFICERS OR EMPLOYEES OF THE ORGANIZATION OR A RELATED ORGANIZATION. CERTAIN OF THESE INDIVIDUALS ARE MEMBERS OF THE ORGANIZATION'S BOARD OF DIRECTORS ONLY AS A FUNCTION OF THEIR ROLES WITH THE PARENT OR THE ORGANIZATION AND CERTAIN OTHERS ARE REQUIRED TO BE EMPLOYEES BY THE ORGANIZATION'S BYLAWS.

FORM 990, PART VI, SECTION A, LINE 2:

BUSINESS RELATIONSHIPS BETWEEN OFFICERS, DIRECTORS, TRUSTEES, OR KEY

EMPLOYEES

TRUSTEES RICHARD MANGI AND ROBERT MCLEAN ARE PARTIAL OWNERS OF THE SAME BUSINESS ENTITY.

SOME OF THE ORGANIZATION'S CURRENT OFFICERS AND/OR TRUSTEES SERVE AS OFFICERS AND/OR DIRECTORS OF A TAXABLE AFFILIATE WITHIN THE ORGANIZATION'S CORPORATE SYSTEM. THE INDIVIDUAL OFFICERS DO NOT HAVE PERSONAL FINANCIAL INTERESTS IN THE TAXABLE AFFILIATE AND SERVE ONLY AS A FUNCTION OF THEIR ROLES WITH THE ORGANIZATION. THE TAXABLE AFFILIATES FOR WHICH SOME OF THE ORGANIZATION'S OFFICERS SERVE ALSO AS OFFICERS AND/OR DIRECTORS INCLUDE 232212 01-04-13

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YALE-NEW HAVEN AMBULATORY SERVICES CORPORATION AND YNH GERIATRIC SERVICES,
PC, YNH MEDICAL SERVICES, PC AND CHC PHYSICIANS, PC.

FORM 990, PART VI, SECTION A, LINE 6: 2009 SAW A CHANGE IN THE

CONNECTICUT GENERAL STATUTES ALLOWING HEALTH SYSTEMS SUCH AS YALE NEW HAVEN
HEALTH SERVICES CORPORATION TO ORGANIZE AND BECOME MEMBERS OF "MEDICAL

FOUNDATIONS," NONSTOCK CORPORATIONS AUTHORIZED TO PROVIDE MEDICAL CARE

THROUGH EMPLOYED PHYSICIANS AND AGENTS. YALE NEW HAVEN HEALTH SERVICES

CORPORATION TOOK ADVANTAGE OF THIS CHANGE IN THE LAW AND RE-ORGANIZED MILL

HILL MEDICAL CONSULTANTS INTO A MEDICAL FOUNDATION, NAMED "NORTHEAST

MEDICAL GROUP, INC." NORTHEAST MEDICAL GROUP NOW HAS ONE MEMBER, YALE NEW

HAVEN HEALTH SERVICES CORPORATION, A 501(C)(3) ORGANIZATION, INSTEAD OF

INDIVIDUAL PHYSICIAN MEMBERS WITHOUT VOTING RIGHTS, AS WAS THE CASE FOR

FORM 990, PART VI, SECTION A, LINE 7A:

THE MEMBER, YALE NEW HAVEN HEALTH SERVICES CORPORATION, HAS THE RIGHT TO ELECT THE BOARD OF DIRECTORS OF THE ORGANIZATION.

FORM 990, PART VI, SECTION A, LINE 7B:

THE MEMBER, YALE-NEW HAVEN HEALTH SERVICES CORPORATION, HAS THE RIGHT TO

ELECT THE BOARD OF DIRECTORS OF THE ORGANIZATION, AND (SUBJECT TO THE

APPROVAL OF THE BOARD OF DIRECTORS) THE FOLLOWING ADDITIONAL RIGHTS: TO

APPROVE THE MERGER, CONSOLIDATION, DISSOLUTION OR THE SALE OF ALL OR

SUBSTANTIALLY ALL THE ORGANIZATION'S ASSETS; TO AMEND THE CERTIFICATE OF

INCORPORATION AND BYLAWS OF THE ORGANIZATION, TO APPROVE THE EXECUTION OF

LONG-TERM OR MATERIAL AGREEMENTS, TO APPROVE THE APPOINTMENT OF AN

INDEPENDENT AUDITOR AND THE HIRING OF INDEPENDENT COUNSEL, TO AUTHORIZE THE

232212
01-04-13
Schedule O (Form 990 or 990-EZ) (2012)

