

Annual Reporting Pursuant to Section 3 of Public Act 14-168

1. Mission Statement

The Mission of Norwalk Hospital Physicians and Surgeons (NHPS) is assist Norwalk Hospital to provide safe, innovative, convenient, coordinated, and comprehensive health care services to Norwalk and the surrounding communities.

2. Description of Services

NHPS is a network of Norwalk Hospital affiliated physicians and support staff rendering primary care, medical specialty and surgical care to patients in Norwalk and the surrounding communities. It operates primary care and specialty physician practices in locations throughout the Norwalk area as well as provides physician professional services such as Hospitalists in Medicine, Intensive Care, and Pediatrics to inpatients at Norwalk Hospital. Additionally, NHPS physicians provide administrative and medical residency teaching services that support the operations and teaching programs of Norwalk Hospital.

3. Significant Change in Services.

There has been no significant change in the services provided by NHPS during the preceding fiscal year.

4. Financial Information. See attached IRS Form 990.

Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012
Open to Public Inspection

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	e 201	2 calendar year, or tax year beginning 10/01, 2012	, and end	ing		09	/30, 20 13						
Во	heck if ar	plicable:	C Name of organization norwalk Hospital Physicians & Surgeons, Inc. (PKA PAIRFIELD COUNTY MEDICAL SERVICES)			D Employerid								
Г	Addre		Doing Business As				7							
Г	7	change	Number and street (or P,O, box if mail is not delivered to street address)	Room/suite)	E Telephone n	nmper	, *, ***** · **, * , ** *****, **, * , *						
	.lnitial	return	24 STEVENS STREET			(203) 852-2000								
	Termi	nated	City, town or post office, state, and ZIP code											
	Amen		NORWALK, CT 06850			G Gross receip	ts \$	27,636,233.						
	Applic pendi	ation	F Name and address of principal officer: DANIEL DEBARBA			H(a) Is this a grou	sp.retun	for Yes X No						
	<i>,</i>		24 STEVENS STREET NORWALK, CT 06850			affiliates? H(b) Are all affilia	des inçli	ided? Yes No						
1	Tax-ex	empt st	atus: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) o	or 5	27	If "No," attac	th a list.	(see instructions)						
J	Websi	te: ⊳	WWW.NORWALKHEALTH.ORG			H(c) Group exem	ption nu	mber 📂						
K	Form o	of organ	ization: X Corporation Trust Association Other	L Year	of formal	ion: 1998 M	State o	of legal domicile: CT						
Œ	al	Su	mmary	***************************************	·····	•								
	1	Briefly	y describe the organization's mission or most significant activities:		-									
-31		THE	PHYSICIANS OF NORWALK HOSPITAL PHYSICIANS & S	URGEON	S, IN	C. ASSIST								
2	i.	NORWALK HOSPITAL ASSOCIATION IN CARRYING OUT THE HOSPITAL'S MISSION TO												
E De		PROV	VIDE COMPREHENSIVE HEALTH CARE SERVICES TO ALL	PATIE	NTS.									
& Governance	2	Check	this box 🕨 🔃 if the organization discontinued its operations or dispose	d of more the	han 25%	of its net asset	S.							
প্ৰ	3	Numb	er of voting members of the governing body (Part VI, line 1a)				3	10.						
ŝ			er of independent voting members of the governing body (Part VI, line 1b)				4	2.						
Activities			number of individuals employed in calendar year 2012 (Part V, line 2a)				5	114.						
Act			number of volunteers (estimate if necessary)				6	1.						
-	7a	Total	unrelated business revenue from Part VIII, column (C), line 12				7a	C						
			nrelated business taxable income from Form 990-T, line 34				7b	C						
						Prior Year		Current Year						
62	8	Contri	ibutions and grants (Part VIII, line 1h)			147,51	9.	390,191.						
Revenue	9		am service revenue (Part VIII, line 2g)			25,100,20	3.	27,245,957.						
ěVe	10	Invest	tment income (Part VIII, column (A), lines 3, 4, and 7d)				0	0						
Œ.	11	Other	revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)				0	85.						
			revenue - add fines 8 through 11 (must equal Part VIII, column (A), line 12).			25,247,72	2.	27,636,233.						
	1:3.	Grant	s and similar amounts paid (Part IX, column (A), lines 1-3)				0	0						
	14	Benef	its paid to or for members (Part IX, column (A), line 4)				0	0						
Ø			es, other compensation, employee benefits (Part IX, column (A), lines 5-10).											
Expenses	16a	Profes	ssional fundraising fees (Part IX, column (A), line 11e)			"	0	Ó						
хbе			fundraising expenses (Part IX, column (D), line 25) ▶											
m			expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	. L	8,657,70	18.	9,456,926.							
	18	Total e	expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		. L	29,749,26	6.	32,938,645.						
	19	Reven	nue less expenses. Subtract line 18 from line 12		-	-4,501,54	4.	-5,302,412.						
ssets or					Begin	ning of Current Y		End of Year						
sete	20	Total a	assets (Part X, line 16)	and and an early		6,213,22		2,994,290.						
t As	21 22		liabilities (Part X, line 26)	சுத்துர் சுர	<u> </u>	7,045,66		3,826,733.						
		Net as	ssets or fund balances, Subtract line 21 from line 20.		<u>. l</u>	-832,44	3.	-832,443.						
			gnature Block											
Und	ler per	alties o	of perjury, I declare that I have examined this return, including accompanying schedu complete. Declaration of preparer (other than officer) is based on all information of which	les and state chipreparer h	ements, a nas anv kr	nd to the best of lowledge.	my kn	nowledge and belief, it is						
*****	,	T				Ĭ								
Sig	rs.	•	Signature of officer			Date								
Hei			Signature of omcer			Date								
اب ، ،		•	The second of th				·····							
		I	Type or print name and title.	I Defe		<u> </u>		DN:						
Palo	i		Type preparer's name Preparer's signature.	Date	,	Check	if Pi							
	arer	SUS	AN TURNBAUGH Justan & Jumbruty	08/14/14	4	self-employe		P01081752						
	Only		name ERNST & YOUNG U.S. LLP				565596							
			address 1101 NEW YORK AVENUE, N.W. WASHINGTON, DC 20005	Phone no. 202-327-7097										
			cuss this return with the preparer shown above? (see instructions)				<u> </u>	Yes X No						
For	Paper	work	Reduction Act Notice, see the separate instructions.					Form 990 (2012)						

2002005	m 990 (20	112)		Page 2
	art III	Statement of Program Service Accomplishments		[ap.]
1	Briefly	Check if Schedule O contains a response to any question in this Part III . describe the organization's mission:		<u> X. </u>
**.		HYSICIANS OF NORWALK HOSPITAL PHYSICIANS & SURGEON	IS THE AGETOM	
	NORWA	LK HOSPITAL ASSOCIATION IN CARRYING OUT THE HOSPIT	AL'S MISSION	
		OVIDE COMPREHENSIVE HEALTH CARE SERVICES TO ALL PA		
2	Did the	organization undertake any significant program services during the year	r which were not listed or	n the
	prior Fo	orm 990 or 990-EZ?		Yes X No
_	if "Yes,"	describe these new services on Schedule O		
3		a organization cease conducting, or make significant changes in ho		
	services	s? ' describe these changes on Schedule O.		Yes X No
4	Describ	e the organization's program service accomplishments for each of its	three largest program s	envires as measured hi
	expense	es. Section 501(c)(3) and 501(c)(4) organizations are required to report	rt the amount of grants a	and allocations to others
	the tota	Il expenses, and revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 7,213,090, including grants of \$) (Revenue \$	7,213,200.)
	ATT	ACHMENT 1		
		The state of the s		
				
				
4.2	(O l			
	(Code:) (Expenses \$ 2,430,325, including grants of \$) (Revenue \$	2.430,325.
	PULMON	NARY: PULMONARY PROVIDES PULMONARY HEALTHCARE SERVENERAL PUBLIC REGARDLESS OF THE PATIENT'S ABILITY		
		E IS AT NORWALK HOSPITAL AND THE PHYSICIANS ASSIST		
		TAL ASSOCIATION IN CARRYING OUT THE HOSPITAL'S MISS		
		DE COMPREHENSIVE HEALTH CARE SERVICES TO ALL PATIEN		
	PROGRA	AM STATISTICS		
		R OF PATIENT VISITS: 828		
		R OF CHARITY CARE: 2		
	CHARIT	Y AMOUNT: \$2,217		
10	(Code:) (Expenses \$ 2, 272, 174, Including grants of \$	S. (B	
TU	-) (Revenue \$	1,219,096.
	ALLA	CHMENT 2		
				 .
				<u> </u>
_				
٠.	·····			
ld :	Other or	ogram services (Describe in Schedule O.)		
	Expense		was market and the	
	· · · · · · · · · · · · · · · · · · ·	ogram service expenses ► 31,199,360.	16,383,420.)	· · · · · · · · · · · · · · · · · · ·
SA 0 2.0		A STATE OF S	<u> </u>	Form 990 (2012).
		the second secon		