EXECUTION OF CONTRACTS WITH AN UNRELATED THIRD PARTY FOR MANAGEMENT OF THE ASSETS OR OPERATIONS OF THE ORGANIZATION, TO APPROVE ANY TRANSACTION

BETWEEN THE ORGANIZATION AND AN AFFILIATE OR THE ORGANIZATION AND A

DIRECTOR OF THE ORGANIZATION OR AN AFFILIATE, AND TO APPROVE COMPENSATION

OF EMPLOYED PHYSICIANS.

FORM 990, PART VI, SECTION B, LINE 11:

THE NORTHEAST MEDICAL GROUP ("NEMG") BOARD OF DIRECTORS IS COMPRISED OF INDIVIDUALS WHO ARE OFFICERS OR EMPLOYEES OF THE ORGANIZATION OR A RELATED ORGANIZATION. NEMG IS A MEDICAL FOUNDATION FORMED UNDER CONNECTICUT GENERAL STATUTES SEC. 33-182AA - SEC. 33-182FF. PURSUANT TO CONNECTICUT LAW, MEDICAL FOUNDATIONS MUST BE, 'GOVERNED BY A BOARD OF DIRECTORS, WHICH SHALL CONSIST OF AN EQUAL OR GREATER NUMBER OF [HEALTH CARE] PROVIDERS THAN NONPROVIDER EMPLOYEES OF THE MEMBERS, IN ADDITION TO SUCH OTHER DIRECTORS AS MAY BE ELECTED BY THE MEMBERS.' CONN. GEN. STAT. SEC. 33-182BB(A). THE PARENT ENTITY. YALE-NEW HAVEN HEALTH SERVICES CORPORATION (THE SOLE MEMBER OF THE ORGANIZATION AND THE ULTIMATE PARENT OF THE YALE NEW HAVEN HEALTH SYSTEM), IS GOVERNED BY A BOARD OF DIRECTORS COMPRISED OF A MAJORITY OF IN A MULTI-ENTITY HOSPITAL SYSTEM, THE BOARD OF A INDEPENDENT DIRECTORS. SUBSIDIARY NON-PROFIT HEALTH CARE ORGANIZATION IS CONSIDERED TO BE COMPRISED OF INDEPENDENT COMMUNITY MEMBERS IF IT IS CONTROLLED BY AN EXEMPT ORGANIZATION WHOSE BOARD IS COMPRISED OF A MAJORITY OF VOTING MEMBERS WHO ARE INDEPENDENT COMMUNITY MEMBERS (SEE TAX-EXEMPT HEALTH CARE ORGANIZATIONS COMMUNITY BOARD AND CONFLICTS OF INTEREST POLICY, IRS EXEMPT ORGANIZATION CONTINUING PROFESSIONAL EDUCATION INSTRUCTION PROGRAM, HTTP://WWW.IRS.GOV/PUB/IRS-TEGE/EOTOPICC97.PDF, 1997). AS A RESULT OF THIS GOVERNANCE STRUCTURE, AND TO MANAGE ACTUAL OR POTENTIAL CONFLICTS OF INTEREST, THE ORGANIZATION'S BYLAWS PROVIDE THAT ALL DECISIONS REGARDING 232212 01-04-13 Schedule O (Form 990 or 990-EZ) (2012)

ORGANIZATION PHYSICIAN COMPENSATION ARE RESERVED TO THE PARENT ENTITY. FOR THE FOREGOING REASONS, THE ORGANIZATION'S FORM 990 HAS BEEN MADE AVAILABLE TO ALL MEMBERS OF THE PARENT ENTITY'S GOVERNING BODY RATHER THAN TO THE ORGANIZATION'S GOVERNING BODY.