Form Pal	990 (2012) Checklist of Required Schedules		· · · · · · · · · · · · · · · · · · ·	Page
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	1.		
5	election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4		X
J	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C;			-
	Part III A A A A A A A A A A A A A A A A A	5		X.
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	-	1	
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space.	<u> </u>	1	
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D. Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or		İ	
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	Ì		
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	945 IS		\$4000
	VII, VIII, IX, or X as applicable.	MAG.	SPARES	[eHelieus
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	Х	
Ω	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
~	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
G.	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	44-		х
ď	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	11c		
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	1		
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes;"			
	complete Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization enswered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		.:X.
þ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,		. 1	
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	140		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
40	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals legated guttide the United States (Miller Manural to School Co. S. d. Miller (S. S. d. Miller Co. S. d. Miller (S. S.	ا مند	i	7.0
17	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
* *	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	اردا		v
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	17		X
. <u></u> .	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from garning activities on Part VIII, line 9a?	10		
	If "Yes," complete Schedule G, Part III	19		X
20 a		20a		x
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?			<u> </u>

	Checklist of Required Schedules (continued)			Page 4
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States	1		
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	ļ <u>.</u>	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			ľ
	organization's current and former officers, directors, trustees, key employees, and highest compensated			İ
74	employees? If "Yes," complete Schedule J	23	X	1
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	1		1
h	through 24d and complete Schedule K. If "No," go to line 25.	24a		X
نم	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		╄
·	Did the organization maintain an escrow account other than a refunding escrow at any time during the year		ŀ	
ď	to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction	24d		
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25-		-v-
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	25a		X
_	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			ŀ
	If "Yes," complete Schedule L, Part I.	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	230		
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	2.0		
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X.
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X :
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
C.	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L. Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N.			
	Part	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II.	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	1	- 1	
	sections 301,7701-2 and 301,7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1.	34	X	
15 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
Ð.	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a		-	
e e	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
7	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
•	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	-	- 1	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R.			- 4
8	Part VI	37		<u>X</u> .
•	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		, ,	
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	390 C	2012

Page 5

	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			ا ا
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		19011	
	Enter the number of Forms W-2G included in line 1a, Enter-0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 114		i i i i i i i i i i i i i i i i i i i	200 Miles
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note, If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		ķ.g.	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			Ì
	account)?	4a		Х
b	If "Yes," enter the name of the foreign country: ▶	Bud.	24920	12. XX. XX.
	See Instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			Told:
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		5.5	Š. H
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	ŭ.		-13-15
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year	4.6	india 1	2000
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	1. 4.0.0	Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	Dije i	53000	
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8	2002: 1003	X
9	Sponsoring organizations maintaining donor advised funds.	ng Sharuda	VENCE Y	
	Did the organization make any taxable distributions under section 4966?	9a		1.511.00110
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:	188818	2832	igiu <u>r</u> h
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10000		
	Section 501(c)(12) organizations. Enter:	77.77.60		
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources	(A) (41.0)		
	against amounts due or received from them.)			100
12a	Section 4947(a)(1) non-exempt charitable trusts, is the organization filing Form 990 in lieu of Form 1041?	12a	/// / / / / / / / / / / / / / / / / / /	davies
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a	0.0000000000000000000000000000000000000	agenti bişşî
ч	Note. See the instructions for additional information the organization must report on Schedule O.	urio:	151.66	APALES.
	Enter the amount of reserves the organization is required to maintain by the states in which		344	
υ.	the organization is licensed to issue qualified health plans			gwy.
_	Enter the amount of reserves on hand		Conf	
14.5	Enter the amount of reserves on hand		MHWHH I	MADELLE P
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a		_X_
u	in tee, has a med a rount rzo to report these payments; if two, provide an explanation in schedule O	14b	ľ	

Form	990 (2012) NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. 06-152	2078		Page (
æ	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below	and	for a	a "No
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See in			
Sec	Check if Schedule O contains a response to any question in this Part VItion A. Governing Body and Management	• • •	• •	X
	tion A. Coverining Dody and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the fax year.	1	103	1,00
	If there are material differences in voting rights among members of the governing body, or if the governing]		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b		4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			<u> </u>
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3	ļ	X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4_		X
5 6	Did the organization become aware during the year of a significant diversion of the organization's assets?	5 6	X	A
7a	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint	-0-	**	ļ ——
1-14	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	1		
-	stockholders, or persons other than the governing body?	7b	X.	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
Sect	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	1.	X
0000	Totales (This decisor is requests information about policies not required by the internal Revenue	Code	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	7.00	X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	100		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		:
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
		125	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	4.0	v	
13	describe in Schedule O how this was done Did the organization have a written whistleblower policy?	12c	X X	
14	Did the organization have a written document retention and destruction policy?	13 14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by	1,44		
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	- 1		
а	The organization's CEO, Executive Director, or top management official	15a		X
þ	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	İ		
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
Sect	ion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed CT.			 -
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5			
	available for public inspection. Indicate how you <u>made</u> these available, Check all that apply.	- , (~){	اند صراح	··2 /
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of	inter	est p	olicy,
	and financial statements available to the public during the tax year.			**
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ė		
	Organization: From Horne 24 Stevens Street Norwalk, CT 06850 203-852-2071			

Form 990 (2012) Part VII

06-1522078 Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - · List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- · List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or d	unle er an	Pos heck ss ps	(C) osition ck more than one person is both an director/trustee) Original Expension (D) Reportable compensation from the organization (W-2/1099-MISC		Reportable compensation from the	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
(1) DANIEL DEBARBA	1.00									
CHAIRMAN	55.00	X.		х				Ö	935,506	31,978.
(2) MICHAEL MARKS	50.00								330,000	
PRESIDENT	0	X.		X				397,791.	o	30,678.
(3) PATRICK MINICUS	1.00									
TREASURER	52.00	Х		Х				o	512,593.	27,285.
(4) KRISTEN STAIKOS	1,00									
SECRETARY	50.00	Х		х		1		Ö	251,102.	30,678.
(5) LEWIS BERMAN	50.00					1				
PHYSICIAN / DIRECTOR	T	х				ļ		478,575	ol	50,482.
(6) EDWARD MAHONY	1.00									
DIRECTOR	5.00	Х						-0	o	0
(7) JAMES MCCLANE	50.00						T		*	· · · · · · · · · · · · · · · · · · ·
PHYSICIAN / DIRECTOR		X	.		.			373,693	ol	29,283.
(8) DENNIS MEIGHAN	50.00									
PHYSICIAN / DIRECTOR		Х		-				593,678.		55,699.
(9) RICHARD SINGER	50.00									
PHYSICIAN / DIRECTOR		X				-		357,398.	10	26,928.
(10) VICTOR LISS	1.00									
TRUSTEE	7.00	Х					ĺ	0	. 0	0
(11) ERIC MAZUR	50.00									***************************************
VP AND CHIEF MEDICAL OFFICER,			İ			X		775,705.	o	60,372.
(12) YONI BARNHARD	50.00				-					
CHAIRMAN, OBGYN					j.	X		577,105.	0	30,678.
(13) KLAUS THALER	50.00						П			
CHAIRMAN, SURGERY						X].	616,898.	0	31,904.
(14) STEPHEN O'MAHONY	50.00									
PHYSICIAN AND CMIO						X		478,597.	. 0	48,255.
384										Earn 990 (2012)

JSA

Form 990 (2012)

Part VII Section A. Officers, Directors, Tr	1000000, 700	- y - 1 1 1	ihio	yee	:5,	dilu	<u> 119</u>	hest Compensat	ed Employees	conunuea)
(A) Name and title	(B) Average hours per week (list any hours for	box,	not ci unles er and	s pei Jad	ition mon rson irect	e than o	an lee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	other compensation
	related organizations below dotted line)	ED O	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
5) WILLIAM HALE	50.00	 								
PHYSICIAN 6) GEOFFREY COLE				_		X		575,735.	-1	58,06
PRESIDENT/CEO (UNTIL 4/10/2010							X	0	218,249	
								- 11 dest Medi		
										
								T ON SHIP LIST	MATERIAL STATE OF STA	
				***************************************					·	
									Mary ann a fear tard to	
	ļ								· · · · · · · · · · · · · · · · · · ·	
1b Sub-total c Total from continuation sheets to Part VII, 8 d Total (add lines 1b and 1c) Total number of individuals (including but not	Section A	, , , , , , , ,	 	::		• •	A A A	4,649,440. 575,735. 5,225,175.	1,699,201. 218,249. 1,917,450.	454,220 58,068 512,288
reportable compensation from the organization	n ▶	61			0.00) WIIC	160	ceived more man	100,000 01	
Did the organization list any former offic employee on line 1a? If "Yes," complete Sched	cer, directo ule J for suc	r, or h indi	trus vidua	stee al ,	, k	ey e	mpi	oyee, or highest	compensated	Yes N
For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$150	00,0	07	lf	"Yes,	" c	omplete Schedule	J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y Section B. Independent Contractors	accrue con es," complet	npens e Sch	atio edule	n fr 9 <i>J f</i>	om or s	any such p	unr oers	elated organization	n or individual	5 X
Complete this table for your five highest com- compensation from the organization. Report of year.	pensated in compensation	depe	nder the	it co cale	onto	actor ar yea	s th	nat received more nding with or withi	than \$100,000 on the organization	of n's tax
(A) Name and business add	dress	·····						(B) Description of ser	vices ((C) compensation
ATTACHMENT 3								is a serial priority of a ser		- any an addition
			-		_			······································		
								· · · · · · · · · · · · · · · · · · ·		
Total number of independent contractors (in more than \$100,000 in compensation from the	ncluding bu	t not	limit	ted	to 5		e lis	ted above) who i	eceived	ar company a probably Sa company datagony

	LV 67.3	Check if Schedule O co		inse to any dues	ition in this Part VI	II		. , , , , , , , ,
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ts, Grants Amounts	1a b c	Federated campaigns Membership dues Fundraising events	<u>1</u> 5					
Contributions, Gifts, Grants and Other Similar Amounts	d e f		tions) <u>1e</u>	390,191.		Francisco Control Cont	Confidence of the confidence o	
Contri	g	and similar amounts not included Noncash contributions included i Total Add lines 1a-1f	n lines 1a-1f. \$.	390,191.			
es es	- 11	Total Add lines la-11		Business Code	*			
ven	2a	PATIENT SERVICE REVENUE		621110	12,901,952.	12,901,952	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7 - 120 3 - 21 11 2 13 5 13 11 11 10 12 10 10 11 11
Program Service Revenue	b	ADMINISTRATIVE SERVICES		900099	7,064,949.	1		
	c c	STRATEGIC SUPPORT		900099	7,274,599.	7,274,599.		
n.Ser	d	OTHER REVENUE	-	900099	4,457.	4,457		
Progra	e f g	All other program service revited Total. Add lines 2a-2f			27,245,957.		mg_45745; 4965;	9498475)2583.144
	3 4	Investment income (including other similar amounts) Income from investment of to	g dividends, inter	est, and	. 0	The state of the s		
	5	Royalties	(i) Real	(ii) Personal	O			
	6a b c	Gross rents	- Politica de Ascellante				r pal interperation education beginned (Automotive education) beginning	The second of th
	ď	Net rental income or (loss)	(i) Securities	(ii) Other	0	Kanjoja kanta atauna		
	7a	Gross amount from sales of assets other than inventory			gija za jija (N. 1. j.) 16. Kanangaran	1.570 BA: 1.570 BB: 1.511 BB: 2.570 BB: 1.510 BB: 1.511		
	b c	Less: cost or other basis and sales expenses Gain or (loss)						
ē	d 8a	Net gain or (loss)			0			
r Revenue		events (not including \$ of contributions reported on I See Part IV, line 18						The best of the second
Other	b. c	Less: direct expenses		k.		yairinade 14 190-jun 1941		
	9а	Gross income from gaming a See Part IV, line 19						
	b ¢	Less: direct expenses Net income or (loss) from gar		7	0	ivide sidhaning.		
	10a	Gross sales of inventor	ry, less					
	c b	Less: cost of goods sold Net income or (loss) from sale		0				
- [Miscellaneous Revenu	ie	Business Code			ing Pagadana	
	11a b	MISCELLANEOUS INTEREST	:	900099	85.	85.		
	c							
	d	All other revenue						
	e	Total. Add lines 11a-11d		· x · · · · · .	85.		2019 Juni 2020	icologia i ir i
	12	Total revenue. See instruction	ns		27,636,233.	27,246,042.		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response to any question in this Part IX Do not include amounts reported on lines 6b, 7b, (B) Program service (A) Total expenses (C) Management and general expenses (D) Fundraising 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 . 2 Grants and other assistance to individuals in the United States, See Part IV, line 22..... 3 Grants and other assistance to governments. organizations, and individuals outside the United States, See Part IV, lines 15 and 16, ____ 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 454,267 454,267 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 7 Other salaries and wages 19,177,196. 19,107,539. 69,657. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). 2,913,646. 2,764,981. 148,665 936,610. 877,545. 59,065. 10 Payroli taxes 11 Fees for services (non-employees): a Management 39,617. 39,617. c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other, (if line 11g amount exceeds 10% of line 25, column 4,748,499. 4,632,785. (A) amount, list line 11g expenses on Schedule O.). 115,714. 15,095. 12 15,095 Advertising and promotion 13 Office expenses 487,646. 429,699. 57,947, 197,307. 14 Information technology.... 57,469. 139,838. 15 Royalties.... 1,464,603. 16 Occupancy 1,419,064. 45,538. 60,669. 57,442. 17 Travel 3,228. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 626,832. 62,681. 564,151 22 Depreciation, depletion, and amortization 80,185. 44,857. 35,328. 1,446,056. 1,446,056. 23 Other expenses temize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule (C.) 183,661. a PHARMACY 183,661. b DUES & MEMBERSHIP 66,542. 64,073. 2,469. cOTHER SUPPLIES & EXPENSE 15,462. 13,523. 1,939 1,604 d BOOKS & PERIODICALS 12,457. 10,853. e Alf other expenses ______ 12,294. 12,037. 258 Total functional expenses, Add lines 1 through 24e 32,938,644. 31,199,360. 1,739,284. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here 🕨 🔲 if following SOP 98-2 (ASC 958-720) JSA 2E1052 1,000 Form 990 (2012)

Page 11

ZI.	Balance Sheet Check if Schedule O contains a response to any question in this Part	- Y		
	One on a scriedule o contains a response to any question in this Pan	(A)		(B)
		Beginning of year		End of year
1		309,015.	1	865,772
2	Savings and temporary cash investments			
3		0		
4		999,660.	4	847,419
5				
	trustees, key employees, and highest compensated employees.			
١.	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0	5	
6	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers			
i	and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
_ اد	organizations (see instructions). Complete Part II of Schedule I.	0		·
7 7			7	
[] [8	6.65 0.00
9		245,379.	9	207,399
10	a Land, buildings, and equipment cost or			
	other basis. Complete Part VI of Schedule D 10a 281, 552	155 605		146.060
	b Less: accumulated depreciation	157,627.		146,962
11	— постором посто приподеля и подра в принаделя на на на на на на на на на на на на на		11	· · · · · · · · · · · · · · · · · · ·
12	in the construction of the contract of the con		12	
14			14	
15		4,501,545.		006 706
16		6,213,226.		926,738
17		2,906,410.		
18			18	3,826,733
19			19	
20		··	20	······································
1	Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D		21	
21			21	
5 2	trustees, key employees, highest compensated employees, and		1	
	disqualified persons. Complete Part II of Schedule L	'n	22	
23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25		9	24	
	parties, and other liabilities not included on lines 17-24). Complete Part X		٠	
	of Schedule D	4,139,259.	25	
26	Total liabilities. Add lines 17 through 25		26	3,826,733
 "	Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗓 and	7701070051		3,029,733
3	complete lines 27 through 29, and lines 33 and 34.		Ì	
27	Unrestricted net assets	-832,443.	27	-832,443
28	Temporarily restricted net assets		28	
29	Permanently restricted net assets	o	29	
27 28 29 30 31 32 33	Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	-832,443.	33	-832,443
34	Total liabilities and net assets/fund balances		34	2,994,290

Form 990 (2012)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047 Open to Public

Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. Employer identification number (FKA FAIRFIELD COUNTY MEDICAL SERVICES) 06-1522078 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i), 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii), A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the 11 purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a Type I b X Type II c Type III-Functionally integrated d Type III-Non-functionally integrated e X By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations, described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the a following persons? (ii) A person who directly or indirectly controls, either alone or together with persons described in (ii) Nο and (iii) below, the governing body of the supported organization? X (ii) A family member of a person described in (i) above? X (iii) A 35% controlled entity of a person described in (i) or (ii) above? X Provide the following information about the supported organization(s). h (vi) is the (i) Name of supported (ii) EIN (iii) Type of organization (iv) is the (v) Did you notify (vii) Amount of monetary (described on lines 1-9 organization in col. (i) listed in organization the organization organization in support in col. (i) of above or IRC section col. (i) organized your governing (see instructions)) your support? in the U.S.? document? Yes Yes No Yes Ñα No (A)_{ATTACHMENT 1} (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Pa	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)										
Sec	Section A. Public Support										
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010.	(d) 2011	(e) 2012	(f) Total				
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")					-					
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			·		***************************************					
3	The value of services or facilities furnished by a governmental unit to the organization without charge										
4	Total. Add lines 1 through 3					Nacionalis Provincionalis					
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).			The second secon			:				
800	Public support. Subtract line 5 from line 4. tion B. Total Support	pas residenti dell'illiado		hora Printers		Capani dang pinggapangan ing p					
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total				
7	Amounts from line 4	(4, 2022	(2) 2000	(4), 23 17	(4) 2011	(0) 2012	(i) rotal				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources										
-9	Net income from unrelated business activities, whether or not the business is regularly carried on										
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)										
11	Total support. Add lines 7 through 10										
12	Gross receipts from related activities, etc. (s										
13	First five years. If the Form 990 is for organization, check this box and stop here	2000000		d, third, fourth,	or fifth tax yea	r as a section	501(c)(3)				
	tion C. Computation of Public Supp				<u> </u>	. 7					
14	Public support percentage for 2012 (lin	ie 6, column (f)) divided by line	11, column (f))		14	%_				
15	Public support percentage from 2011	schedule A, Pa	IT II, line 14			15	%				
104	331/3% support test - 2012. If the of this box and stop here. The organization	yanızatlon did	not check the t	oox on line 13,	and line 14 is	331/3 % or mon	e, check				
h	331/3% support test - 2011. If the o	m qualifies as a recontration did	publicly suppor	ieu organizatioi	() a sa e e sa e e e dominio de el Maio	45 - 00 - 00					
U	check this box and stop here. The orga	rgamzation uld mization qualific	not check a bu	o er sen nu xi	ritoa, anu line	15 18 331/3 % (or more,				
17a	10%-facts-and-circumstances test - 2										
,	10% or more, and if the organization										
	Part IV how the organization meets to										
b	organization	011. If the org	janization did no the "facts-and	ot check a box -circumstances	on line 13, 16a test, check th	i, 16b, or 17a, is box and sto	and line				
10	supported organization	· · • • • • • • • • • •									
18	Private foundation. If the organization instructions.						<u>_</u>				
	Instructions	* * * * * * * *	*****	*****		hedule A (Form 99					

Page 3

Schedule A (Form 990 or 990-EZ) 2012

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support				-		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose			1			
3	Gross receipts from activities that are not an						
•	unrelated trade or business under section 513						
4	Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities			********			······································
Ų		·					
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5	<u></u>					
∉a.	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons Amounts included on lines 2 and 3						
~	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
C	Add lines 7a and 7b						·
8	Public support (Subtract line 7c from						
	line 6.)	<u> </u>					
<u>Sec</u>	tion B. Total Support		,				
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008.	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
þ	Unrelated business taxable income (less				:		
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on:						
12						· · · · · · · · · · · · · · · · · · ·	
1. 4. ;	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part IV.)						
13-	Total support. (Add lines 9, 10c, 11,	······································					
	3 40 S			1	Amanapas	į	
14	First five years, if the Form 990 is for	the ergonization	is first passed	third fourth of	fifth for year or	in postion FO1/	~1/31
14							
Sca	organization, check this box and stop here			· • • • • • • • • • • • • • • • • • • •	* * * * * * * * * * * * * * * * * * *		
	tion C. Computation of Public Sup			(6)		2 I	
15	Public support percentage for 2012 (fine 8					15	<u>%</u>
16	Public support percentage from 2011 Sche					16	%
	tion D. Computation of Investmen					·	
17	Investment income percentage for 2012 (fi					17	%
18	Investment income percentage from 2011					18	%
19a	331/3% support tests - 2012. If the on	ganization did no	ot check the box	on line 14, and	line 15 is more	than 331/3%, a	and line
	17 is not more than 331/3%, check th	is box and stop	here. The orga	mization qualifies	as a publicly s	supported organi	zation 🕨 🔙
b	33 1/3 % support tests - 2011. If the orga	anization did not	check a box on l	ine 14 or line 19	a, and line 16 is	more than 331/3	%, and
	line 18 is not more than 331/3 %, check	this box and st	op here. The org	panization qualifie	s as a publicly s	supported organization	zation 🕨 🔝
20	Private foundation. If the organization	did not check a	a box on line 1	4, 19a, or 19b,	check this box	c and see instru	actions 🕨
JSA						hedule A /Form 9	30 nr 800 E71 2012

Schedule A (Form 990 or 990-EZ) 2012

Page 4

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

TYPES OF NON-MONETARY SUPPORT PROVIDED TO SUPPORT ORG.

SCHEDULE A, PART I, LINE 11H, COLUMN VII

CARING FOR PATIENTS IN THE COMMUNITY WITHOUT REGARD FOR THEIR ABILITY TO

PAY REDUCES THE NEED FOR PATIENTS TO COME THROUGH OUR EMERGENCY

DEPARTMENT.

224,2421				ATTACE	MENT 1	
SCHEDULE A, PART I - INFORMATION ABOUT SUP	PORTED C	RGANIZATIO	NS			
		(III) TYPE OF	(IV)	(V)	(VI)	(VII) AMOUNT OF
(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	ORGANIZATION	YES NO	YES NO	YES NO	SUPPORT
NORWALK HOSPITAL ASSOCIATION	06_6068853	۵	3F.			

TOTAL AMOUNT OF SUPPORT

Schedule B

(Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Department of the Treasury Internal Revenue Service		in the second second
Name of the organization		Employer identification number
NORWALK HOSPITAL PHY	SICIANS & SURGEONS, INC.	
(FKA FAIRFIELD COUNT	TY MEDICAL SERVICES)	06-1522078
Organization type (check one	a):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private fou	ndation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundate	ion
	501(c)(3) taxable private foundation	
	covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a S	Special Rule. See
General Rule		
_	n filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 cone contributor. Complete Parts I and II.	or more (in money or
Special Rules		
under sections 509	c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support to (a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the 5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form and II.	e year, a contribution of
during the year, tot	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from a all contributions of more than \$1,000 for use exclusively for religious, charital boses, or the prevention of cruelty to children or animals. Complete Parts I, II,	ble, scientific, literary,
during the year, co not total to more th year for an exclusiv applies to this orga	c)(7), (8), or (10) organization filling Form 990 or 990-EZ that received from a ntributions for use exclusively for religious, charitable, etc., purposes, but the lan \$1,000. If this box is checked, enter here the total contributions that were ely religious, charitable, etc., purpose. Do not complete any of the parts unles unization because it received nonexclusively religious, charitable, etc., contributions	ese contributions did e received during the es the General Rule outions of \$5,000 or
Caution. An organization that 990-EZ, or 990-PF), but it mu	is not covered by the General Rule and/or the Special Rules does not file So st answer "No" on Part IV, line 2 of its Form 990; or check the box on line H PF, to certify that it does not meet the filing requirements of Schedule B (For	chedule B (Form 990, of its Form 990-EZ or on

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of o	rganization NORWALK HOSPITAL PHYSICIANS & SUF		Employer identification number
	(FKA FAIRFIELD COUNTY MEDICAL SEE	RVICES)	06-1522078
Parol	Contributors (see instructions). Use duplicate copies	s of Part I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	NORWALK HOSPITAL FOUNDATION 34 MAPLE STREET NORWALK, CT 06850	\$390,191.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part If if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u></u>		\$ 	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		,	Person Payroll Noncash

(Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. (FKA FAIRFIELD COUNTY MEDICAL SERVICES)