FORM 990, PART VI, SECTION B, LINE 12C:

NORTHEAST MEDICAL GROUP IS COVERED UNDER THE YALE-NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY. THE YALE NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY (CC:R-7) AND INDIVIDUAL ANNUAL DISCLOSURE FORM APPLIES TO A POOL OF EMPLOYEES, BOARD MEMBERS AND NON-BOARD MEMBERS SERVING ON BOARD THESE "COVERED INDIVIDUALS" ARE REQUIRED TO COMPLETE A COMMITTEES. CONFLICT OF INTEREST DISCLOSURE STATEMENT, UPON BEGINNING EMPLOYMENT OR OTHERWISE BECOMING A COVERED INDIVIDUAL AND ANNUALLY THEREAFTER. COVERED INDIVIDUALS ARE ALSO REQUIRED TO IMMEDIATELY REPORT MATERIAL CHANGES TO THEIR MOST RECENTLY COMPLETED DISCLOSURE STATEMENT. THESE DISCLOSURE STATEMENTS AND REPORTS ARE REVIEWED BY THE OFFICE OF PRIVACY AND CORPORATE COMPLIANCE AND/OR THE LEGAL AND RISK SERVICES DEPARTMENT TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY. IF A POTENTIAL CONFLICT ARISES, THE CEO WOULD CONSULT WITH THE BOARD CHAIRPERSON AND THE LEGAL AND RISK SERVICES DEPARTMENT AND TAKE ANY ACTIONS THAT HE DEEMS REQUIRED OR APPROPRIATE TO MANAGE OR RESOLVE A POTENTIAL CONFLICT OF INTEREST. EXAMPLE, A VOTING BOARD OR COMMITTEE MEMBER WOULD BE REQUIRED TO RECUSE HIMSELF OR HERSELF FROM VOTING ON MATTERS RELATED TO THE POTENTIAL CONFLICT AND THE POTENTIAL CONFLICT WOULD BE DISCLOSED TO OTHER VOTING MEMBERS.

FORM 990, PART VI, SECTION B, LINE 15:

LINE 15A - COMPENSATION PROCESS FOR TOP OFFICERS-

THE OFFICERS OF NORTHEAST MEDICAL GROUP ARE ALSO OFFICERS WITHIN YALE NEW 232212 01-04-13 Schedule O (Form 990 or 990-EZ) (2012)

Employer identification number Name of the organization NORTHEAST MEDICAL GROUP INC 06-1330992 HAVEN HEALTH SYSTEM AND SO ARE COVERED BY THE PROCESS USED BY YALE NEW HAVEN HEALTH SYSTEM TO QUALIFY FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" UNDER FEDERAL TAX LAW. THE EXECUTIVE COMPENSATION COMMITTEE IS AUTHORIZED UNDER THE YNHHS BYLAWS AND IS RESPONSIBLE FOR (1) DETERMINING THE OVERALL TOTAL COMPENSATION STRATEGY FOR ALL CORPORATE OFFICERS, (2) APPROVING ALL COMPENSATION AND BENEFITS DECISIONS FOR CORPORATE OFFICERS, AND (3) REPORTING SUCH ACTIONS TO THE FULL YNHHS BOARD ON AN ANNUAL BASIS. IN ADDITION, THE EXECUTIVE COMPENSATION COMMITTEE EXPRESSLY DETERMINES THE REASONABLENESS OF TOTAL COMPENSATION AND BENEFITS FOR ALL CORPORATE OFFICERS, AND ASSURES THAT ALL OFFICER COMPENSATION DECISIONS ARE MADE AFTER THOROUGH CONSIDERATION OF AND COMPARISON TO THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE EXECUTIVES IN COMPARABLE ORGANIZATIONS. THE EXECUTIVE COMPENSATION COMMITTEE CONSISTS OF BOARD MEMBERS WHO DO NOT HAVE MATERIAL FINANCIAL INTERESTS THAT COULD BE AFFECTED BY THE OFFICER COMPENSATION DECISIONS MADE BY THE COMMITTEE. THE COMPARABILITY DATA USED TO ASSIST THE EXECUTIVE COMPENSATION COMMITTEE IN ITS COMPENSATION DELIBERATIONS ARE COMPILED BY AN INDEPENDENT, NATIONAL COMPENSATION CONSULTING FIRM THAT IS RETAINED BY AND REPORTS DIRECTLY TO THE EXECUTIVE COMPENSATION COMMITTEE. THE DATA COLLECTED BY THE CONSULTANT CONSISTS OF MARKET INFORMATION FOR EXECUTIVES IN FUNCTIONALLY SIMILAR POSITIONS IN SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE ORGANIZATIONS. THE DELIBERATIONS AND DECISIONS OF THE EXECUTIVE COMPENSATION COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED, REVIEWED AND APPROVED BY THE EXECUTIVE COMPENSATION COMMITTEE, AND PROVIDED TO THE BOARD. LINE 15B - COMPENSATION PROCESS FOR OTHER OFFICERS AND KEY EMPLOYEES-THE OFFICERS OF NORTHEAST MEDICAL GROUP ARE ALSO OFFICERS WITHIN YALE NEW HAVEN HEALTH SYSTEM AND SO ARE COVERED BY THE PROCESS USED BY YALE NEW 232212 01-04-13 Schedule O (Form 990 or 990-EZ) (2012)