Employer identification number 06-1522078

PartII	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
		1	

Name of o	rganization NORWALK HOSPITAL PHYSI	CIANS & SURGEONS, INC.	Employer identification number
i znistra	(FKA FAIRFIELD COUNTY		06-1522078
2a t	Exclusively religious, charitable, etc. that total more than \$1,000 for the y	ear. Complete columns (a) throug	h (e) and the following line entry.
	For organizations completing Part III, e contributions of \$1,000 or less for the	year. (Enter this information once	us, charitable, etc., . See instructions.) ▶ \$
(a) No.	Use duplicate copies of Part III if addition	onal space is needed.	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		ے سے بین سے بعد بعد بعد بعد بغیر بند سے بنی میں بعد بعد بعد بعد بعد بعد بعد بعد بعد بعد	
	:	(e) Transfer of gift	
	Transferee's name, address, ar	id ZIP + 4 Rel	ationship of transferor to transferee
			ئىز سىئىدىچە بىرچە بىرچە چىچە سىچىك سىكىپىغىچە جىز ئەختا ھىرچە تەكەپ كا
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		ب بين بين من من من من بين من المن المن المن المن المن المن المن	
		(e) Transfer of gift	
	Transferee's name, address, ar	nd ZIP + 4 Réi	ationship of transferor to transferee
	The state of the s		desirent of handlest to handlest.
(a) No			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
			· · · · · · · · · · · · · · · · · · ·
		(e) Transfer of gift	
	Transferee's name, address, an	d 71P.+ 4 Pol-	ationship of transferor to transferee
	(Tario) eros o manes, adantesos, an	C LII - 4	andiamp of dansieror to dansieree
/=- KI=-			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
			ب نوم بورون
		عرب میر پر سیمی پر برای کی در پی در این می بودند نواند نواند نواند نواند نواند نواند نواند نواند نواند	
		_ 	
		(e) Transfer of gift	
	Transferee's name, address, an	3 ZIP + 4 Rela	tionship of transferor to transferee
			ب برای برای می شرخ پر بر سامی بیان ترای برای میشد که سام در سامه سامه در در در در در در در در در در در در در
	ے بے اپنی ایک بیان ہے۔ جب سے پیدا پیسٹریٹ میٹ کے کہ کا کہ کا کہ کا کہ کا بات کے کہ کا بات کار		ا با با المار المار المار المار المار المار المار المار المار المار المار المار المار المار المار المار المار ا

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Open to Public Inspection

	rtment of the Treasury		, 9, 10, 11a, 11b, 11c, 11d, 11e, 11t, 12 Form 990. ► See separate instruction	
	nal Revenue Service of the organization	NORWALK HOSPITAL PHYSI	the state of the s	Employer identification number
		COUNTY MEDICAL SERVICES		06-1522078
Ea	Organiza	tions Maintaining Donor Adv	ised Funds or Other Similar Funds	or Accounts. Complete if the
	organizat	ion answered "Yes" to Form 9	90, Part IV, line 6.	
			(a) Donor advised funds	(b) Funds and other accounts
1	Total number at e	nd of year		
2		utions to (during year)		
3	Aggregate grants	from (during year)		
4		t end of year		
5	Did the organization	on inform all donors and donor	advisors in writing that the assets held	in donor advised
			organization's exclusive legal control?	
6			nd donor advisors in writing that grant for	
			t of the donor or donor advisor, or for a	
e-			1 10 2 15	
[7:E] 1			the organization answered "Yes" to organization (check all that apply).	Form 990, Part IV, line /.
1				
	3 1	of land for public use (e.g., recre		n of an historically important land area
	1 1	natural habitat	L Preservatio	n of a certified historic structure
2		of open space	eld a qualified conservation contribution	in the form of a consequation
~		ast day of the tax year.	se a diamies conservation continuation	THE TOTAL OF A CONSERVATION
				Held at the End of the Tax Year
a	Total number of co	onservation easements		, Za
b				
C			historic structure included in (a)	
ď			acquired after 8/17/06, and not on a	
			* * * * * * * * * * * * * * * * * * *	. 2d
3			sferred, released, extinguished, or tern	
	tax year ▶			
4	Number of states	where property subject to conse	rvation easement is located >	
5			ing the periodic monitoring, inspection,	
			sements it holds?	
6		-1	specting, and enforcing conservation e	asements during the year
	>			
7	-		ting, and enforcing conservation easen	nents during the year
^	S		- (0/d) - have tipfy the many in	
8			e 2(d) above satisfy the requirements of	
9	In Part VIII descri	he how the argenization consists.	conservation easements in its revenue	Yes No
\$	halance sheet, and	include if applicable the text of	if the footnote to the organization's fina	ncial statements that describes the
		ounting for conservation easeme		
Pat	Organizat	tions Maintaining Collections	of Art, Historical Treasures, or Oth	ner Similar Assets.
	Complete	if the organization answered	"Yes" to Form 990, Part IV, line 8.	
1a	If the organization	elected, as permitted under SF	AS 116 (ASC 958), not to report in it	s revenue statement and balance sheet ducation, or research in furtherance of escribes these items.
	works of art, hist	orical treasures, or other similar	or assets held for public exhibition, expense to its financial statements that d	ducation, or research in furtherance of
b				revenue statement and balance sheet
U	works of art, hist	orical treasures, or other similar	ir assets held for public exhibition, e	ducation, or research in furtherance of
	public service, pro	vide the following amounts relati	ng to these items:	
				**, ** * * * > \$
2	-			r assets for financial gain, provide the
			FAS 116 (ASC 958) relating to these ite	
a	Revenues included	d in Form 990, Part VIII, line 1.		, , , , , , , , > \$
<u>b</u>	Assets included in	Form 990, Part X	Carry MA	
- rur h	avelwork Keduction	ALL NOUCE, See the instructions for	FUHR JOU.	Schedule D (Form 990) 2012

JSA 2E1268 1.000

Schedule D (Form 990) 2012

146,962

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).).

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

(10) (11)

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012 NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. 06-1522078

Part XIII Supplemental Information (continued)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC.

Employer identification number

(FKA FAIRFIELD COUNTY MEDICAL SERVICES) 06-1522078 Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Payments for business use of personal residence Travel for companions Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b explain

Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization; a Receive a severance payment or change-of-control payment? X 48 b Participate in, or receive payment from, a supplemental nonqualified retirement plan? X 4b c Participate in, or receive payment from, an equity-based compensation arrangement? Х 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? Х b Any related organization? 5b X If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 6a X b Any related organization? X 6b If "Yes" to line 6a or 6b, describe in Part III. 7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Х Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53,4958-4(a)(3)? If "Yes," describe Х 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	-	(B) Breakdown	(B) Breakdown of W-2 and/or 1099-MISC compensation	compensation	(C) Retinement and	(D) Nontaxable	(E) Total of columns	(H) Compared and
(A) Name and Title	1	(I) Base compensation	(II) Bonus & Incentive compensation	(iii) Other reportable compensation	compensation	penefits	(0)-()(a)	reported as deferred in prior Form 990
DANIEL DEBARBA	ε)				-	A COLUMN TO A COLU	
1 CHAIRMAN	E	562,950.	325,000	47,556.	11,250.	20,728	967,484	
MICHAEL MARKS	ε	309,103.	71,688.	17,000.	11,250.	19,428.	428,469.	
2 PRESIDENT	•					walk year byte year dark year dark year dark year dalk 1668 3669 3668-56		
PATRICK MINICUS	0	3	0					
3 Treasurer		348, 692.	145,875,	18,026,	7,857.	19,428	539,878,	* * * * (
KRISTEN STAIKOS	ε)		0				
4 SECRETARY	(E)	198,555.	46,723.	5,824.	11,250.	19,428.	281,780.	
LEWIS BERMAN	9	373,524	73,797.	31,254.	29, 254.	21,228.	529,057.	
5 PHYSICIAN / DIRECTOR	E	J				ľ l:		
JAMES MCCLANE	8	356, 689.	16,200.	804.	8,055.	21, 228.	402,976.	Weither the same of the same o
6 PHYSICIAN / DIRECTOR								
DENNIS MEIGHAN	€	492,312.	55,553.	45,813.	36,271.	19,428.	649,377.	
7 PHYSICIAN / DIRECTOR	(E)			į.				
RICHARD SINGER	8	355,981.	O	1,417.	7,500.	19,428.	384,326.	
8 PHYSICIAN / DIRECTOR)	J		1 1 1 1 1	the way that the cour was very take the two that the cours in		
ERIC MAZUR	€	620,249.	128,676.	26,780.	40,944.	19,428.	836,077.	***************************************
9 VF AND CHIEF MEDICAL OFFICER,	(1)).		[[
YONI BARNHARD	(e)	476,746.	97,539.	2,820.	11,250.	19,428.	607,783.	***************************************
10 CHAIRMAN, OBGYN	(1)	-	0		*			
KLAUS THALER	€	515,576.	.007,88	2,622.	7,476.	24,428.	648,802.	
1 CHAIRMAN, SURGERY	(11)	Ç	O					
STEPHEN O'MAHONY	€	3.65,997.	82,850.	29,750.	23,827.	24,428.	526,852.	, Annual Property and Associated the
12 PHYSICIAN AND CMIO	(E)	3				 		
WILLIAM HALE	8	481,597.	44,412.	49,726.	38,640.	19,428.	633,803.	**************************************
13 PHYSICIAN	(E))		! ! !			. Arm two are are arm from two arm arm arm arm are	
GEOFFREY COLE	8		0					Vannasa paugusta anno anno anno anno anno anno anno an
44 PRESIDENT/CEO (UNTIL 4/10/2010	(3)	6		218,249,			218,249.	
	E			1 = = = = = = = = = = = = = = = = = = =				
15.	æ							
	8							
16	(11)							نیس سے سے سے نسے سے آسے میں ناف میں آسے آپ

JSA 2E1291 1,060 8218DS 2217 8/13/2014 10:28:05 AM V 12-7,12

Schedule J (Form 990) 2012

Schedule J (Form 890) 2012

Page 3

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

SCHEDULE J, PART 1, LINE 4A

GEOFFREY COLE RECEIVED PART OF A TWO YEAR SEVERANCE ARRANGEMENT BASED

UPON HIS COMPENSATION AT THE TIME OF TERMINATION, THE AMOUNT PAID DURING

THE YEAR, \$218,429, HAS BEEN INCLUDED IN SCHEDULE J, PART II, COLUMN

B(III)

SUPPLEMENTAL COMPENSATION INFORMATION

SCHEDULE J, PART I, LINE 4B

NORWALK HOSPITAL ASSOCIATION (NHA), A RELATED ORGANIZATION OF NORWALK

HOSPITAL PHYSICIANS & SURGEONS (NHPS), HAS ESTABLISHED THE NORWALK

HOSPITAL SENIOR EXECUTIVE DEFERRED COMPENSATION PLAN, PRIMARILY FOR THE

PURPOSE OF PROVIDING A PROGRAM OF DEFERRED COMPENSATION FOR DANIEL

DERBARBA, PRESIDENT AND CEO OF NHA. AMOUNTS PROMISED UNDER THE PLAN ARE

BASED ON A TARGETED RETIREMENT BENEFIT. THE PAYMENT OF BENEFITS UNDER THE

PLAN IS SUBJECT TO VESTING. NO AMOUNTS WERE VESTED OR REPORTED AS TAXABLE

INCOME ON MR. DEBARBA'S 2012 W-2.

Schedule J (Form 990) 2012

Page 3

Pari III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 8a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL COMPENSATION INFORMATION

SCHEDULE J, PART I, LINE 7

BONUSES ARE PROVIDED BASED ON A GOALS SYSTEM. GOALS ARE ESTABLISHED FOR

ELIGIBLE EMPLOYEES AT THE BEGINNING OF THE FISCAL YEAR. BONUSES ARE PAID

IN ACCORDANCE WITH THE OVERALL FINANCIAL PERFORMANCE OF THE HOSPITAL AS

WELL AS THE EMPLOYEE'S SUCCESS IN MEETING OR EXCREDING THOSE GOALS.

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. Em

(FKA FAIRFIELD COUNTY MEDICAL SERVICES)

Employer identification number

06-1522078

DESCRIPTION OF OTHER PROGRAM SERVICES

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES INCLUDE:

WESTPORT FAMILY HEALTH

PEDIATRIC HOSPITALISTS & SPECIALISTS

OB GYN

MIDWIVES & OBGYN COVERAGE

ASSOC INTERNISTS OF DARIEN & WESTPORT

NORWALK INTERNAL MEDICINE

GASTROENTEROLOGY

HEAD & NECK SURGICAL CARE

SURGERY

RECTAL & COLON SURGICAL CARE

PEDIA THERAPY & DEV CENTER

PAIN MANAGEMENT

PERINATOLOGY SERVICES

PROGRAM MANAGEMENT

DOM PHYSICIANS

SMILOW NEW CANAAN

WALK-IN

PROGRAM STATISTICS:

NUMBER OF PATIENT VISITS:

29,045

NUMBER OF CHARITY CARE:

138

CHARITY AMOUNT:

\$85,966

FORM 990, PART VI, LINE 2 - DESCRIPTION OF RELATIONSHIPS CERTAIN BOARD MEMBERS OF NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. SERVE ON THE BOARDS OF NORWALK HOSPITAL ASSOCIATION, NORWALK HEALTH SERVICES CORP. AND MAPLE STREET INDEMNITY COMPANY LTD.

FORM 990, PART VI, LINE 6 - THE ORGANIZATION'S MEMBERS OR STOCKHOLDERS THE SOLE MEMBER OF NORWALK HOSPITAL PHYSICIANS & SURGEONS IS NORWALK HEALTH SERVICES CORPORATION.

FORM 990, PART VI, LINE 7A - MEMBERS, STOCKHOLDERS, OR OTHER PERSONS WHO MAY ELECT ONE OR MORE MEMBERS THE OFFICERS OF NORWALK HOSPITAL PHYSICIANS & SURGEONS ARE APPOINTED BY THE GOVERNANCE COMMITTEE OF NORWALK HEALTH SERVICES CORPORATION. UP TO 15 MEMBERS OF THE BOARD ARE APPOINTED BY NHSC.

FORM 990, PART VI, LINE 7B - MEMBERS, STOCKHOLDERS, OR OTHER PERSONS WHO MAY ELECT ONE OR MORE MEMBERS THE MEMBER SHALL HAVE ALL THE RIGHTS, POWERS AND PRIVILEGES USUALLY OR BY LAW ACCORDED TO MEMBERS OF A MEDICAL FOUNDATION UNDER CHAPTER 594B OF THE CONNECTICUT GENERAL STATUTES (AS IT MAY BE AMENDED FROM TIME TO TIME, THE "FOUNDATION ACT") AND OF A CONNECTICUT NONSTOCK, NONPROFIT CORPORATION UNDER THE CONNECTICUT REVISED NONSTOCK CORPORATION ACT (AS IT MAY BE AMENDED FROM TIME TO TIME, THE "NONSTOCK ACT") AND WHICH ARE NOT CONFERRED UPON BY THE BOARD OF DIRECTORS OF THE CORPORATION (THE "BOARD")

Employer identification number 06-1522078

BY THE CERTIFICATE OF INCORPORATION, BYLAWS OR THE NONSTOCK ACT. SUBJECT TO THE RIGHTS, POWER AND PRIVILEGES ACCORDED TO THE MEMBER, THE CORPORATION SHALL BE GOVERNED BY ITS BOARD OF DIRECTORS.

FORM 990, PART VI, LINE 11B - DESCRIBE THE PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW 990

NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. (NHP&S) FORM 990 IS PREPARED WITH THE ASSISTANCE OF ERNST & YOUNG LLP AND REVIEWED BY NHP&S' INTERNAL MANAGEMENT. FOLLOWING THAT REVIEW, NHP&S' INTERNAL MANAGEMENT PRESENTS

THE FORM 990 TO THE AUDIT COMMITTEE FOR REVIEW AND COMMENT. THE COMPLETED FORM 990 IS PROVIDED, VIA EMAIL, TO ALL MEMBERS OF THE BOARD OF DIRECTORS PRIOR TO THE FORM BEING FILED WITH THE IRS.

FORM 990, PART VI, LINE 12C - DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST

MONITORING

THE ORGANIZATION'S CONFLICT OF INTEREST POLICY PROVIDES THAT ANNUALLY,

EACH PERSON COVERED BY THE POLICY, INCLUDING BOARD MEMBERS, AND KEY

MANAGEMENT PERSONNEL, INCLUDING THE CEO, VICE PRESIDENTS, CHAIRMEN,

EXECUTIVE DIRECTORS, NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. AND ANY

OTHER HOSPITAL EMPLOYED PHYSICIANS, DIRECTORS, AND ANY OTHER PERSONNEL

WITH FINANCIAL DECISION MAKING AUTHORITY AS DESIGNATED BY THE CEO, SENIOR

VICE PRESIDENT, VICE PRESIDENTS OR DEPARTMENT CHAIRMEN SHALL SIGN A

STATEMENT AFFIRMING THAT SUCH PERSON RECEIVED A COPY OF THE CONFLICT OF

INTEREST POLICY, READ AND UNDERSTANDS THE POLICY AND AGREES TO COMPLY

WITH THE POLICY. ADDITIONALLY, THE SIGNED STATEMENT AFFIRMS THAT THE PERSON UNDERSTANDS NORWALK HEALTH SERVICES CORPORATION IS A CHARITABLE ORGANIZATION AND THAT IN ORDER TO MAINTAIN ITS TAX-EXEMPT STATUS, NORWALK HEALTH SERVICES CORPORATION MUST ENGAGE IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS TAX-EXEMPT PURPOSES.

ENFORCEMENT

FAILURE TO COMPLY WITH THE ORGANIZATION'S CONFLICT OF INTEREST POLICY
SHALL CONSTITUTE GROUNDS FOR REMOVAL OF A PERSON COVERED BY THE POLICY AS
A BOARD MEMBER OR BOARD COMMITTEE MEMBER, AND, IN THE CASE OF KEY
MANAGEMENT PERSONNEL, TERMINATION OF EMPLOYMENT.

WHO IS COVERED?