HAVEN HEALTH SYSTEM TO QUALIFY FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" UNDER FEDERAL TAX LAW. THE EXECUTIVE COMPENSATION COMMITTEE IS AUTHORIZED UNDER THE YNHHS BYLAWS AND IS RESPONSIBLE FOR (1) DETERMINING THE OVERALL TOTAL COMPENSATION STRATEGY FOR ALL CORPORATE OFFICERS, (2) APPROVING ALL COMPENSATION AND BENEFITS DECISIONS FOR CORPORATE OFFICERS, AND (3) REPORTING SUCH ACTIONS TO THE FULL YNHHS BOARD ON AN ANNUAL BASIS. IN ADDITION, THE EXECUTIVE COMPENSATION COMMITTEE EXPRESSLY DETERMINES THE REASONABLENESS OF TOTAL COMPENSATION AND BENEFITS FOR ALL CORPORATE OFFICERS, AND ASSURES THAT ALL OFFICER COMPENSATION DECISIONS ARE MADE AFTER THOROUGH CONSIDERATION OF AND COMPARISON TO THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE EXECUTIVES IN COMPARABLE ORGANIZATIONS. THE EXECUTIVE COMPENSATION COMMITTEE CONSISTS OF BOARD MEMBERS WHO DO NOT HAVE MATERIAL FINANCIAL INTERESTS THAT COULD BE AFFECTED BY THE OFFICER COMPENSATION DECISIONS MADE BY THE COMMITTEE. THE COMPARABILITY DATA USED TO ASSIST THE EXECUTIVE COMPENSATION COMMITTEE IN ITS COMPENSATION DELIBERATIONS ARE COMPILED BY AN INDEPENDENT, NATIONAL COMPENSATION CONSULTING FIRM THAT IS RETAINED BY AND REPORTS DIRECTLY TO THE EXECUTIVE COMPENSATION COMMITTEE. THE DATA COLLECTED BY THE CONSULTANT CONSISTS OF MARKET INFORMATION FOR EXECUTIVES IN FUNCTIONALLY SIMILAR POSITIONS IN SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE ORGANIZATIONS. THE DELIBERATIONS AND DECISIONS OF THE EXECUTIVE COMPENSATION COMMITTEE ARE

FORM 990, PART VI, SECTION C, LINE 19:

COMPENSATION COMMITTEE, AND PROVIDED TO THE BOARD.

COPIES OF FORM 990, FORM 1023 AND AUDITED FINANCIAL STATEMENTS ARE

CONTEMPORANEOUSLY DOCUMENTED, REVIEWED AND APPROVED BY THE EXECUTIVE

MAINTAINED IN THE SYSTEM TAX DEPARTMENT. OTHER CORPORATE GOVERNING

232212 01-04-13 Schedule O (Form 990 or 990-EZ) (2012)

Schedule O (Form 990 or 990-EZ) (2012) Name of the organization	mployer identification n
Name of the organization NORTHEAST MEDICAL GROUP INC	06-1330992
DOCUMENTS ARE MAINTAINED BY THE LEGAL AND RISK SERVICES DEF	PARTMENT. TH
CONFLICT OF INTEREST POLICY, WHISTLEBLOWER POLICY, AND DOCU	MENT RETENTION
POLICY ARE AVAILABLE TO ALL EMPLOYEES ON THE CORPORATE INTE	RNAL WEBSITE
COPIES OF ALL DOCUMENTS ARE AVAILABLE TO THE PUBLIC UPON RE	QUEST.
FORM 990, PART IX, LINE 11G, OTHER FEES:	
PHYSICIAN FEES:	
PROGRAM SERVICE EXPENSES	1,303,0
MANAGEMENT AND GENERAL EXPENSES	
FUNDRAISING EXPENSES	
TOTAL EXPENSES	1,303,0
MANAGEMENT AND GENERAL EXPENSES FUNDRAISING EXPENSES TOTAL EXPENSES	4,367,3 8,904,3
TOTAL EXPENSES	0,304,.
PURCHASE SERVICES:	
PROGRAM SERVICE EXPENSES	36,742,
MANAGEMENT AND GENERAL EXPENSES	5,444,5
FUNDRAISING EXPENSES	
TOTAL EXPENSES	42,187,2
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	52,394,6
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
TRANSFER FROM YALE-NEW HAVEN HEALTH SERVICES	37,571,4
TRANSFER TO NEMG PLLC	-2,144,6
232212 01-04-13 Schedule 37	O (Form 990 or 990-EZ)

Name of the				HEAST	MED	ICAL (ROUP	INC	Employer identification number 06-1330992
TOTAL	то	FORM	990,	PART	XI,	LINE	9	,	35,426,823.
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Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Attach to Form 990.

2012 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 06-1330992

Name of the organization

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) NORTHEAST MEDICAL GROUP INC

Direct controlling entity End-of-year assets <u>e</u> Total income ਰ Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity Partil

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)	(q)	(0)	(p)	(e)	(‡)	(6)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(controlled
of related organization		foreign country)	section	status (if section	entity	entify?
				501(c)(3))		Yes No
GREENWICH HOSPITAL - 06-0646659					GREENWICH HEALTH	
5 PERRYRIDGE ROAD					CARE SERVICES	
GREENWICH, CT 06830	HEALTHCARE	CONNECTION	50103	LINE 3	INC.	×
GREENWICH HEALTH CARE SERVICES INC -					YALE NEW HAVEN	
22-2593399, 5 PERRYRIDGE ROAD, GREENWICH, CT					HEALTH SERVICES	
06830	SYSTEM SUPPORT	CONNECTICUT	50103	LINE 11B, II	CORP	×
THE GREENWICH HOSPITAL ENDOWMENT FUND INC -					GREENWICH HEALTH	
06-1526642, 5 PERRYRIDGE ROAD, GREENWICH, CT					CARE SERVICES	
06830	SYSTEM SUPPORT	CONNECTIOUT	501C3	LINE 11B, II	INC.	×
BRIDGEPORT HOSPITAL & HEALTHCARE SERVICES -					YALE NEW HAVEN	
06-1066729, 267 GRANT STREET, BRIDGEPORT, CT		-			HEALTH SERVICES	
06610	SYSTEM SUPPORT	CONNECTION	501C3	LINE 11A, I	CORP	×