THE ORGANIZATION'S CONFLICT OF INTEREST POLICY COVERS EACH PERSON COVERED BY THE POLICY, INCLUDING BOARD MEMBERS, AND KEY MANAGEMENT PERSONNEL, INCLUDING THE CEO, VICE PRESIDENTS, CHAIRMEN, EXECUTIVE DIRECTORS, NHPAS AND ANY OTHER HOSPITAL EMPLOYED PHYSICIANS, DIRECTORS, AND ANY OTHER PERSONNEL WITH FINANCIAL DECISION MAKING AUTHORITY AS DESIGNATED BY THE CEO, SENIOR VICE PRESIDENT, VICE PRESIDENTS OR DEPARTMENT

LEVEL OF DETERMINATION AND REVIEW OF CONFLICTS

IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, AN

INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST

AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE

DIRECTORS AND MEMBERS OF COMMITTEES WITH GOVERNING BOARD DELEGATED POWERS

CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT, AFTER PRESENTATION OF A POTENTIAL TRANSACTION OR ARRANGEMENT IS MADE BY AN INTERESTED PERSON, THE REMAINING DISINTERESTED BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. THE CHAIRPERSON OF THE GOVERNING BOARD OR COMMITTEE SHALL, IF APPROPRIATE, APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT. AFTER EXERCISING DUE DILIGENCE, THE GOVERNING BOARD OR COMMITTEE SHALL DETERMINE IF NORWALK HEALTH SERVICES CORPORATION CAN OBTAIN, WITH REASONABLE EFFORTS, A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST. IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY POSSIBLE UNDER CIRCUMSTANCES NOT PRODUCING A CONFLICT OF INTEREST, THE GOVERNING BOARD OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE ORGANIZATION'S BEST INTEREST, FOR ITS OWN BENEFIT AND WHETHER IT IS FAIR AND REASONABLE. IN CONFORMITY WITH THE ABOVE DETERMINATION, THE GOVERNING BOARD OR COMMITTEE SHALL MAKE ITS DECISION AS TO WHETHER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT.

RESTRICTIONS PLACED ON CONFLICTED PERSONS

IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF COMMITTEES WITH GOVERNING BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT.

AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND
AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, HE/SHE SHALL LEAVE THE
GOVERNING BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF A
CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON. THE REMAINING BOARD OR
COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS.

FORM 990, PART VI, LINE 14 - DOCUMENT RETENTION & DESTRUCTION POLICY

EFFECTIVE 1/1/2014, WESTERN CONNECTICUT HEALTH NETWORK (WCHN) BECAME THE

SOLE CORPORATE MEMBER OF NORWALK HEALTH SERVICES CORPORATION AND A

CORPORATE AFFILIATION WAS COMPLETED. NORWALK HEALTH SERVICES CORPORATION

AND ALL SUBSIDIARIES ARE NOW COVERED UNDER THE POLICIES OF WCHN AND AS

SUCH, THE RECORD RETENTION POLICY APPLIES TO NHSC AS OF 1/1/2014.

FORM 990, PART VI, LINE 15A AND 15B - OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN

NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. (NHP&S) DOES NOT RETAIN ANY COMPENSATED EXECUTIVE DIRECTORS, OFFICERS, OR TOP MANAGEMENT OFFICIALS.

THE OFFICERS RECEIVING COMPENSATION ARE COMPENSATED BY NORWALK HOSPITAL ASSOCIATION (NHA), A RELATED ORGANIZATION OF NHP&S. THEREFORE, THEIR COMPENSATION AND BENEFITS ARE DETERMINED BY NHA. THE RESPECTIVE VICE PRESIDENT ASSESSES PERFORMANCE AND DETERMINES SALARY INCREASES BASED ON THE GUIDELINES ESTABLISHED BY THE ANNUAL REVIEW PROGRAM AND FINAL REVIEW RATINGS. COMPENSATION DECISIONS ALSO EMPLOY EXTERNAL MARKET SURVEY DATA AND INTERNAL ANALYSIS BASED ON NORWALK HOSPITAL ASSOCIATION'S SALARY RANGES.

Name of the organization NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. (FKA FAIRFIELD COUNTY MEDICAL SERVICES)

Employer identification number 06–1522078

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY & FINANCIAL STATEMENTS

ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G

OTHER FEES FOR SERVICES (NON-EMPLOYEES)

OTHER FEES \$4,748,499 DETAILS AS FOLLOWS:

COLLECTION EXPENSE

\$9,154

OUTSIDE SERVICES

\$1,239,888

PERSONNEL RECRUITING

\$29,063

EMPLOYEE TRAINING

\$6,278

OUTSIDE SERVICES PROF

\$236,054

IHC/FMS PASS THRU SAL/BEN

\$2,186,716

TEMPORARY HELP

\$216,434

PHYSICIANS

\$824,912

FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES
THE AMOUNT ON PART XI, LINE 9, \$5,302,411, REPRESENTS TRANSFERS FROM
NORWALK HEALTH SERVICES CORP. (PARENT) TO NHP&S.

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

ADULT HOSPITALISTS: THE ADULT HOSPITALISTS OF NORWALK HOSPITAL

PHYSICIANS & SURGEONS PROVIDE PRIMARY HEALTHCARE SERVICES TO THE

GENERAL PUBLIC REGARDLESS OF THE PATIENT'S ABILITY TO PAY.

SERVICES ARE PROVIDED AT NORWALK HOSPITAL. THE PHYSICIANS ASSIST

Page 2

Name of the organization

NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC.

(FKA FAIRFIELD COUNTY MEDICAL SERVICES)

Employer Identification number 06-1522078

ATTACHMENT 1 (CONT'D)

NORWALK HOSPITAL ASSOCIATION IN CARRYING OUT THE HOSPITAL'S MISSION TO PROVIDE COMPREHENSIVE HEALTH CARE SERVICES TO ALL PATIENTS. ADULT HOSPITALISTS: THE ADULT HOSPITALISTS OF NORWALK HOSPITAL PHYSICIANS & SURGEONS PROVIDE PRIMARY HEALTHCARE SERVICES TO THE GENERAL PUBLIC REGARDLESS OF THE PATIENT'S ABILITY TO PAY. SERVICES ARE PROVIDED AT NORWALK HOSPITAL. THE PHYSICIANS ASSIST NORWALK HOSPITAL ASSOCIATION IN CARRYING OUT THE HOSPITAL'S MISSION TO PROVIDE COMPREHENSIVE HEALTH CARE SERVICES TO ALL PATIENTS.

PROGRAM STATISTICS:

NUMBER OF PATIENT VISITS: 6,024

NUMBER OF CHARITY CARE:

40

CHARITY AMOUNT:

\$23,224

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

CENTER FOR WOMENS' CARE: THE CENTER FOR WOMEN'S CARE PROVIDES OBSTETRICS & GYNECOLOGICAL HEALTHCARE SERVICES TO THE GENERAL PUBLIC REGARDLESS OF THE PATIENT'S ABILITY TO PAY. THEY HAVE OFFICES IN STAMFORD, WILTON & AT THE MEDICAL SUITES AT NORWALK HOSPITAL. THE PHYSICIANS ASSIST NORWALK HOSPITAL ASSOCIATION IN CARRYING OUT THE HOSPITAL'S MISSION TO PROVIDE COMPREHENSIVE HEALTH CARE SERVICES TO ALL PATIENTS.

Name of the organization NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. (FKA FAIRFIELD COUNTY MEDICAL SERVICES)

Employer identification number

06-1522078

ATTACHMENT 2 (CONT'D)

PROGRAM STATISTICS

NUMBER OF PATIENT VISITS: 3,235

NUMBER OF CHARITY CARE:

17

CHARITY AMOUNT:

\$5,094

Δ	TTACHMENT	3	

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
INTEGRATED HEALTHCARE SERVICES 300 MAIN ST. SUITE 804 STAMFORD, CT 06901	OFFICE STAFFING	2,668,908.
OPTUMINSIGHT CARE TRACKER 2771 MOMENTUM PLACE PROVIDENCE, IL 60689	BILLING SERVICES	369,269.
RIGHTSOURCING INC PO BOX 31001-0893 PASADENA, CA 91110-0893	STAFFING	299,963.
CERNER CORPORATION 2800 ROCKCREEK PÄRKWÄY KANSAS CITY, MO 64117	SOFTWARE MAINTENANCE	222,097.
MEDI-CLAIM SERVICES, INC. 12 CAMBRIDGE DRIVE HAMDEN, CT 06611	CONSULTING	112,104.

06-1522078

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

FKA FAIRFIELD COUNTY MEDICAL SERVICES)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047 2012 Open to Public Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 35, or 37.

NORWALK HOSPITAL PHYSICIANS & SURGEONS, INC. ▼ Attach to Form 990.

See separate instructions.