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

Schedule R (Form 990) NORTHE2

Part III Continuation of Identification of Related Tax-Exempt Organizations

(a)	(q)	(c)	(P)	(e)	(1)	(5)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section \$12(b)(13)
of related organization		foreign country)	section	status (if section	entity	organization?
				((E)(O)LOG		Yes No
NNECTICO					BRIDGEPORT HOSP &	
PROPERTIES, INC 06-1297708, 267 GRANT					HEALTHCARE	
STREET, BRIDGEPORT, CT 06610	TITLE HOLDING	CONNECTICUT	501C2		SERVICES	×
BRIDGEPORT HOSPITAL AUXILIARY INC -					BRIDGEPORT HOSP &	
06-6042500, 267 GRANT STREET, BRIDGEPORT, CT					HEALTHCARE	
06610	SYSTEM SUPPORT	CONNECTICUT	501C3	LINE 11A, I	SERVICES	×
BRIDGEPORT HOSPITAL FOUNDATION, INC -				-	BRIDGEPORT HOSP &	
22-2908698, 267 GRANT STREET, BRIDGEPORT, CT					HEALTHCARE	
06610	SYSTEM SUPPORT	CONNECTICUT	501C3	LINE 7	SERVICES	×
NORMA F PFREIM BREAST CANCER INC -		TANK TANK TANK TANK TANK TANK TANK TANK				
06-0567752, 111 BEACH ROAD, FAIRFIELD, CT	-				BRIDGEPORT	
06430	HEALTHCARE	CONNECTION	50103	LINE 11A, I	HOSPITAL	×
NORTHEAST MEDICAL GROUP, PLLC - 35-2380180						
226 MILL HILL AVENUE					NORTHEAST MEDICAL	
BRIDGEPORT, CT 06610	HEALTHCARE	CONNECTICUT	50103	LINE 11A, I	GROUP, INC	×
YNH NETWORK CORP - 06-1513687					YALE NEW HAVEN	
789 HOWARD AVE					HEALTH SERVICES	
NEW HAVEN, CT 06519	SYSTEM SUPPORT	CONNECTICUT	501C3	LINE 11A, I	CORP	×
YALE-NEW HAVEN HOSPITAL - 06-0646652						
20 YORK STREET						
NEW HAVEN, CT 06504	HEALTHCARE	CONNECTICUT	50103	LINE 3	YNH NETWORK CORP	×
YALE-NEW HAVEN CARE CONTINUUM CORP -						
45-5235566, 789 HOWARD AVE, NEW HAVEN, CT			,			
06519	NURSING HOME	CONNECTION	501C3	LINE 3	XNH NETWORK CORP	×
CARITAS INSURANCE - 03-0322238						
30 MAIN STREET					YALE NEW HAVEN	
BURLINGTON, VT 05401	INSURANCE	VERMONT	501C3	LINE 11A, I	HOSPITAL	×
YALE NEW HAVEN HEALTH SERVICES CORP -						
22-2529464, 789 HOWARD AVE, NEW HAVEN, CT	•					
06519	SYSTEM SUPPORT	CONNECTICUT	501C3	LINE 11A, I	N/A	×
PERRYRIDGE CORPORATION - 06-1207316					GREENWICH HEALTH	
5 PERRYRIDGE ROAD					CARE SERVICES	
GREENWICH, CT 06830	SYSTEM SUPPORT	CONNECTICUT	501C3	LINE 11B, II	INC.	×
BRIDGEPORT HOSPITAL - 06-0646554					BRIDGEPORT HOSP &	
267 GRANT STREET					HEALTHCARE	
BRIDGEPORT, CT 06610	HEALTHCARE	CONNECTICUT	501C3	LINE 3	SERVICES	×

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NORTHEAST MEDICAL GROUP INC

Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Za = 26	(b)(13) ed ion?
BRIDGEPORT HOSPITAL FRIENDS OF PEDIATRICS, INC 06-6048427, 120 COLUMBINE DRIVE, TRUMBULL, CT 06611	SYSTEM SUPPORT	CONNECTICUT	50103	LINE 11A, I	XALE-NEW HAVEN HOSPITAL	× ×	QN N

23222 05-01-12		41					

06-1330992

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Schedule R (Form 990) 2012 NORTHEAST MEDICAL GROUP INC

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

General or Percentage managing ownership N/A N/A N/A 3 Yes N/A N/A N/A 9 Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) N/A N/A N/A ate allocations? Disproportion-Yes No $\widehat{\boldsymbol{\epsilon}}$ N/N ₹/N N/A Share of end-of-year assets N/AN/A N/A6 Share of total income N/A N/A N/A Predominant income (related, unrelated, excluded from tax under sections 512-514) N/AN/A N/A <u>©</u> (d) (Direct controlling entity N/A N/A N/A (c)
Legal
domicile
(state or
foreign IJ IJ CJ Primary activity HEALTHCARE HEALTHCARE HEALTHCARE <u>@</u> CENTER - 27-3477197, 55 HOLLY STREET, NEW HAVEN, CT 06510 LLC ORTHOPAEDIC & NEUROSURGERY Name, address, and EIN of related organization SHORELINE SURGERY CENTER GREENWICH, CT SSC II LLC - 26-1709382 111 GOOSE LANE GUILFORD, CT 06437 90-0110459, 60 TEMPLE <u>(a)</u> HILL LANE, 06830

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

(a)	(q)	(0)	(q)	(e)	(+)	(6)	(a)	€
Name, address, and EIN of related organization	Primary activity	Legal domícile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp,	Share of total income	Share of end-of-year	Percentage ownership	Section 512(b)(13) controlled entity?
		country)		(lensi)		433413	1	Yes
YNHHS-MSO INC - 06-1467717								1
789 HOWARD AVE								
NEW HAVEN, CT 06519	MANAGEMENT SERVICES	IJ	N/A	C CORP	N/A	N/A	N/A	×
YALE NEW HAVEN AMBULATORY SERVICES -								
06-1398526, 40 TEMPLE STREET, NEW HAVEN, CT	1							
06510	HEALTHCARE	5	N/A	C CORP	N/A	N/A	N/A	×
QUINNIPIAC MEDICAL PC - 06-1405531								
789 HOWARD AVE								
NEW HAVEN, CT 06519	HEALTHCARE	탕	N/A	C CORP	N/A	N/A	N/A	×
MEDICAL CENTER REALTY - 06-1110858								
50 YORK STREET								
NEW HAVEN, CT 06511	RENTAL	5	N/A	C CORP	N/A	N/A	N/A	×
YNH GERIATRIC SERVICES PC - 06-1561581								
789 HOWARD AVE	ı							
NEW HAVEN, CT 06519	HEALTHCARE	CI	N/A	c corp	N/A	N/A	N/A	×
232162, 12-10-12		42				Sche	Schedule R (Form 990) 2012	990) 20

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Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(q)	(5)	(0)	(0)	(f)	(6)	[4]	(1)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	Section 512(b)(13) controlled entity?
YNH MEDICAL SERVICES PC - 06-1561583								
789 HOWARD AVE								
NEW HAVEN, CT 06519	HEALTHCARE	IJ	N/A	c corp	N/A	N/A	N/A	×
CHC PHYSICIANS, P.C 06-1436530								
789 HOWARD AVE								-
NEW HAVEN, CT 06519	HEALTHCARE	ర్	N/A	C CORP	N/A	N/A	N/A	×
GREENWICH HEALTH SERVICES INC - 06-1233643								
5 PERRYRIDGE ROAD								
GREENWICH, CT 06830	HEALTHCARE	뒨	N/A	C CORP	N/A	N/A	N/A	×
GREENWICH PEDIATRIC SERVICES PC - 74-3054409			***************************************	WWW.			***************************************	
5 PERRYRIDGE ROAD								
GREENWICH, CT 06830	HEALTHCARE	£	N/A	C CORP	N/A	N/A	N/A	×
GREENWICH INTEGRATIVE MEDICINE - 26-0236411								
5 PERRYRIDGE ROAD								
GREENWICH, CT 06830	HEALTHCARE	ぢ	N/A	C CORP	N/A	N/A	N/A	×
GREENWICH FERTILITY & IVF PC - 30-0145464								
5 PERRYRIDGE ROAD	·							
GREENWICH, CT 06830	HEALTHCARE	IJ	N/A	C CORP	N/A	N/A	N/A	×
YORK ENTERPRISES INC - 06-1110937								
50 YORK STREET	·							
NEW HAVEN, CT 06511	TITLE HOLDING	CI	N/A	C CORP	N/A	N/A	N/A	×
YNHH-PHYSICIANS CORP - 06-1202305								
789 HOWARD AVE	ADMINISTRATIVE							
NEW HAVEN, CT 06519	SERVICES	CI	N/A	C CORP	N/A	N/A	N/A	×
MEDICAL CENTER PHARMACY - 06-1087673								
50 YORK STREET								
NEW HAVEN, CT 06511	PHARMACY	ij	N/A	C CORP	N/A	N/A	N/A	×
GREENWICH OCCUPATIONAL HEALTH SERVICES INC -								
06-1540101, 5 PERRYRIDGE ROAD, GREENWICH, CT	-							
06830	HEALTHCARE	NY	N/A	C CORP	N/A	N/A	N/A	×
LUKAN INDEMNITY COMPANY - 06-0646652								
58 PAR-LA-VALLIS RD								
HAMILTON, BERMUDA, BERMUDA	INSURANCE	BERMUDA	N/A	C CORP	N/A	N/A	N/A	×
GREENWICH OCCUPATIONAL HEALTH SERVICES OF								
NEW JERSEY - 45-3833883, 5 PERRYRIDGE ROAD,	•							
GREENWICH, CT 06830	HEALTHCARE	N	N/A	CCORP	N/A	N/A	N/A	×