Employer identification number

06-1522078

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Jane 1

	(a) Name, address, and ElN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)				A CONTRACTOR OF THE CONTRACTOR		
(3)				Total and the second se	And the state of t	
(4)	- (4). 			Acceptable of the control of the con		
(5)	(2)					
				THE PROPERTY AND THE PR		A THE PARTY OF THE
	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	e organization ansi	wered "Yes" to Fo	rm 990, Part IV	fine 34 because	it had

Section 512(b)(13) controlled N_o × × \succ \times × entilly? Yes (f) Direct controlling NHSC NESC NHSC NHSC N/A Public charity status (if section 501(c)(3)) ē 11B 1 1 1 B 'n S . (d) Exempi Code section 501(C)(3) 501 (C) (3) 501(C)(3) 501(C)(3) 501(C)(3) (c) Legal domicile (state or foreign country) SUPPORT SVCS HEALTH SVCS FUNDRAISING Primary activity INACTIVE INACTIVE â 06-6068853 NORWALK, GT 06850 NORWAIK, CT 06851 22-2577711 NORWALK, CT 06850 22-2577707 NORWALK, CP 06850 NORWALK, CT 06850 (a) Name, address, and EIN of related organization (2) NORWALK HEALTH CARE DBA HONES HILL REHAB (5) ADVANCED CENTER FOR REHAB NEDICINE 24 STEVENS STREET. (3) NORWALK HEALTH SERVICES CORP INC. (1) NORWALK HOSPITAL ASSOCIATION 24 STEVENS STREET (4) NORWALK HOSPITAL FOUNDATION 34 MAPLE STREET 24 STEVENS STREET (6)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

6

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Schedule R (Form 990) 2012

Page 2

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because if had one or more related organizations treated as a partnership during the tax year.) Schedule R (Form 990) 2012 Partill

rganizations treated as a parthership during the tax year.)	(c) (d) Predominant Share of total Conficient and income (related, numbled) income (related, state of an anity seat assets also anity sections 512-514) sections 512-514)							
ons treated as a partnership during	(d) Direct controlling entity							
pecause it itad one of more related organization	(b) (c) (c) Primary activity Legal domici (state) (state) foreign country		cor many a				, , , , , , , , , , , , , , , , , , , ,	On many
Decause II lad one o	(a) Name, address, and ElN, of related organization		(2)	The section of the contract o	(4)	(2)	(9)	we are the second constrained of -12°

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV

		2000	יום מאר כיוו אינו אינו אינו אינו אינו	ליום אל אמון יי				
{а} Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(c) (d) Legal domicile Direct controlling	Type of entity	(f) Share of total	(g) Share of	(h) Percen-	(i) Section 512(b)(13)
emergin de de de la comunicación		country)	current.	(c wip, 5 cop, or (rust):			ownership	antrolled
								Yes No
(1) MAPLE STREET INDEMNITY COMPANY LTD								
40 CHURCH ST., PO BOX HM 2062 HAMILTON HM HX, BD,	CAPTIVE INSURANCE	BD	MESC	C-CORP				*
(2) SHC CORPORATION 22-2571718			***************************************					
24 STEVENS STREET NORMALK, CT 06850	PHARMACY	L	NHSC	- CORP				>
								4
(*)							-	
The state of the s			***************************************					-
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							-	

Schedule R (Form 990) 2012

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.) Pair

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes No
Description the tax year, did the organization engage in an	ated organizations list	ed in Parts II-IV?	
a record of (i) highest (ii) difficulties (iii) by a lies of (iv) tent noin a controlled entity. b Giff crant or capital contribution to related organization(s)			V >
	* * * * * * * * * * * * * * * * * * * *	**********	×
			\bot
e Loans or loan cuarantees by related organization(s)	******	· · · · · · · · · · · · · · · · · · ·	×
	* * * * * * * * * * * * * *	医巴耳氏电池电池电池电池电池	
f Dividends from related organization(s)			THE WASHINGTON THE WA
g Sale of assets to related organization(s)			1g X
			1h X
Exchange of assets with related organization(s).			X
J Lease of facilities, equipment, or other assets to related organization(s).	* * * * * * * * * * * * * * * * * * * *		× ×
k Lease of facilities, equipment, or other assets from related organization(s)			*
Performance of services or membership or fundraising solicitations for related organization(s)			
_			tm x
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	电电影电影电影 电电子		1h ×
o Sharing of paid employees with related organization(s).			10 X
p Reimbursement paid to related organization(s) for expenses			X X
q Reimbursement paid by related organization(s) for expenses			×
			7- X
(A			X X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,		including covered relationships and transaction thresholds	action thresholds.
(a) Name of other organization	(b) Transaction type.(a-s).	(c) Amount involved	(d) Method of determining amount involved
THE PASSES OF TH		the factor of the second secon	
(1) NORWALK HEALTH SERVICES CORPORATION	Ŋ	14,499,475.	COST
(2) NORWALK HOSPITAL ASSOCIATION	X	522,245.	CÖST
(3) NORWALK HOSPITAL ASSOCIATION	<u>.</u>	14 347 100	E
lake and with the control of the con	right.	· 00 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	רכים ד
(4) NORWALK HOSPITAL ASSOCIATION	D	7,699,806.	COST
(5) NORWALK HOSPITAL ASSOCIATION	Ä	9,000,000.	COST
(6) NORWALK HOSPITAL ASSOCIATION	Ø	13,300,000.	COST
49.7			Schedule R (Form 990) 2012

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
	lated organizations liste	ad in Parts II-IV?	
			12
b Gift, grant, or capital contribution to related organization(s)			2
			10
d Loans or loan guarantees to or for related organization(s)			19
e Loans or loan guarantees by related organization(s).			16
f Dividends from related organization(s)			
d Sale of assets to related organizations)	* * * * * * * * * * * * * * * * * * * *	*********	
	(中央) 电中央电池 医克里二	* * * * * * * * * * * * * * * * * * * *	

Lease of facilities, equipment, or other assets to related organization(s)			
			TIPE PARTY PATTY PARTY PARTY PARTY PARTY PARTY PARTY PARTY PARTY PARTY PARTY P
K Lease of facilities, equipment, or other assets from related organization(s)	* * * * * * * * * * * * * * *		*
m. Performance of services of membership of fundraising solicitations for related organization(s).		*******	-
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		* 5 * * * * * * * * * * * * * * * * * *	
 Reimbursement paid to related organization(s) for expenses Reimbursement paid to related organization(s) for expenses 	# # # # # # # # # # # # # # # # # # #		1p
	* * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * * *	
r Other transfer of cash or property to related organization(s)	10 mm		1
Other transfer of cash or property from related organization(s).			20,
instructions for information on who must complete.	is line, including covere	this line, including covered relationships and transaction thresholds	action thresholds,
Name of other organization	(b) Transaction type (a-s)	(c) Amount Involved	(d) Method of determining amount involved
(1) NORWALK HOSPITAL FOUNDATION	()	390,191,	TSOO
(2) NORWALK HOSPITAL FOUNDATION	Ó	269,391.	#KO21
(2)	*** **********************************		
(4)			
(9)			
(9)		To the state of th	

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (d) (d)	(g)	(9)	12	(a)	5	(6)	\$	8		18
Name, address, and Ellv of entity	Primary activity	Legal domicile (state or foreign country)		Are all partners section 501(c)(3) organizations?	Share of total income.	Share of end-of-year assets	Dispropositenate altocations?	E 0	General or managing partner?	Percentage awnership
			section 512-514)	Yes No			Yes	(Form Tuno)	Yes No	:
and the first that the second party and the first that the second and the second and the second and the second										
(2) 										
(3)										
(4)										
(5)										
(9)								***************************************)
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(12)						WANTANA AND THE PROPERTY OF TH				
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(15)						T TO THE TOTAL THE TAXABLE PARTY.				
(16)										

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012

Page 5

Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Cumulativ	ve e-File History 2012
	Federal
Locator:	8218DS
Taxpayer Name:	Norwalk Hospital Physicians & Surgeons, Inc.
Return Type:	990, 990
Submitted Date:	08/14/2014 14:08:40
Acknowledgement Date:	08/14/2014 14:28:21
Status:	Accepted
Submission ID:	78006720142265000001

Huber, Jack

From:

Laura.DeMarco@Norwalkhealth.org

Sent:

Tuesday, December 23, 2014 10:07 AM

To:

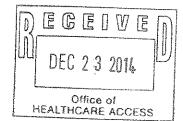
Huber, Jack

Subject:

WCMG_AR Filing

Attachments:

doc01745420141223100239.pdf



Dear Mr. Huber,

Attached please find the required electronic filing for WCMG. Please note, the original filing was electronically signed by Daniel J. DeBarba on August 8, 2014.

Thank you.

Laura DeMarco

Laura DeMarco
Executive Assistant , Executive Assistant to Patrick Minicus, Vice President, Finance
Norwalk Hospital
Phone: (203) 852-2208

Email: laura.demarco@norwalkhealth.org