Schedule R (Form 990) NORTHEAST MEDICAL GROUP INC

06-1330992

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(q)	(0)	(5)	(e)	(4)	(0)	(h)	=
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Shar	Share of end-of-year assets	age	Section 512(b)(13) controlled entity?
PRIMARYNET OF CONNECTICUT, INC 06-1463534 789 HOWARD AVE NEW HAVEN, CT 06519	HEALTHCARE	CI	N/A	C CORP	N/A	N/A	N/A	

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				<u>~</u>	Yes	2
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ns with one or more re	elated organizations listed	n Parts II-IV?	1000		
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				<u>5</u>	^	5 4
 b Gift, grant, or capital contribution to related organization(s) 				4	<u> </u>	×
c Gift, grant, or capital contribution from related organization(s)				2		<u></u>
d Loans or loan guarantees to or for related organization(s)				19	_	Ьd
e Loans or loan guarantees by related organization(s)				-1 -0	~	×
# Dividental forms and the continue time of the						
		***************************************		=	7	اہ
				19	7	ایر
h Purchase of assets from related organization(s)		***************************************		1h	_	ы
i Exchange of assets with related organization(s)				ij	-	×
j Lease of facilities, equipment, or other assets to related organization(s)				F		l _{se}
k Lease of facilities, equipment, or other assets from related organization(s)			HER?	*	×	X323 19828
l Performance of services or membership or fundraising solicitations for related organization(s)	anization(s)			=		×
m Performance of services or membership or fundraísing solicitations by related organization(s)	anization(s)			├	×	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	ion(s)			17	~	×
o Sharing of paid employees with related organization(s)					~	×
 P Reimbursement paid to related organization(s) for expenses 				و ی		.
				. 5		×
r Other transfer of seath or property to related ovronization(e)					***	
				+	: ×	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete t	his line, including covered		-		
(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	yed		
(1) YALE NEW HAVEN HEALTH SERVICES CORP	ಬ	37,571,470.	САЅН			
(2) PERRYRIDGE CORPORATION	K	365,051.	.COMPARABLE MARKET VALUE			
(3) NORTHEAST MEDICAL GROUP PLLC	Ж	2,144,647.CASH	CASH			
(4) YALE-NEW HAVEN HOSPITAL	М	3,460,949.	949.TRANSACTION REVIEW			
(s) YALE NEW HAVEN HEALTH SERVICES CORP	М	4,377,795.	795.COMPARABLE MARKET VALUE			
(9)						
232163 12-10-12	45		Schedule R (Form 990) 2012	Form	990) 20	12

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue)

· ·	(a)	ပ်	<u> </u>	©]	Ξ	(B)	<u> </u>	E	=	₹
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax	Are all partners sec. 501(c)(3) orgs.?	Share of total	Share of end-of-year	Dispropor- lonate allocations?	Cod of Sch	General managir partner	or Percentage
			41105 12 12 14)	ves No	on contract	800000	Ves No	(rorm lubb)	Yes No	0
							_			
		•			•					
							+			
							+		1	
				+			4			
_				_					_	_

edule R (Form 990) 2012 NORTHEAST MEDICAL GROUP INC	U6-133U992 Pa
Complete this part to provide additional information for responses to questions on Schedule R (s	see instructions)
complete one part to provide additional information to respondes to questions of obligable ITE	see mad doctor toy.
	4444